

Annual Budget

CITY OF JACKSONVILLE, FLORIDA
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2010

John Peyton
MAYOR

Alan Mosley
CHIEF ADMINISTRATIVE OFFICER

City Council Members
Richard A. Clark, President
District 3

Clay Yarborough, District 1
William Bishop, District 2
Don Redman, District 4
Art Shad, District 5
Jack Webb, District 6
Dr. Johnny Gaffney, District 7
E. Denise Lee, District 8
Warren A. Jones, District 9
Reginald L. Brown, District 10
Ray Holt, District 11
Daniel Davis, District 12
John Meserve, District 13
Michael Corrigan, District 14
Ronnie Fussell, Group 1 At-Large
John R. Crescimbeni, Group 2 At-Large
Stephen C. Joost, Group 3 At-Large
Kevin Hyde, Group 4 At-Large
Glorious J. Johnson, Group 5 At-Large

G. Michael "Mickey" Miller
CHIEF FINANCIAL OFFICER

Kent R. Olson
BUDGET OFFICER

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

ANNUAL BUDGET

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CITY OF JACKSONVILLE, FLORIDA

PREFACE

How to Use this Book Format and Organization of the Annual Budget Book

This book is separated by tabs. Each tab represents a separate section of the City of Jacksonville's budget. All departments will have a uniform format to promote greater understanding.

Introduction – This introductory section provides a profile of the City of Jacksonville, its history, budget highlights, information on financial policies and generally accepted accounting practices GAAP, an overview of major city revenues and expenditures, the city's budget calendar, and its personnel distribution.

General Fund – The General Fund section includes additional information and descriptions of subfunds that house most of the city's basic municipal services.

Special Revenue Funds – The Special Revenue Funds section provides detailed information on those funds and trusts that have been established to account for revenues that are restricted to special uses.

Enterprise Funds – The Enterprise Funds tab contains data concerning the city's funds where costs will be recovered primarily through user charges, similar to private business.

Internal Service Funds – This tab includes greater detail on funds used to provide goods and/or services to other departments or agencies within the city, for which they are reimbursed by the recipient.

Other Funds – All funds not represented in the General Fund, Special Revenue Funds, Enterprise Funds, or Internal Service Funds sections are accounted for in the Other Funds tab.

Debt Management – An analysis of bonded indebtedness and various schedules of debt services requirements, in addition to debt policies and procedures, are the focus of the Debt Management tab.

Capital Projects – The Five-Year Capital Improvement Plan, a multi-year forecast of major capital buildings, infrastructures, and equipment needs of the city, is presented in this tab.

Departmental Budgets – This tab is comprised of more descriptive information regarding budgetary and operational revenues and expenditures for each department or regulatory board within the city.

Appendix – The appendix tab includes an index and glossary, miscellaneous statistical data, demographic information, construction activity, gross sales and property tax figures.

Format and Organization of the Fund Pages

Each fund tab contains a Summary of Subfunds page. This page details the personnel expenses, operating expenses, capital outlay, grants and aids, other uses for the current fiscal year for the fund. Immediately following the Summary of Subfunds page, each subfund will be presented in greater detail. On the respective sub fund page the following information is presented:

CITY OF JACKSONVILLE, FLORIDA

Description – The Description is a summary of revenues and expenditures within the subfund, followed by valuable information about the history of the subfund, its implementation and/or any ordinances or legislation governing the sub fund.

Revenues – The Revenues section provides information on money generated from taxes, charges for services, fines and forfeits, transfers, miscellaneous and other sources. There is a discussion of the specific revenue source along with an explanation of significant increases/decreases from the prior year's budget.

Expenditures – The Expenditures section presents additional detail on personnel expenses, operating expenses, capital outlay, other uses, and grants and aids. Similar to the Revenues section, the Expenditures section also explains material increases/decreases from the prior year's budget.

Format and Organization of the Department Budgets

The Department Budgets tab begins with a schedule of appropriations by department, which details personnel expenses, operating expenses, capital outlay, grants and aids, and other uses of expenditure appropriations for each department. Directly following this schedule are the various department and division pages showing the following information:

Organizational Chart – This page shows the department's mission and/or vision, along with the organizational hierarchy for the department and its various branches or divisions.

Function – The Function is presented on the division pages. Each division's purpose is indicated here, along with the scope of that division's responsibilities.

Highlights – The Highlights section outlines what the department or division hopes to accomplish with the adoption of the proposed budget for the fiscal year.

Analysis – An analysis of material changes to expenditures (personnel, operating, capital and other uses) is presented on each department or division page. In addition, any changes to personnel data from one fiscal year to the next would be presented here.

Financial Data – Expenditure information concerning the department's financials is presented on this page. The expenditures are represented by division and totaled.

Personnel Data - This section shows the number of authorized positions by division, in addition to the number of part-time hours allocated to the divisions.

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GENERAL FUND Summary of Subfunds

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 09 Budgeted
011	General Fund-GSD	499,967,243	230,299,824	9,812,636	74,988,708	34,597,216	121,775,862	971,441,489
012	Mosquito Control State 1	28,044	320,979	31,437				380,460
015	Property Appraiser	7,390,157	962,366	1				9,352,524
016	Clerk of the Court	1,941,956	6,923	1			1,300,564	4,549,444
017	Tax Collector	9,857,217	62	1,699,106				15,498,185
018	Emergency Reserve						38,602,251	38,602,251
019	Public Safety Initiative	461,016				9,968,735		11,194,415
	Total General Funds	519,645,633	238,596,115	11,543,181	74,988,708	44,565,951	161,678,677	1,051,018,768

This table includes a personnel expenses column by fund, which includes regular salaries and wages, other salaries and wages, overtime, special pay, federal taxes, retirement contributions, life and health insurance and workers' compensation insurance.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT OF FINANCE

Each department lists its vision relating to its overall theme.

DEPARTMENT VISION:

The department will provide services that exceed expectations to all of our customers. It will provide a work environment for all employees of the Department which offers opportunities to contribute, earn rewards and recognition, and to achieve personal and professional growth. The department will operate with a common purpose, organizational unity, effective communication and a competitive spirit.

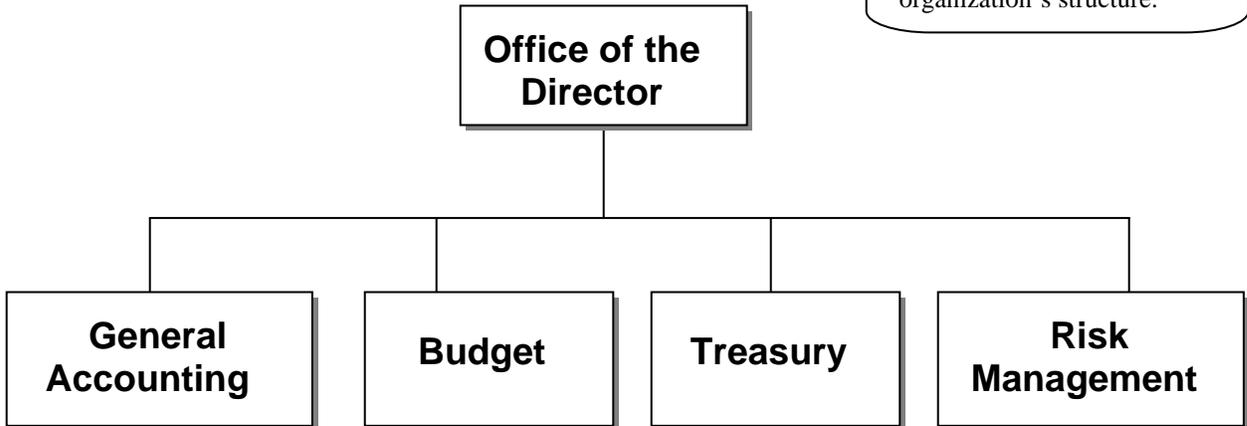
DEPARTMENT MISSION:

The department will list its mission and goals for the next two to five years.

The Department of Finance will continually provide efficient, effective, innovative services and fiscal expertise with responsibility to all departments and agencies of the consolidated City of Jacksonville.

Organizational Structure

Every department section includes a chart depicting the organization's structure.



CITY OF JACKSONVILLE, FLORIDA

FINANCE

EXPENDITURES BY DIVISION	FY 07 Actual	FY 08 Budget	FY 09 Approved	Dollar Change	Percent Change
ACCOUNTING DIVISION					
PERSONNEL EXPENSES	2,738,111	3,096,384	3,192,541	96,157	3.1%
OPERATING EXPENSES	1,714,655	2,003,643	1,285,212	-718,431	-35.9%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	4,453,289	5,100,028	4,477,754	-622,274	-12.2%
BUDGET DIVISION					
PERSONNEL EXPENSES	732,282	813,093	937,830	124,737	12.5%
OPERATING EXPENSES	215,349	234,016	216,000	-18,016	-7.9%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	947,631	1,047,110	1,153,831	106,721	8.0%
GENERAL EMPLOYEE PENSIONS					
PERSONNEL EXPENSES	369,669	389,043	459,731	70,688	18.2%
OPERATING EXPENSES	2,268,750	9,235,684	10,802,182	1,566,498	17.0%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	-389,606	298,644	251,563	-47,081	-15.8%
DIVISION TOTAL	2,248,813	9,923,372	11,513,477	1,590,105	16.0%
OFFICE OF THE DIRECTOR					
PERSONNEL EXPENSES	3,346,736	1,535,246	1,810,242	274,996	17.9%
OPERATING EXPENSES	1,246,971	507,002	599,510	92,508	18.2%
CAPITAL OUTLAY	41,574	1	1	0	0.0%
GRANTS AND AIDS	15,500	0	0	0	
DIVISION TOTAL	4,650,781	2,042,249	2,409,753	367,504	18.0%
RISK MANAGEMENT					
PERSONNEL EXPENSES	964,872	1,624,611	1,705,695	81,084	5.0%
OPERATING EXPENSES	38,229,615	39,131,813	35,399,399	-3,732,414	-9.5%
CAPITAL OUTLAY	0	79,903	1	-79,902	-100.0%
OTHER USES	107,305	387,680	417,101	29,421	7.6%
DIVISION TOTAL	39,301,792	41,224,007	37,522,196	-3,701,811	-9.0%
TREASURY					
PERSONNEL EXPENSES	683,218	746,531	815,700	69,169	9.3%
OPERATING EXPENSES	901,878	727,899	922,466	194,567	26.7%
CAPITAL OUTLAY	3,652	1	1	0	0.0%
DEBT SERVICE	2,616,875	28,964,930	38,171,067	9,206,137	31.8%
OTHER USES	0	72,057,308	109,893,356	37,836,048	52.5%
DIVISION TOTAL	4,205,622	102,496,669	149,802,590	47,305,921	46.2%
TOTAL EXPENDITURES	55,807,928	161,833,435	206,856,418	45,022,983	27.8%

Each department's financial page will be separated by division. Expenditures are shown for the prior two years as well as for the current year.

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FINANCE

	FY 07	FY 08	FY 09	Change
AUTHORIZED POSITIONS				
ACCOUNTING DIVISION	50	51	49	-2
BUDGET DIVISION	40	11	11	0
GENERAL EMPLOYEE PENSIONS	6	6	7	1
OFFICE OF THE DIRECTOR	63	16	17	1
RISK MANAGEMENT	18	23	23	0
TREASURY	9	10	10	0

	FY 07	FY 08	FY 09	Change
PART TIME HOURS				
BUDGET DIVISION	51,851	1,040	1,040	0
GENERAL EMPLOYEE PENSIONS	0	0	1,080	1,080
OFFICE OF THE DIRECTOR	11,398	7,118	7,118	0
RISK MANAGEMENT	2,800	2,800	2,800	0
TREASURY	2,000	2,000	2,000	0

The number of authorized positions and part-time hours for each division within the department is shown for a three year period, along with the change from the prior fiscal year.

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DEPARTMENT :	Finance
DIVISION:	Office of the Director

FUNCTION:

The Function defines the division's purpose within the city.

The Director's Office provides the financial, managerial and administrative support to its divisions to meet specific divisional goals as well as collective department goals.

HIGHLIGHTS:

Each Division will display accomplishments and changes from the previous year.

- Implementation of the new Defined Contribution option for the General Employees Pension Plan
- Assist with implementation of the Jacksonville Journey Program

ANALYSIS:

Each Division will display an abbreviated financial comparison with the previous year.

Personnel Expenses

There was a net increase of \$274,996 in personnel expenses due to a cost of living allowance, filling two vacancies in the Office of Performance Auditing and transferring the Inspector General's position from the Office of the Mayor to the Finance Director's Office. Some of this personnel expense is due to a budgeted lapse of \$52,183 that was restored. Because there was a change in the allocation methodology, Worker's Compensation also increased.

Operating Expenses

There was an increase in operating expenses of \$92,508, mostly due to a change in internal service allocations for Information Technology and General Counsel fees.

Capital Outlay

No Capital items were budgeted for FY 09.

CITY OF JACKSONVILLE, FLORIDA

How to use this Book

How to read Annual Budget Book Financial Schedules

The Chart of Accounts – The City of Jacksonville, Florida budget is organized according to the chart of accounts – the financial accounting and coding structure used in both this book and the budget ordinance. The chart of accounts is composed of funds, sub-funds, departments, divisions and object accounts.

Funds – A fiscal and accounting entity comprised of a self-balancing set of accounts reflecting all assets, liabilities, equity, revenue, and expenditures (or expenses) necessary to disclose financial position and the results of operations. Funds are established as individual entities in order to segregate financial records for purposes of legal compliance, different natures of the activities performed, measurement of different objectives, and to facilitate management control. Generally, the number of individual funds is kept to the lowest number to allow effective and efficient management. Activities that are similar in nature and purpose are accounted for in the same fund.

Subfund – A budgetary and accounting entity that is a division of a fund. Although the fund level where all pertinent accounts must be self-balancing, subfunds of the city are also self-balancing.

Departments – A division of the city having a specialized function and personnel.

Divisions - A distinct or separate function within a department.

Object accounts – A budgetary and accounting classification that is the basic level for line item budgetary reporting and control. Objects include goods and services with similar characteristics, such as employee benefits or supplies.

The Finance Department maintains detailed financial information by fund, sub-fund, department, division, and object account. However, this book presents the budget at a more understandable level by department, division, fund, subfund and object account.

How to Read the Subfund Pages – Each subfund page presents a summary of revenues and expenditures for the department's operations in one of seven fund groups:

- General Fund
- Special Revenue Funds
- Capital Project Funds
- Enterprise Funds
- Internal Service Funds
- Trust and Agency Funds

The top of the page presents sources of money – revenues, banking fund borrowings and transfers from other funds. The bottom half presents uses of money – expenses, expenditures, and transfers to other funds of the government.

The remainder of this page, and all of the next, describe in order what is represented by the rows of the expenditure and revenue financial tables.

Personnel Expense – This represents money paid to employees in salaries and wages (permanent and probationary, worker's compensation payments, terminal leave, salaries part time, salaries/benefits lapse, salaries overtime, special pay, shift differential, leave rollback/sellback, supervisory differential, out of class pay), employee benefits (FICA, Medicare

CITY OF JACKSONVILLE, FLORIDA

Tax, pension contribution, deferred compensation plan, group dental plan, group life insurance, group hospitalization insurance, employee accidental death insurance, workers' compensation insurance), unemployment insurance, etc.

Expenses:

Operating Expenses – Professional Services, security/guard service, contract food services-jail, service of process, auto allowance, travel expense, local mileage, postage, telephone, internal services charges, legal, copier consolidation, fleet vehicle rental, banking fund, electricity, fuel oil and gas, water, landfill charges, large volume container, rentals, equipment rentals, installment purchases, term lease with option, insurance and bonds-non payroll, general liability insurance, miscellaneous insurance, aviation hull/chemical, repairs and maintenance, printing and binding commercial, public buildings plant renewal, civil defense-guard service, informant's fund, clothing, clean, shoe/transfer all, tool allowance, miscellaneous services and charges, office supplies-other, agricultural supplies, chemical and drugs, clothing, uniforms and safety equipment, personal care supplies, repair and maintenance supplies, other operating supplies, employee training, dues, subscriptions and memberships, tuition reimbursement program, etc.

Capital Outlay – Mobile equipment, other heavy equipment, office equipment, office furniture & equipment including fax machine, computer equipment & software, specialized equipment, specialized equipment, banking fund – office equipment, banking fund – other heavy equipment, banking fund – computer equipment & software, etc.

Grants and Aids – Subsidies and contributions to other government agencies and to private organizations, local match for grants, miscellaneous appropriations – pass throughs, other grants and aids, etc.

Other Uses – Supervision allocated, indirect cost (general government), contingency, adjustments prior year revenue/expenses, payment to fiscal agent, contribution to component unit, banking fund – contingencies, interfund transfer out for debt service interest, interfund transfers out for debt service principal, interfund transfer out, intrafund transfer out, etc.

Revenues:

Taxes - Ad valorem taxes, sales and use taxes, franchise fees, utility service taxes, etc.

Licenses and Permits - Business taxes, etc.

Intergovernmental Revenue - Federal grants, federal payments in lieu of taxes, state grants, state shared revenues, contributions from other local units, etc.

Charges for Services - General government, public safety, physical environment, human services, culture and recreation, other charges for services, etc.

Fines and Forfeits - Judgment and fines, violations of local ordinances, other fines and/or forfeits, etc.

Miscellaneous Revenue – Interest (including profits on investments rents and royalties), special assessments and impact fees, disposition of fixed assets, contribution and donations from private sources, gain or loss on sale of investments, other miscellaneous revenue, etc.

Other Sources – Interfund transfers in, debt proceeds, non operating sources, etc.

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET



As the new fiscal year begins, so do our renewed efforts to lead Jacksonville to a prosperous and sustainable future. The fiscal year 2009-10 budget invests in our city and reconciles the \$170 million shortfall that was created by the Tallahassee-imposed property tax changes, as well as an unsustainable pension plan and the effects of the global recession. The final budget includes a three-part plan that includes pension reform, a modest millage rate increase and more than \$60 million in cuts to city expenses.

The fiscal year 2009-10 budget was developed to meet our current challenges, while still laying the foundation for a brighter and more prosperous future for this great city and its residents. As we began the planning process we encountered dire circumstances outside our control, including declining revenue and the looming dangers of an unstable pension plan. We were faced with a choice: what kind of city did we want to live in? We could let our great city wither on the vine, or we could work to find a viable way to keep the city running. Despite those difficult economic circumstances, this budget safeguards our quality of life and maintains Jacksonville's status of having the lowest property tax rate among large, urban areas in Florida.

It was only possible to accomplish this through a tremendous amount of collaboration, public input and countless hours of discussion and research. Last June, an important JCCI study said that we were at a point of financial crisis, and they were right.

Despite the rejection of Amendment 1 by a majority of Jacksonville voters, the work of Tallahassee cost our city more than \$100 million in property tax revenue. That loss represented roughly 10 percent of our overall budget. But our challenges went beyond what Tallahassee imposed. Jacksonville was also suffering the effects of the global recession. Property values had declined 6 percent over last year, which represented a loss of \$3.5 billion on the tax roll. That reduction equated to about \$30 million in lost revenue last year. And to make matters worse, we have a city employee pension system that is unsustainable.

A budget crisis, however, does not mean we give up and go out of business as a city. It simply meant that the math we had been using to balance this budget no longer worked in today's environment. With the help of many great minds and an unprecedented amount of citizen involvement, we were able to craft a budget that we can all be proud of.

The new budget, which highlights my three-part plan of pension reform, a modest millage rate increase and across-the-board departmental cuts, builds upon last year's focus on decreasing violent crime and improving public safety through the *Jacksonville Journey* initiative. And in just one year, our efforts are making a clear difference. We are engaging at-risk youth in this community at unprecedented levels. Violent crime is down 15 percent and the murder rate is down 22 percent. While these statistics do not yet reflect a trend, they are certainly enough to indicate progress.

Much of this progress is due to the good work of our Sheriff, our police officers and the priority we at City Hall place on public safety. And that focus will not shift this year. My emphasis on the safety of our citizens will not waver. As I contemplate my final two years as mayor, I am focused on three priorities I believe will produce the greatest long-term benefit to our city: improving and safeguarding the St. Johns River, providing economic opportunity through job creation and capital investment, and enhancing the

safety of our residents. The budget, with my three-point plan and a great deal of collaboration and insight from members of the City Council, reflects my focus on these three critical quality of life indicators.

The St. Johns River defines both our city's history and its future. It is the focal point of our city and the very lifeblood of our downtown. But the river and its 71 tributaries are sick. Algae blooms in past years were a clear indication of its failing health, and the Duval County Health Department has labeled 54 tributaries in this community as unsafe or hazardous. Jacksonville leaders took a big first step toward healing our river in 2007 with *The River Accord*. The city, along with its partners, committed to invest \$700 million over 10 years to restore the health of the Lower St. Johns. These preliminary efforts must be honored and expanded if we are to preserve this great natural treasure for future generations. Part of our efforts involving the St. Johns River includes improving access along its bank. Through *The River Accord* partnership, we're dedicating millions to restore its health, so the public spaces along it should reflect that commitment.

Because we have a long history of fiscal responsibility and a diverse economy, I believe Jacksonville will be among the first cities to emerge from the national economic slump. One thing that sets us apart is the city's continued support of economic development activities. Projects such as the expansion of JAXPORT and Cecil Commerce Center will bring new jobs and have an enormous economic impact on our entire region. Current activities at the port support more than 50,000 jobs in Northeast Florida and inject \$3 billion into our economy annually. Port-related development will bring approximately 25,000-50,000 additional jobs to Jacksonville in the next decade. And with more corporations making Cecil Commerce their home, the complex continues to grow its reputation as a distribution, industrial and aviation hub.

As city leaders, our highest priority is to provide for the safety of Jacksonville's citizens. The cost of violence is pervasive; it destroys families, threatens our way of life and diminishes our economic viability. That's why I created *The Jacksonville Journey*, a comprehensive, anti-crime initiative that involved community leaders, subject matter experts and other interested citizens and stakeholders. The fiscal year 2009-10 budget continues to invest in the *Journey*, and in programs that increase the number of police officers in our neighborhoods; provide ex-offenders with real options so they don't return to a life of crime and violence; and keep kids busy, off the streets and out of trouble.

The impact of this year's budget could have forced us to take a costly step backward. Instead, I believe it will help to elevate our community to greatness. I am proud of the teamwork and collaborative thought that brought us to this point, and of all the city employees and administrators who worked on this effort.

CITY OF JACKSONVILLE, FLORIDA

MISSION

Serving you, meeting today's challenges, focusing on the future.

VISION

To make Jacksonville's local government the most responsible and effective city government in America, and Jacksonville the best place in the nation to live, work and raise a family.

GUIDING PRINCIPLES

- I. Increase economic opportunity and jobs, including full support for our military and minority business ownership
- II. Increase public safety, including homeland security and emergency preparedness
- III. Increase early literacy
- IV. Enhance quality of life, including transportation, planning and parks
- V. Increase infill housing
- VI. Streamline government to facilitate business growth

CITY OF JACKSONVILLE, FLORIDA



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Jacksonville
Florida**

For the Fiscal Year Beginning

October 1, 2008

President

Executive Director

AWARD FOR DISTINGUISHED BUDGET PRESENTATION

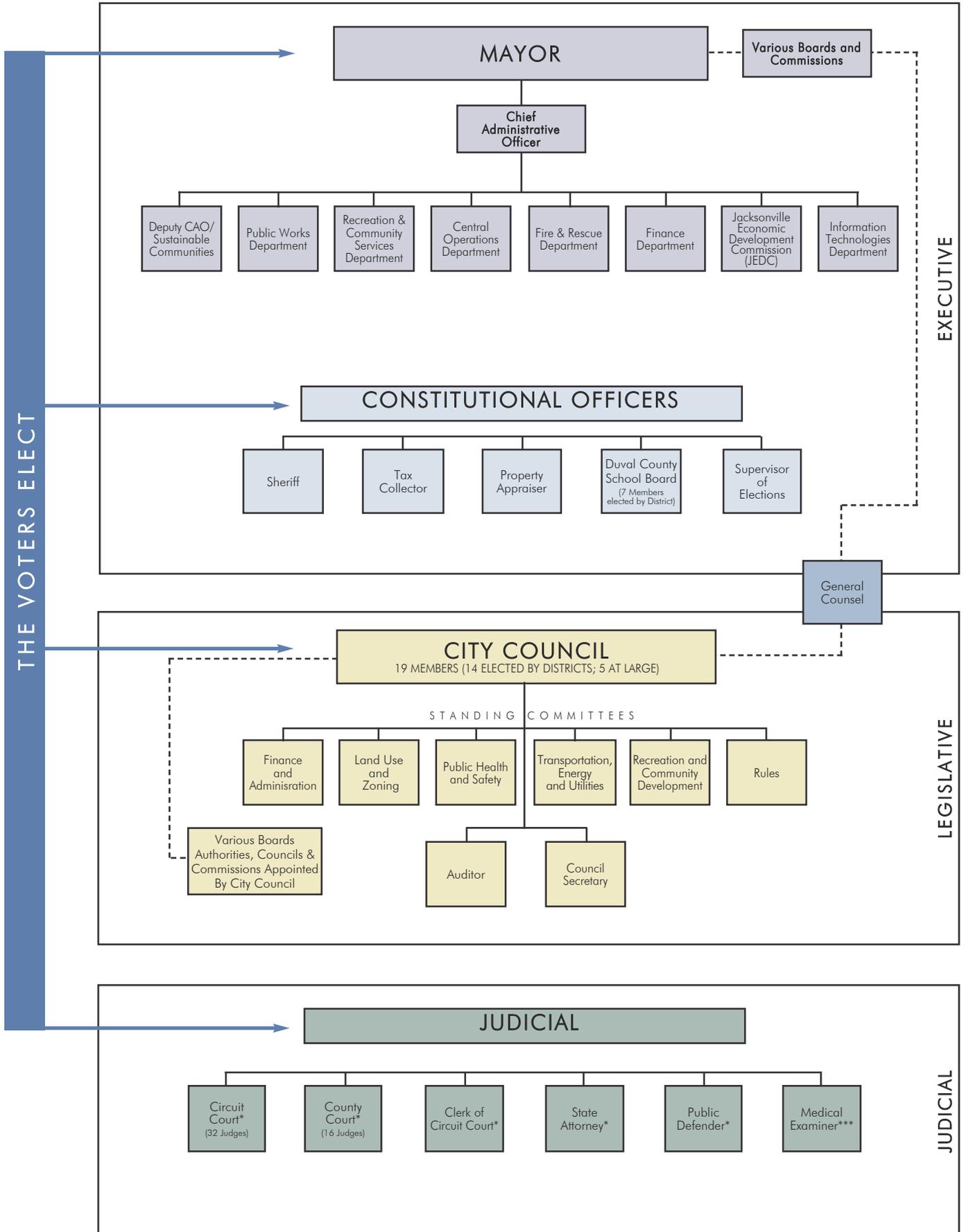
The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Jacksonville, Florida for its annual budget for the fiscal year beginning October 1, 2008. This is the twenty-third year in a row that the city has received this award.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

2009-2010 ANNUAL BUDGET

ORGANIZATIONAL CHART CITY OF JACKSONVILLE, FLORIDA



CITY OF JACKSONVILLE, FLORIDA

PROFILE

Jacksonville, the largest city in land mass in the continental United States, lines both banks of the St. Johns River, which empties into the Atlantic Ocean about 20 miles from downtown. The St. Johns flows north through the state for 310 miles before turning east to the ocean at Jacksonville.

The city is a major metropolitan area located in Northeast Florida with a rapidly growing population of approximately 855,067 residents. The median age of Jacksonville residents is 35.3. The average household income is \$66,014, while the median household income is \$50,676.

Under its "strong mayor" form of government, the city's residents elect a mayor and a 19-member City Council, with five at-large members and 14 district members. John Peyton is Jacksonville's sixth mayor since the consolidation of Duval County and the City of Jacksonville governments in 1968.

Due to its prime location, mild climate, reasonable cost of living, excellent quality of life and business-friendly government, Jacksonville is a popular location for corporate expansions and relocations. Jacksonville's status as major port location and an intermodal transportation hub is a tremendous asset for the city, which is also a leading distribution center. With a transportation network embracing international port and air cargo facilities and rail and trucking routes, millions of tons of raw materials and manufactured goods move through the city annually.

With a long history of fiscal responsibility, Jacksonville is recognized for its efficiently run government. Mayor Peyton – with a background in the private sector – works to run the city like a business and has chosen three critical quality of life indicators as his focus for the remainder of his term: the health of the St. Johns River, economic development through job creation and public safety.

Jacksonville is home to many natural assets and claims one of the largest urban park systems in the country. The active and passive parks and preservation lands are a key part of Jacksonville's quality of life, as are the miles of beaches and waterways, a major symphony orchestra, the downtown sports and entertainment complex and myriad special events that this sports-loving city hosts each year. The home of the NFL's Jacksonville Jaguars, the city welcomed its first Super Bowl in 2005.

With a growing population, a strong economy, diverse cultural and recreational opportunities and abundant natural resources, Jacksonville continues to distinguish itself as one of the nation's most dynamic and progressive cities.

CITY OF JACKSONVILLE, FLORIDA

HISTORY

Native Americans

The first human inhabitants reached the area of Jacksonville between 12,000 and 16,000 years ago. At that time, the coastline was approximately one mile further east than it is today because the Ice Age in progress at the time locked up more of the earth's water in glaciers.

The best known Native Americans to inhabit this area were the Timucua, who probably numbered about 150,000 at their peak. Following the appearance of Europeans in the 1500s, the Timucua numbers declined quickly as they succumbed to diseases introduced by European explorers and settlers as well as died in conflicts with the Europeans. By 1763, the Timucua were probably gone from the area completely.

European Discovery and Settlement

Northeast Florida was "discovered" by Ponce de Leon in 1513. He and his Spanish crew landed about 25 miles from today's Jacksonville, and named it *Pascua Florida* as a reminder that his landing occurred during the Feast of Flowers. He claimed the territory for the Spanish crown, then sailed off in search of a magic potion of eternal youth rumored to be a hidden treasure of this new land.

Jean Ribault, the French Huguenot, arrived on Florida's east coast in 1562. He met the native Timucua, exchanged gifts, and claimed possession in the name of the king of France by implanting a stone monument visible to subsequent ships.

A French colony was established in 1564, only to be eliminated by Spanish forces from nearby St. Augustine in 1565, the same year it was established. Florida's northeast coast was now firmly under Spanish control. The French did not attempt another colonization. Nothing remains of the original Fort de la Caroline used by the French. And St. Augustine, not Jacksonville, is now known as the nation's oldest city.

European Conflicts

In 1702, James Moore, the interim governor of Carolina colony, led a force of 500 English colonists and Yamasee Indians in an attack on Spanish Florida. When the colony of Georgia was established in 1733, its governor, James Oglethorpe, built a small fort on St. George Island to enforce his belief that the new English colony extended all the way to the St. Johns River. He later moved through the area on the way to attack St. Augustine during the 1740 conflict between the English and the Spanish known as the "War of Jenkins Ear."

Growth of permanent settlements

Before 1820, the larger settlement was on the south bank, where the guns of Spanish Fort St. Nicholas, erected in 1740, guarded the passing ships. A stone marker beside Atlantic Boulevard points to the fort's location.

Between 1763 and 1783, the area was a British colony known as British East Florida, but it was returned to Spain as part of the Treaty of Paris which ended the revolutionary war between England and 13 of its North American colonies.

The settlement that became Jacksonville was founded in 1791 as Cowford because of its location at a narrow point in the river where cattle once crossed. A marker now stands at the foot of Liberty Street, where the cattle were once driven across the river. From the south bank, an Indian trail led to St. Augustine. The Native Americans named the area Wacca Pilatka, which was translated to Cowford by English settlers.

CITY OF JACKSONVILLE, FLORIDA

In 1819, what became Jacksonville became part of the United States when Spain ceded the area to the United States in return for \$5 million as part of the Adams-Onis treaty. Florida became a U.S. territory in 1821 and was granted statehood in 1845. In 1822 the city was renamed for the first military governor of the Florida Territory, General Andrew Jackson, who would later be elected President of the United States.

The earliest use of the name "Jacksonville" was in an 1822 petition to the U.S. Secretary of State asking that the town be officially recognized as a port of entry. While Andrew Jackson never visited Northeast Florida, he was the first military-governor of Florida following Spain's ceding of Florida in 1819. Jacksonville's first charter, creating a town government, was approved by the Florida Legislative Council on Feb. 9, 1832. Jacksonville's first mayor was William Mills. At that time, the office was called Intendant, which was a holdover from Spanish times.

1901 Fire

On May 3, 1901, downtown Jacksonville was ravaged by a fire that was started at a fiber factory. Known as the "Great Fire of 1901", it was one of the worst disasters in Florida history and the largest ever urban fire in the Southeast; it destroyed the business district; scoured more than 146 city blocks and turned 2,368 buildings to cinders. and rendered 10,000 residents homeless in the course of eight hours. It is said the glow from the flames could be seen in Savannah, Georgia and the smoke plumes in Raleigh, North Carolina.

After the Fire

After the Great Fire of 1901 "there seemed to be nothing left save a fringe of houses around the municipal periphery, like hair on a friar's head," reported H.L. Mencken in the Baltimore Sun. But Jacksonville got back on its feet quickly. Piers, docks, shipyards and terminals were quickly rebuilt. More than 13,000 buildings were constructed from 1901 to 1912. Architects flocked to the city, whose civic district was now virtually a blank slate. The most noted among them was the Famed New York architect, Henry J. Klutho, who relocated to Jacksonville in 1902. One of Klutho's biggest claims to fame was the St. James Building, for nearly a century the home to Cohen Brothers department store, later May-Cohen's and now City Hall.

The city still had its rail lines intact after the fire. Before the fire, Henry Flagler, a former Standard Oil partner of John D. Rockefeller's, began buying small regional lines and in 1912 merged them into the Florida East Coast (FEC) Railway. By the 1960s the city had become home to three major railroad lines: FEC, Atlantic Coast Line and the Seaboard Coast Line.

After the fire, the city reinvigorated its maritime commerce. In 1907 the river was dredged with help from the federal government to allow bigger ships into Jacksonville's terminals. The city government took control of the ports in 1912 and began building its own terminals. Jacksonville has one of the best natural seaports in the South, and, after the turn of the 20th century, shippers took advantage of distribution lines going north, south and west.

Geography and mild weather also helped Jacksonville become the Hollywood of the South. The "Metro" in Metro-Goldwyn-Mayer (MGM) was a small studio that began alongside the St. Johns River where Metropolitan Park now sits. By 1916, Jacksonville boasted more than 30 movie studios, including Metro, Vim, Kalem Garrick, Eagle, Motograph, Gaumont and Norman Studios. Comedian Oliver Hardy, who started as a ticket taker, was probably the city's most famous film star at the time.

During this era Jacksonville became a banking and insurance center. Barnett National Bank was already a major powerhouse, and its success spurred Atlantic National Bank (1903), Florida National Bank (1905) and others. One of Jacksonville's first insurance titans was the Afro-American Insurance Co., founded in 1919 by Abraham Lincoln Lewis. Later, when state law created a favorable environment for insurance companies, Jacksonville's skyline became

CITY OF JACKSONVILLE, FLORIDA

dominated by insurance-company logos: Prudential, Gulf Life, Independent Life and American Heritage Life.

The U.S. Navy had a minor presence protecting the ports but did not have an official installation in Jacksonville until 1940, shortly before WWII. With the addition of two other bases, the Navy became a major employer as well as an economic force in the area.

Between 1950 and 1960, the county saw much growth in both population and development. This time frame has been referred to as the “Decade of Progress.” During this period, Duval County’s population increased by 48 percent to 451,411 residents. Development in downtown and throughout brought new business and a new federal building. City commissioners began planning to replace an airport and build the new central city library to be named after Haydon Burns, mayor of Jacksonville 1949-1965. Beyond the City limits during this decade, developers were constructing their suburban housing. Major regional enclosed shopping centers and malls opened. On the south side, Ira Koger’s Boulevard Center became one of the first suburban office parks in the nation.

The development progress was helped along in 1953 when the Florida legislature passed tax benefits for out-of-state insurance companies. From this, Prudential established its southeast regional home office in Jacksonville as well the State Farm Group expanded its facilities in the city. Later, Independent Life, Peninsula Life, Gulf Life, Blue Cross and Blue Shield, and the Afro-American Life Insurance Company built new home offices in Jacksonville. By the end of the decade, Jacksonville claimed the title “Insurance Center of the southeast,” with seventeen local headquartered insurance companies, five regional home offices, and twenty major general insurance agencies.

Jacksonville’s development expanded beyond suburban and commercial growth. Art and Children’s Museums opened and expanded. The Florida Legislature established the Jacksonville Expressway Authority(now known as the Jacksonville Transportation Authority) in 1955 following a decade of frustration and delays in the planning, funding, and construction of bridges and highways. A junior college, later to become a state university was established in Jacksonville. Downtown renewal, expanded transportation facilities, suburban growth and new or expanding cultural and educational institutions were substantial steps forward.

CONSOLIDATION

The consolidation of the Jacksonville city government and the Duval County government was initiated to achieve lower taxes, increased economic development, unification of the community, better public spending and effective administration by a more central authority.

A referendum to consolidate the county and city governments within Duval County was held on Aug. 8, 1967, and voters hoping to cut duplication, increase efficiency and restore confidence in municipal government approved the plan by a two-to-one margin. Only the small municipalities of Atlantic Beach, Baldwin, Jacksonville Beach and Neptune Beach voted not to join the consolidated government. The four separate communities, which comprise only six percent of the total county population based on the 2000 Census, provide most of their own municipal services.

On Oct. 1, 1968, the governments merged to create the Consolidated City of Jacksonville. The day was highlighted by a parade and fireworks that attracted 200,000 people. The new city limits covered an area of 841 square miles, 20 times its former size. Overnight, Jacksonville became the largest city in land area in the entire world – a record it held for many years until sparsely populated Juneau, Alaska, annexed itself into the record book.

CITY OF JACKSONVILLE, FLORIDA

FORM OF GOVERNMENT

The City of Jacksonville operates under a Strong Mayor-Council form of government. This governmental structure is based upon distinct executive and legislative branches that are elected independently of each other, and provides for prescribed checks and balances, much like the federal government. In Jacksonville, the mayor is elected county-wide and serves as the chief executive of the government. The legislative branch is represented by the members of the Jacksonville City Council. There are 19 city council members; 14 of them elected to represent distinct, geographical districts within the county and five who are elected at-large. Each councilmember must live within the district they represent, and the five at-large members must live within the at-large district they represent, even though all voters within the consolidated city/county may participate in their election. The mayor and city council members are elected to four-year terms and are limited, by law, to two consecutive terms.

The mayor is responsible for the administration of the executive government, which includes eight business units. The mayor appoints the department directors and other senior officials, all of whom must be confirmed by the city council. The mayor also has veto authority over legislation passed by the city council.

The Jacksonville City Council enacts legislation to provide for the needs of the city. While the mayor is required to propose a city budget each year, the council is responsible for adopting the budget. The council elects from amongst its members a president and vice-president to conduct meetings and otherwise lead the legislative branch in the performance of its duties, and also hires its own staff to evaluate bills, conduct research and maintain records for the legislative branch. The council meets at 5 p.m. on the second and fourth Tuesday of each month in the council chambers on the first floor of City Hall at St. James. Citizens are encouraged to attend and participate in council meetings, and meeting agendas may be obtained online at www.coj.net or from the council secretary's office at City Hall (Suite 430) on the Friday before a meeting.

MILITARY

Three military installations in the City combine to make Jacksonville the second largest Naval Complex on the East Coast. The area's four Navy bases employ more than 56,000 and have a combined payroll of \$1.59 billion. The largest of these installations, Jacksonville Naval Air Station, covers 3,800 acres on the west bank of the St. Johns River and employs more than 23,000 active duty and civilian personnel. Its Naval Aviation Depot, renamed to Naval Air Depot (NADEP) Jacksonville in 2001, covers over 100 acres of land on the St. Johns River and is the largest industrial employer in northeast Florida with over 3,700 employees, and one of only three such facilities remaining in the Navy. Most recently, NADEP Jacksonville became the first command in the Department of Defense to receive comprehensive ISO 9001:2000 certification.

Naval Station Mayport is homeport for guided missile cruisers, destroyers, guided missile destroyers and guided missile frigates, a total of 23 ships, plus six helicopter squadrons. NS Mayport covers 3,409 acres and employs over 15,000 military and civilians, making the station the third largest naval facility in the continental United States.

The Marine Corps Blount Island Command is located on the east end of Blount Island and employees many employs 799 people, mostly civilians, including contractors. Its location on Blount Island in the St. Johns River makes it a premium facility for the worldwide support of the Marine Corps through its Maritime Prepositioning Program.

Although not listed as one of the three military installations in Jacksonville, the Navy's \$1.7 billion Trident Nuclear Submarine Base, located 35 miles north of the City in Kings Bay, Georgia and covering approximately 16,000 acres, is considered a part of the Jacksonville military community.

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

It is the only base in the Navy capable of supporting the Trident II (D-5) Missile. Currently, the base berths eight submarines and employs more than 9,000 military and civilian personnel.

Jacksonville's Military Connections

In 1563, a French garrison was established at Ft. Caroline.

In 1740, a Spanish garrison was established at Ft. Nicholas which was near what today is Bishop Kenny High School.

On May 17, 1777, one Revolutionary War battle, The Battle of Thomas Creek, was fought in the vicinity of the Nassau River Bridge over U.S. Highway 17.

There were no Civil War land battles were fought in Duval County, but there was an engagement between Union ships on the river and Confederate forces on St. Johns Bluff.

In 1898, during the Spanish American War, Camp Cuba Libre was established as the Commissary Depot for the 7th Army Corp, housing nearly 30,000 volunteers from across the country. In addition, 8 inch breach loading rifles were laboriously hauled up St. John's Bluff in 1898, only to be removed in 1899.

During World War I, what later became Naval Air Station (NAS) Jacksonville was known as Camp Johnston. The complex had more than 600 buildings and the second largest rifle range in the country. After WWI, the Florida National Guard took over and renamed it Camp Foster. When abandoned by the National Guard, Camp Foster served as a residence for homeless men during the Great Depression.

In 1940, what had been Camp Foster became Naval Air Station Jacksonville, which boasted an assembly and repair shop covering 1,500,000 square feet with doors 160 feet wide and 45 feet tall.

In 1942, Naval Station Mayport was commissioned and has since grown to be the third largest fleet concentration area in the United States.

The history of Cecil Field dates to the early years of World War II when new military bases were built across the United States to fight a two-front war. The base was named for Commander Henry Barton Cecil who died in 1933. The Defense Department decommissioned Cecil Field in September 1999.

The United States Coast Guard's Helicopter Interdiction Tactical Squadron (HITRON) Jacksonville, Florida is America's first and only airborne law enforcement unit trained and authorized to employ Airborne Use of Force (AUF). HITRON is charged with conducting two missions; interdicting and stopping suspected drug-laden, high-speed vessels known as 'go-fasts,' and Maritime Homeland Security.

CITY OF JACKSONVILLE, FLORIDA

FACT SHEET

Duval County Population		900,518	
City of Jacksonville Population		855,067	
City Area		840.1 square miles	
Internet Home Page Address		http://www.coj.net	
<hr/> Comparisons <hr/>			
	FY 08	FY 09	FY 10
General Fund Budget	1,007,759,655	1,051,018,768	1,061,159,418
Net General Fund Budget	839,334,297	878,515,337	891,099,587
Total City Budget	1,876,175,022	2,003,013,140	2,053,619,136
Total Net City Budget (Includes Misc Federal Programs)	1,502,660,808	1,635,803,615	1,679,375,181
Ad Valorem Taxes (GSD)	476,417,081	474,660,310	490,818,314
City Employees			
Other	5,068	5,048	5,093
Police Officers	1,636	1,713	1,714
Fire and Rescue	<u>1,230</u>	<u>1,258</u>	<u>1,255</u>
Total Number of City Employees	7,934	8,019	8,062
Millage Rate			
Operations	8.4841	8.4841	9.2727
Debt Service	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total	8.4841	8.4841	9.2727

CITY OF JACKSONVILLE, FLORIDA

BUDGET HIGHLIGHTS

- The recession has led to decreases in the city's property values as well as various revenues that are received from the State. The city's total assessed value dropped by 6% in fiscal year 2010 from last year's level. State sales tax revenues are projected to be down 13% from fiscal year 2009, while state revenue sharing distributions are expected to be 11% lower and other state-shared revenues are estimated to be 4.4% less than the FY 09 amounts.
- The city raised the millage rate for the first time in 17 years, from 8.4841 to the rolled-back rate of 9.2727. The rolled-back rate is the millage rate that will generate the same amount of property tax revenue in the current year as in the previous year from properties that were on the tax roll in the previous year. For the owner of a home with an assessed value of \$95,000, assuming no change in the assessed value from the previous year, the increase in property taxes would be about \$75.
- A total of \$61.9 million in expenses was cut from the General Fund during the budget process. The savings include reductions in salary and benefit costs (including \$6.8 million from eliminated positions), deferral of the replacement of various city vehicles, deferral of various building maintenance costs and several reductions in departmental and non-departmental operating costs from a variety of sources. Also included in these savings are a 20% reduction in training costs and an 18% reduction in travel costs.
- *The Jacksonville Journey*, a citizen-driven, anti-crime initiative that was launched in fiscal year 2009, began its second year of operations but its first full year of funding in fiscal year 2010. A separate fund for *The Jacksonville Journey* will receive \$8.1 million from the general fund for various prevention and intervention programs. These include expanded early literacy programs, supervised after-school guidance and recreational programs and expanded activities during the summer. Also included are funds for juvenile crime prevention programs and programs that will help ex-offenders become productive citizens.

The Jacksonville Journey also provides funding in the general fund for enforcement activities. In addition to continued funding for 80 police officers, 80 correctional officers and 23 emergency communication operators hired in FY 09, funds have been allocated in the FY 10 budget to hire an additional 44 correctional officers and 19 civilian support positions, including 7 technicians and 5 crime scene investigators. In addition, the Sheriff's Office was awarded a \$9 million grant over a three year period to fund the salaries and benefits for 50 additional police officers, 40 of whom will be hired in FY 10.

- The Sheriff's Office received a grant to fund the salaries and benefits for 50 additional police officers, 40 of which will be hired in fiscal year 2009-10(FY10). These 40 are included in the numbers above for the *Jacksonville Journey*.
- The city will receive a significant contribution in grants from the American Recovery and Reinvestment Act of 2009 (ARRA). For the non-police related programs of the *Jacksonville Journey*, almost \$2.7 million in funding through ARRA will be received in FY 10. In addition, the Sheriff's Office grant of \$9 million over a three year period is also funded through ARRA. In total for FY 10, the city will receive \$6.4 million in grants from various sources to help fund *Journey* activities.
- In FY 10 168 non-public safety positions were eliminated from several departments across the city, saving \$6.8 million (noted above) in personnel related costs for FY10.

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

THE ANNUAL BUDGET

The Annual Budget as developed, adopted, and implemented by the Consolidated City of Jacksonville accomplishes several purposes. First and foremost, it complies with state and local legal requirements for a balanced financial plan of operation for the City's fiscal year. As a financial plan, the budget identifies revenue and other financial resources that are anticipated to be available for appropriation, authorizes expenditures and uses of financial resources, and otherwise provides for the continuing financial operation of the City.

The budget also provides one of the most concise presentations of governmental policy, especially the implementation of policy changes. The Mayor's Budget Message in particular, identifies the City's major goals and objectives and the intended means of achieving them. The evolutionary process of the budget, through direction of the Mayor and the City Council and numerous open meetings and public hearings, ensures that the City's policies are integrated into the budget. To a very real extent, the budget clearly quantifies executive and legislative policy through its use of line item presentations and historical comparisons.

Under the framework of the procedures established in the Charter and the Ordinance Code, the budget also provides a formal, flexible guideline for the financial operation of the City. As implemented by the Mayor, the budget for each individual activity specifies how much may be expended for each type of operating account and the number and classification of each authorized position. Together with departmental vision and mission statements, these detailed components of the budget outline operational direction.

The budget serves as the main vehicle for disseminating information about the city's financial operating plan and its budget processes and documents. Although the primary use of many of the budget's schedules is for purposes internal to the government, several schedules, descriptions and exhibits are designed to enhance the public's knowledge about the City's operations. This document provides readers with a comprehensive view of the City's budget, its purposes, contents and what it means to our citizens, our departments and bond investors.

BUDGETARY ENTITY

The City of Jacksonville is a consolidated city/county political entity that extends geographically throughout Duval County. As of October 1, 1968, the beginning of consolidated government, all county, municipal and local governments and districts within Duval County, and their boards, bodies and officers, merged into a single new corporate and political entity known as the City of Jacksonville, except that the cities of Jacksonville Beach, Atlantic Beach, Neptune Beach and the Town of Baldwin were reconstituted as separate and distinct urban services districts and retained their municipal government structure.

The consolidated City of Jacksonville contains various independent agencies, including the Jacksonville Police and Fire Pension Fund, Jacksonville Electric Authority, the Jacksonville Airport Authority, the Jacksonville Port Authority, the Jacksonville Transportation Authority, the Water and Sewer Expansion Authority and the Duval County School Board. Except for the Duval County School Board, all of these entities have their budgets approved by the City Council. However, all of these agencies prepare their own budget documents and issue separate financial statements from the City. For these reasons, their budget information is presented only under the heading of "Net Consolidated Budget" in the Annual Budget publication. On the other hand, the Jacksonville Economic Development Authority and the Jacksonville Housing Finance Authority, while both component units, fall are under the executive branch of the government and have their budgets reviewed and approved by the mayor. In addition, neither of these two organizations issue separate financial statements. As a result, their detailed budget information is included in the City's Annual Budget document.

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

FINANCIAL POLICIES

Budgetary Policies

The City's budgetary policies are based upon guidelines and requirements established by Florida Statutes, the Consolidated City of Jacksonville Charter, the City's Ordinance Code, Executive Orders, and generally accepted accounting principles for governmental entities as well as sound financial management practices. Applicable provisions of State law are incorporated into local procedures and establish the municipal fiscal year, restrictions on taxation, conditions of participation in State revenue sharing and other programs, and also mandate that the city must have a balanced budget.

The City of Jacksonville deems its budget to be balanced if revenues meet expenditures, without undue reliance on one-time sources, and that no bond proceeds or other debt instruments are used to satisfy recurrent operating expenditures.

In accordance with the City Charter, the budget is divided between general operating funds and capital improvement funds. In order to provide an overall view of the operating budgets of the city, independent authorities and the School Board, summary information is provided in the Comparative Net Consolidated Budget Summary.

As adopted by the City Council, the annual budget is in the form of an ordinance which contains estimated revenue and other financial sources, any revenue restrictions, special provisions which apply to miscellaneous appropriations and departmental capital outlay, authorizations of full-time positions and temporary employee hours, and any amendments to the Ordinance Code that may be related to the budget. Incorporated as integral parts of the Annual Budget Ordinance are the following schedules that specify the City's budget:

- Budgeted Revenues, Expenditures and Contingency Summary
- Schedule of Capital Outlay Projects
- Schedule of Public Service Grants
- Schedule of Appropriations by Division
- Miscellaneous Federal Programs - included for information only
- General Fund Revenues / Expenditure Projections (FY 09–13) – included for information only

As implemented by the mayor and the finance department, the budget is delineated down to the individual activity level. Managers are provided with maximum permissible expenditures by object account within activity. The maximum number of full-time employees and aggregate salary level, as well as the number of part-time hours available, is also provided. Service levels requiring additional or redistributed resources must be approved as budget amendments. A discussion of the procedures used to amend the budget follows later in this section.

This level of detail provides readers with information about specific service levels and associated resources budgeted to provide these services. City management is likewise provided with a practical means of controlling uses of resources and gauging budgetary performance for improved productivity and efficiency.

Capital Improvement Plan

The City's Capital Improvement Plan is submitted along with the Annual Budget. Section 122.603 of the municipal code requires the finance department meet with all departments to begin the Capital Improvement Plan process no later than January 15 of each year. The Capital Improvement Plan is designed to promote long-range financial planning and provide for capital projects to be carried out in accordance with predetermined priorities of need and affordability. The Plan includes the project's estimated cost and its funding source. The Capital Improvement Plan must be adopted concurrently with

CITY OF JACKSONVILLE, FLORIDA

the Annual Budget prior to the commencement of the fiscal year (October 1). In addition, Section 106.109 of the City's Municipal Code provides that the Five Year Capital Improvements Plan must be financially feasible and provide not only the funding source and capital costs of each project but also the funding source and amount of funding that will be required for the anticipated post-construction operational costs of each project. Included in the multi-year forecast are the future needs for major capital buildings, infrastructure and equipment.

In addition to debt-financed improvements, the city tries to use a portion of its annual operating revenues to fund pay-as-you-go capital improvements. Section 106.106 (c) provides a goal of utilizing the equivalent of one mill (\$1 per \$1,000 of assessed value) of property tax revenues for the funding of capital improvements.

Quarterly Reporting

Section 106.421 of the municipal code requires the submission of a quarterly financial report to the City Council. The chief financial officer for the city and each independent agency is required to submit a financial report to the council auditor covering the funds required by the council auditor to be reported within 30 days of the end of the quarter, except for the quarter ending September 30, when the deadline is 60 days afterwards. In addition to financial information, the respective chief financial officers are required to comment on the fiscal condition of their respective agencies or the city, including any anticipated budget problems which may need to be addressed by the Council in addition to other information regarding the financial condition of the entity. The council auditor compiles these reports from the city and each independent agency and provides a consolidated report to the City Council for its review.

Mid-Year Budget Review

Section 106.110 provides for a mid-year forecast of the City's budgetary performance to date. The forecast includes an updated projection of both revenues and expenditures for the General Fund as well as any significant operating funds that are experiencing material fiscal year-end challenges or difficulties. A separate Finance Committee meeting is scheduled to review the mid-year forecast and discuss any potential adjustments that may be needed to address issues raised. As part of the mid-year review, selected departments also provide written commentary regarding the projections for their particular department. In addition to the chief financial officer and other financial staff members, department and agency heads are required to attend this special Finance Committee meeting to answer any questions from the Committee.

Budgetary Position Control

The number of authorized full-time positions and part-time hours approved in the Annual Budget may not be exceeded without the approval of the City Council (Section 106.401). Positions within the maximum may be re-allocated to other departments or functions as may be necessary for the efficient operation of the government without Council approval. In addition, Section 106.402 authorizes the Council to designate certain filled positions to be deleted at the time the position becomes vacant.

Allocation of Indirect Costs

Section 106.800 of the municipal code provides for the allocation of indirect costs. The methodology used is the recognized mechanism whereby operating agencies and activities of the city can allocate indirect costs incurred in connection with the administration of city programs and can recover those incurred indirect costs from using agencies and activities. In the city's administration of federally funded grant programs, the indirect costs allocation methodology is adopted in accordance with Federal guidelines. The city's chief financial officer is authorized to prepare on behalf of the city an indirect costs allocation plan in the form required by the federal Office of Management and Budget and to file a copy of such plan with the Council Secretary. The chief financial officer is authorized to prepare and submit such future indirect costs allocation plans as are necessary to recover indirect costs of operating departments

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incurred in the administration of federal grants in any city fiscal year and to file a copy of such plan with the Council Secretary.

Impoundment of Funds

The mayor is authorized to impound funds approved in the budget under certain circumstances. Section 106.416 of the Code allows the mayor to impound funds if 1) revenues, when annualized, will produce less than 95% of the budgeted revenues of any major fund, 2) all or part of the funds appropriated will not be available to carry out the full scope or objectives of the program, or 3) any program or project should be terminated or suspended. Any impoundment of funds must be approved by a resolution of the City Council.

Fees for Services

The municipal code provides in section 123.103 that the executive departments reporting to the mayor are required to review, as part of the annual budget process, the fees charged which their departments are responsible for administering and collecting. As part of this review, departments shall determine the average costs of providing the service as well as recommend any appropriate changes to the fees in order to recover the costs of providing the service. For any new fee for similar services, the Mayor shall include such proposed new fees in the annual budget proposal to the Council or shall request introduction of an appropriate ordinance to establish such fees.

Grant Funding

Chapter 117 of the municipal code authorizes the mayor to make application and execute necessary contracts and other documents in a form prescribed by the United States Government or the State of Florida for grants to be made to the city to assist in defraying the costs of various projects. In addition, the mayor is designated as the authorized official of the city for the purpose of furnishing such information, data and documents for the grants as may be required and otherwise to act as the authorized official of the city in connection with the grants. If the grants are made, the city, as directed by the mayor, shall maintain such records as are required by the appropriate United States or State of Florida agency under the applicable federal or state laws to support implementation of the projects generally described in the application.

While the mayor has the authority to apply for grants, the appropriation of grants and grant-related funds, changes in authorized employee positions and similar matters shall be approved by the City Council by ordinance. If the Council is requested to appropriate city funds as a match for federal or state grant funds and the amount requested to be appropriated exceeds the match amount that is required by federal or state regulations, the mayor shall disclose this fact to the Council at the time the appropriation is requested.

Debt Policy

While the city does not have a legal debt limit, the city has adopted debt management parameters in Section 106.111 of the municipal code that provide guidelines for the issuance of debt. These guidelines are reviewed and updated on an annual basis. There are five areas that the city has set targets as well as minimums or maximums (as applicable) for the issuance of additional bonds: 1) the overall net debt to the estimated market value of the city, 2) debt per capita, 3) debt service expenditures as a percentage of general fund expenditures, 4) the percentage of the principal that will be paid down in the first ten years of the bond issue, and 5) the unreserved, undesignated General Fund Balance as a percentage of revenues. Below are the current targets and minimums or maximums (as applicable) for each criterion.

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	Target	Maximum
Net debt to estimated market value	2.50%	3.50%
Debt per capita	\$2,600	\$3,150
Debt services as a % of general fund expenditures	11.50%	13.00%
	Target	Minimum
Percentage of principal paid within ten years	50.00%	30.00%
Unreserved, undesignated general fund balance as a % of general fund revenues	10.00%	5.00%

In addition, the city has a separately adopted Debt and Swap Policy. The policy provides further guidance and limitations that are not codified. A Debt Strategy Committee consisting of the chief financial officer, comptroller, treasurer, budget officer and a representative of the council auditor's office is charged with overseeing the debt and swap portfolios of the city. The Policy restricts the use of variable rate debt to 25% of the total outstanding debt of the city. The guidelines include a discussion of the conditions under which the city will decide whether to issue fixed or variable rate debt, the timing of financing projects, debt service coverage levels, types of bond structures utilized, call provisions, and methods of sale (competitive or negotiated). Other aspects discussed in the Policy include the diversification of the debt portfolio, the use of sinking fund reserves, the use of bond insurance, the selection of underwriters and the parameters used for determining whether or not to refinance debt.

There are also two policy statements dealing with debt management that are declared in the City's Comprehensive Growth Management Plan. The first policy states that total general tax supported indebtedness, as a percentage of total assessed valuation for ad valorem purposes shall not exceed five percent. The second states that annual debt service requirements for general tax supported debt for all funds shall not exceed twenty percent of the respective year's total General Fund revenues.

Finally, Section 110.514 of the municipal code requires the city's finance department to prepare a Debt Affordability Study (the "Study") each year. This annual update of the Study allows the City to continually evaluate its fiscal health and credit quality, as well as providing an effective management tool for policymakers to control debt issuance. The Study summarizes the City's current debt position, compares the City's current position to relevant industry standards and similarly sized and rated cities and counties, and outlines the possible impacts of future debt issues on the City's credit position.

Investment Policy

Section 110.203 of the City's municipal code lists the permitted investments for the city. The permitted investments include those authorized by Florida State Statutes, section 218.415, plus additional investment options that have been approved by the City Council utilizing its home rule authority. The City's Operating funds are governed by the City's Investment Policy; pension funds and funds whose uses are restricted by debt covenants, legal, regulatory or other constraints are not within the scope of the Policy. The Investment Policy mandates that the priorities for the investment of funds is safety of principal, liquidity and yield, in that order. The Investment Policy divides the operating portfolio into two portfolios: 1) the Active Portfolio, for funds that are not expected to be needed in the short-term to meet the funding needs of the City, and 2) the Liquidity Portfolio, for monies that will be used to meet near term cash flow requirements. The Policy further provides for settlement methods, broker/dealer selection, bid requirements, appropriate use of derivatives, custody of securities and continuing education requirements for staff members.

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The establishment of an Investment Committee is provided for in Section 110.203. The Investment Committee is comprised of the chief financial officer, chief investment officer, treasurer, comptroller, budget officer and a designee of the chief administrative officer. The Investment Committee formulates investment strategies, establishes investment procedures and controls, sets rate of return objectives and performance benchmarks, reviews the performance and asset allocation of the City's portfolio, and provides periodic reports on compliance and performance to the City's Finance Committee.

Reserve Policy

The City's Reserve Policy for the General Fund is covered by Section 106.106 of the City's municipal code. The City has a goal of maintaining a 5% to 7% emergency reserve and a 5% to 7% operating reserve. The Policy requires that the emergency reserve shall not be used except as initiated by the Mayor through written communication to City Council, explaining the emergency, with subsequent approval by two-thirds vote of all City Council members. The Policy stipulates that the operating reserve may be drawn upon if necessary, but it is intended to be infrequently and sparingly used as a source of funding.

Swap Policy

Section 110.203 of the municipal code also authorizes the City's policy on swap transactions. Specific guidelines that are codified include the maximum notional amount as well as the requirement that a monthly calculation and reporting of same be provided to the Investment Committee. The maximum term and the minimum spread between the fixed and floating rate for an investment swap is specified in the Investment Policy. The maximum term for a floating to fixed debt swap is thirty years, but the term of each individual swap will be determined by the life of the underlying instrument that is being hedged.

The city has an additional policy document addressing swaps in greater detail that is not codified. As noted above, the Debt Strategy Committee is charged with overseeing the debt and swap portfolios of the city. This policy provides guidance regarding the utilization of hedges, including swaps, caps, options and collars. The swaps discussion includes the appropriateness and guidelines for managing floating to fixed, fixed to floating and basis swaps. Prior to entering into a swap agreement, the city must evaluate termination risk, counterparty risk, re-execution risk, amortization risk, basis risk and tax event risk and put in place provisions to minimize the exposure to these various types of risk.

The Policy also identifies how providers will be chosen and that all providers execute a Master Swap Agreement that is compliant with the International Swaps and Derivatives Association (ISDA) Master Agreement. The Master Agreement will include maintaining credit rating standards and contain a Credit Support Annex to address a credit rating downgrade below the minimum level required. The Policy also provides for diversification among providers and a mechanism for bidding swap transactions.

Pension Funding

Section 106.108 of the municipal code provides that the annual funding of the City's pension funds shall be based upon annual actuarial reports. Any benefit enhancements to a city pension plan may only be proposed if the plan is at least 90 percent funded on an actuarial basis. Exceptions to any requirement of this section shall be initiated by the mayor and shall require approval by two-thirds vote of all City Council members, after a public hearing required by law.

Delinquent Revenue Collections

The municipal code in chapter 112 provides for the use of a collection agency after the city has exhausted all internal collection efforts. The mayor is authorized to enter into a contract on behalf of the city with a collection agency for the collection of uncollected delinquent bills on a contingent basis and for a percentage of the amount owed, for a fixed fee per invoice or case or any other type of financial arrangement, deemed by the Finance Committee, the chief financial officer and the general counsel to be for the best interest of the city. The collection agency shall comply with all applicable federal, state and

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local laws governing its behavior. The collection agency shall not litigate or compromise any undisputed bills which have not been collected but shall refer all uncollected bills to the city for further processing. Disputed bills and judgments may be written-off as uncollectible under certain conditions. The chief financial officer shall prepare an annual report of all written-off claims, a copy of which shall be provided to the council auditor.

Pursuant to Florida State Statute § 938.35 and the City's Charter, the city and any collection agency or attorney retained by the city to collect any fee, fine, cost, service charge, civil penalty, or property damage claim owed to the city, shall add on and attempt to recover a collection fee of 40 percent of the amount owed at the time the matter is submitted for collection, which collection fee includes all administrative time of city personnel, any collection agency fees, and any attorneys fees and costs of the city.

Tangible Personal Property

Chapter 122 of the municipal code provides guidelines for the recordkeeping and disposition of tangible personal property that costs \$1,000 or more and has an expected life of more than one year. Each item of tangible personal property owned by the city which it is practicable to identify by marking shall be marked in the manner required by the State Auditor General and entered on a property record containing the information required by the Auditor General. A complete physical inventory of all tangible personal property shall be taken annually, and the date of the inventory shall be entered on the property. The inventory shall be compared with the property record and discrepancies shall be traced and reconciled. An inventory shall also be taken whenever there is a change in accountable officers.

The sales of tangible personal property where the estimated sales price exceeds \$1,000 shall be conducted through a competitive sealed bid process. In the alternative, if the chief of procurement and supply determines that tangible personal property may be more advantageously disposed of by public auction, he may sell the property at public auction to the highest and best bidder for cash, after publication of a notice of the auction in a newspaper of general circulation in the city, published at least ten days before the date of the auction, setting forth the date, time and place of the auction and a general description of the items to be offered for sale.

No sale of tangible personal property shall be made to a person who is an officer or employee subject to Florida State Statutes chapter 112, part III, or in which the officer or employee has a private financial interest, direct or indirect, within the meaning of part III. However, in cases where the chief of procurement and supply shall have obtained more than one written sealed bid, whether or not he shall have been required by law to advertise for bids, this prohibition shall not apply.

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CONFORMITY WITH GENERALLY ACCEPTED ACCOUNTING PRINCIPLES (GAAP)

Budgetary and accounting policies of the City conform to generally accepted accounting principles (GAAP) for governmental entities, with certain exceptions, and are substantially comparable to the policies of most other governments. Revenue is budgeted on the modified accrual basis, although GAAP accounts for enterprise and similar trust fund revenue using the accrual basis. The modified accrual basis means that revenue is recognized when it becomes both "measurable" and "available to finance expenditures of the current period." Ad Valorem taxes and most revenue received from the state, such as the half-cent sales tax distribution and state shared revenue, is accrued, because it meets the criteria of being susceptible to accrual. On the other hand, licenses and permits, fines, and charges for services, for example, are recognized when received in cash, because they normally are not measurable until they are actually received.

The main differences between budget and GAAP are found in the treatment of interfund transfers, departmental capital outlay, depreciation and debt service principal payments. The City's budgeting practices include interfund transfers and subsidy contributions as revenue and expenditures, whereas GAAP classifies such interfund transactions as being other financing sources or uses.

All departmental capital outlay is budgeted for administrative control purposes. By including capital outlay in the annual budget, it becomes part of the readily accessible on-line control systems and appears as line items on all budget and accounting system reports.

Depreciation expense, which is recognized only in proprietary and City-wide statements, is not budgeted since it is a non-cash expense and therefore no appropriation is required. State law requires the budget to be balanced. Including depreciation expense would necessitate a corresponding adjustment elsewhere in the budget to an appropriated account, which may mislead or confuse the user of the budget.

Debt service principal payments in the proprietary funds are among the authorized appropriations from a budgeting standpoint and are thus treated as expenditures. The accounting treatment under GAAP shows these payments as a reduction in liabilities.

FUND STRUCTURE:

Under fund accounting, individual funds are established for the purpose of carrying on activities or attaining objectives in accordance with specific regulations, restrictions, or limitations. Funds with similar characteristics are grouped into generic classifications as required by GAAP. A brief description of these classifications as well as additional information regarding the budget and these funds and subfunds are included below.

Governmental Funds

These funds report transactions related to resources received and used for those services traditionally provided by city/county government. The city's only governmental fund which represents more than 10% of revenues or appropriated expenditures is the General Fund.

General Fund: The General Fund is the general operating fund of the city. It is used to account for all financial resources except those required to be accounted for in another fund. The General Fund includes the following subfunds: General Fund - General Services District (GSD), Mosquito Control, Property Appraiser, Clerk of the Court, Tax Collector, Emergency Contingency and Public Safety Initiative.

Special Revenue Funds: Special revenue funds are used to account for the proceeds of specific revenue sources (other than for major capital projects) that are legally restricted to expenditure for specified purposes. The city has numerous special revenues funds that fund a variety of activities. While the city

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has a number of special revenue funds, none of these account for 10% or more of the city's revenues or expenditures that are appropriated. The city does not adopt a budget for all of its special revenue funds. The following funds do not have an annual budget adopted: Community Development Block Grant, Job Training Partnership Grant, Other Federal, State and Local Grants, Better Jacksonville Trust Fund and Housing and Neighborhoods.

Debt Service Funds: Debt service funds are used to accumulate, and pay for, long-term debt principal and interest. The expenditures of these funds are not appropriated in the city's annual budget since internal spending controls are set through compliance with bond covenants. For the city's debt service funds, the transfers from other funds to the debt service funds are appropriated, but the debt service funds themselves are not budgeted.

Capital Project Funds: Capital projects funds are used to acquire or construct major capital facilities (other than proprietary funds). The Capital Projects Fund receives money from the sale of bonded debt issued by the city or contribution from the General Fund to fund major capital improvement projects, which is then appropriated. No capital projects fund represents more than 10% of the revenues or appropriated expenditures for FY 10.

Proprietary Funds

These funds report transactions related to activities similar to those found in the private sector. Proprietary funds include enterprise funds, which provide services to customers outside the government, and internal service funds, which provide services to other departments within the government.

Proprietary funds distinguish operating revenues and expenses from non-operating revenues and expenses. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the funds' principal ongoing operation. The principal operating revenues for the city's proprietary funds are charges to customers for sales and services. The city did not have any proprietary funds whose revenues or expenditures were more than 10% of the appropriated budget for FY 10.

Fiduciary Funds

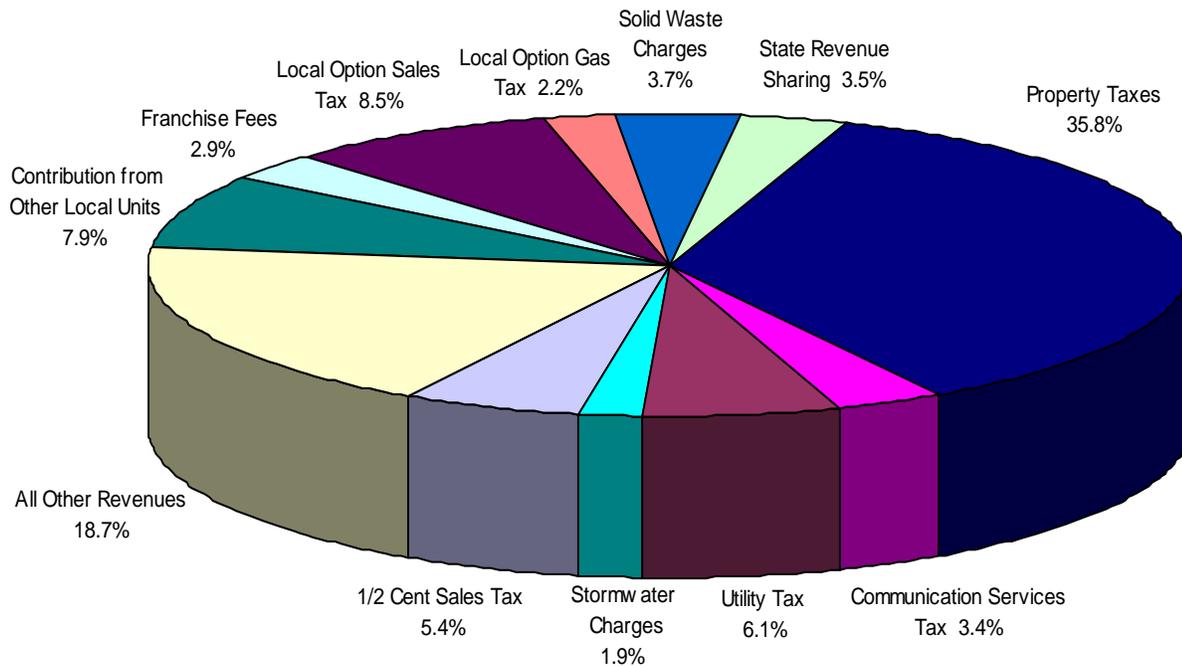
These funds are used to hold assets in a trustee or agency capacity for others, thus these monies cannot be used for the city's operating purposes. These funds include the general employees pension fund, the correctional officers pension fund and the police and fire pension fund. There are no fiduciary funds whose revenues (additions) or expenditures (deductions) were more than 10% of the appropriated budget for FY 10.

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MAJOR CITY REVENUES

The City of Jacksonville receives a number of revenues to fund the services desired by its constituents. The methods used to project those revenues include historical trends, estimates from the State of Florida for revenues it collects and disburses, and analyzing the current and expected economic conditions for the local area as well as the nation. The budgetary assumptions and trends for the major revenue sources are detailed here. The graph below depicts the major sources of revenues for all funds of the City of Jacksonville. Not including the other category, these revenues account for 81.3% of total revenues.

REVENUES:



MAJOR REVENUE SOURCES

Property Taxes

Property (Ad Valorem) taxes account for 35.8% of overall City of Jacksonville revenues and 50.0% of the General Fund – GSD revenues. The percentage of General Fund revenues derived from property taxes has remained relatively constant at about 50% for several years. Property taxes are levied against real estate and certain tangible personal, non-real estate property held for commercial purposes as well as railway track property owned by railroad companies. Actual revenue estimates calculated for use in the annual budget are a mathematical exercise dictated by state law and driven by factors (assessed values, exemptions, etc.) that are not definitively known at the time the calculations are made.

Under Florida law, each county's property appraiser must certify the ad valorem tax roll to each authority levying taxes within the county by July 1st. The annual tax roll is the sum of all currently assessed valuations net of homestead exemptions, various other exemptions, deletions of any demolitions and the addition of new construction to the property tax roll.

Each levying authority must then adopt a preliminary millage rate by legislative action by August 4 of each year and file this preliminary millage rate with the property appraiser. Millage is an expression of the tax

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rate per thousand dollars of assessed valuation levied. This preliminary millage rate is typically the maximum rate that the jurisdiction will adopt; many jurisdictions will adopt a final millage rate that is less than the preliminary millage rate. The property appraiser will use this preliminary millage rate to prepare a notice of proposed taxes that is mailed out to each taxpayer no later than August 24. The notice of proposed taxes also indicates when the first hearing on property taxes and the budget will be held by each taxing jurisdiction within the county.

Each taxing authority must hold two public hearings on the proposed millage rate and the budget before the tax rate and budget can be formally adopted. At the first public hearing, the jurisdiction will adopt a tentative millage rate and a tentative budget. After the first public hearing, the taxing authority must advertise at least two days before but not more than five days in advance of the second and final public hearing on the proposed tax levy and budget. For purposes of determining whether the jurisdiction is required to publish a notice of a tax increase, the local jurisdiction must calculate its "rolled-back" millage rate. The "rolled-back rate" is the millage rate required to yield the same property tax revenues that were collected in the prior year from the properties that were on the tax roll in the prior year. Any proposed millage rate that is higher than the "rolled-back rate" must be advertised as a tax increase. However, if the tentative millage adopted at the first public hearing is higher than the preliminary millage originally advertised, a notice must be sent to each taxpayer by first class mail indicating the taxes to be paid under the tentatively adopted millage rate and the taxes that would be paid under the preliminary millage rate that was originally advertised in the notice of proposed taxes.

The second public hearing is scheduled to take place in September within 15 days of the first public hearing, prior to the beginning of the new fiscal year on October 1. At the final public hearing, the tentative millage and budget are again discussed, then a final millage rate and budget are adopted by the governing body. The final adopted millage rate cannot be higher than the tentative millage rate adopted at the first public hearing. The FY 10 millage rate for the City of Jacksonville is 9.2727 mills, or \$9.2727 per thousand dollars of assessed valuation.

Local taxing authorities are required to adopt certain increases in their millage rates with a super-majority vote of their governing body. The taxing authority may adopt a millage rate of the rolled-back rate plus the percentage change in Florida per capita personal income by a simple majority vote. To adopt a millage rate of up to 110% of the rolled-back rate plus the percentage change in Florida per capita personal income, the taxing authority must get the approval of two-thirds of the membership of its governing body. To go above the 110% limit and up to the statutory limit, the taxing authority must receive the unanimous approval of the membership of its governing body; for jurisdictions with a governing body of nine or more members, a three-fourths approval is required rather than a unanimous vote. The taxing authority may also levy an amount above the 110% threshold if approved by referendum. The below table illustrates these requirements for the City of Jacksonville for FY 10:

Rolled-back rate:	9.2727
Change in Florida per capita personal income:	2.5%
Maximum majority vote millage:	9.5045
Maximum millage rate with a two-thirds vote:	10.4550

Adopting a millage rate above 10.4550 up to the 20 mills statutory cap for the City of Jacksonville would require a three-fourths vote of the membership of the City Council.

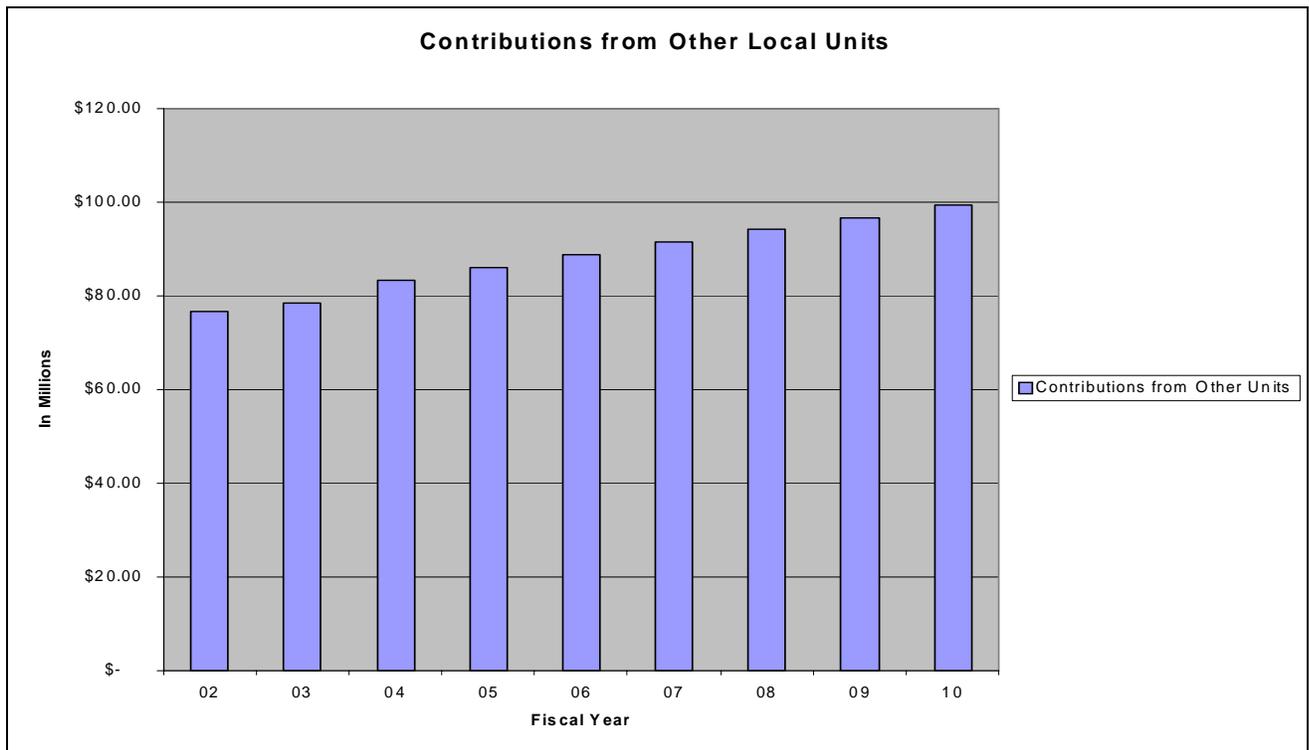
In Florida, tax bills are sent to taxpayers on November 1 and are due by the following March 31. Taxpayers may elect to pay their taxes in November and receive a 4% discount on their tax bill. The discount decreases by 1% per month thereafter (e.g., 3% discount in December), until there is no discount allowed in the month of March. For this reason, taxing authorities in Florida may budget and levy taxes on the basis that 95% of the tax levy will be collected (maximum 4% discount plus 1% allowance for uncollectible accounts). For the City of Jacksonville, the calculation of the new-year ad valorem revenue is the assessed valuation tax roll multiplied by the millage multiplied by 95.5%, a slightly higher percentage based upon historical collection rates. The City's assessed value in fiscal year 2009-2010 decreased by \$3.5 billion, or 5.8%, from fiscal year 2008-2009. The reduction in assessed value was due to the falling prices in the real estate market, both on residential properties and commercial

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properties. New construction added to the tax rolls amounted to \$1.44 billion, helping to offset decreases in the existing tax base. A combination of property tax revenue limitations approved by the State Legislature and Amendment One passed by the voters flattened the growth of property tax revenues for fiscal years 2008 and 2009. In FY 10, property tax revenues are expected to increase slightly, due to increasing the millage rate to 9.2727 from 8.4841 and the addition of new construction (noted above) coming onto the tax rolls for the first time. As discussed earlier, the 9.2727 millage rate is the rolled-back rate for FY 10, which means that the properties on the tax roll in FY 09, in the aggregate, will be paying the same amount of property taxes in FY 10 as they did in FY 09. The current troubles in the housing market are expected to result in a contraction of approximately 2.5% in the City's assessed value in FY 11, as signs that the housing market stabilized in the third quarter of calendar year 2009 indicate that the reduction in assessed value may be less than the 5.8% reduction experienced in FY 10. This expected reduction for FY 11 is obviously below the historical trend of 7.0% growth annually. We also anticipate the growth in new construction will be below its historical trend of 2.2% growth since FY 99. These growth rates will likely remain below trend through FY 13 before returning close to their historical growth rates.

Contributions from Other Local Units

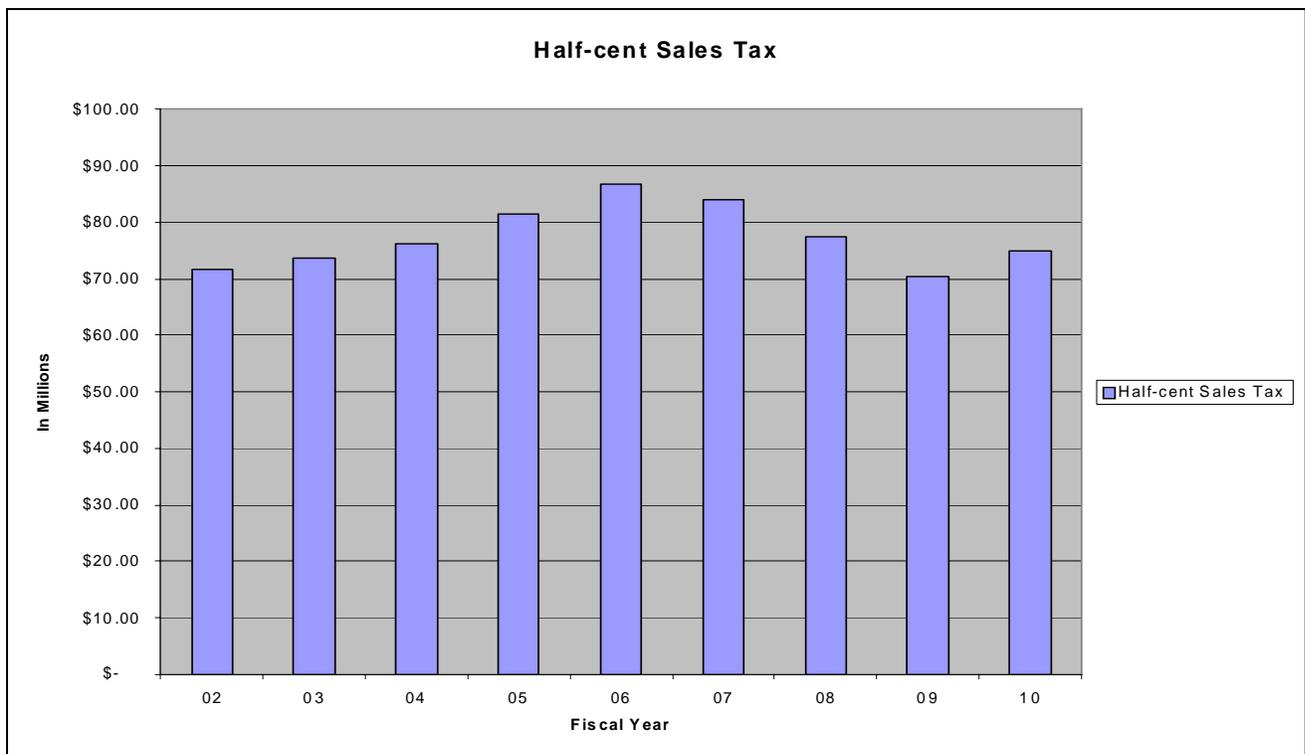
The largest of these is an annual contribution made by the Jacksonville Electric Authority (JEA) that is delineated in an inter-local agreement between the city and JEA. The amount is based upon a complex formula that utilizes the annual May to May kilowatt-hours sales figures expressed in dollars. There is a floor in the formula that provides for the growth of the contribution to equal at least \$2.75 million each year. The increase in this revenue has been at the floor amount (\$2.75 million) each year since fiscal year 2003-2004. For FY 09 through FY 16, the floor amount was changed to \$2.5 million annually. We anticipate receiving the guaranteed increase for at least the next few fiscal years.



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Half Cent Sales Tax

The state levies and collects six cents sales tax on various goods statewide. Approximately fifty-nine hundredths of one cent (known as the Half Cent Sales Tax) is shared with counties and cities based on a formula that takes into account the sales taxes collected within the county and the relative population within the county that lies within an incorporated area as well as within the unincorporated area. The distribution formula provides for the county to receive a proportion based upon the county's unincorporated population plus two-thirds of the county's incorporated population all divided by the sum of the county's total population plus two-thirds of the county's incorporated population. The distribution formula for municipalities is the city's population divided by the sum of the county's total population plus two-thirds of the county's incorporated population. With the consolidation of the City of Jacksonville and Duval County, there are no unincorporated areas within the county. Therefore, the City of Jacksonville receives an overwhelming amount of the half-cent sales tax revenues that are distributed within Duval County (approximately 95%). The state publishes annual estimates of revenue for each jurisdiction in late May or early June. These estimates have not always proven to be particularly accurate in the past, but are used as another input into the analysis for projections in addition to the historical trend and an economic analysis of the local economy. The recession likely began in Florida earlier than its effects were felt in most of the country, hurting sales tax collections. Based upon a likely economic recovery beginning in the third calendar quarter of 2009, collections in FY 10 are projected to show modest improvement over actual sales tax collections in FY 09. The Half Cent Sales Tax is expected to be slightly below its long-term average increase of 3.4% for the next few fiscal years.

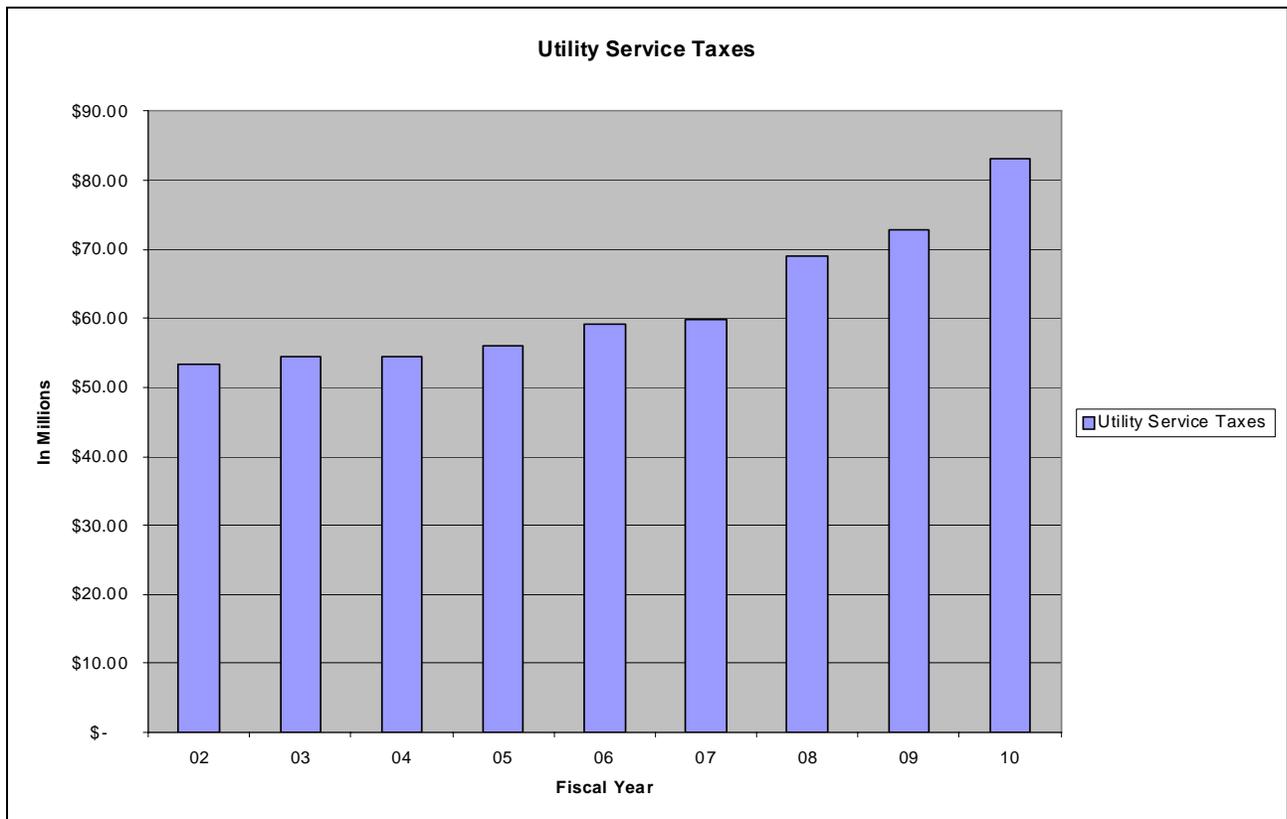


Utility Service Tax

The City levies a 10% public service tax on the sales of water, electric, and natural gas. Estimates are typically based on historical trends which take into consideration the effects of weather upon the various utilities as well as the growth in the number of users. For FY 10, as was the case for the previous two fiscal years, a more important factor is the 43.5% hike in the base electricity rate for residential customers that is being phased in over a four year period beginning October 1, 2007 by JEA and increasing annually every October 1 through October 1, 2010. These increases are the first base rate hikes since 1994. For

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FY 08, the base increase was 12.5%; for FY 09, it was 10.5%; for FY 10, the base rate will increase by 9.7%; for FY 11, by 5.3%. Commercial customers will see increases in their base rates that are approximately 1% higher in each of the first three years and the same rate of increase (5.3%) in the final year. These increases will have a negative impact on electricity demand as consumers reduce their usage in the wake of higher costs. These reductions in demand are factored into the projections for utility service tax revenues. In addition to the electricity rate increases, JEA has approved increases of approximately 44% over a four year period in water and sewer rates effective each October 1, beginning in 2009 (FY 10), with the last annual increase to be effective October 1, 2012. As with the increase in electric rates, some decrease in demand is anticipated on water consumption, which is factored into the revenue projections. JEA provides utility tax revenue estimates based upon water and electric sales estimates. Since the base rate component of the bill is what is taxed under the public service tax, revenue growth is expected to be robust in fiscal year 2010, with continued above-normal growth through fiscal year 2011. Utility taxes on natural gas are relatively stable due to the purchase of exempt gas out of state even though natural gas demand is increasing locally. The tax on natural gas makes up about 2% of the total utility tax collected. For FY 10, we anticipate utility tax revenues to reach \$83 million, an increase of 6% over the FY 09 budgeted amount, most of which is attributable to the earlier mentioned rate increases.



Franchise Fees

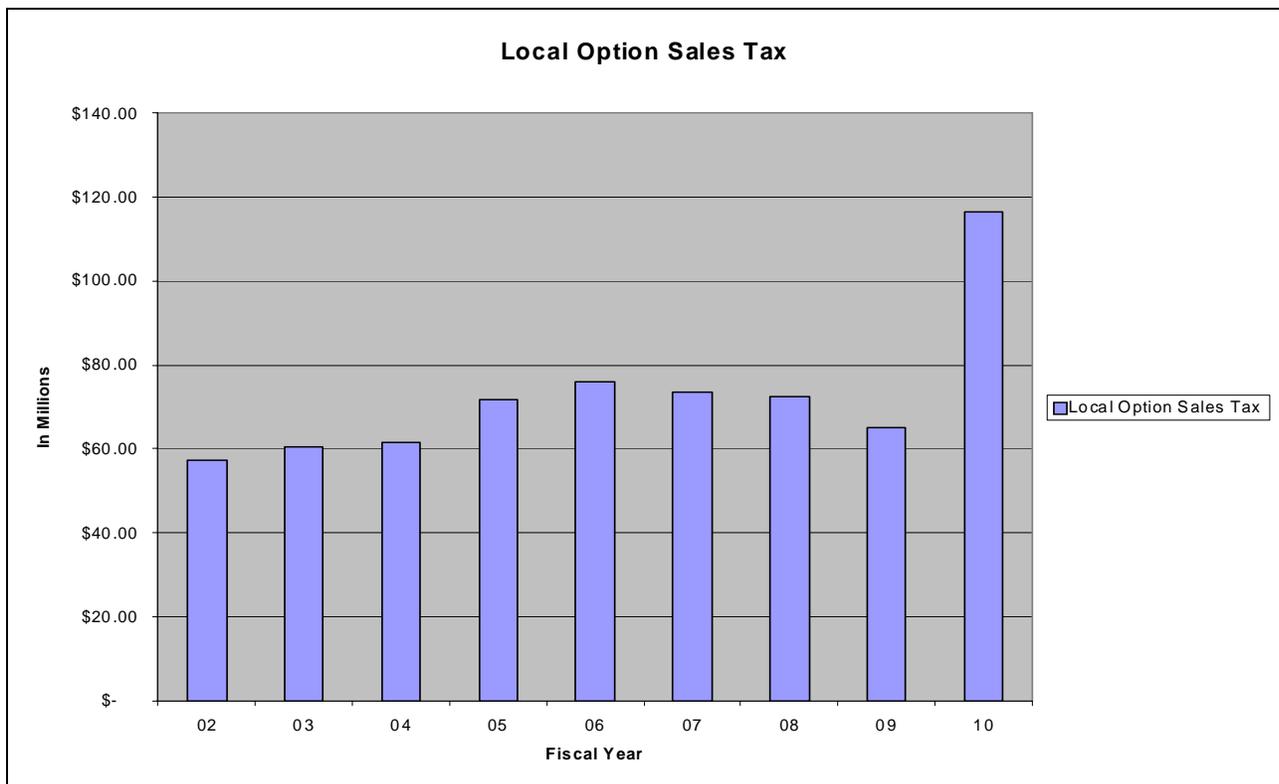
The city has had franchise fees resulting from franchise agreements for natural gas and manufactured gas distributors for several years. Beginning in FY 08 (April 2008), the city began collecting a 3% franchise fee on electric, water and sewer services. The revenues from the new franchise fee represent the vast majority (96%) of the revenue that is projected from this source in FY 10. The estimates for the franchise fee are provided by the city's utility, JEA, for the electric, water and sewer revenues. The

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natural and manufactured gas revenues are estimated based upon historical trends coupled with an analysis of current conditions in the energy markets.

Local Option Sales Tax

On August 11, 1989, Jacksonville citizens voted for the removal of all tolls from city bridges and certain roads and replaced the toll revenues with a local option half-cent transportation sales tax. This tax provides a permanent source of funds for the construction and maintenance of the city's roads and bridges as well as the operation and maintenance of the bus system and other public transportation efforts. The state collects all sales taxes and remits to the City the actual collections for this tax, which is then forwarded to the Jacksonville Transit Authority (JTA). On September 5, 2000, the city's voters approved a referendum to authorize a second half-cent sales tax for various infrastructure improvements, including an arena, a minor league baseball stadium, road and drainage improvements, a new main library and improvements to several branch libraries, environmental land preservation and parks improvements, improvements to the Jacksonville Zoo and Cecil Field and economic development. The state publishes annual estimates of sales tax collections following its annual revenue estimating conference in March. The City compares these estimates with the City's own projections of sales tax revenues to arrive at a final estimate. Growth in the local option sales tax began to slow after FY 06, with decreases in collections experienced through FY 09. In FY 10, the city chose to appropriate within the annual budget the portion of the infrastructure half-cent sales tax that is utilized for paying debt service. Without this change, the projection for local option sales tax (transportation portion only) would have increased by only 5.6% over FY 09 levels, as the projected economic recovery in FY 10 will see an improvement in sales tax revenues.

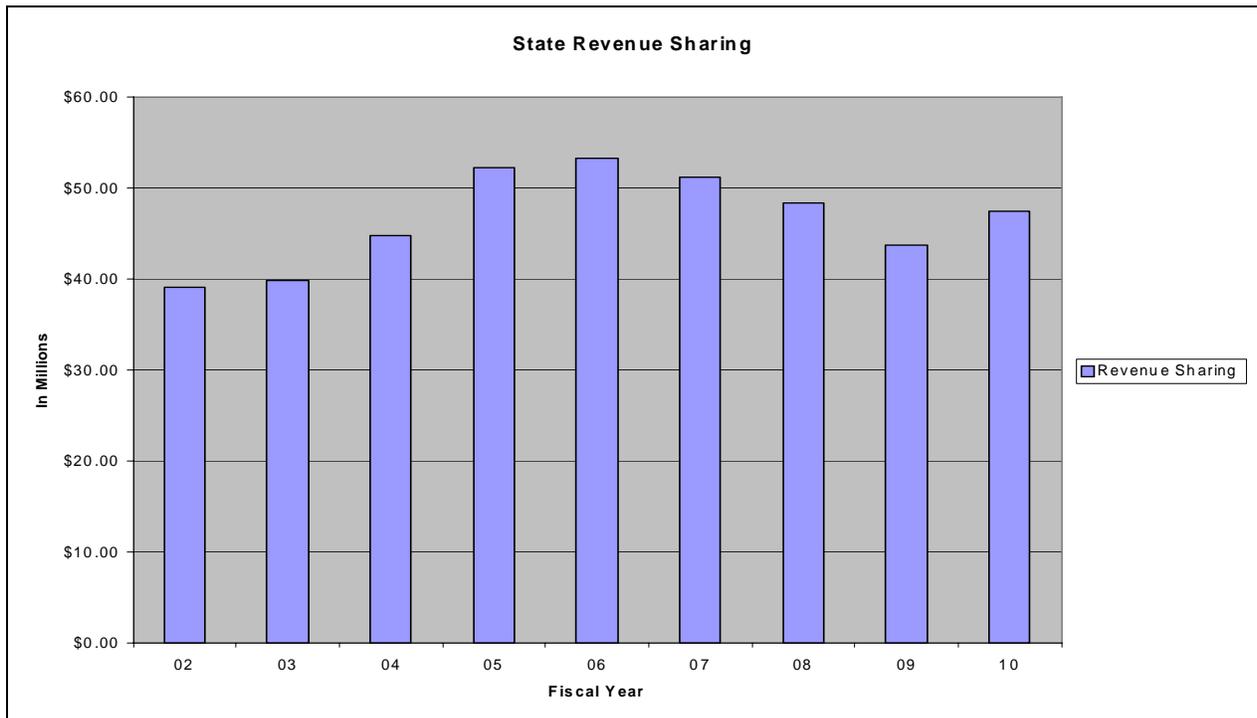


State Revenue Sharing

The state shares a portion of its levies on sales taxes, motor fuels, and cigarettes with local governments, with different formulas and different taxes being shared with municipalities and counties. For example,

CITY OF JACKSONVILLE, FLORIDA

municipal revenue sharing is expecting to receive 72.54% of its total revenue from sales tax revenues, 27.45% from gas taxes and the remaining .01% coming from a special fuel tax. For counties, revenue sharing is projected to derive 97% of its funding from sales tax revenues and 3% from cigarette taxes. The consolidation of the City of Jacksonville and Duval County allows the city to share in both formulas and revenue streams. In addition, the city receives revenue equivalent to \$6.24 per capita as Duval County. As with other revenues collected by the state and remitted to local governments, the state annually issues projections of these revenues by jurisdiction. These projections are reviewed along with historical trends going back as far as eight years. This data, along with other available information, is then used to predict the revenues from this stream for the upcoming fiscal year. The effects of the recession has been evident with sales tax and gas tax revenues struggling in FY09. For FY 10, revenue sharing is projected to be down from the FY 09 budgeted amount but higher than what was received in FY 09. Projections for an economic recovery during FY 10 have provided us with optimism that this revenue source will rebound somewhat from depressed levels in FY 09.



Stormwater Charges

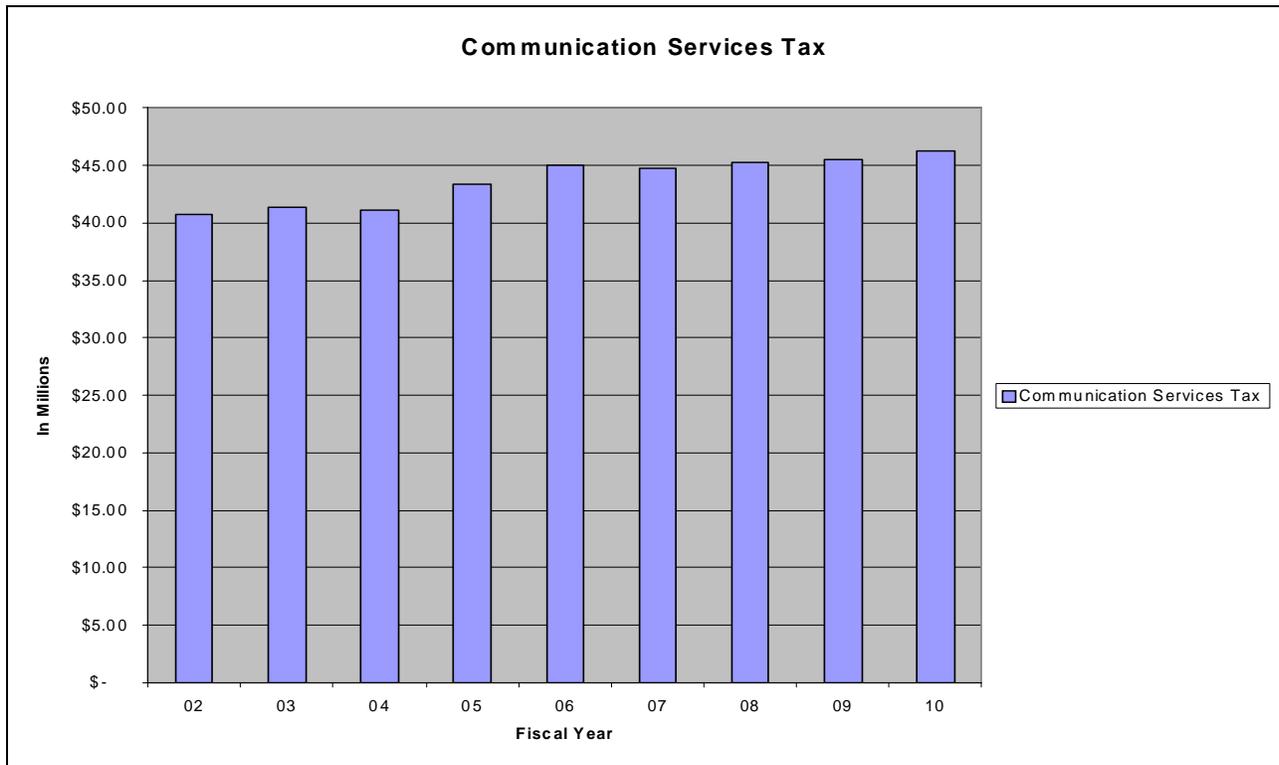
The City of Jacksonville launched a new stormwater management fund in FY 08 (July 2008) to provide monies for drainage improvements and to improve the quality of the stormwater that ultimately flows into the St. Johns River. The stormwater fee is \$5 per month for an average household. For FY 10, the stormwater fee is expected to yield \$28 million for these purposes. Revenues are estimated based upon the billing units (equivalent residential units) within the city.

Communication Services Tax

The City levies a Communication Services Tax at the rate of 5.22% on the purchase of communication services (generally, telephone, wireless and cable television services) as defined by Florida Statute 202. The tax is collected by the state and then remitted to the city, after deducting an administrative fee. The state publishes annual estimates of collections each June generated via its annual revenue estimating conference. The City compares these estimates with the City's own projections of communication services tax collections based upon historical revenues to arrive at a final estimate. The recent trend by

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residents to forgo the use of landline phones and exclusively rely on cellular phones for communications continues to negatively impact this revenue source. The tax is expected to increase by 1.6% from the FY 09 actual revenues.



Solid Waste Charges

The primary source of solid waste fees is a per ton landfill tipping fee. Tonnage is projected to match levels seen in FY 08 after dropping in FY 09, as the economic recovery is expected to increase the amount of refuse collected and disposed of within the county. Franchise Fee revenues in FY 10 will be slightly higher in FY 09 as a result of more tonnage as well. The franchise fee is based upon 17% of the haulers gross revenues collected within the city boundaries for garbage, yard waste and recycling collection.

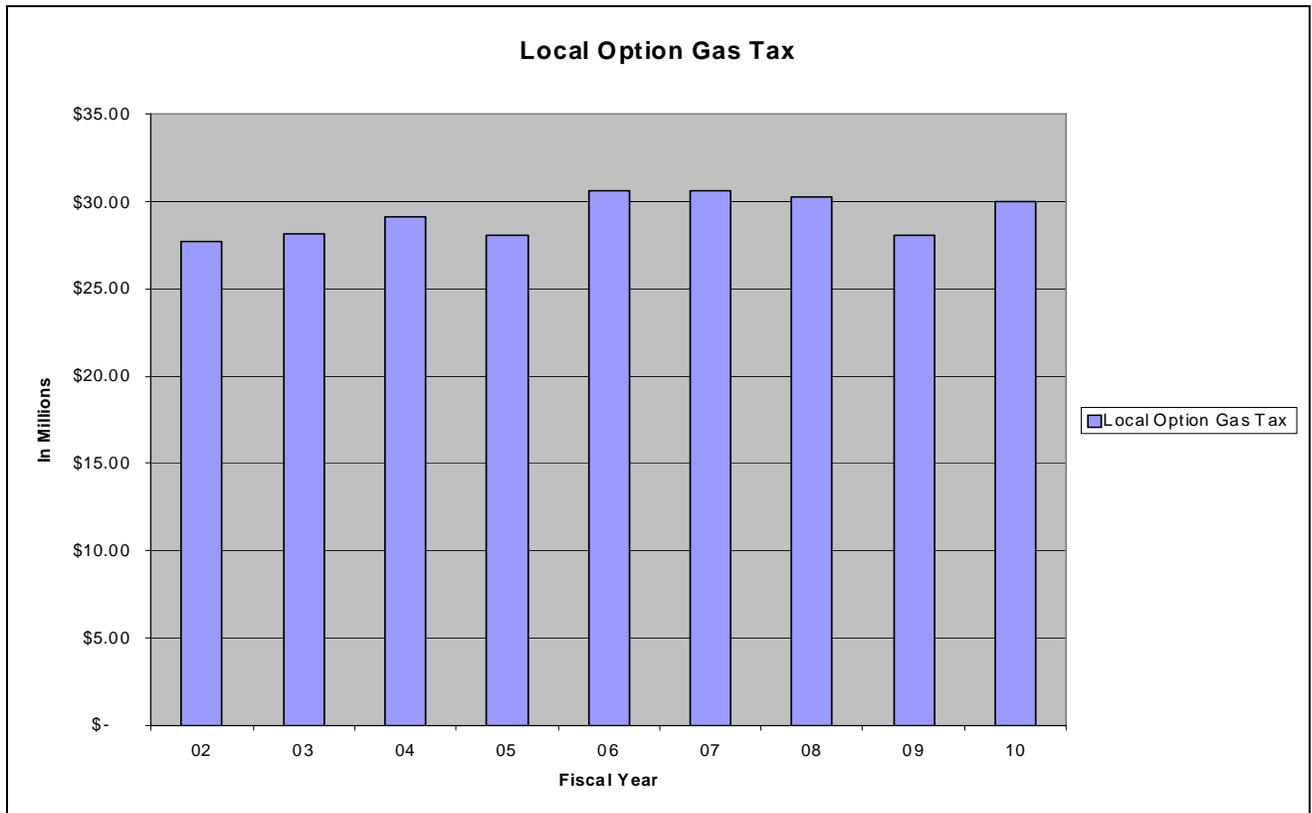
Effective October 1, 2009, the solid waste fee will increase from \$4 per month to \$5 per month for residential garbage, yard waste and recycling collection. This is an automatic increase that was included when the fee was adopted in FY 08 that provides for increases of \$1 per month annually on October 1 until the fee equals \$10 per month on October 1, 2014. The fee is expected to generate \$13.1 million in revenue for FY 10, an increase of \$2.6 million over FY 09.

Local Option Gas Tax

The city levies a local option gas tax six cents per gallon. In the past, this tax has provided funding for transportation services including roadway improvements and reconstruction, associated drainage for roadways and mass transit. Beginning in fiscal year 2000-2001, in accordance with the Better Jacksonville Plan (BJP) and the Interlocal Agreement between the city and the JTA, the revenue in this fund is transferred to JTA as a mass transit subsidy and for debt service. Since FY 05, the local option gas tax has seen slow growth in revenues of about 1.5% annually through FY 09. While gas prices peaked in the summer of 2008, the deepening of the recession led to a 7% decline in revenues in FY 09.

CITY OF JACKSONVILLE, FLORIDA

We anticipate that gas tax revenues will stage a modest recovery in FY 10 that will match a modest recovery in the economy, leading to flat or at best a slow growth in future fiscal years.



Other Revenues

The revenue streams discussed thus far constitute 81.3% of all revenues anticipated to be received by the City of Jacksonville. The remaining 18.7% of revenues are individually projected using historical trends, input from departments and data from a variety of other sources. These revenues include, but are not limited to, such items as Tax Collector Fees, Court Costs, Regulatory and Inspection Fees, Ambulance and E911 Charges, and Licenses and Permits.

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BUDGET REVISION PROCEDURES

Chapter 106 of the municipal code and city administrative policies impose restrictions on the budget to safeguard the financial resources of the city and to ensure that sound financial conduct is maintained. Within the joint framework, the Annual Budget Ordinance establishes specific appropriations and personnel caps.

In keeping with the strong Mayor form of government of the city, executive policy has established budgetary control by object account within activity for expenditures and by occupation code within activity for personnel. Any change to these authorizations requires the approval of the Mayor, and may require the approval of the Council. As one may expect, literally hundreds of budget amendments are considered each year.

Most budget amendments are initiated by the division chief, using a combined purpose transfer directive (TD) or budget transfer (BT) form with a personnel reclassification (RC) form (if needed). A TD is used to transfer budgeted appropriations from one object account to another, within the authorized transfer power of the Mayor. A BT requires City Council approval and is used for appropriation transfers outside of the Mayor's transfer powers and/or for increasing appropriations. An RC is used for any proposed transfer of authorized positions or part-time hours between activities, for changing the occupation code of an authorized position or for requesting establishment of additional positions or hours. The department head is required to approve all transfer forms.

Budget amendments are then submitted to the Budget Office for their review. The Budget Office recommendations are noted on all forms, which are then forwarded to the Accounting Division for review. After review by the Accounting Division, amendments over \$10,000 are returned to the Mayor's Budget Review Committee (MBRC) secretary for inclusion on the agenda for the following bi-weekly MBRC meeting. MBRC reviews and acts on those proposed budget amendments in accordance with administrative policy and applicable legal requirements. After an amendment that does not require Council action has been approved, it is entered into the Human Resources, Accounting and Budget systems. An action that requires Council approval is incorporated into a proposed ordinance by the Office of the General Counsel and is forwarded to the Council Rules Committee for introduction. Amendments that total \$10,000 or less are approved by the Budget Office and Accounting Division without going through the MBRC process noted above.

Actions that are beyond the Mayor's transfer powers and require City Council approval, include:

1. Appropriation of new revenues greater than \$100,000
2. Transfers between two or more subfunds of the General Fund
3. Transfers out of an Internal Services Fund account
4. Transfers affecting a Public Service Grant
5. Transfers out of or into a C.I.P. project in excess of 10% or \$100,000, whichever is less
6. Any action that affects City Council operating accounts
7. Transfers out of a reserve or cash carryover account
8. Transfers for a specific purpose, project or issue of more than \$750,000 in a single fiscal year

Budget amendments may also be initiated by the Council directly, as a memorandum for reallocations within the Council's own operating budget or as an ordinance. Upon receipt by the Rules Committee secretary, proposed budget ordinances are placed on the agenda for the next regularly scheduled Council meeting, where they are introduced and assigned to the Council Finance Committee and other committees, as appropriate. Although provisions exist for emergency action, it is normal for most legislation to proceed through three readings, which allows time for review by the Council staff and committee, and also provides time for public hearings.

After adoption by the City Council, ordinances become law when they are signed by the Mayor, or after a two-week period if not signed or vetoed by the Mayor. Unless an effective date is provided within an ordinance, it takes force when it becomes law.

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BUDGET PROCESS

Legal Requirements

An annual budget, including all such funds as required by law, shall be prepared, approved and adopted for each fiscal year. The budget shall control the levy of taxes and expenditure of money for all City purposes during the ensuing fiscal year. The budget process shall be conducted in accordance with Chapters 125, 129, 200, and 218 of the Florida Statutes, as amended, as well as requirements spelled out in Chapter 106 of the city's municipal code.

By July 1, the Property Appraiser must certify the preliminary taxable value of all real, tangible personal and centrally assessed property within each taxing district. The Mayor must present a balanced budget to the Jacksonville City Council by July 15, in accordance with Section 106.201 of the municipal code.

Within 35 days of July 1, the City Council must set proposed millage rates. At that time, a date, time and place is set for a first public hearing on the proposed budget and millage rates.

Within 65 to 80 days of July 1, or the date the Property Appraiser certifies the taxable value, the City Council must hold a public hearing to hear public testimony and to adopt a tentative budget and tentative millage rates. The first substantive issues discussed must be the percentage increase in the proposed aggregate millage rate over the rolled-back rate and the specific purposes for which the ad valorem tax revenues are being increased. Prior to the conclusion of the hearing, the City Council shall amend the proposed budget as it deems necessary, adopt the amended tentative budget, recompute its proposed millage rates and publicly announce the percent, if any, by which the recomputed proposed aggregate millage exceeds the rolled-back rate. That percentage shall be characterized as the percentage increase in property taxes tentatively adopted by the City Council (regardless of whether millage rates have changed). A date, time and place for a second public hearing is set at this hearing, which must be held within fifteen days after the first public hearing.

The City must publish two adjacent budget ads in a newspaper of general circulation in the County two to five days before the second public hearing is held. One advertisement notifies residents of the City's intent to finally adopt millage rates and a budget, identifying any increase in property taxes over the rolled-back rate, if applicable. The second advertisement summarizes the tentative budget, showing for the required fund types the proposed millage rates, balances, reserves, and major revenues and expenditures classifications. Specific size, placement, and wording requirements apply, as set forth in Chapter 200.065(3) of the Florida Statutes.

If, for any reason, the adoption of the final budget is delayed beyond the start of the next fiscal year, the City can expend moneys as outlined in Chapter 200.065(2)(g) of the Florida Statutes, as amended.

Copies of completed ordinances adopting the final millages are forwarded to the Property Appraiser and the Tax Collector within three days of adoption.

Not later than 30 days following adoption of an ordinance establishing a property tax levy, the City shall certify, to the Florida Department of Revenue, compliance with the provisions of Chapter 200 of the Florida Statutes, as amended. In addition to a statement of compliance, the certification package includes a copy of the adopted millage resolution or ordinance, a copy of the budget advertisements including proof of publication, and a copy of the Certification of Taxable Value form, as well as any other forms that may be required.

Mayor's Proposed Budget Preparation

The process begins with the five-year projections of revenues and expenses by the Finance Department, with special emphasis on the upcoming fiscal year's projections. Meetings with the Mayor and his Policy

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Chiefs are held to review the projections and the impact of assumptions on the budget. The projections are updated frequently for the impacts of any additions/deletions to the assumptions.

Like other governments faced with increased demand for services and decreasing resources, the City is faced with both challenges and opportunities regarding technology. The City's Information Technology (IT) capabilities must be flexible, scalable, secure and environmentally conscious with the ability to respond to new goals and changing operating requirements by various agencies. To facilitate this, the City develops an Information Technology Plan (ITP) which focuses specifically on the equipment replacement and system development needs of the City, its constitutional officers and independent authorities/commissions and boards.

The City also prepares a 5-year Capital Improvement Program (CIP). The CIP is a multi-year forecast of major capital buildings, infrastructures, and other needs. The City of Jacksonville has adopted in Chapter 6, Part 1 Section 106.109 Capital Improvement Funding a requirement to have a "Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project. The Five-Year Capital Improvements Plan shall be filed and approved each fiscal year concurrently with the annual budget."

The CIP process is designed to develop the financially feasible program that will a) meet the Capital Improvement Element of the City's Comprehensive Plan, b) provide for some cash funding of projects as well as the judicious use of debt, and c) balance Renewal and Replacement (R&R) projects (e.g. repaving, traffic signals, side walks repairs, etc.) with new and expansion projects (e.g. roads, parks, etc.). Incorporated in these reviews is a Debt Affordability Study prepared by the Treasury Division to apprise the policymakers on the practicality of debt issuance, amounts and impacts. The CIP is reviewed in conjunction with the Budget review process (see the Capital Projects section for more information).

Another key planning process impacting the budget is the Comprehensive Plan. The Comprehensive Plan describes the way the community will develop and grow; lists goals and objectives for different areas and issues within the community; and lists the city policies that direct programs, budgets and decisions. The City of Jacksonville must make changes to its Comprehensive Plan that addresses Concurrency Management, the Capital Improvements Element, which includes the Capital Improvements Program.

1. All departments/agencies responsible for impacted facilities must conduct concurrency tests prior to the issuance of orders or permits.
2. All approved orders or permits will be accompanied by a Concurrency Management Review Certificate (CRC) stating it passed concurrency tests.
 - Concurrency is service level standards for development and maintenance of capital facilities and services
3. A Capital Improvements Element (CIE) is a set of policies and procedures for:
 - Maintaining infrastructure and public facilities
 - Outlining implementation strategies
 - Outlining service levels requirements
 - The CIP is adopted into this document.

The internal service providers conduct meetings with their clients to develop the budgets for the internal service funds. Prior to the development of the proposed budget, the internal service providers prepare their budgets in order for these services to be included in the client departments' budget submittals.

At the end of March, the Budget Office convenes a meeting attended by representatives from all Executive Departments and Elected Officials to explain the budget process as well as to provide a set of the respective organization's original budget and staffing level reports. The departments have approximately four weeks to prepare current level and improved service level requests and return them to

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the Budget Office, using the forms and reports supplied by the Budget Office. During this period, the departments hold their own meetings and work-sessions as well as with the Administrative Services Division on their budget requests, and all departments work closely with the Budget Office. As reports with more current information become available, especially after the close of the second fiscal quarter, the Budget Office provides the updated information to the departments.

Upon submission of the departmental budget requests, the Budget Office reviews each request and meets with each department to discuss their proposed budgets. The Budget Office and the departments will revise the proposed budgets as they deem necessary as a result of their meetings. The revised proposed budgets are then submitted for final review to the Mayor's Budget Review Committee (MBRC). The MBRC is a standing executive committee that is comprised of five voting members made up of the Chief Administrative Officer, Deputy Chief Administrative Officer, Chief Financial Officer, and the Policy Chiefs of the Mayor. This committee then makes its final budget recommendations to the Mayor on the proposed budget. The Mayor then consults with his executive staff, reviews the latest fiscal information available, and makes any final changes to the proposed Budget. Once the final changes are completed, the Mayor directs the Budget Office to prepare the Proposed Budget for submission to the City Council for review.

The Mayor's Proposed Budget is presented to the City Council on the second Tuesday in July; the budget ordinance, millage levy ordinance, and related resolutions and ordinances are introduced. The Mayor's Proposed Budget book provides the necessary budget reports needed to allow the City Council to review the Mayor's Budget and to make whatever changes they feel are required to express their own policies. Activity and Departmental recap reports provide information on original budget, revised budget, year-to-date and annualized expenditures, as well as a comparison of the recommended budget versus the revised budget. Revenue schedules and other statistical information are also provided.

Council Budget Review and Adoption

The Council begins its review of the Mayor's Proposed Budget in July. For the first several weeks, review and analysis are conducted primarily by the Council Auditor's staff. At the same time that it is considering the Mayor's proposed budget for the general government, the City Council also consider the budgets of the independent agencies over which it has legislative control. As in the case of the general government, the independent agencies must submit to the City Council balanced budget proposals. During this phase of budget preparation, most of the interaction occurs between the Council Auditor's Office and the Budget Office.

State law requires that a proposed millage rate be approved and filed by August 4 of each year to comply with Turth in Millage (TRIM) requirements. The proposed millage is based upon the Proposed Budget submitted by the Mayor. The proposed millage as well as the date and time of the first public hearing on the proposed millage and tentative budget is provided to the Property Appraiser and Tax Collector by August 4. This information is utilized by the Property Appraiser to mail out the Notice of Proposed Taxes to each property owner by August 24.

The Council Finance Committee and other standing committees of the Council begin to conduct their own budget reviews in August. Review procedures vary by committee, but most committees elect to hold information gathering budget hearings. During detailed budget hearings with various departments, the Finance Committee develops specific amendment recommendations. The Budget Office works with the Council Auditor's staff to incorporate the Finance Committee and other Council changes into the proposed budget.

Preparation of the budget is a highly interactive process throughout the schedule, as may be seen from the following calendar. Specific dates shown are those applicable to the fiscal year 2010 budget preparation phase.

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CITY OF JACKSONVILLE, FLORIDA

BUDGET CALENDAR

January 26	Deadline to submit CIP forms with priority rankings to the Budget Office
February 27	CIP submissions are reviewed and prioritized
March 6	ITP Committee prepares priority list of IT projects
March 23	Deadline for internal service providers to submit their proposed budget to the Budget Office
March 26	Distribution to the departments of budget instructions and forms, including reports with five months of data and current level targets.
April 13	Finance Director with Chief Administrative Officer/Mayor and Mayor's Chiefs review CIP and ITP
April 24	Deadline for posting revenue projections and current level request to the Budget System, and submitting budget forms to the Budget Office. Submissions also include a letter of transmittal that explains the major factors affecting the department's budgetary requirements.
April 30	Deadline for entering grant requests into GIFTS system
May 12–May 28	Departmental Budget review with the Budget Office.
May 15–June 3	Distribution of revised reports to the departments that includes Budget Office recommendations on current level funding. Revisions made by the Budget Office are generally based upon consistently applied determinations that are agreed to by the departments.
June 8–June 12	The MBRC reviews the departmental budgets. During this review, any unresolved differences and funding for current levels of service are addressed.
June 16-June 25	Review of MBRC approved budget with the Mayor culminating with final budget decisions by the Mayor.
July 1	Certifications of Taxable Value received from the Property Appraiser.
July 13	The Mayor's Proposed Budget is presented to the City Council
July 14	The Council begins its review of the Mayor's Proposed Budget.
July 28	City Council adopts proposed millage for Truth in Millage (T.R.I.M.) notice.
August 13 - September 9	The Council Finance Committee and other standing committees review the Proposed Budget.
September 17	During the first Council meeting in September, public hearings are held on both the proposed millage and the proposed budget. Following the public hearings, the Council adopts a tentative mileage rate and a tentative budget.

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- September 21 The Finance Committee makes its final recommendation to the Council on the proposed budget. The recommended budget is made available for public inspection for seven days.
- September 29 After the final public hearings, the Millage Levy Ordinance and the Budget Ordinance, as amended, are adopted by the City Council. Both ordinances are then signed by the Mayor.
- October 1 The new fiscal year begins.

CITY OF JACKSONVILLE, FLORIDA

FINANCIAL CONDITION PROJECTED FUND BALANCES AT SEPTEMBER 30, 2010 (in thousands)

	General Funds	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Fiscal Yr 2009-10 Totals
ESTIMATED BEG FUND BALANCE	74,209	197,673	141,935	59,417	473,235
BUDGETED SOURCES:					
Taxes, Licenses & Permits	648,186	172,017	11,270	0	831,473
Intergovernmental Revenue	129,656	8,099	0	0	137,755
General Government Charges	22,942	985	679	269,370	293,976
Earnings on Investments	12,972	3,747	1,527	5,054	23,299
Fines and Forfeitures	4,151	873	683	0	5,707
Charges for Services	50,541	20,079	93,070	16	163,706
Special Assessments	0	0	0	0	0
Miscellaneous	15,222	1,119	9,316	820	26,478
Banking Fund Borrowings	3,829	0	11,280	118,219	133,328
Contributions from Other Funds	129,777	24,934	66,327	4,952	225,990
Total Sources	1,017,275	231,853	194,153	398,431	1,841,713
BUDGETED USES:					
Salaries and Benefits	560,098	15,108	23,246	32,963	631,415
Operating expense	222,296	30,780	110,343	315,816	679,235
Capital outlay	9,215	962	11,759	8,700	30,636
Debt service	70,748	51,476	7,381	38,978	168,583
Assistance to other agencies	41,595	127,334	0	0	168,929
Contributions to other funds	101,744	16,084	37,731	5,354	160,912
Total Uses	1,005,695	241,745	190,459	401,811	1,839,710
Projected Ending Fund Balance	85,790	187,782	145,628	56,037	475,237
Percentage Change:	15.6% a	-5.0% b	2.6%	-5.7% c	0.4%

a) The increase in projected fund balance is due to a \$9.6 million budget stabilization contingency set up during the budget process.

b) The decrease in projected fund balance is due to a total \$7.3 million of fund balance transfers throughout the special revenue subfunds and a \$2 million contingency in the Tree Protection fund.

c) The decrease in projected fund balance is due to a total \$4.0 million of fund balance transfers throughout the internal service subfunds and \$573,174 in cash carryovers.

Footnotes:

Estimated Beginning Fund Balance is the sum of the respective unaudited fund balance figures for the prior year ending September 30. Balances pulled October 19, 2009 before year-end close out.

Excluded from Total Sources: Non Operating Sources, Pension Fund Contributions, Sales of Surplus Materials and Debt Proceed

Excluded from Total Uses: Cash Carryovers and Reserves

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

STATEMENT OF REVENUE, EXPENDITURES AND CHANGES IN FUND BALANCES (in thousands)

	General Fund	Special Revenue Funds	Enterprise Funds	Internal Service Funds	Totals
FISCAL YEAR ENDED SEPT 30, 2007					
Fund Balance, Beginning of Year	\$77,909	\$218,305	(\$91,700)	\$52,888	\$257,402
Operating - Rev/(Exp)					
Revenues	912,039	372,884	88,989	218,205	1,592,117
Expenditures	(766,856)	(313,341)	(107,559)	(220,805)	(1,408,561)
Operating Income (Loss)	145,183	59,543	(18,570)	(2,600)	183,556
Non Operating - Rev/(Exp)					
Transfers In	7,494	34,787	51,745	1,280	95,306
Transfers Out	(146,603)	(72,507)	(22,041)	(675)	(241,826)
Long Term Debt Issued/Capital Contributions	0	0	0	0	0
Fund Balance, End of Year	<u>\$83,983</u>	<u>\$240,128</u>	<u>(\$80,566)</u>	<u>\$50,893</u>	<u>\$294,438</u>
FISCAL YEAR ENDED SEPT 30, 2008					
Fund Balance, Beginning of Year	\$83,983	\$240,128	(\$80,566)	\$50,893	\$294,438
Operating - Rev/(Exp)					
Revenues	934,323	367,630	89,662	214,014	1,605,629
Expenditures	(782,775)	(303,555)	(103,264)	(220,844)	(1,410,438)
Operating Income (Loss)	151,548	64,075	(13,602)	(6,830)	195,191
Non Operating - Rev/(Exp)					
Transfers In	8,503	33,296	156,383	3,042	201,224
Transfers Out	(150,782)	(94,456)	(22,002)	(239)	(267,479)
Long Term Debt Issued/Capital Contributions	4,906	0	97,925	0	102,831
Fund Balance, End of Year	<u>\$98,158</u>	<u>\$243,043</u>	<u>\$138,138</u>	<u>\$46,866</u>	<u>\$526,205</u>
FISCAL YEAR ENDED SEPT 30, 2009 (using Oct 19, 2009 balances)					
Fund Balance, Beginning of Year	\$98,158	\$243,043	\$138,138	\$46,866	\$526,205
Operating - Rev/(Exp)					
Revenues	894,565	265,055	117,146	233,060	1,509,826
Expenditures	(798,721)	(259,874)	(144,137)	(222,047)	(1,424,780)
Operating Income (Loss)	95,844	5,181	(26,991)	11,013	85,046
Non Operating - Rev/(Exp)					
Transfers In	6,003	24,461	53,736	3,274	87,475
Transfers Out	(130,031)	(75,012)	(22,948)	(1,736)	(229,726)
Long Term Debt Issued/Capital Contributions	4,236	0	0	0	4,236
Estimated Fund Balance, End of Year	<u>\$74,209</u>	<u>\$197,673</u>	<u>\$141,935</u>	<u>\$59,417</u>	<u>\$473,235</u>

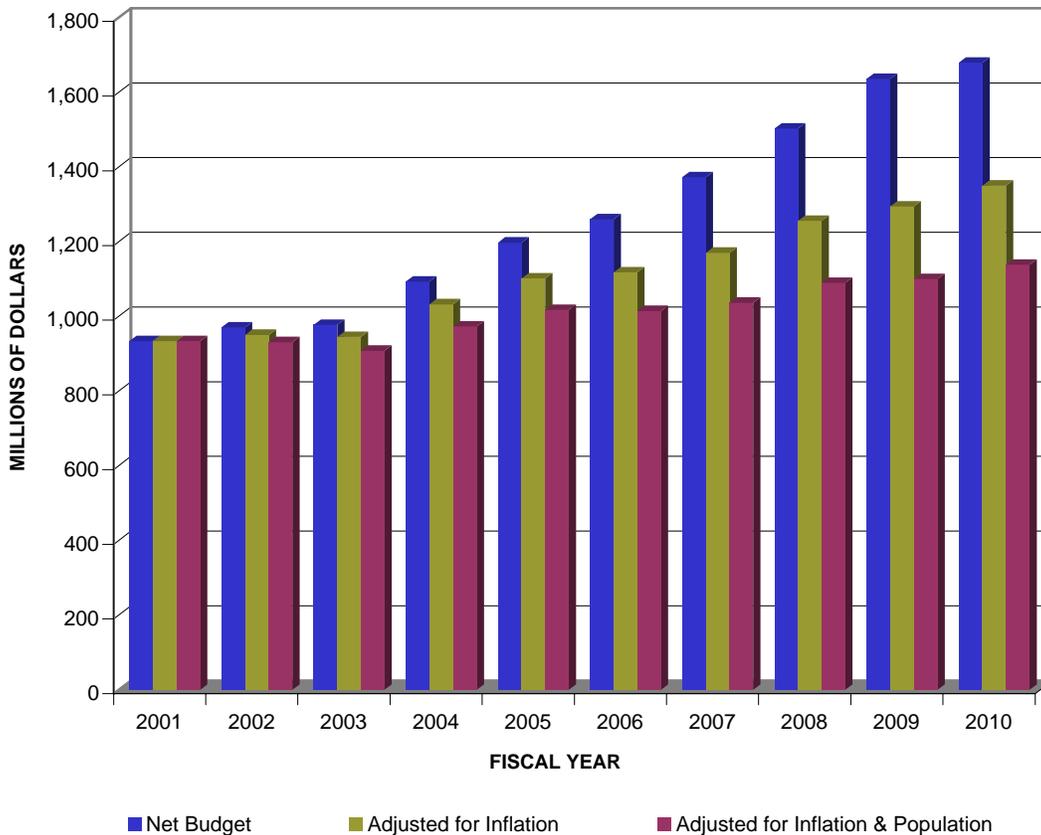
CITY OF JACKSONVILLE, FLORIDA

NET BUDGET

Interfund transfers and the cost of services provided by one division to another division of government (internal service costs) can overstate the true overall cost of providing services in the budget. Transfers are dollars in the budget that are moved from one fund to another fund. This movement of dollars between funds does not reflect any additional spending on programs or projects, but the total budget figures would count these as expenditures within both of these funds, resulting in a degree of double counting. The graph on this page and the Comparative Budget Summary on the following pages are presented on a net basis and present a truer picture of the actual size of Jacksonville's budget, by adjusting for those items which are double counted.

As shown below, the net budget of the City has increased from \$933.5 million in FY 01 to \$1.679 billion for FY 10. However, adjusting for inflation during the period, the FY 10 budget would be equivalent to a budget in FY 01 of \$1.349 billion. When also taking into account the population growth during the same period, the FY 10 budget is equivalent to a budget of \$1.137 billion in FY 01.

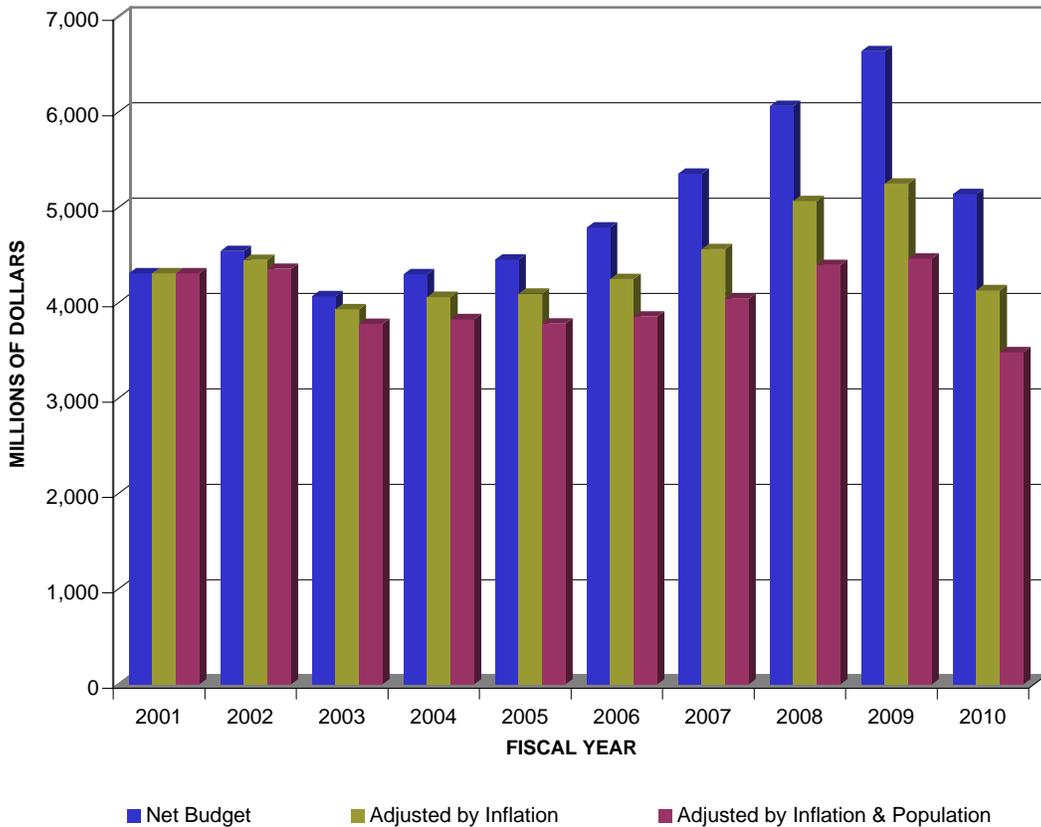
NET CITY BUDGET



CITY OF JACKSONVILLE, FLORIDA

The following graph shows the net consolidated budgets for the City of Jacksonville, its independent authorities and the Duval County School Board. This combination represents the total consolidated budget for most of the City's residents. As may be seen by comparing the two graphs, the total consolidated budget trend is similar to that of the City in that when adjusted for inflation and population both trends are relatively flat.

NET CONSOLIDATED BUDGET



Following the Comparative Budget Summary are the schedules and analyses which focus on the budget for the City of Jacksonville. It should be noted, that all figures are from the originally adopted budgets, unless otherwise stated, and prior years figures are restated to reflect organizational changes. Any budget revisions which are material at the level of detail presented are explained.

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

COMPARATIVE NET CITY BUDGET FOR FISCAL YEARS 2008-09 AND 2009-10 (Excluding Fund to Fund Transfers)

	FISCAL YEAR		% Of Change
	FY 09 Budgeted	FY 10 Budgeted	
General Fund	\$ 878,515,337	891,099,587	1.43 %
Capital Project Funds	115,631,336	127,229,151	10.03
Special Revenue Funds	334,172,922	368,343,804	10.23
Enterprise Funds	162,710,701	152,728,576	(6.13)
Internal Service Funds	130,474,781	127,086,881	(2.60)
General Trust and Agency Funds	965,000	809,840	(16.08)
Component Units	<u>13,333,538</u>	<u>12,077,342</u>	<u>(9.42)</u>
TOTAL CITY OF JACKSONVILLE	\$ <u>1,635,803,615</u>	<u>1,679,375,181</u>	<u>2.66 %</u>

A More Detailed Summary Follows.

CITY OF JACKSONVILLE, FLORIDA

COMPARATIVE NET CONSOLIDATED BUDGET FOR FISCAL YEARS 2007-08, 2008-09 AND 2009-10

	FY 08 Budgeted	FY 09 Budgeted	FY 10 Budgeted
CITY OF JACKSONVILLE			
GENERAL FUND	\$1,007,759,655	\$1,051,018,768	\$1,061,159,418
Less: Cash Carryover	40,000,000	38,602,251	41,602,251
Contributions to Other Funds:			
Alcoholic Rehab Trust Fund	297,384	343,961	333,642
Ash Sites	0	2,041,250	0
Beach Erosion	550,000	550,000	550,000
Building Inspections	0	683,024	0
Capital Projects (Pay Go)	4,000,000	10,394,586	2,737,636
Cecil Commerce Center	1,790,355	1,390,465	1,500,038
Children's Commission	20,640,114	16,390,114	21,058,173
Clerk of the Court	0	0	1,013,119
Community Development	237,491	269,408	269,268
Federal Programs	424,262	424,263	424,264
Hanna Park	0	0	381,941
Information Technology	0	500,000	500,000
Jacksonville Economic Development	10,820,807	10,658,720	9,692,005
Jacksonville Housing Finance Authority	0	52,585	0
Jacksonville Port Authority	3,616,157	3,033,027	8,445,478
Jacksonville Transportation Authority	1,170,600	1,220,350	1,220,350
Property Appraiser	8,951,810	8,535,449	8,496,946
Public Parking Garage	0	1,562,868	0
Public Parking System	1,822,044	0	0
Public Safety Initiative	0	11,194,415	7,660,278
Radio Communication	264,000	0	0
SMG	8,558,947	8,590,933	7,836,182
Solid Waste Disposal	31,729,570	20,783,952	21,417,409
Storm Water	0	1,561,000	1,293,851
Tax Collector	6,363,136	5,667,621	3,856,019
Vehicle Replacement	760,000	2,689,346	1,244,062
Full Cost Recovery	14,064,906	15,080,699	19,056,977
Transfers between General Funds	2,365,486	258,000	1,813,120
Interfund and Intrafund Transfers	9,998,289	10,025,144	7,656,822
TOTAL - GENERAL FUND	839,334,297	878,515,337	891,099,587

CITY OF JACKSONVILLE, FLORIDA

COMPARATIVE NET CONSOLIDATED BUDGET FOR FISCAL YEARS 2007-08, 2008-09 AND 2009-10

	FY 08 Budgeted	FY 09 Budgeted	FY 10 Budgeted
CAPITAL PROJECT FUND	73,758,408	136,327,436	129,180,251
Less: Cash Carryover	1,951,100	1,951,100	1,951,100
Transfers between Capital Project Funds	0	18,745,000	0
TOTAL - CAPITAL PROJECT FUND	71,807,308	115,631,336	127,229,151
SPECIAL REVENUE FUNDS	266,718,789	205,769,924	239,105,282
Plus: Anticipated Grants (1)	123,708,802	138,888,583	145,906,281
Less: Cash Carryover	2,545,328	2,985,233	584,170
Transfers between Sp Rev Funds	3,231,269	2,276,399	416,673
Contributions to Other Funds:			
General Fund	6,537,295	5,223,953	5,603,941
Emergency Contingency	40,000,000	0	0
General Capital Projects	0	0	10,062,975
Tax Collector	244,996	0	0
Transportation Projects	4,539,266	0	0
TOTAL - SPECIAL REVENUE FUNDS	333,329,437	334,172,922	368,343,804
ENTERPRISE FUNDS	150,701,943	180,898,584	199,174,790
Less: Cash Carryover	242,408	820,914	8,715,302
Transfers between Enterprise Funds	1,724,735	15,415,869	35,779,812
Contributions to Other Funds	1,951,100	1,951,100	1,951,100
TOTAL - ENTERPRISE FUNDS	146,783,700	162,710,701	152,728,576
INTERNAL SERVICE FUNDS	352,510,113	403,340,319	402,384,153
Less: Cash Carryover	301,399	762,555	573,174
Transfers between Internal Svc Funds	2,114,749	2,809,854	3,207,755
Charges to City and Independent Agencies	253,290,641	269,293,129	269,370,441
Contributions to Other Funds	0	0	2,145,902
TOTAL - INTERNAL SERVICE FUNDS	96,803,324	130,474,781	127,086,881
GENERAL TRUST AND AGENCY FUNDS	10,398,372	11,978,477	9,205,703
Less: Cash Carryover	0	0	3,758
Pension Fund Charges	9,423,372	11,013,477	8,392,105
TOTAL - GENERAL TRUST AND AGENCY FUNDS	975,000	965,000	809,840
COMPONENT UNITS	14,327,742	13,679,632	13,409,539
Less: Cash Carryover	0	0	3,664
Transfers between Component Units	700,000	346,094	1,328,533
TOTAL - COMPONENT UNITS	13,627,742	13,333,538	12,077,342
TOTAL CITY OF JACKSONVILLE	1,502,660,808	1,635,803,615	1,679,375,181

CITY OF JACKSONVILLE, FLORIDA

COMPARATIVE NET CONSOLIDATED BUDGET FOR FISCAL YEARS 2007-08, 2008-09 AND 2009-10

	FY 08 Budgeted	FY 09 Budgeted	FY 10 Budgeted
INDEPENDENT AUTHORITIES			
JACKSONVILLE ELECTRIC AUTHORITY			
Operations	1,506,375,456	1,807,080,911	1,090,924,120
Capital	710,587,000	634,497,000	466,846,000
Less: Transfer to Operating Capital Outlay	25,135,390	107,145,434	36,637,440
Contribution to WSEA	1,800,000	800,000	800,000
Contribution to General Fund - GSD	94,187,538	96,687,538	99,187,538
TOTAL - JACKSONVILLE ELECTRIC AUTHORITY	2,095,839,528	2,236,944,939	1,421,145,142
JACKSONVILLE AVIATION AUTHORITY			
Operations	84,184,999	82,709,732	75,475,341
Capital	57,678,036	73,942,500	30,390,625
Less: Transfer to Operating Capital Outlay	9,169,286	14,227,500	8,717,000
TOTAL - JACKSONVILLE AVIATION AUTHORITY	132,693,749	142,424,732	97,148,966
JACKSONVILLE PORT AUTHORITY			
Operations	53,228,575	56,863,363	56,710,102
Capital	293,053,934	600,420,932	69,620,369
Less: Transfer to Operating Capital Outlay	0	0	2,207,732
TOTAL - JACKSONVILLE PORT AUTHORITY	346,282,509	657,284,295	124,122,739
JACKSONVILLE TRANSPORTATION AUTHORITY			
Mass Transit Division	109,715,261	121,980,985	107,372,807
Engineering	85,773,591	76,345,768	70,642,126
Less: Contribution from General Fund - GSD	26,076,304	32,342,063	31,220,350
Transfers within/to Divisions	4,034,142	4,370,016	2,600,000
TOTAL- JACKSONVILLE TRANSP AUTHORITY	165,378,406	161,614,674	144,194,583
POLICE & FIRE PENSION FUND			
	8,302,553	8,468,629	7,194,325
Less: Interfund Transfers	0	0	0
TOTAL - POLICE & FIRE PENSION FUND	8,302,553	8,468,629	7,194,325
WATER & SEWER EXPANSION AUTHORITY (WSEA)			
	2,741,488	1,632,968	1,695,330
Less: Interfund Transfers	482,188	373,668	436,030
TOTAL - WSEA	2,259,300	1,259,300	1,259,300
TOTAL - INDEPENDENT AUTHORITIES	2,750,756,045	3,207,996,569	1,795,065,055
OTHER AGENCIES			
DUVAL COUNTY SCHOOL BOARD			
	1,840,760,819	1,840,598,614	1,712,321,373
Less: Interfund Transfers	31,718,442	48,134,272	47,943,079
TOTAL - DUVAL COUNTY SCHOOL BOARD	1,809,042,377	1,792,464,342	1,664,378,294
TOTAL NET CONSOLIDATED BUDGET	\$6,062,459,230	\$6,636,264,526	\$5,138,818,530

(1) Includes funding from State and Federal grant programs. FY10 total is detailed in the Anticipated Grant Schedule.

CITY OF JACKSONVILLE, FLORIDA
BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2010

	GENERAL FUNDS	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS
REVENUES			
AD VALOREM TAXES	470,085,407	20,732,907	0
BUSINESS TAXES	8,067,732	0	0
CONTRIB & DONATIONS FROM PRIVATE SOURCES	75,000	435,031	512,137
CONTRIBUTIONS FROM OTHER LOCAL UNITS	99,187,538	0	9,500,000
COURT-RELATED REVENUES	187,856	4,696,849	0
CULTURE AND RECREATION	1,725,860	1,794,216	0
DEBT PROCEEDS	3,829,310	0	93,928,540
DISPOSITION OF FIXED ASSETS	75,000	0	81,920
FEDERAL GRANTS	94,150	723,030	0
FEDERAL PAYMENTS IN LIEU OF TAXES	30,000	0	0
FRANCHISE FEES	39,444,236	0	0
GENERAL GOVERNMENT	22,941,960	984,782	0
HUMAN SERVICES	1,965,015	579,600	0
INTEREST, INCL PROFITS ON INVESTMENTS	12,972,258	3,746,670	9,529,611
INTERFUND TRANSFERS IN	30,589,325	24,933,999	14,751,711
JUDGMENT AND FINES	1,391,863	260,346	0
NON OPERATING SOURCES	43,884,012	7,251,885	856,593
OTHER CHARGES FOR SERVICES	28,019,784	0	0
OTHER FINES AND/OR FORFEITS	1,893,614	511,034	0
OTHER MISCELLANEOUS REVENUE	14,001,293	497,440	0
PENSION FUND CONTRIBUTIONS	0	0	0
PHYSICAL ENVIRONMENT	218,360	1,595,740	0
PROCEEDS OF REFUNDING BONDS	0	0	0
PUBLIC SAFETY	18,423,913	11,412,427	0
RENTS AND ROYALTIES	1,070,732	187,000	19,739
SALES AND USE TAXES	1,131,466	151,284,491	0
SALES OF SURPLUS MATERIALS & SCRAPS	0	0	0
STATE GRANTS	330,820	13,605	0
STATE SHARED REVENUES	129,200,828	7,362,490	0
TRANSPORTATION	0	0	0
UTILITY SERVICE TAXES	129,456,900	0	0
VIOLATIONS OF LOCAL ORDINANCES	865,186	101,740	0
TOTAL REVENUES	1,061,159,418	239,105,282	129,180,251

CITY OF JACKSONVILLE, FLORIDA
BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2010

ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST & AGENCY FUNDS	COMPONENT UNITS	TOTAL
0	0	0	0	490,818,314
0	0	0	0	8,067,732
0	0	15,000	0	1,037,168
0	0	0	9,692,005	118,379,543
0	0	0	0	4,884,705
5,039,500	0	0	0	8,559,576
11,280,000	118,218,562	0	0	227,256,412
0	275,000	0	0	431,920
0	0	0	0	817,180
0	0	0	0	30,000
0	0	0	0	39,444,236
679,013	269,370,441	0	0	293,976,196
0	0	0	0	2,544,615
1,526,869	5,053,642	0	333,192	33,162,242
66,327,254	4,951,817	0	1,328,533	142,882,639
0	0	500,000	0	2,152,209
4,525,323	3,952,982	0	912,393	61,383,188
6,675,683	0	0	0	34,695,467
0	0	0	0	2,404,648
2,479,925	545,271	298,598	267,096	18,089,623
0	0	8,392,105	0	8,392,105
76,481,569	0	0	0	78,295,669
0	0	0	256,000	256,000
443,421	0	0	0	30,279,761
6,836,062	0	0	620,320	8,733,853
11,270,131	0	0	0	163,686,088
496,923	0	0	0	496,923
0	0	0	0	344,425
0	0	0	0	136,563,318
4,430,042	16,438	0	0	4,446,480
0	0	0	0	129,456,900
683,075	0	0	0	1,650,001
199,174,790	402,384,153	9,205,703	13,409,539	2,053,619,136

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA
BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2010

	GENERAL FUNDS	SPECIAL REVENUE FUNDS	CAPITAL PROJECT FUNDS
EXPENDITURES-DEPARTMENTAL			
PERSONNEL EXPENSES	560,097,892	15,108,212	0
OPERATING EXPENSES	211,832,572	29,649,929	0
CAPITAL OUTLAY	9,215,378	962,263	111,573,555
GRANTS AND AIDS	41,594,674	127,334,128	0
OTHER USES	10,463,226	1,129,997	1,500,000
TOTAL EXPENDITURES-DEPARTMENTAL	833,203,742	174,184,529	113,073,555
EXPENDITURES-NON-DEPARTMENTAL			
CASH CARRYOVER	41,602,251	-4,639,228	0
CASH CARRYOVER-TO FUND BALANCE	0	0	1,951,100
CONTINGENCY (Detailed Below)	13,861,912	2,000,000	14,155,596
CONTRIBUTION TO COMPONENT UNIT FROM PRIMARY	19,357,833	0	0
CONTRIBUTION TO PRIMARY GOVT FROM COMPONENT	0	0	0
FISCAL AGENT FEES	896,884	0	0
INTERFUND TRANS OUT FOR DEBT SVC INTEREST	37,524,818	32,975,011	0
INTERFUND TRANS OUT FOR DEBT SVC PRINCIPAL	32,326,030	18,501,381	0
INTERFUND TRANSFER OUT	59,546,466	15,741,916	0
INTRAFUND TRANS OUT FOR DEBT SVC INTEREST	0	0	0
INTRAFUND TRANS OUT FOR DEBT SVC PRINCIPAL	0	0	0
INTRAFUND TRANSFER OUT	22,839,482	341,673	0
LOAN REPAYMENT	0	0	0
TOTAL EXPENDITURES-NON-DEPARTMENTAL	227,955,676	64,920,753	16,106,696
TOTAL APPROPRIATIONS	1,061,159,418	239,105,282	129,180,251

SUB REPORT: CONTINGENCY DETAIL

BUDGET STABILIZATION CONTINGENCY	9,556,721	0	0
EXECUTIVE OPERATING CONTINGENCY-COUNCIL	125,000	0	0
EXECUTIVE OPERATING CONTINGENCY-JOINT	0	0	0
EXECUTIVE OPERATING CONTINGENCY-MAYOR	125,000	0	0
FEDERAL MATCHING GRANTS (B1-B)	1,418,596	0	0
FEDERAL PROGRAMS CONTINGENCY	2,081,404	0	0
DESIGNATED COUNCIL CONTINGENCIES:			
FY10 CAPITAL PROJECTS - Metropolitan Park	0	2,000,000	7,088,274
FY10 CAPITAL PROJECTS - Northbank Riverwalk	0	0	7,067,322
JACKSONVILLE SMALL AND EMERGING BUSINESSES	20,000	0	0
HEALTH SERVICES - Office of Sheriff	535,191	0	0
	13,861,912	2,000,000	14,155,596

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA
BUDGETED REVENUE, EXPENDITURES AND RESERVES
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2010

ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST & AGENCY FUNDS	COMPONENT UNITS	TOTAL
23,245,984	32,962,904	632,870	1,755,808	633,803,670
92,429,079	198,042,693	8,395,088	9,850,145	550,199,506
11,758,644	8,700,099	1	-9,499,997	132,709,943
0	0	0	189,500	169,118,302
17,914,214	117,773,237	173,986	281,886	149,236,546
145,347,921	357,478,933	9,201,945	2,577,342	1,635,067,967
8,715,302	573,174	3,758	0	46,255,257
0	0	0	3,664	1,954,764
0	0	0	0	30,017,508
0	0	0	0	19,357,833
0	0	0	9,500,000	9,500,000
460,830	0	0	0	1,357,714
119,265	0	0	0	70,619,094
1,245,000	0	0	0	52,072,411
5,302,973	2,145,902	0	0	82,737,257
1,680,560	0	0	0	1,680,560
3,875,000	0	0	0	3,875,000
32,427,939	3,207,755	0	1,328,533	60,145,382
0	38,978,389	0	0	38,978,389
53,826,869	44,905,220	3,758	10,832,197	418,551,169
199,174,790	402,384,153	9,205,703	13,409,539	2,053,619,136
0	0	0	0	9,556,721
0	0	0	0	125,000
0	0	0	0	0
0	0	0	0	125,000
0	0	0	0	1,418,596
0	0	0	0	2,081,404
0	0	0	0	9,088,274
0	0	0	0	7,067,322
0	0	0	0	20,000
0	0	0	0	535,191
0	0	0	0	30,017,508

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

BUDGETED REVENUES BY DEPARTMENT ALL FUNDS FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2010

	Fiscal Year		Dollar Change	Percent Change
	2008-2009	2009-2010		
Department:				
Advisory Boards	\$369,051	\$100,651	(\$268,400)	(72.7%)
Central Operations	147,278,863	144,166,151	(3,112,712)	(2.1%)
City Council	5,698,246	5,043,432	(654,814)	(11.5%)
Clerk of the Court	4,510,332	2,534,770	(1,975,562)	(43.8%)
Courts	5,754,208	5,707,335	(46,873)	(0.8%)
Environmental and Compliance	8,864,367	8,535,125	(329,242)	(3.7%)
Finance	182,138,729	186,196,890	4,058,161	2.2%
Fire and Rescue	21,305,788	20,424,979	(880,809)	(4.1%)
General Counsel	8,986,900	9,292,575	305,675	3.4%
Housing and Neighborhoods	139,600	139,600	0	0.0%
Information Technology	41,348,253	44,123,525	2,775,272	6.7%
Jacksonville Children's Commission	364,834	290,424	(74,410)	(20.4%)
Jacksonville Economic Dev Commission	43,045,609	22,812,051	(20,233,558)	(47.0%)
Jacksonville Housing Finance Authority	448,276	442,076	(6,200)	(1.4%)
Jacksonville Human Rights Commission	97,900	94,850	(3,050)	(3.1%)
Medical Examiner	1,121,648	1,262,015	140,367	12.5%
Office of the Sheriff	23,402,922	23,164,649	(238,273)	(1.0%)
Planning and Development	11,002,660	9,345,637	(1,657,023)	(15.1%)
Public Libraries	1,728,399	1,703,274	(25,125)	(1.5%)
Public Works	87,978,768	85,427,325	(2,551,443)	(2.9%)
Recreation & Community Services	4,442,765	4,329,602	(113,163)	(2.5%)
Supervisor of Elections	30,000	25,000	(5,000)	(16.7%)
Tax Collector	9,701,302	9,827,055	125,753	1.3%
Total Departmental Revenues	\$609,759,420	\$584,988,991	(\$24,770,429)	(4.1%)
Transfers In	249,121,714	261,262,182	12,140,468	4.9%
Fund Balance/Retained Earnings	58,909,729	61,383,188	2,473,459	4.2%
Banking Fund Loan Proceeds	109,893,356	113,628,206	3,734,850	3.4%
Pension Funds	11,513,477	8,892,105	(2,621,372)	(22.8%)
Jacksonville City-Wide Activities	963,815,444	1,023,464,464	59,649,020	6.2%
Non-Departmental Revenues	\$1,393,253,720	\$1,468,630,145	\$75,376,425	5.4%
Total Revenues	\$2,003,013,140	\$2,053,619,136	\$50,605,996	2.5%

CITY OF JACKSONVILLE, FLORIDA

BUDGETED REVENUE BY DEPARTMENT ALL FUNDS

Advisory Boards – The net reduction of \$268,400 is mainly due to the two year cycle of the Construction Certification and Renewal Fees. FY 10 falls in the off year for this fee.

City Council – The net reduction of \$654,814 is mainly due to a reduction in the Tourist Development Tax; the result of economic conditions.

Clerk of the Court – The decrease of approximately \$2 million is mainly due to a decrease in Recording Fees and Documentary Stamps because of the weak housing market.

Jacksonville Children's Commission -The decrease of \$74,410 is mainly due to a reduction in contributions from private donors to sponsor summer camps for youth in Duval County.

Jacksonville City-Wide Activities – The main driver in the \$59.6 million net increase is the inclusion of the Better Jacksonville Plan (BJP) local option sales tax as part of the budget process starting in FY 10 which accounts for \$47.8 million of the increase. This change was made to eliminate subsequent legislation to appropriate the balancing revenue and debt repayment related to the dedicated BJP revenue source. The remaining \$11.8 million is mostly due to an increase in Ad Valorem revenue and various smaller changes.

Jacksonville Economic Development Commission – The net reduction of \$20.2 million is mainly due to the elimination of \$18.8 million budgeted in FY 09 for debt repayment.

Medical Examiner – The increase of \$140,367 is mainly due to additional revenues generated from the fee structure adopted in FY 08, which included a 3% increase for FY 10, for the various services provided by the Medical Examiner.

Pension Funds – The decrease of \$2,551,940 is primarily due to the reduction of \$2,700,455 in professional services for the cost of money managers of the General Employees Pension Fund. This was partially offset by an increase of \$192,626 in internal service allocations.

Planning and Development – The \$1.7 million decrease is mainly due to lower anticipated revenues in public safety inspection fees of \$1.9 million, permit fees of \$253,300 as well as various code violations and associated fines and penalties of \$41,960 given the downturn in the construction industry. Offsetting the decrease is a \$276,176 appropriation of revenues to support capital projects for the American with Disabilities Act (ADA) compliance within the Parks System and \$235,961 to support Florida Inland Navigation District projects.

CITY OF JACKSONVILLE, FLORIDA

BUDGETED EXPENDITURES BY DEPARTMENT ALL FUNDS FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2010

	Fiscal Year		Dollar Change	Percent Change
	2008-2009	2009-2010		
Department:				
Advisory Boards	\$436,494	\$425,010	(\$11,484)	(2.6%)
Central Operations	178,963,496	170,088,047	(8,875,449)	(5.0%)
City Council	18,021,497	16,648,252	(1,373,245)	(7.6%)
Clerk of the Court	4,291,444	3,589,531	(701,913)	(16.4%)
Courts	4,164,770	1,971,441	(2,193,329)	(52.7%)
Environmental and Compliance	24,210,738	45,450,194	21,239,456	87.7%
Finance	206,856,419	210,064,990	3,208,571	1.6%
Fire and Rescue	155,693,273	166,217,806	10,524,533	6.8%
General Counsel	9,734,941	10,019,192	284,251	2.9%
Housing and Neighborhoods	844,408	850,112	5,704	0.7%
Information Technology	46,762,775	46,756,257	(6,518)	(0.0%)
Jacksonville Children's Commission	29,011,308	27,085,490	(1,925,818)	(6.6%)
Jacksonville Economic Dev Commission	42,054,814	31,188,865	(10,865,949)	(25.8%)
Jacksonville Housing Finance Authority	561,622	733,060	171,438	30.5%
Jacksonville Human Rights Commission	1,238,253	1,301,632	63,379	5.1%
Mayor's Office	2,354,442	2,079,000	(275,442)	(11.7%)
Medical Examiner	3,074,007	3,128,100	54,093	1.8%
Office of the Sheriff	344,776,801	360,818,888	16,042,087	4.7%
Planning and Development	21,842,425	18,435,723	(3,406,702)	(15.6%)
Property Appraiser	9,352,524	9,358,137	5,613	0.1%
Public Defender	1,457,894	1,247,632	(210,262)	(14.4%)
Public Health	770,422	732,899	(37,523)	(4.9%)
Public Libraries	38,686,994	41,939,848	3,252,854	8.4%
Public Works	306,668,402	298,092,330	(8,576,072)	(2.8%)
Recreation & Community Services	77,095,405	59,205,405	(17,890,000)	(23.2%)
State Attorney	2,246,041	1,288,531	(957,510)	(42.6%)
Supervisor of Elections	7,931,074	8,556,799	625,725	7.9%
Tax Collector	15,897,684	16,030,271	132,587	0.8%
Total Departmental Expenditures	\$1,555,000,367	\$1,553,303,442	(\$1,696,925)	(0.1%)
Bonds/Debt Service	106,220,673	129,604,779	23,384,106	22.0%
Transfers Out	155,563,606	171,740,472	16,176,866	10.4%
Pension Funds	14,706	0	(14,706)	(100.0%)
Contingency/Cash Carryover	56,773,983	78,227,529	21,453,546	37.8%
Jacksonville City-Wide Activities	129,439,805	120,742,914	(8,696,891)	(6.7%)
Non-Departmental Expenditures	\$448,012,773	\$500,315,694	\$52,302,921	11.7%
Total Expenditures	\$2,003,013,140	\$2,053,619,136	\$50,605,996	2.5%

CITY OF JACKSONVILLE, FLORIDA

BUDGETED EXPENDITURES BY DEPARTMENT ALL FUNDS

Bonds/Debt Service – The inclusion of the Better Jacksonville Plan (BJP) local option sales tax as part of the budget process starting in FY 10 accounts for a \$47.8 million increase. This change was made to eliminate subsequent legislation to appropriate the balancing revenue and debt repayment related to the dedicated BJP revenue source.

Central Operations – The net decrease of \$8.9 million is being driven by several factors, the largest being a \$10.1 million reduction in the fuel. There is also a non-recurring \$4.6 million reduction in capital and operating expenses due to extending the useful life of vehicles. Salary and benefit costs also decreased \$600,956 due mainly to the elimination of 36 positions as part of the budget process. These decreases are offset by a \$7.1 million increase in health and dental premiums paid in by both employee and employer.

City Council– The reduction of \$1.4 million in the contingency account is due to decreased Tourist Development Tax and no contribution from fund balance in FY 10.

Clerk of the Court – The net reduction of \$701,913 is mainly due to staff reduction of four positions, related benefits as well as part-time and overtime salaries for \$313,786. In addition there is a \$500,000 lapse on operating expenses. Other minor reductions and increases contributed to the overall net reduction.

Contingency/Cash Carryover – The net increase is made up of a \$9.6 million budget stabilization contingency, a \$7.8 million cash carryover in Stormwater (subfund 462) and a net increase of \$4.5 million in Capital Improvement Program contingencies.

Courts – The net reduction of \$2.2 million is mainly due to a decrease of \$593,188 in Courts Technology funding and \$2.5 million in Trust Fund Authorized Expenditures. This was offset somewhat with an increase of \$763,679 for Teen Court funding being transferred from the State Attorney.

Environmental and Compliance – The net increase of \$21.2 million is mainly due to the capital project funding for the Ash Site Clean-Up.

Fire and Rescue – The net increase of \$10.5 million is mainly due to an increase in pension contribution of \$9.3 million and \$656,543 in health insurance premiums. These increases are somewhat offset by reductions of \$906,352 in heavy equipment capital and reductions in operating expenses.

Jacksonville Children's Commission – The net reduction of \$1.9 million is mainly due to a reduction of \$1 million in grants and aids to outside agencies and organizations. The remaining reductions were \$787,340, mostly in operating expenses and \$182,633 in personnel expenses due to the Program Services Division being eliminated.

Jacksonville City-Wide Activities – The reduction is mainly due to the \$20.7 million in extra ordinary lapse placed in the budget for anticipated savings from collective bargaining negotiations.

Jacksonville Economic Development Commission – The reduction of \$10.9 million is primarily due to the elimination of proposed capital projects.

Jacksonville Housing Finance Authority – The increase of \$171,438 is mainly due to the Housing Director position and the Housing Finance Manager's position being appropriated within the Housing Department.

Mayor's Office – The decrease of \$275,442 is due to a change in information technology billing and reducing positions.

Office of the Sheriff – The net increase of \$16 million is mainly due to an increase of \$19 million in pension contributions. This was offset by a \$3 million decrease in overtime.

Pension Funds – The Payroll Deductions offset the Pension Administrative Costs. The decrease of \$14,706 is due to a decrease in the Pension Administrative Costs.

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

Planning and Development – The net decrease of \$3.4 million is mainly due to the Reduction in Force (RIF) of 31 positions and reduced operating costs in the Building Inspection Division given the downturn in the construction industry (\$1.9 million) and the absence of capital projects appropriated in FY 10 of which \$1.7 million was appropriated in FY 09. Offsetting the decrease is a \$400,000 appropriation to fund a Transportation Concurrency Exception Area (TCEA) Mobility Plan.

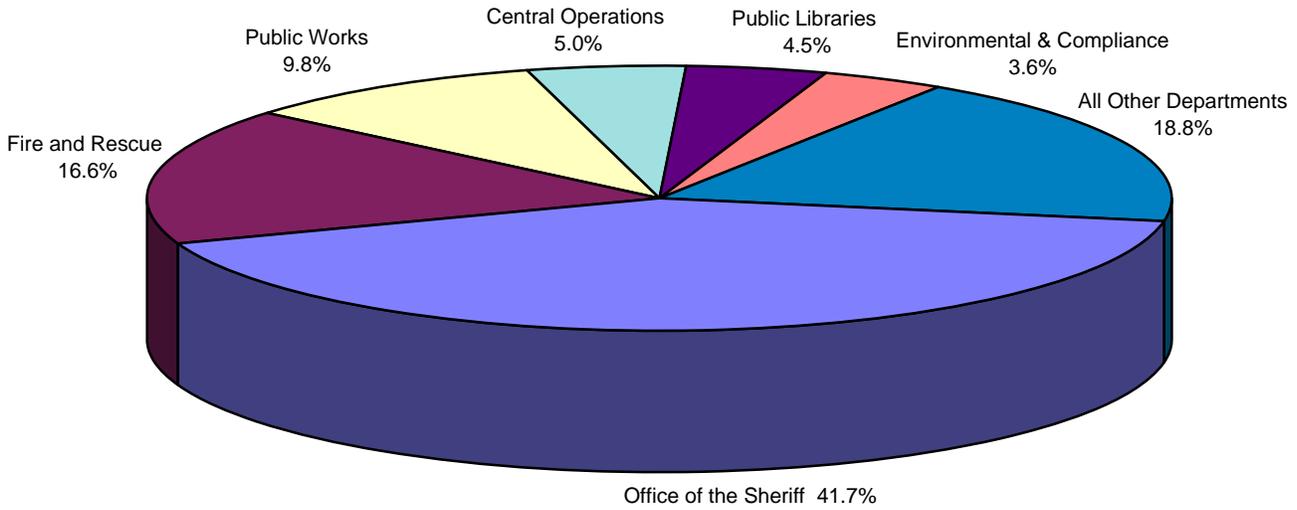
Public Defender – The decrease of \$210,262 is mainly due to a reduction in Technology funding.

Public Libraries – The net increase of \$3.2 million is mainly due to a \$2 million increase in Indirect Costs and a \$1.6 million net increase in internal service charges, most of which was data center service charges. This was offset by a reduction in network group charges and to the conference center funding level.

Recreation and Community Services – The net reduction of \$17.9 million is mainly due to a decrease of \$14.4 million in funding for authorized capital projects. In addition, there was a net reduction of \$1.4 million in current charges and obligations. Through grants there was an offset of \$2.1 million in the Jacksonville Journey – Public Safety Initiative.

State Attorney – The decrease of \$957,510 is mainly due to a reduction of \$363,311 in Technology funding and \$348,090 in Teen Court that was transferred to Courts. This was done to consolidate the State employees into a City owned building. Additionally, there was a decrease of \$216,081 for rent.

CITY OF JACKSONVILLE, FLORIDA PERSONNEL DISTRIBUTION BY DEPARTMENT



CLASSIFIED POSITIONS

DEPARTMENT	Fiscal Year 2007-08	Fiscal Year 2008-09	Fiscal Year 2009-10	Percent of Total	Percent Change
Office of the Sheriff	3,002	3,199	3,362	41.7%	5.1%
Fire and Rescue	1,308	1,338	1,339	16.6%	0.1%
Public Works	853	841	794	9.8%	(5.6%)
Central Operations	461	436	401	5.0%	(8.0%)
Public Libraries	368	369	363	4.5%	(1.6%)
Environmental and Compliance	314	301	294	3.6%	(2.3%)
OTHER					
Tax Collector	254	223	244	3.0%	9.4%
Recreation and Community Services	247	243	238	3.0%	(2.1%)
Planning and Development	225	238	194	2.4%	(18.5%)
Information Technology	200	194	190	2.4%	(2.1%)
Property Appraiser	128	128	128	1.6%	0.0%
Finance	117	117	109	1.4%	(6.8%)
City Council	85	82	82	1.0%	0.0%
General Counsel	75	77	74	0.9%	(3.9%)
Jacksonville Children's Commission	74	52	50	0.6%	(3.8%)
Clerk of the Court	41	41	37	0.5%	(9.8%)
Supervisor of Elections	34	35	34	0.4%	(2.9%)
Medical Examiner	26	27	27	0.3%	0.0%
Courts	6	12	22	0.3%	83.3%
Vacancy Pool	20	5	20	0.2%	300.0%
Jacksonville Economic Dev. Commission	15	18	17	0.2%	(5.6%)
Jacksonville Human Rights Commission	20	17	17	0.2%	0.0%
Mayor's Office	17	16	15	0.2%	(6.3%)
Advisory Boards	5	5	5	0.1%	0.0%
Housing and Neighborhoods	39	4	4	0.1%	0.0%
Jacksonville Housing & Finance Authority	0	1	2	0.0%	100.0%
TOTAL	7,934	8,019	8,062	100.0%	0.5%

CITY OF JACKSONVILLE, FLORIDA

PERSONNEL DISTRIBUTION BY DEPARTMENT

Office of the Sheriff – The increase of 163 positions is due to the addition of 97 positions for the newly created Health Services Program for inmates, which was previously operated by the Duval County Public Health Department; in addition, the Jacksonville Journey – Public Safety Initiative added 63 positions. Also, Two (2) unfunded grant positions were added and one (1) police officer was added during FY 09 to provide security services at JEA.

Public Works – The net reduction of 47 positions is primarily reflective of the continuing effort to reduce operating costs and right-size government.

Central Operations – The net reductions of 35 positions is primarily due to the continuing effort to reduce operating cost and right-size government. Thirty-six positions were eliminated. Additionally, two (2) positions were added from the vacancy pool and three (3) positions were added during FY 09 for the Procurement Division.

Tax Collector - The increase of 21 positions and 18,200 part-time hours is the result of the State closing two (2) full service driver's license operations and the Tax Collector taking over this function.

Planning and Development – The net reduction of 44 positions is primarily reflective of a Reduction in Force (RIF) in the Building Inspection Division given the downturn in the construction industry. Thirty-one positions were eliminated as part of the RIF. Additionally, 11 vacant positions were eliminated as part of the continuing effort to reduce operating costs and right-size government. Two (2) positions were transferred to another Department.

Finance – The reduction of (8) positions is due to the elimination of (7) vacant positions and the transfer of one (1) position to the Recreation and Community Services Department.

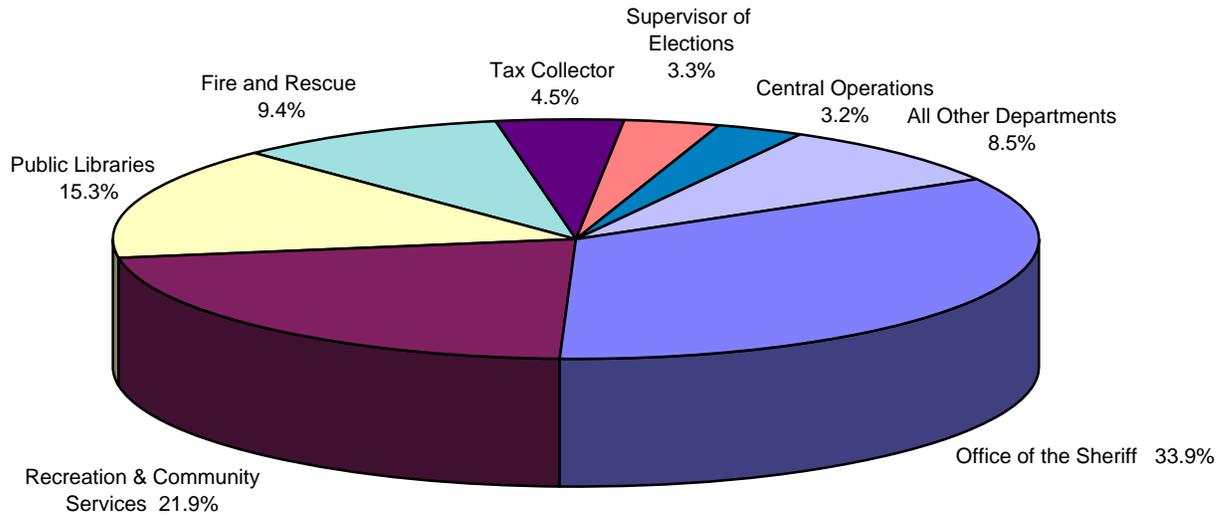
Clerk of the Court – The reduction of four (4) positions is primarily due to the continuing effort to reduce operating costs and right-size government.

Courts – The increase of ten positions is due to Teen Court being transferred from the State Attorney during FY 09.

Vacancy Pool – Over 185 vacant positions eliminated from the FY 10 budget. In response 15 additional positions were added to the vacancy pool for unforeseen needs in FY 10.

Jacksonville Housing & Finance Authority - The net increase of one position is the result of deleting the Jacksonville Housing Finance Authority Manager position and replacing it with both the Housing Director and the Housing Finance Director positions.

**CITY OF JACKSONVILLE, FLORIDA
PART-TIME HOUR DISTRIBUTION BY DEPARTMENT**

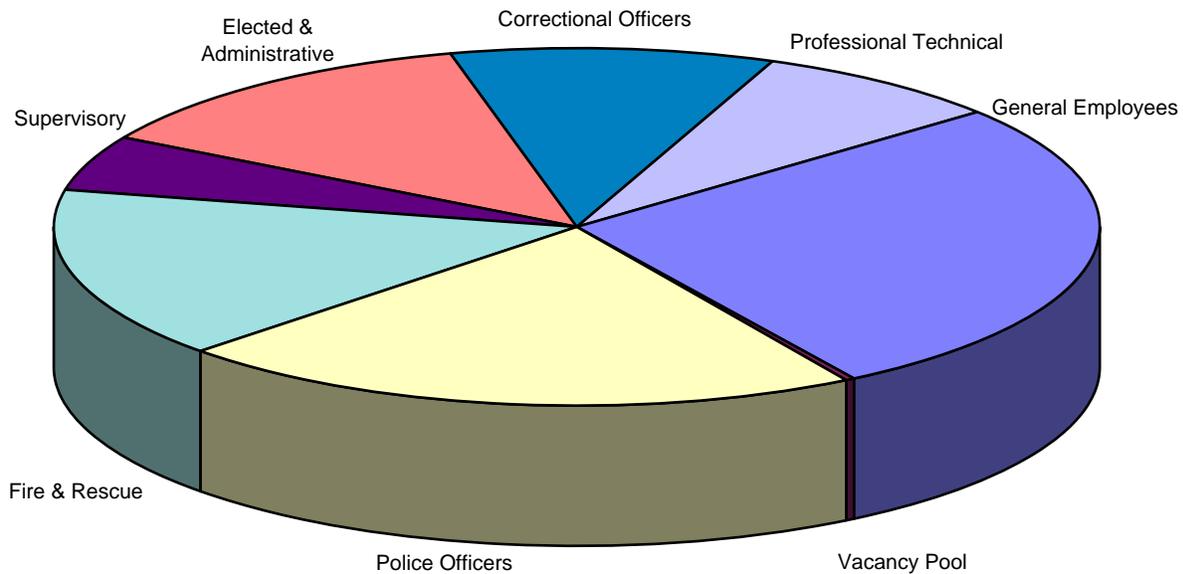


PART-TIME HOURS

DEPARTMENT	Fiscal Year 2007-08	Fiscal Year 2008-09	Fiscal Year 2009-10	Percent of Total	Percent Change
Office of the Sheriff	416,913	416,913	447,489	33.9%	7.3%
Recreation & Community Services	315,507	284,492	288,390	21.9%	1.4%
Public Libraries	197,375	204,095	200,935	15.3%	(1.5%)
Fire and Rescue	34,924	123,060	123,060	9.4%	0.0%
Tax Collector	35,940	41,140	59,340	4.5%	44.2%
Supervisor of Elections	187,905	57,520	42,870	3.3%	(25.5%)
Central Operations	14,672	44,672	41,552	3.2%	(7.0%)
OTHER					
Public Works	28,515	28,515	24,355	1.8%	(14.6%)
Vacancy Pool	23,771	20,400	20,400	1.6%	0.0%
Finance	12,958	14,038	14,038	1.1%	0.0%
Environmental and Compliance	11,148	11,148	11,148	0.8%	0.0%
Information Technology	8,030	8,300	8,300	0.6%	0.0%
Medical Examiner	6,240	6,240	6,240	0.5%	0.0%
Planning and Development	8,435	8,435	5,257	0.4%	(37.7%)
General Counsel	2,600	2,600	4,680	0.4%	80.0%
Property Appraiser	4,160	4,160	4,160	0.3%	0.0%
Jacksonville Economic Dev. Commission	4,160	4,160	4,160	0.3%	0.0%
City Council	3,375	3,480	3,480	0.2%	0.0%
Mayor's Office	2,400	2,400	2,400	0.2%	0.0%
Jacksonville Housing Finance Authority	2,080	2,080	2,080	0.2%	0.0%
Jacksonville Children's Commission	6,380	2,560	1,020	0.1%	(60.2%)
Clerk of the Court	13,480	13,480	0	0.0%	(100.0%)
Advisory Boards	750	750	0	0.0%	(100.0%)
Housing and Neighborhoods	11,024	0	0	0.0%	
TOTAL	1,352,742	1,304,638	1,315,354	100.0%	0.8%

CITY OF JACKSONVILLE, FLORIDA

PERSONNEL DISTRIBUTION BY EMPLOYEE TYPE

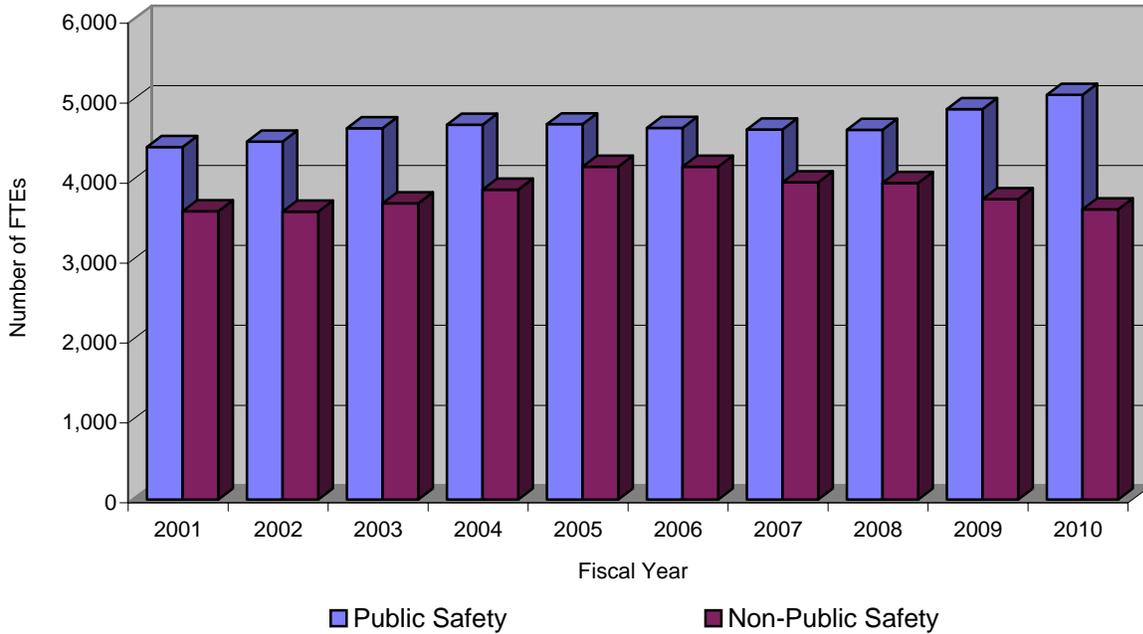


CLASSIFIED POSITIONS

GROUP DESCRIPTION	Fiscal Year 2007-08	Fiscal Year 2008-09	Fiscal Year 2009-10	Percent Of Total	Change
General Employees	2,293	2,217	2,204	27.2%	-13
Police Officers	1,636	1,713	1,714	21.3%	1
Fire and Rescue	1,230	1,258	1,255	15.6%	-3
Elected & Administrative	1,033	1,040	1,036	12.9%	-4
Correctional Officers	684	762	804	10.0%	42
Professional/Technical	630	618	630	7.8%	12
Supervisory	408	406	399	4.9%	-7
Vacancy Pool	20	5	20	0.2%	15
Total	7,934	8,019	8,062	100%	43

CITY OF JACKSONVILLE, FLORIDA

PUBLIC SAFETY VS NON-PUBLIC SAFETY STAFFING (Full Time Equivalents)



TOTAL STAFFING

Fiscal Year	Public Safety	Non-Public Safety	Total Staffing
FY 01	4,412	3,607	8,019
FY 02	4,480	3,604	8,084
FY 03	4,646	3,705	8,351
FY 04	4,690	3,878	8,568
FY 05	4,696	4,166	8,862
FY 06	4,650	4,164	8,814
FY 07	4,630	3,969	8,599
FY 08	4,625	3,960	8,585
FY 09	4,886	3,760	8,646
FY 10	5,064	3,630	8,694

CITY OF JACKSONVILLE, FLORIDA

INTERFUND CONTRIBUTIONS

The following analysis presents interfund contributions which are internal to the City, excluding interfund charges for services.

	TRANSFERS IN	TRANSFERS OUT	NET
GENERAL FUND			
General Fund - GSD	\$4,812,994	\$61,020,348	-\$56,207,354
Total	\$4,812,994	\$61,020,348	-\$56,207,354
ENTERPRISE FUNDS			
Solid Waste Disposal	\$21,417,409		\$21,417,409
Stormwater	\$1,293,851		\$1,293,851
Total	\$22,711,260	\$0	\$22,711,260
INTERNAL SERVICES FUNDS			
Information Technology Operations	\$500,000		\$500,000
Vehicle Replacement	\$1,244,062		\$1,244,062
Total	\$1,744,062	\$0	\$1,744,062
SPECIAL REVENUE FUNDS			
Air Pollution - EPA	\$424,264		\$424,264
Environmental Protection		\$25,000	-\$25,000
Jacksonville Children's Commission	\$21,058,173		\$21,058,173
Alcohol Rehabilitation Program	\$333,642		\$333,642
Community Development Block Grant	\$269,268	\$139,600	\$129,668
Concurrency Management		\$343,281	-\$343,281
JIA Area Redevelopment		\$4,305,113	-\$4,305,113
Beach Erosion - Local	\$550,000		\$550,000
Total	\$22,635,347	\$4,812,994	\$17,822,353
TRUST AND AGENCY FUNDS			
General Capital Projects	\$2,737,636		\$2,737,636
Cecil Commerce Center	\$1,500,038		\$1,500,038
Total	\$4,237,674	\$0	\$4,237,674
COMPONENT UNITS			
Jacksonville Economic Development Comm.	\$9,692,005		\$9,692,005
Total	\$9,692,005	\$0	\$9,692,005
TOTAL BUDGETED FUNDS	\$65,833,342	\$65,833,342	\$0

CITY OF JACKSONVILLE, FLORIDA

ANTICIPATED GRANTS

Each year the City of Jacksonville operates a number of grant programs which are funded by contributions from the Federal and State governments as well as other governments and non-profit and for profit entities. The City's participation in these programs typically is governed by separate contractual agreements with the cognizant funding agencies.

Although these programs are omitted from the Annual Budget, the following schedule is presented in order to provide the reader with an overview of the City's participation in these programs. It should be noted that the figures shown are estimates.

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of FTE positions	Number of part time hours
Constitutional Officers/Court Administration	Substance Abuse & Mental Health Services Administration, Center for Substance Abuse Treatment (SAMHSA/CSAT)	Grants to Expand Substance Abuse Treatment Capacity in Adult Drug Court	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The purpose of this program is to expand and/or enhance substance abuse treatment services in 'problem solving' courts which use the treatment drug court model in order to provide alcohol and drug treatment, recovery support services supporting substance abuse treatment, screening, assessment, case management, and program coordination to adult defendants/offenders. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? There may be some indirect costs for the processing of grant funds and payment of contract services. These should be minimal.	\$885,365.83	\$0.00	\$0.00	\$0.00	0	0
Constitutional Officers/Court Administration	Substance Abuse and Mental Health Services Administration	Adult Treatment Drug Court	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The purpose of the program is to expand and enhance substance abuse treatment services in 'problem solving' courts which use the treatment drug court model in order to provide alcohol and drug treatment, recovery support services supporting substance abuse treatment, screening, assessment, case management, and program coordination to defendants/offenders. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Personnel - No impact. Risk Management/Insurance - No impact. ITD - No impact. Public Buildings - No impact. Indirect costs - Unknown.	\$900,000.00	\$0.00	\$0.00	\$14,685.00	0	0
Constitutional Officers/Court Administration	Bureau of Justice Assistance	Justice and Mental Health Collaborative Program FY 2009 Competitive Grant	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Court Administration, Fourth Judicial Circuit of Florida, in collaborative partnership with Mental Health Resource Center (MHRC), proposes to utilize the Justice and Mental Health Collaboration Program to enhance our community's effort to promote public health and safety by providing appropriate treatment services for those individuals with mental illness who come into contact with the criminal justice system. We will do this through implementation of our pilot Mental Health Court which is a collaborative effort of the Courts of the Fourth Judicial Circuit, Mental Health Resource Center, State Attorney's Office, Public Defender's Office, and the Jacksonville Sheriff's Office. Our goal will be to reduce recidivism for individuals with mental illness by increasing the utilization of the existing program through collaboration with the supporting agencies and increasing services for program participants. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)?	\$250,000.00	\$0.00	\$0.00	\$173,930.00	1	0
Environmental and Compliance Department/Environmental Quality Division	U.S. Department of Homeland Security	Monitoring Demonstration Study	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Dept of Homeland Security information sensitive. The National Strategy for Homeland Security and the Homeland Security Act of 2002 served to mobilize and organize our nation to secure the homeland from terrorist attacks. This exceedingly complex mission requires a focused effort from our entire society if we are to be successful. To this end, one primary reason for the establishment of the Department of Homeland Security was to provide the unifying core for the vast national network of organizations and institutions involved in efforts to secure our nation. In order to better do this and to provide guidance to the 180,000 DHS men and women who work every day on this important task, the Department developed its own high-level strategic plan. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Yes, other City agencies charge service fees for: Fleet, IT, etc.	\$283,427.00	\$0.00	\$0.00	\$0.00	2	0
Environmental and Compliance Department/Environmental Quality Division	Florida Department of Environmental Protection	Storage Tank System Compliance Verification Program	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The Florida Department of Environmental Protection is the lead agency in state government for environmental management and stewardship. The Department of Environmental Protection is one of the more diverse agencies in state government, protecting Florida's air, water and land. The Department is divided into three primary areas: Regulatory Programs, Land and Recreation and Planning and Management. Florida's environmental priorities include restoring America's Everglades, improving air quality, restoring and protecting the water quality in our springs, lakes, rivers and coastal waters, conserving environmentally-sensitive lands and providing citizens and visitors with recreational opportunities, now and in the future. The grant will allow EQD to inspect approximately 3000 above and below ground storage tank systems for compliance with Chapters 62-761 & 762 Florida Administrative Code to protect the private and public potable water supplies in Duval County. The contract with the Florida Department of Environmental Protection is to manage the cleanup	\$573,379.00	\$0.00	\$0.00	\$0.00	10	1,040

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of FTE positions	Number of part time hours
Environmental and Compliance Department/Environmental Quality Division	Florida Dept. of Environmental Regulation	Ambient Air Monitoring	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) This funding is critical to EQD efforts to perform ambient air monitoring for all of the National Ambient Air Quality Standards through out Duval County. These funds support: Title V permitting efforts for all major air pollution sources in Duval County, inspection of all major air pollution sources, test observation of all major air pollution sources, CEM verification, permit modification, etc WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Yes, other City agencies charge this account service fees: ITD, Legal, Fleet, Public Buildings, etc.	\$172,246.00	\$0.00	\$0.00	\$0.00	2	0
Environmental and Compliance Department/Environmental Quality Division	Florida Department of Environmental Protection	Gasoline Storage Tank Cleanup	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Inspect approximately 3000 above and below ground storage tank systems for compliance with Chapters 62-761 & 762 Florida Administrative Code to protect the private and public potable water supplies in Duval County. The contract with the Florida Department of Environmental Protection is to manage the cleanup of petroleum contaminated sites in Duval County, thus protecting the current and future sources of drinking water. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Public Buildings \$25,000 Indirect Costs \$46,000 ITD \$10,000 Fleet \$10,000	\$1,200,000.00	\$0.00	\$0.00	\$0.00	26	3,120
Environmental and Compliance Department/Environmental Quality Division	Florida Dept. of Environmental Regulation	Title V	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) This funding is critical to EQD efforts to perform ambient air monitoring for all of the National Ambient Air Quality Standards through out Duval County. These funds support: Title V permitting efforts for all major air pollution sources in Duval County, inspection of all major air pollution sources, test observation of all major air pollution sources, CEM verification, permit modification, etc WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Yes, other City agencies charge this account, via service charges, for: Fleet, ITD, Public Buildings, etc	\$571,313.00	\$0.00	\$0.00	\$0.00	6	0
Environmental and Compliance Department/Environmental Quality Division	Florida Dept. of Environmental Regulation	Asbestos	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) This funding source provides EQD with support for: Asbestos Inspections throughout Duval County, Personal Protection Equipment in order to perform asbestos inspections, supplies for conducting inspections and initiating enforcement actions, etc. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No.	\$13,605.00	\$0.00	\$0.00	\$0.00	0	0
Environmental and Compliance Department/Environmental Quality Division	Florida Dept. of Environmental Regulation	Air Pollution Tag Fee	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) This funding source provides EQD with support in addressing and dealing with: Mobile Source air pollution emissions, Air Toxics monitoring and analyses, Major and Minor air pollution source permitting and inspections, Monitoring of the National Ambient Air Quality Standards for all six criterion pollutants, WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Yes, other City agencies via service charges collect funds from this account: ITD, Legal, Fleet, Etc.	\$655,830.00	\$0.00	\$0.00	\$0.00	8	0
Environmental and Compliance Department/Environmental Quality Division	Environmental Protection Agency	Particulate Matter 103 Grant	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) This funding supports EQD's ambient air monitoring efforts relating to insuring compliance with the National Ambient Air Quality Standard for particulate matter. Thus insuring compliance with the National Standard, and protecting the community's health and welfare. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Yes, other City agencies will effect service charges against this account: ITD, Fleet, etc.	\$109,996.00	\$0.00	\$0.00	\$0.00	1	0
Fire and Rescue Department/Emergency Preparedness Division	U.S. Department of Homeland Security	Community Emergency Response Teams (CERT)	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Funds allocated to recruit and train citizens to be prepared for emergency situations in their community and neighborhoods. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? NONE	\$10,000.00	\$0.00	\$0.00	\$0.00	0	0

2009-2010 ANNUAL BUDGET

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of FTE positions	Number of part time hours
Fire and Rescue Department/Emergency Preparedness Division	U.S. Department of Homeland Security	Urban Area Security Initiative (UASI) - footprint includes Duval, Baker, St. Johns, Nassau and Clay counties	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Federal funds to address unique planning, equipment, training, and exercises needs in high-threat, high-density urban areas. Funds are used to enhance and sustain capability to prevent, respond to and recover from threats to acts of terrorism within the northeast Florida region.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Equipment will be purchased for JFRD, JSO and Emergency Preparedness (Emergency Management). This includes vehicles, mapping systems, portable communications equipment, patient tracking system, mobile fingerprint ID system; satellite phones surveillance equipment, deployment go kits. Estimated Fleet and IT Maintenance for life of grant \$320,000.</p>	\$6,000,000.00	\$0.00	\$0.00	\$0.00	3	0
Fire and Rescue Department/Emergency Preparedness Division	U.S. Department of Homeland Security	State Homeland Security Grant (SHSGP)	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Federal funds awarded through the state to local jurisdictions to prepare for catastrophic events</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No impact</p>	\$135,000.00	\$0.00	\$0.00	\$0.00	0	0
Fire and Rescue Department/Emergency Preparedness Division	DHS/FEMA/Florida Division of Emergency Management	Repetitive Flood Claims Grant - 6872 Bakersfield Drive	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Mitigation grants to reduce or eliminate flooding to homeowners' properties in Duval County.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? If homeowner chooses property acquisition by city, which will return the land to open space, then property is maintained by Public Works; estimated maintenance \$100/year.</p>	\$283,000.00	\$0.00	\$0.00	\$28,300.00	0	0
Fire and Rescue Department/Emergency Preparedness Division	DHS/FEMA/Florida Division of Emergency Management	Repetitive Flood Claims Grant - 6882 Bakersfield Drive	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Mitigation grants to reduce or eliminate flooding to homeowners' properties in Duval County.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? If homeowner chooses property acquisition by city, which will return the land to open space, then property is maintained by Public Works; estimated maintenance \$100/year.</p>	\$281,000.00	\$0.00	\$0.00	\$28,100.00	0	0
Fire and Rescue Department/Emergency Preparedness Division	DHS/FEMA/Florida Division of Emergency Management	Severe Repetitive Loss or Flood Mitigation - 6910 Bakersfield Drive	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Mitigation grants to reduce or eliminate flooding to homeowners' properties in Duval County.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? If homeowner chooses property acquisition by city, which will return the land to open space, then property is maintained by Public Works; estimated maintenance \$100/year.</p>	\$282,000.00	\$0.00	\$0.00	\$28,200.00	0	0
Fire and Rescue Department/Emergency Preparedness Division	DHS/FEMA/Florida Division of Emergency Management	Severe Repetitive Loss or Flood Mitigation - 32 Dongalla Court	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Mitigation grants to reduce or eliminate flooding to homeowners' properties in Duval County.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? If homeowner chooses property acquisition by city, which will return the land to open space, then property is maintained by Public Works; estimated maintenance \$100/year.</p>	\$19,000.00	\$0.00	\$0.00	\$1,900.00	0	0
Fire and Rescue Department/Emergency Preparedness Division	DHS/FEMA/Florida Division of Emergency Management	Severe Repetitive Loss or Flood Mitigation - 6824 Bakersfield Drive	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Mitigation grants to reduce or eliminate flooding to homeowners' properties in Duval County.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? If homeowner chooses property acquisition by city, which will return the land to open space, then property is maintained by Public Works; estimated maintenance \$100/year.</p>	\$252,000.00	\$0.00	\$0.00	\$25,200.00	0	0
Fire and Rescue Department/Emergency Preparedness Division	DHS/FEMA/Florida Division of Emergency Management	Severe Repetitive Loss or Flood Mitigation - 5156 Martha Ann Drive	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Mitigation grants to reduce or eliminate flooding to homeowners' properties in Duval County.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? If homeowner chooses property acquisition by city, which will return the land to open space, then property is maintained by Public Works; estimated maintenance \$100/year.</p>	\$208,000.00	\$0.00	\$0.00	\$20,800.00	0	0

2009-2010 ANNUAL BUDGET

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of FTE positions	Number of part time hours
Fire and Rescue Department/Emergency Preparedness Division	DHS/FEMA/Florida Division of Emergency Management	Severe Repetitive Loss or Flood Mitigation - 7048 Seneca Avenue	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Mitigation grants to reduce or eliminate flooding to homeowners' properties in Duval County. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? If homeowner chooses property acquisition by city, which will return the land to open space, then property is maintained by Public Works; estimated maintenance \$100/year.	\$263,000.00	\$0.00	\$0.00	\$26,300.00	0	0
Fire and Rescue Department/Emergency Preparedness Division	U.S. Dept of Homeland Security	Hazardous Materials Team Sustainment Grant	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Funds allocated through homeland security to provide sustainment of the Hazardous Materials team. Training and equipment are provided. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No impact.	\$65,000.00	\$0.00	\$0.00	\$0.00	0	0
Fire and Rescue Department/Fire Operations Division	U.S. Dept of Homeland Security	Urban Search and Rescue Team Sustainment Grant	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Funding through the Dept of Homeland Security to sustain the Urban Search and Rescue Team of JFRD. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Estimated ITD and Fleet indirect costs \$15,000	\$215,000.00	\$0.00	\$0.00	\$0.00	0	0
Fire and Rescue Department/Rescue Division	Florida Department of Health	EMS County Award	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Project aims to reduce unnecessary emergency room utilization by uninsured and low income persons by providing physician medical homes, disease management, financial eligibility assistance, and chronic disease self management skills. Reduction of unnecessary ER usage frees up hospital resources to provide other services for this clientele, and the HEAP reduces the pressure on the COJ indigent Care program to serve all potentially eligible persons at Shands alone. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Without this grant, the fiscal pressure of supporting the uninsured eligible for the COJ Indigent Program could be impacted by up to 3,000 clients	\$250,000.00	\$0.00	\$0.00	\$0.00	0	0
Mayor's Office	United Against Illegal Guns Support Fund	United Against Illegal Guns	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Grants funds the Mayors Against Illegal Guns Regional Coordinator position. The position reports to the Mayor and is located within the Office of the Director, Central Operations. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No	\$75,000.00	\$0.00	\$0.00	\$0.00	1	0
Recreation and Community Services Department/Adult Services Division	Corporation for National & Community Services	Senior Companion Program	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) This program provides respite care for a minimum of 4 hours per day for caregivers of persons with dementia or related disease WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No	\$32,154.00	\$0.00	\$0.00	\$0.00	0	0
Recreation and Community Services Department/Behavioral and Human Services Division	Department of Health and Human Services	HIV Emergency Relief Projects Grant	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The City receives funds to provide emergency HIV related health and support services within the transitional grant area (TGA) comprising Duval, Clay, Nassau and St. Johns Counties. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No	\$5,126,664.00	\$0.00	\$0.00	\$0.00	3	0
Recreation and Community Services Department/Behavioral and Human Services Division	Department of Health and Human Services	Part A Minority AIDS Initiative (MAI)	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The City receives Minority AIDS Initiative (MAI) funds to improve the health outcomes of African-Americans infected with HIV/AIDS within the Transitional Grant Area (TGA) comprising Duval, Clay, Nassau, and St. Johns Counties. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No	\$395,000.00	\$0.00	\$0.00	\$0.00	0	0

2009-2010 ANNUAL BUDGET

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of FTE positions	Number of part time hours
Recreation and Community Services Department/Behavioral and Human Services Division	State of Florida, Office of the Attorney General	Victim of Crime Act (VOCA)	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Funds will be used to improve public safety by informing crime victims about the Victim Compensation Application process, including wage loss, loss of support, disability, treatment expenses, mental health, property loss reimbursement, and burial assistance. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No	\$176,390.00	\$0.00	\$0.00	\$44,096.00	4	0
Recreation and Community Services Department/Behavioral and Human Services Division	Department of Justice	Safe Havens Supervised Visitation and Safe Exchange	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The grant will increase access to supervised child visitation services for victims of domestic violence. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No	\$249,222.00	\$0.00	\$0.00	\$0.00	4	20
Recreation and Community Services Department/Grants Compliance/Office of the Director	Community Development Block Grant	Adult Day Care Program	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The Community Development Block Grant (CDBG) is an entitlement grant awarded to the City of Jacksonville through the U.S. Department of Housing and Urban Development (U.S. HUD) that is based upon need factors including population, income, unemployment level and housing conditions. CDBG grants are to be used for a wide range of housing and community development activities directed toward neighborhood revitalization, economic development and improved community facilities and services, and must give 'maximum feasible priority' to activities that will benefit low-and moderate-income persons or aid in the prevention or elimination of slums or blight. Funds may also be used to meet other community development needs that present a serious and immediate threat to the health or welfare of the community. These grant funds supplement low income families allowing their loved ones to attend an Adult Day Care Center. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)?	\$175,000.00	\$0.00	\$0.00	\$250,000.00	0	0
Recreation and Community Services Department/Grants Compliance/Office of the Director	Bureau of Justice Assistance	The Edward Byrne Memorial Justice Assistance Grant (JAG) (Federal)	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The Edward Byrne Memorial Justice Assistance Grant (JAG) Program is the primary provider of federal criminal justice funding to state and local jurisdictions. JAG funds support all components of the criminal justice system, from multijurisdictional drug and gang task forces to crime prevention and domestic violence programs, courts, corrections, treatment, and justice information sharing initiatives. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Jacksonville Sheriff's Office usually is awarded part of these dollars as they are distributed.	\$230,201.00	\$0.00	\$0.00	\$0.00	1	893
Recreation and Community Services Department/Recreation and Community Programming Division	Kohl's Cares for Kids	Kohl's Cares for Kids Grant	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) To teach water safety and swim lessons to families who can not afford to send them to lessons. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? The swim lessons will be revenue generating which will counteract the cost of teaching the swim lessons. Many of the grant swim lessons will be put in with paying lessons as well.	\$5,920.00	\$0.00	\$0.00	\$0.00	15	120
			Grand Total B1-A	\$20,343,712.83	\$0.00	\$0.00	\$641,511.00	87	5,193

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Project Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of positions	Number of part time hours
Fire and Rescue Department/Emergency Preparedness Division	Florida Department of Community Affairs	Emergency Management Preparedness & Assistance EMPA.	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Funds created by the Florida Legislature in 1993 to implement necessary improvements in the emergency management programs state-wide. Funds benefit preparation for catastrophic events in Duval County. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No impact	FISCAL AND SERVICE LEVEL IMPACT (CONTINUING PROGRAM ONLY) Funds are used to pay the salaries of three Emergency Preparedness Division staff. Loss of funding could result in loss of training staff, special needs registry staff, and part-time operations staff.	\$103,000.00	\$30,900.00	\$0.00	\$0.00	2	1,300
Fire and Rescue Department/Emergency Preparedness Division	DHS/FEMA/Florida Division of Emergency Management	Hazard Mitigation Grant (HMGP) JFRD Fire Station Wind Retrofit Phase III	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Funds to decrease the vulnerability of 9 fire stations to property losses due to high winds/rains. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Grant is to install shutters to fire station windows. No impact on budget.	FISCAL AND SERVICE LEVEL IMPACT (CONTINUING PROGRAM ONLY) Fire stations will remain vulnerable to property losses due to high winds/rains.	\$77,907.00	\$26,000.00	\$0.00	\$0.00	0	0
Fire and Rescue Department/Emergency Preparedness Division	Florida Department of Community Affairs	Hazard Analysis Agreement	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Funds from State of Florida to identify and conduct on-site evaluation of facilities in Duval County that house hazardous materials. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No impact	FISCAL AND SERVICE LEVEL IMPACT (CONTINUING PROGRAM ONLY) Data collected under this agreement is used to comply with the requirements of the Emergency Planning and Community Right-To-Know Act's planning requirements. County would be in violation of section 215.97, Florida Statutes.	\$22,000.00	\$22,000.00	\$30,661.00	\$0.00	1	0
Fire and Rescue Department/Emergency Preparedness Division	U.S. Department of Homeland Security	Citizen Corps Program (CCP)	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Funds to promote volunteer service activities that support homeland security and community safety throughout Duval County. There are currently eight Citizen Corps programs in the county. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No impact	FISCAL AND SERVICE LEVEL IMPACT (CONTINUING PROGRAM ONLY) Program position would be eliminated.	\$10,000.00	\$10,000.00	\$0.00	\$0.00	0	1,300

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Project Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of positions	Number of part time hours
Fire and Rescue Department/Emergency Preparedness Division	U.S. Department of Homeland Security	Metropolitan Medical Response Systems (MMRS)	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Funds to prepare Duval County for catastrophic events that involve radiological, biological and explosive agents, as well as, epidemic disease outbreaks, large scale hazardous materials accidents and major natural disasters.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Fleet Maintenance of Mass Casualty Incident Transportation Vehicle - \$5000 ITD Maintenance of Mobile and Portable radios - \$4000</p> <p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Funds to improve the ability of Duval County first responders/receivers to prevent and respond to terrorist attacks using chemical, biological, radiological, nuclear or explosive weapons (WMD).</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Unable to determine at this time; however, impact minimal. If equipment purchased maintenance would be involved. Estimated at \$10,000 for life of grant.</p>	<p>FISCAL AND SERVICE LEVEL IMPACT (CONTINUING PROGRAM ONLY) 1 FTE - Program Manager and loss of capability to enhance Duval County medical response stakeholders, i.e., Dept. of Health, JFRD, Hospitals, Special Needs shelters, etc.</p>	\$350,000.00	\$35,000.00	\$0.00	\$0.00	1	0
Fire and Rescue Department/Support Service Division	U.S. Department of Homeland Security	Infrastructure Protection Program - Port Security Grant Program	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Funds to prepare Duval County for catastrophic events that involve radiological, biological and explosive agents, as well as, epidemic disease outbreaks, large scale hazardous materials accidents and major natural disasters.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Fleet Maintenance of Mass Casualty Incident Transportation Vehicle - \$5000 ITD Maintenance of Mobile and Portable radios - \$4000</p>	<p>FISCAL AND SERVICE LEVEL IMPACT (CONTINUING PROGRAM ONLY) Award already issued and appropriated through Council. Requires cash match to be appropriated over three years. This will be the final match required for this purchase.</p>	\$4,110,525.00	\$456,725.00	\$0.00	\$0.00	0	0
Mayor's Office	United States Department of Justice	Weed and Seed	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The grant will enhance victim safety and offender accountability in cases of domestic violence, dating violence, sexual assault, and stalking. As well as to increase the safety and security of victims of domestic violence. The grant is a two year grant that has a draft contract with the Hubbard House and a MOU between the Fourth Judicial Circuit of Florida, State Attorney, Jacksonville Sheriff's Office and the Behavioral and Human Services Division</p> <p>Year 2 funding for the Weed and Seed grant in partnership with the Sheriff's Office and Fresh Ministries.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Yes, site monitoring as this is a pass through grant.</p>	<p>FISCAL AND SERVICE LEVEL IMPACT (CONTINUING PROGRAM ONLY) Grant will terminate and the benefits of Weed and Seed and the designation will be lost.</p>	\$100,000.00	\$100,000.00	\$0.00	\$0.00	0	0

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Project Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of positions	Number of part time hours
Public Health Unit-Duval Health Dept	Centers for Disease Control	Healthy Communities, Healthy People	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE)</p> <p>Two efforts are supported by this CDC funding: Partnership for a Healthier Duval- Mobilizing for Action through Planning and Partnerships, and Chronic Disease Prevention.</p> <p>The Partnership for a Healthier Duval is a collaborative group of public health leaders that provide health services and/or represent the citizen's voice of health needs for Duval County. The purpose of the group is to implement the strategic health planning model, MAPP, to identify 2-3 health priorities that will have the greatest impact using the available resources and partnerships for the City of Jacksonville. The planning initiative is estimated to take between 18-24 months.</p> <p>The chronic disease component includes community education , outreach and engagement activities related to worksite wellness, community health planning, stroke education, obesity prevention, and community health promotion (through the Mayor's Council on Fitness & Well-Being) .</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? This grant will assist COJ in making informed budget and resource decisions.</p>	<p>FISCAL AND SERVICE LEVEL IMPACT (CONTINUING PROGRAM ONLY)</p> <p>DCHD support for the Mayor's Council on Fitness & Well-Being could be impacted to an extent.</p> <p>Informed budget and resource decisions based upon citizen and provider input as it relates to health issues in Duval could be impacted. Funds allocated to support the process may have a positive impact upon COJ budgets by identifying priority needs that represent citizen input.</p>	\$21,000.00	\$0.00	\$59,000.00	\$0.00	2	0
Public Health Unit-Duval Health Dept	Florida Department of Children and Families	Comprehensive Child Care Injury Prevention Project	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE)</p> <p>Child Care Facilities (daycare centers) vehicle inspection and training for safe transport of 0 -5 age children in Duval County to reduce death and injury and associated economic costs</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Increased pre hospital cost and health care costs due to death and injuries to indigent children involved in car crashes while improperly restrained in child care facility vehicles. Protection of Children's Commission's subsidized children for daycare centers and early learning.</p>	<p>FISCAL AND SERVICE LEVEL IMPACT (CONTINUING PROGRAM ONLY)</p> <p>Would support 2 FTE'S -- one senior health educator and one health educator to service the more than 500 child care facilities. 3 year contract with DCF due to sunset 6/30/09. Project would have no funding</p>	\$87,000.00	\$0.00	\$87,000.00	\$0.00	2	0
Public Health Unit-Duval Health Dept	Florida Department of Health	LIP -- Hospital Emergency Room Alternatives Program (HERAP) Enhancement 2009	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE)</p> <p>Project aims to reduce unnecessary emergency room utilization by uninsured and low income persons by providing physician medical homes, disease management, financial eligibility assistance, and chronic disease self management skills. Reduction of unnecessary ER usage frees up hospital resources to provide other services for this clientele, and the HERAP reduces the pressure on the COJ indigent Care program to serve all potentially eligible persons at Shands alone.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Without this grant, the fiscal pressure of supporting the uninsured eligible for the COJ Indigent Program could be impacted by up to 3,000 clients who would need primary care physicians and access to care.</p> <p>This program also leverages additional federal grant funding to subsidize sliding fee schedules.</p>	<p>FISCAL AND SERVICE LEVEL IMPACT (CONTINUING PROGRAM ONLY)</p> <p>If this expansion is not funded, HERAP services would be limited to existing RN and financial services staff. ER patients with more complicated needs could not be effectively served. The expansion would allow HERAP to serve 1,000 additional uninsured and low income clients.</p>	\$300,000.00	\$97,080.00	\$0.00	\$0.00	8	0

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Project Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of positions	Number of part time hours
Public Health Unit-Duval Health Dept	Florida Department of Health	Low Income Pool (LIP) Hospital Emergency Room Alternatives Program (HERAP)	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Subsidize the cost of providing primary care for low income and uninsured residents of Jacksonville. This LIP subsidy apportions a state-wide FQHC (Federally Qualified Health Center) pool based on the number of these clients served compared to all other FQHCs in Florida.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Without this grant, the fiscal pressure of supporting the uninsured eligible for the COJ Indigent Program could be impacted by up to 1,000 clients who would need primary care physicians and access to care.</p> <p>This program also leverages additional federal grant funding to subsidize sliding fee schedules</p>	<p>FISCAL AND SERVICE LEVEL IMPACT (CONTINUING PROGRAM ONLY) Up to 3,000 clients unnecessarily utilizing ERs for primary care would have no alternatives unless they could find them on their own; 2,000 households would not be offered outreach clinical and financial assessment services; training would be eliminated for pharmacy navigators; Chronic Disease Self Management Program would be eliminated; elimination of expanded primary care hours</p>	\$850,000.00	\$25,197.00	\$0.00	\$0.00	10	6,240
Recreation and Community Services Department/Adult Services Division	American Recovery and Reinvestment Act 2009 /Older American Act Funding	American Recovery and Reinvestment Act (ARRA) of 2009 for Elder Source, PSA 4	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The grant is to increase the number of congregate meals provided to older adults.</p> <p>Building Space will be utilized to meet the 10% match requirement.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No</p>	<p>FISCAL AND SERVICE LEVEL IMPACT (CONTINUING PROGRAM ONLY) A reduction in meals served. The grants purpose is to increase the number of meals provide to the senior population</p>	\$179,654.00	\$17,965.00	\$0.00	\$0.00	0	0
Recreation and Community Services Department/Adult Services Division	Corporation for National & Community Services	RSVP	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) RSVP is a nationwide program that promotes civic engagement of people, age 55+ to meet various community needs for the betterment of the community and enhancement of their own independent and productive lives.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No</p>	<p>FISCAL AND SERVICE LEVEL IMPACT (CONTINUING PROGRAM ONLY) Funding reductions impact wages and benefits for employees as well as the cost to administer the program.</p>	\$83,797.00	\$25,139.00	\$107,861.00	\$0.00	3	1,300
Recreation and Community Services Department/Adult Services Division	Corporation for National and Community Services	Foster Grandparent Program CDFA # 94.011	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The Foster Grandparent Program provides meaningful volunteer opportunities to more than 80 low income senior citizens to render nurturing and educational support to children who have special needs or who are considered at risk.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No</p>	<p>FISCAL AND SERVICE LEVEL IMPACT (CONTINUING PROGRAM ONLY) A reduction in program volunteers which will have a direct impact on the number of children served.</p>	\$366,355.00	\$36,635.00	\$44,411.00	\$23,280.00	3	1,300
Recreation and Community Services Department/Adult Services Division	Department of Elder Affairs	RELIEF	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The program provides an average of 12,734 hours annually of respite care for caregivers and companion services for frail elderly citizens in Duval County</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No</p>	<p>FISCAL AND SERVICE LEVEL IMPACT (CONTINUING PROGRAM ONLY) The position funded by this grant would be in jeopardy.</p>	\$84,958.00	\$0.00	\$15,500.00	\$0.00	1	0

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Project Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of positions	Number of part time hours
Recreation and Community Services Department/Grants Compliance/Office of the Director	U.S. Department of Housing and Urban Development	Special Programs for Older Adults	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) SPOA provides opportunities for Senior Citizens to remain active and an independent part of society through Special Events, socialization and community engagement.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Yes, while the grant is used to produce these events, any overages are supported from the general fund. These expenditures would include any support staff, supplies and indirect cost related to the producing of these events.</p> <p>Estimated cost: \$50,000 in addition to grant management/event planning services of \$115,198</p>	<p>FISCAL AND SERVICE LEVEL IMPACT (CONTINUING PROGRAM ONLY) The ability to serve this vast majority of citizens will virtually be eliminated for such events as the MOB meetings, Mayor's Senior Holiday, Walk for Wellness, Mayor's Fish A Thon.</p>	\$55,400.00	\$0.00	\$115,198.00	\$115,299.00	1	1,248
New Program	Recreation and Community Services Department/Grants Compliance/Office of the Director	Florida Inland Navigation District FIND	Alimacani Shoreline Stabilization Phase II	<p>The mission of the Florida Inland Navigation District is to perform the functions of the 'local sponsor' of the Atlantic Intracoastal Waterway project in Florida, a State/Federal navigation project. In this capacity the District provides all lands required for the navigation project including rights of way and lands for the management of dredged materials removed from the waterway channel during dredging activities.</p> <p>Through FIND's Waterways Assistance Programs, The City of Jacksonville has received nearly \$11 million in funding assistance to perform waterway related development and maintenance projects throughout Duval County.</p> <p>In 2005, The City of Jacksonville received \$1 million in funding assistance.</p> <p>FIND's annual budget will vary depending upon funding of the legislature.</p> <p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Construction to stabilize shoreline</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)?</p>	\$400,000.00	\$400,000.00	\$0.00	0	0	0
New Program	Recreation and Community Services Department/Grants Compliance/Office of the Director	Florida Inland Navigation District FIND	Arlington River Dredge	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Design and Permitting</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Public Works, Planning Dept., Recreation and Community Services</p>	\$75,000.00	\$75,000.00	\$0.00	\$0.00	0	0
New Program	Recreation and Community Services Department/Grants Compliance/Office of the Director	Florida Inland Navigation District FIND	Jax Zoo dock extension	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Design & permitting of Jax Zoo dock extension</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Public Works, Planning Dept., Recreation and Community Services</p>	\$90,000.00	\$90,000.00	\$0.00	\$0.00	0	0

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Project Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of positions	Number of part time hours
New Program	Recreation and Community Services Department/Grants Compliance/Office of the Director	Florida Inland Navigation District FIND	Mandarin Park Phase II	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Design and Permitting WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Public Works, Planning Dept., Recreation and Community Services	\$225,000.00	\$225,000.00	\$0.00	\$0.00	0	0
New Program	Recreation and Community Services Department/Grants Compliance/Office of the Director	Florida Inland Navigation District FIND	Trout River Bridge	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Design to renovate of bridge structure WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Public Works, Planning Dept., Recreation and Community Services	\$100,000.00	\$100,000.00	\$20,000.00	\$0.00	0	0
Recreation and Community Services Department/Jacksonville Public Library	Florida Department of State Division of Library and Information Services (DLIS)	LSTA Volunteers As Special Educators (VASE)--Expanding Horizons Adult Literacy Project	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Centrally located in the Main Library, the Center for Adult Learning's goal is to ensure that adults with limited literacy and English language skills find the support they need to reach their own educational and occupational goals. The VASE 'Expanding Horizons' project will provide solutions to specific concerns and increase learning opportunities for adults with limited skills (functioning below the sixth grade level) by supporting four program components: Distance Learning, Connecting learners to web-based literacy instruction from any PC, Technology, Training learners to perform basic computer functions to maximize exposure to employment and educational resources, Outreach, Serving learners who have no direct access to Library resources, Volunteerism - Serving greater numbers of adult learners through the recruitment, training, and support of volunteer tutors. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Unaware of a fiscal impact to another city department at this time.	FISCAL AND SERVICE LEVEL IMPACT (CONTINUING PROGRAM ONLY) The successful implementation of this LSTA-funded project will help CAL sustain adult literacy services and allow the Library to serve increasing numbers of adult learners. A reduction in the award will reduce the number of clients CAL can serve in FY09-10; termination of the grant will result in a significant reduction in staff and funds for student study materials, severely hampering the ability to provide even basic adult literacy services. With FCCJ announcing that by January 2010, the college will no longer directly provide instruction for adults scoring below the sixth grade reading level, there are already great concerns among local literacy providers about the service capacities of these organizations and the growing lack of resources available to serve the large number lower-level readers.	\$78,512.00	\$26,425.00	\$0.00	\$0.00	2	694
Recreation and Community Services Department/Military Affairs, Veterans, & Disabled Services Division	Department of Labor	Homeless Veterans Reintegration Program	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) HVRP provides vital social services, case management, economic assistance, job opportunities and training for the homeless Veterans of Duval County. The program provides case management and assistance for over 120 Veterans and job opportunities for 60-80 Veterans a year. The program also funds the Homeless Veterans Career and Resource Fair held each year-which serves over 750 Veterans. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? This grant requires a local match to support transitional housing support. The local match has been 10% of the award amount.	FISCAL AND SERVICE LEVEL IMPACT (CONTINUING PROGRAM ONLY) The program has already been awarded for July 1, 2009-June 30, 2010. The loss of this program would fiscally eliminate the ability of the division to serve the homeless and at-risk Veterans population. The loss of three positions (fy 2010) would also limit the division's ability to support other Veterans initiatives/events.	\$298,997.00	\$29,899.00	\$0.00	\$0.00	3	0
				Grand Total B1-B	\$8,069,105.00	\$1,828,965.00	\$479,631.00	\$138,579.00	39	13,382

PayGo-FIND, Schedule A

\$890,000.00

FY 10 Reserve for Federal Programs-B1-B (JXMS011CCFMG)

\$1,418,596

TOTAL

\$2,308,596

2009-2010 ANNUAL BUDGET

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of positions	Number of part time hours
Constitutional Officers\Court Administration	Office of Juvenile Justice & Offender Based Initiatives	OJJDY FY 09 Family Drug Courts Program	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE)</p> <p>The goal of the Duval County Dependency Drug Court is to assist clients in changing their lives in a way that will assist them in reunifying their families now and prevent them from coming back into the dependency system later. We strive to achieve this goal by keeping the parent and all parties related to dependency case accountable for their part and closely monitoring the parent while providing an extra layer of support while they attend treatment and complete their case plans. Since beginning operation in 2004 we have a high rate of reunification, in our latest review of recidivism, spanning 3 years (2004 -- 2007) with over 72 graduates, only one case was reopened where TPR was sought. The Dependency Drug Court program is designed to intervene in the lives of substance abusing parents that have allegedly abandoned, abused, and/or neglected their child(ren) where the use or abuse of illegal drugs, prescription drugs, and/or alcohol have been contributing factors. This intervention is facilitated by using intensive substance abuse treatment, legal accountability and</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)?</p> <p>N/A - The only court employees that will be used in this project are already funded positions.</p>	\$498,940.00	\$339,030.00	\$0.00	\$0.00	0	0
Constitutional Officers\Supervisor of Elections	State of Florida	Federal elections activities	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE)</p> <p>provide voter outreach and education</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)?</p> <p>reduce voter education costs for SEEL</p>	\$175,000.00	\$25,000.00	\$0.00	\$0.00	0	0
Constitutional Officers\Court Administration	Bureau of Justice Assistance	Recovery Act: Edward Byrne Memorial Competitive Grant Program - CDFA Number 16.808	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE)</p> <p>The Edward Byrne Memorial Justice Assistance Grant (JAG) Program is the primary provider of federal criminal justice funding to state and local jurisdictions. JAG funds support all components of the criminal justice system, from multijurisdictional drug and gang task forces to crime prevention and domestic violence programs, courts, corrections, treatment, and justice information sharing initiatives.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)?</p> <p>No</p>	\$496,067.00	\$0.00	\$0.00	\$0.00	3	0
Environmental and Compliance\Office of the Director	U.S. Department of Energy	Recovery Act: Energy Efficiency and Conservation Block Program	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE)</p> <p>The EECBG program provides funding to assist eligible entities in creating and implementing strategies to reduce fossil fuel emissions in a manner that is environmentally sustainable, reduce the total energy use of the eligible entities, and improve energy efficiency in the building sector, the transportation sector, and other appropriate sectors.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)?</p> <p>Professional Service funding was provided by the Grants Management Office to secure a technical consulting firm in the amount of \$15,000 for FY09. In addition, In-kind services will be offered from Grants Management and the City's Sustainability Team members (other City employees).</p>	\$7,800,000.00	\$0.00	\$0.00		0	0
Environmental and Compliance\Office of the Director	U.S. Environmental Protection Agency	Recovery Act: Brownfield's Job Training Grants	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE)</p> <p>The American Recovery and Reinvestment Act of 2009 provides funding to invest in training workers to clean up Brownfield's sites, which may be contaminated by hazardous chemicals or pollutants, turning these rundown areas to revitalized, productive properties. With new skills in environmental clean up, these workers will begin restoring their communities into better places for businesses to invest and create jobs. The City partnered with Worksource and FSCJ to help clean up our local ash sites with supplemental help from Environmental companies in town.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)?</p> <p>N/A.</p>	\$500,000.00	\$0.00	\$0.00	\$0.00	0	0

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of positions	Number of part time hours
Fire and Rescue Department\Fire Operations Division	Federal Emergency Management Agency	Assistance to Firefighters Grant (AFG) - Fire Prevention & Safety Grant	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Funding provided to offset the cost of adding additional personnel to the Fire & Rescue Department to enhance our ability to meet the two-in, two-out requirements. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Impact on JFRD only.	\$17,836.00	\$4,459.00	\$0.00	\$0.00	0	0
Fire and Rescue Department\Fire Operations Division	Federal Emergency Management Agency	Assistance to Firefighters Grant (AFG) - Wildland Fire Training & Equipment	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Funds to assist fire departments with strategic needs in the form of training, equipment and other material assets. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No impact.	\$1,166,514.00	\$0.00	\$0.00	\$0.00	0	0
Fire and Rescue Department\Fire Operations Division	Federal Emergency Management Agency	Recovery & Investment Act - AFG grant for infrastructure to build non-federal fire stations	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Funds from the 2009 American Recovery and Reinvestment Act to modify, upgrade or construct non-federal fire stations. Stations 61 (Argyle Forest) and 63 (St Johns Town Center) will be constructed. The city will provide a 25% match in the amount of \$1.5 million in the FY 2010 CIP. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Public Works and Real Estate. Estimated expense \$300,000.	\$5,900,000.00	\$1,500,000.00	\$0.00	\$0.00	0	0
Fire and Rescue Department\Rescue Division	Florida Department of Health	EMS Matching Grant	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) EMS matching grant to provide medical supplies and equipment. Grant process is competitive. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No impact.	\$300,000.00	\$75,000.00	\$0.00	\$0.00	0	0
Fire and Rescue Department\Rescue Division	Florida Department of Health	EMStar Grant	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) EMS matching grant to provide medical supplies and equipment. Grant process is competitive. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No impact.	\$50,000.00	\$0.00	\$0.00	\$0.00	0	0
Fire and Rescue Department\Fire Operations Division	Federal Emergency Management Agency	Staffing for Adequate Fire & Emergency Response Grants (SAFER)	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Funding provided to offset the cost of adding additional personnel to the Fire & Rescue Department to enhance our ability to meet the two-in, two-out requirements. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Impact on JFRD only.	\$2,340,900.00	\$0.00	\$0.00	\$0.00	60	0
Housing and Neighborhoods Department	U.S. Housing and Urban Development	Recovery Act-Community Development Block Grant	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The overall CDBG program objective is to develop viable urban communities, by providing decent housing and a suitable living environment, and by expanding economic opportunities, principally for persons of low and moderate income. CDBG-R[A1] program funds are to be used to maximize job retention and creation, and economic benefit, carry out infrastructure improvements on an expedited basis, carry out activities to encourage energy efficiency, and provide assistance to unemployed persons. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No	\$1,800,000.00	\$0.00	\$0.00	\$0.00	0	0

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of positions	Number of part time hours
Housing and Neighborhoods Department	U.S. Housing and Urban Development	Recovery Act-Homeless Prevention and Stabilization Program	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Financial assistance and services will be provided to help prevent families and individuals from becoming homeless and to assist those who are already homeless to become rapidly re-housed. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No	\$2,800,000.00	\$0.00	\$0.00	\$0.00	0	0
Jacksonville Economic Development Commission	U.S. Department of Commerce	Recovery Act-Economic Development Assistance Grant	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Under the 2009 American Recovery and Reinvestment Act JEDC in conjunction with Public Works has submitted a grant proposal to the U.S. Department of Commerce requesting funds in the amount of \$1.2 million dollars to create an economic development project to complete Lake Fratwell at Cecil Economic Development Center. The project is a capital project, and requires a 50-80% grant match if awarded. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Public Works staff time	\$1,200,000.00	\$660,000.00	\$0.00	\$0.00	0	0
Jacksonville Sheriff's Office	Bureau of Justice Assistance	Edward Byrne Memorial Competitive Grant Program - Civilianization of the Crime Scene Unit - Recovery Act	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The Edward Byrne Memorial Justice Assistance Grant (JAG) Program is the primary provider of federal criminal justice funding to state and local jurisdictions. JAG funds support all components of the criminal justice system, from multijurisdictional drug and gang task forces to crime prevention and domestic violence programs, courts, corrections, treatment, and justice information sharing initiatives. Hire 30 civilian Crime Scene Technicians to replace sworn detectives. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? n/a	\$1,547,799.00	\$0.00	\$0.00	\$0.00	0	0
Jacksonville Sheriff's Office	Bureau of Justice Assistance	Edward Byrne Memorial Competitive Grant Program - Community Corrections GPS Project - Recovery Act	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Use GPS tracking on Home Detention and Work Furlough inmates. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? n/a	\$1,547,799.00	\$0.00	\$0.00	\$0.00	3	0
Jacksonville Sheriff's Office	Bureau of Justice Assistance	Edward Byrne Memorial Competitive Grant Program - Expansion of Technology Capacity through Hiring - Recovery Act	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The Edward Byrne Memorial Justice Assistance Grant (JAG) Program is the primary provider of federal criminal justice funding to state and local jurisdictions. JAG funds support all components of the criminal justice system, from multijurisdictional drug and gang task forces to crime prevention and domestic violence programs, courts, corrections, treatment, and justice information sharing initiatives. Hire 30 civilian Crime Scene Technicians to replace sworn detectives. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? n/a	\$1,536,056.00	\$0.00	\$0.00	\$0.00	10	0
Jacksonville Sheriff's Office	Bureau of Justice Assistance	State and Local Law Enforcement Assistance Program: Combating Criminal Narcotics Activity Stemming from the Southern Border of the US Competitive Grant - Recovery Act	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Violent Crime Narcotics Task Force WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? n/a	\$743,996.00	\$0.00	\$0.00	\$0.00	1	0

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of positions	Number of part time hours
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	Justice Assistance Grant - ARRA - Beaches Analyst Project	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Provide a JSO public safety analyst to work with the 3 beaches police departments WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? n/a	\$70,678.00	\$0.00	\$0.00	\$0.00	1	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	Justice Assistance Grant - ARRA - Inmate Bar Coding / ID Project	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Add bar codes to inmate wristbands to track their movements within the facility WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? n/a	\$142,000.00	\$0.00	\$0.00	\$0.00	0	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	Justice Assistance Grant - ARRA - Judicial Inquiry Project	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Implement electronic system of records management for judges, others WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? n/a	\$476,682.00	\$0.00	\$0.00	\$0.00	0	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	Justice Assistance Grant - ARRA - Recruitment and Training	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Increase recruitment efforts with advertising and training; provide leadership training throughout agency WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? n/a	\$415,633.00	\$0.00	\$0.00	\$0.00	0	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	Justice Assistance Grant - ARRA - Lightning Protection Project	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Identify and repair any vulnerabilities or deficiencies in power supply to emergency communications WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? n/a	\$56,000.00	\$0.00	\$0.00	\$0.00	0	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	Justice Assistance Grant - ARRA - Property and Evidence Enhancement	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Purchase 2 freezers to store perishable evidence WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? n/a	\$10,660.00	\$0.00	\$0.00	\$0.00	0	0
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	State Homeland Security - Aviation Response and Support - 2009-SHSP-DUVA-2-V3-008	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Implement Florida's Domestic Security Strategic Plan. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? n/a	\$76,828.00	\$0.00	\$0.00	\$0.00	0	0

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of positions	Number of part time hours
Jacksonville Sheriff's Office	Florida Department of Law Enforcement	State Homeland Security - Enhance SWAT and EOD Regional Team Capacity - 2009-SHSP-DUVA-1-V3-009	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Implement Florida's Domestic Security Strategic Plan. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? n/a	\$67,600.00	\$0.00	\$0.00	\$0.00	0	0
Jacksonville Sheriff's Office	Florida Department of Transportation	Jacksonville Crash Investigation Project	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Improve investigative capabilities at traffic crash scenes WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? n/a	\$144,512.00	\$0.00	\$0.00	\$0.00	0	0
Jacksonville Sheriff's Office	U.S. Department of Homeland Security	State of Florida Buffer Zone Protection Program	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Buffer Zone Protection WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? n/a	\$192,500.00	\$0.00	\$0.00	\$0.00	0	0
Jacksonville Sheriff's Office	United States Department of Justice	COPS Hiring Recovery Program - Recovery Act	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Hire 50 new police officers. Grant pays entry level salary and benefits for 3 years. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Budget Dept. - In order to accommodate all 50 officers, the city will be required to pay for all expenses not covered by the grant funds (actual pay and benefits, vehicles, other equipment, etc.). City must also retain all officers for one year after the grant period ends.	\$9,212,250.00	\$0.00	\$0.00	\$0.00	50	0
Jacksonville Sheriff's Office	United States Department of Justice	Edward Byrne Memorial Competitive Grant Program - Analysis-Driven Policing Project - Recovery Act	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Address violent crime in city using in-depth data analysis and Operation Safe Streets strategies. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? n/a	\$1,808,379.00	\$0.00	\$0.00	\$0.00	5	0
Mayor's Office	United States Department of Justice/Office of Justice Programs	Congressionally Recommended Awards (CFDA: 16.753)	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The congressional award will be used to enhance the TEAM-UP Program which is a part of the Jacksonville Journey. The Team-Up centers offers Duval County students an opportunity to receive tutoring, academic instruction and enrichment services throughout the school year. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? N/A	\$1,200,000.00	\$0.00	\$0.00	\$0.00	0	0
Mayor's Office	United States Department of Education	Fund for the Improvement of Education (CFDA: 84.215K)	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The Fund for the Improvement of Education is a part of the No Child Left Behind legislation and a congressional award. The grant will be used to enhance the Out of School Suspension Program which is a part of the Jacksonville Journey. The out of school suspension centers offers Duval County students an opportunity to receive tutoring and stay out of trouble in the evenings when the regular school district has completed their day. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? N/A	\$332,999.00	\$0.00	\$0.00	\$0.00	0	0
Mayor's Office	United States Department of Education	Fund for the Improvement of Education (CFDA: 84.215K)	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The Fund for the Improvement of Education is a part of the No Child Left Behind legislation and a congressional award. The grant will be used to enhance the Out of School Suspension Program which is a part of the Jacksonville Journey. The out of school suspension centers offers Duval County students an opportunity to receive tutoring and stay out of trouble in the evenings when the regular school district has completed their day. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Not from a City Department. The in-kind contributions will come from staff members salaries/benefits/time at the Duval County Public Schools.	\$48,000.00	\$0.00	\$0.00	\$243,140.00	0	0

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of positions	Number of part time hours
Public Health Unit-Duval Health Dept	Health Resources and Services Administration	The American Recovery and Reinvestment Act (ARRA or Recovery Act), signed into law February 17, 2009, Capital Improvement Program (CIP) Announcement Number: HRSA-09-244	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE)</p> <p>The ARRA stimulus funding would provide a 38 foot mobile dental clinic and 38 foot mobile medical clinic that could be used to provide dental and primary medical care to uninsured and low income populations in Duval County that currently do not have a permanent dental or medical facility conveniently located and accessible in their neighborhoods.</p> <p>These vans would be used to provide preventive health and screening services in underserved areas and in zip codes experiencing high levels of avoidable hospital emergency room use for primary care conditions.</p> <p>The ARRA Stimulus will pay for capital equipment, uninsured and low income populations, but no ARRA CIP funds can be used for operational expenses, such as a doctor, ARNP, dentist, or clinical and dental support staff.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)?</p> <p>The availability of these outreach medical and dental care services should have a positive impact in reducing or slowing the growth in the costs of the COJ Indigent Care Program.</p>	\$600,000.00	\$0.00	\$500,000.00	\$0.00	6	0
Public Health Unit-Duval Health Dept	Florida Department of Health	RFA 09-006 - EXPANDING ACCESS TO PRIMARY CARE	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE)</p> <p>Funds allocated from the Dept of Health to enhance and improve pre-hospital emergency medical services to the citizens of Duval County.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)?</p> <p>ITD estimated maintenance \$3500</p>	\$250,000.00	\$80,900.00	\$0.00	\$0.00	3	0
Public Health Unit-Duval Health Dept	North Florida Health Corps	AmeriCorps HERAP Expansion	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE)</p> <p>This program would support the deployment of five AmeriCorps members to serve in the HERAP to coordinate outreach, health education, community living rooms, and expanded financial eligibility services. The match amount would cover the host site financial commitments required to secure AmeriCorps members</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)?</p> <p>The deployment of these five AmeriCorps members within HERAP should reduce the pressure on Shands Jacksonville and the Duval County Health Department to serve the estimated 213,000 persons below 200% of the federal poverty level, an increasing number of whom are becoming uninsured as well as unemployed. The increased demand for services will tax all safety net providers. These five AmeriCorps members would strengthen the community-based alternatives to receive preventive health education and to provide health navigation through the complex health care systems within Duval County.</p>	\$125,000.00	\$34,000.00	\$0.00	\$0.00	5	0

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of positions	Number of part time hours
Recreation and Community Services Department/Grants Compliance/Office of the Director	Florida Department of Law Enforcement	Recovery Act-Edward Byrne Memorial Justice Assistance Grant (JAG) program/grants to units of local government	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The Edward Byrne Memorial Justice Assistance Grant (JAG) Program is the primary provider of federal criminal justice funding to state and local jurisdictions. JAG funds support all components of the criminal justice system, from multijurisdictional drug and gang task forces to crime prevention and domestic violence programs, courts, corrections, treatment, and justice information sharing initiatives. The City of Jacksonville will utilize Recovery Act funds to enhance and retain certain program areas of the Jacksonville Journey: Take a Step program.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Yes, there will be small ITD costs for installation of program/account manager computers/laptops.</p>	\$3,016,863.00	\$0.00	\$0.00	\$0.00	2	0
Recreation and Community Services Department/Grants Compliance/Office of the Director	Florida Department of Law Enforcement	The Edward Byrne Memorial Justice Assistance Grant (JAG) State	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The Edward Byrne Memorial Justice Assistance Grant (JAG) Program is the primary provider of federal criminal justice funding to state and local jurisdictions. JAG funds support all components of the criminal justice system, from multijurisdictional drug and gang task forces to crime prevention and domestic violence programs, courts, corrections, treatment, and justice information sharing initiatives.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Jacksonville Sherriff's Office usually is awarded part of these dollars as they are distributed</p>	\$191,205.00	\$0.00	\$0.00	\$0.00	0	0
Recreation and Community Services Department/Military Affairs, Veterans, & Disabled Services Division	Enterprise Florida, Inc.	Defense Infrastructure Grant	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Supports the Federal advocacy efforts of the City of Jacksonville for military base protection and personnel/mission growth. The military provides an economic stimulus of over \$12 billion dollars to the local economy. This enhances the current local and state efforts of the Chief and AMIO of Military Affairs in advocacy. Jacksonville gained 3000 new military jobs in the past year during an era of federal reductions. The primary focus is on the funding for upgrades necessary for a CVN at Mayport.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? None</p>	\$175,000.00	\$0.00	\$0.00	\$0.00	0	0

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of positions	Number of part time hours
Recreation and Community Services Department(Military Affairs, Veterans, & Disabled Services Division	Enterprise Florida, Inc.	Defense Infrastructure Grant	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Supports the Federal advocacy efforts of the City of Jacksonville for military base protection and personnel/mission growth. The military provides an economic stimulus of over \$12 billion dollars to the local economy. This enhances the current local and state efforts of the Chief and AMIO of Military Affairs in advocacy. Jacksonville gained 3000 new military jobs in the past year during an era of federal reductions. The primary focus is on the funding for upgrades necessary for a CVN at Mayport. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? None	\$200,000.00	\$0.00	\$0.00	\$0.00	0	0
Recreation and Community Services Department(Military Affairs, Veterans, & Disabled Services Division	Enterprise Florida, Inc.	Defense Infrastructure Grant 2009-2010	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Supports the Federal advocacy efforts of the City of Jacksonville for military base protection and personnel/mission growth. The military provides an economic stimulus of over \$12 billion dollars to the local economy. This enhances the current local and state efforts of the Chief and AMIO of Military Affairs in advocacy. Jacksonville gained 3000 new military jobs in the past year during an era of federal reductions. The primary focus is on the funding for upgrades necessary for a CVN at Mayport. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? None	\$136,000.00	\$0.00	\$0.00	\$44,800.00	0	0
Recreation and Community Services Department(Military Affairs, Veterans, & Disabled Services Division	Enterprise Florida, Inc.	Defense Reinvestment Grant 2009-2010	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Provides for the design of a wastewater reuse project at Naval Station Jacksonville. Will allow for the complete reuse of all wastewater effluent at NAS Jacksonville and eliminate environmental impact on St. Johns River. The Defense Infrastructure Grants are an economic support to local bases that helps secure the presence of the military base in an era of base reductions. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? None	\$125,000.00	\$0.00	\$0.00	\$41,250.00	0	0
Public Health Unit-Duval Health Dept	Robert Wood Johnson Foundation	Healthy Kids, Healthy Jacksonville Childhood Obesity Prevention Coalition	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) This grant would help focus on policy and environmental change interventions that could reverse the epidemic of childhood obesity in Jacksonville. Specific policy areas that would be addressed would include healthy living, healthy eating, physical activity and environment factors. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Policy changes could suggest environmental changes in Parks and Recreation priorities around physical activity and childhood obesity prevention. There would not be any mandates, just policy suggestions.	\$90,000.00	\$30,000.00	\$0.00	\$0.00	2	0
Recreation and Community Services Department(Adult Services	U.S. Health and Human Services/Eldersource, FL	Recovery Act-Older American Act Administration Title III C1- Congregate Meals	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The Older Americans Act (OAA) Program is a federal program that provides assistance to older persons and caregivers and is the only federal supportive services program directed solely toward improving the lives of older people. The Nutrition Services Incentive Program is intended to provide incentives for the effective delivery of nutritious meals to older individuals. NSIP is a cash allotment or commodity program that supplements funding or food used in meals served to eligible clients under the Older Americans Act. Florida has opted for cash payments in lieu of donated foods. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? N/A	\$179,654.00	\$0.00	\$0.00	\$0.00	0	0
Recreation and Community Services Department(Jacksonville Public Libraries	National Telecommunications and Information Administration (NTIA) -State of Florida	Broadband Technology Opportunities Program (BTOP)	BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Through the Recovery Act the NTIA has created grants to deploy broadband infrastructure in unserved and underserved areas, while enhancing the broadband capacity at public computer centers and promoting sustainable broadband adoption projects. The program will advance the objective of the Recovery Act to spur job creation and stimulate long-term economic growth opportunity. JPL has pursued an option to replace computers, equipment, routers, and switches to deploy a greater broadband network in our public facilities. WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Yes, ITD. will provide a 20% in-kind match requirement that will consist of staff time to service and maintain the equipment over the next fiscal year.	\$1,687,328.15	\$0.00	\$0.00	\$337,465.63	0	0

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of positions	Number of part time hours
Recreation and Community Services Department/Grants Compliance/Office of the Director	Department of Labor	Jacksonville Youth Build Program	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The City of Jacksonville, Office of Juvenile Justice and Offender Based Programs, proposes to provide GED instruction, community-based employability development skills, life and family management skills, job placement and job retention services to 150 incarcerated youth ages 16 to 24 years in Duval County, Florida through the Jacksonville Youth Build Program from July 1, 2009 to December 31, 2011. This program seeks funding in the amount of \$919,395 to serve the Jacksonville, Florida urban market area. Currently, the Jacksonville Youth Build Program is funded through a U.S. Department of Housing and Urban Development (HUD) grant in the amount of \$700,000. This grant will expire on June 30, 2009.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? N/A</p>	\$919,395.00	\$75,000.00	\$0.00	\$579,544.00	6	0
Recreation and Community Services Department/Grants Compliance/Office of the Director	Florida Department of Environmental Protection	Recreational Trails Program: Sal Taylor Preserve	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The proposed trailhead at Sal Taylor Preserve is the only access point with parking to the Cecil Conservation Corridor Trails South. The trailhead will be easily accessible from the Preserve entrance providing access to City Of Jacksonville, St. John's Water Management District and Jennings State Forest trails. Development of these trailhead facilities will greatly increase the use of these trails. Sal Taylor Creek Preserve is located in the southwestern portion of Jacksonville/Duval County, east of Nathan Hale Road, and comprises approximately 407 acres of passive recreation developed, forested land contiguous with publicly owned lands of SJWMD and the State of Florida. If the grant is not awarded at this time, the trailhead facility cannot be constructed. The request from the State is \$200,000.00, and a request for a one time contribution of \$200,000.00 from the City Grant account for a total of \$400,000.00 for this project.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Public Works, Recreation and Community Services.</p>	\$200,000.00	\$200,000.00	\$0.00	\$0.00	0	0
Recreation and Community Services Department/Grants Compliance/Office of the Director	Florida Humanities Council	Major Grant	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) This grant will enable the Ritz Theatre & LaVilla Museum to engage scholars and present public programs on historical content of African American life in northeast Florida. Programs, workshops, symposiums, discussion groups and lectures for duval county schools and colleges and universities and the general public.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? N/A</p>	\$25,000.00	\$25,000.00	\$0.00	\$0.00	3	300
Recreation and Community Services Department/Grants Compliance/Office of the Director	Institute of Museum and Library Services	Museum Grants for African American History and Culture	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Enhancement the Ritz capacity and sustainability through professional training, technical assistance, internships and outside expertise</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? N/A</p>	\$150.00	\$150.00	\$0.00	\$0.00	1	750

ANTICIPATED GRANTS

City Department/Division	Grantor	Grant Title	Program Description	Grant Award Amount	Match Request Amount	Overmatch Requested Amount	In-Kind Contribution Amount	Number of positions	Number of part time hours
Recreation and Community Services Department/Recreation and Community Programming Division	The Governor's Commission on Volunteerism; Volunteer Florida	Seeds of Solomon	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Increase quality of life while developing leadership and civic responsibility skills among at-risk youth participating in school-based Team-UP after school programs in Duval County, Florida. Develop leadership skills among young adults through participation in civic and community service activities in an effort to decrease crime rates in Duval County, Florida.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? The match and overmatch request will present a fiscal impact to the overall budget of the Recreation and Community Service Department-Extension as these funds were not allocated. The grant requires a 24% cash match of the total grant funds requested (\$63,000). Furthermore, the request for overmatch funds serves to absorb the mileage and travel expenses associated with the grant requirements as the structure of the funding will not cover such expenses. Program staff (10 AmeriCorps members/volunteers) will be required to travel locally between various sites located throughout Duval County to conduct grant activities. In a</p>	\$63,000.00	\$15,120.00	\$22,000.00	\$0.00	0	0
Recreation and Community Services Department/Waterfront Management Programming Division	Florida Communities Trust	Half Moon Island Boat Ramp Florida Communities Trust Grant Application	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) The grant would provide a match of funds for the City to acquire the Half Moon Island Boat Ramp. The project is located adjacent to the existing City-owned Half Moon Island Preserve property. The project includes a boat ramp and would provide deep water access to the waterways in north Jacksonville.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? Potential boat ramp would have maintenance responsibility through Public Works Department.</p>	\$350,000.00	\$350,000.00	\$0.00	\$0.00	0	0
Recreation and Community Services Department/Recreation and Community Programming Division	Land and Water Conservation Fund	Palmetto Leaves Regional Park (Phase II)	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) LWCF is a competitive program which provides grants for acquisition or development of land for public outdoor recreation use. Funding will be used for additional Fields and amenities to the existing complex.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? This grant will have minimal impact on Public Works \$10,000.00</p>	\$200,000.00	\$200,000.00	\$0.00	\$0.00	0	0
Recreation and Community Services Department/Waterfront Management Programming Division	Division of Historical Resources	Cedar Point Archeology Study and Field School	<p>BRIEF DESCRIPTION OF THE PURPOSE OR BENEFIT TO THE CITY (IF APPLICABLE) Cedar Point Preserve is owned and managed as conservation lands through the Preservation Project Jacksonville. It is the City's goal to open up these sites to public access. By conducting the proposed extensive archaeological survey and field school, improvements for site access may be located so as not to disturb any significant archaeological resources on the site.</p> <p>WILL THIS GRANT HAVE A FISCAL IMPACT TO ANOTHER CITY DEPARTMENT (PLEASE EXPLAIN AND GIVE BUDGET ESTIMATES)? No, the grant will not impact the use of other Departments.</p>	\$50,000.00	\$50,000.00	\$0.00	\$0.00	1	0
Grand Total B1-C				\$53,259,223.15	\$3,663,659.00	\$522,000.00	\$1,246,199.63	162	1,050

CITY OF JACKSONVILLE, FLORIDA

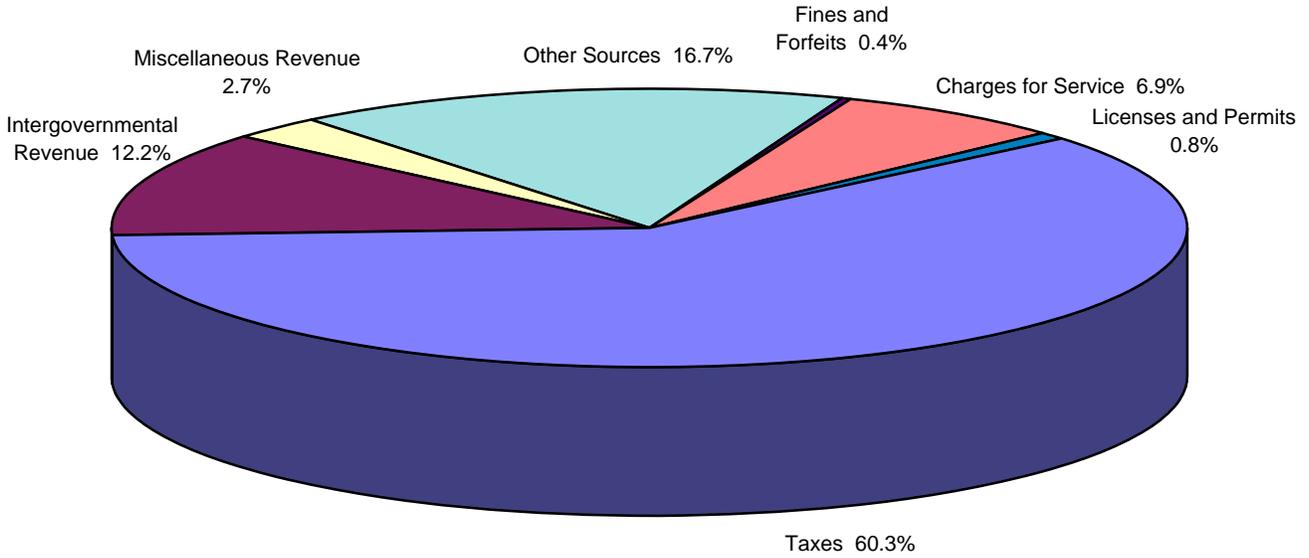
GENERAL FUND Summary of Subfunds

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 10 Budgeted
011	General Fund-GSD	539,670,425	189,460,662	8,453,794	86,062,998	34,589,906	123,262,628	981,500,413
012	Mosquito Control State 1	25,530	90,102	240,745				356,377
015	Property Appraiser	7,404,517	1,811,718	1	4,807			9,221,043
016	Clerk of the Court	1,588,299	968,157	1			993,171	3,549,628
017	Tax Collector	11,100,167	3,592,235	520,837	243,069			15,456,308
018	Emergency Reserve						43,415,371	43,415,371
019	Public Safety Initiative	308,954	346,556			7,004,768		7,660,278
	Total General Fund	560,097,892	196,269,430	9,215,378	86,310,874	41,594,674	167,671,170	1,061,159,418

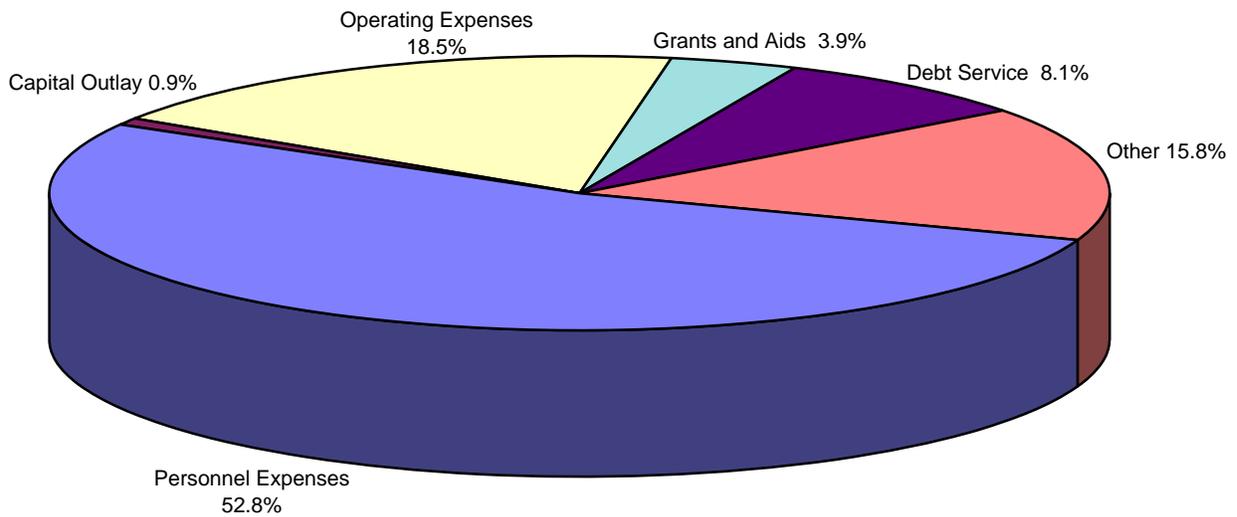
CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND

REVENUE SOURCES



EXPENDITURES BY CATEGORY



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

SF 011 GENERAL FUND - GSD

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Taxes	598,476,491	619,920,236	640,118,009	20,197,773	3.3%
Licenses and Permits	7,877,935	8,583,947	8,067,732	-516,215	-6.0%
Intergovernmental Revenue	135,993,635	144,574,774	129,621,978	-14,952,796	-10.3%
Charges for Services	56,114,553	60,726,152	60,796,657	70,505	0.1%
Fines and Forfeits	4,302,304	4,696,846	4,150,663	-546,183	-11.6%
Miscellaneous Revenue	22,833,099	27,425,503	26,165,563	-1,259,940	-4.6%
Other Sources	115,969,365	105,514,031	112,579,811	7,065,780	6.7%
	941,567,383	971,441,489	981,500,413	10,058,924	1.0%
EXPENDITURES					
Personnel Expenses	480,360,715	499,967,243	539,670,425	39,703,182	7.9%
Operating Expenses	208,490,837	224,341,319	189,460,662	-34,880,657	-15.5%
Capital Outlay	11,623,309	9,812,636	8,453,794	-1,358,842	-13.8%
Debt Service	77,934,882	80,947,213	86,062,998	5,115,785	6.3%
Grants and Aids	34,016,161	34,597,216	34,589,906	-7,310	0.0%
Other Uses	115,364,344	121,775,862	123,262,628	1,486,766	1.2%
	927,790,247	971,441,489	981,500,413	10,058,924	1.0%

The General Fund - General Services District (GSD) is a major component of the City's budget and includes most basic municipal services and those that are not required to be accounted for in another subfund. Aside from special revenue funds and trust funds, which have been established to account for revenue that is restricted to special uses, virtually all of the City's revenue from taxes, licenses and permits, state-shared revenue distributions and charges for municipal services are accounted for in the General Fund - GSD. Revenue streams in the General Fund - GSD may have some limitations imposed on them; however, most may be appropriated for any lawful purpose.

The total General Fund - GSD budget for FY 09 is \$981,500,413, which is an increase of \$10,058,924 or 1.0%, from the original budget from the prior year. Over 66.0% of General Fund revenue comes from taxes and licenses and permits, with Ad Valorem taxes representing 50.0% of total revenue. As has been the case in recent years, the emphasis remains on Public Safety. Over half (53.7%) of General Fund - GSD expenditures are being allocated to public safety.

Revenues

Taxes consist of Ad Valorem taxes, Sales and Use Taxes, Franchise Fees and Utility Service Taxes. The FY 10 Ad Valorem estimate increased \$16 million over the prior year. Utility Service Taxes also increased in FY 10 by \$5.6 million, which is mainly due to increases in the revenue collected from JEA of \$4.8 million.

Licenses and Permits include Occupational Licenses, Business Taxes, Street Vending Registration Fees and Refueling Permits. The largest portion of this revenue is in Occupational Licenses for the City. This area accounts for \$375,962 of the decrease in this area.

Intergovernmental Revenue encompasses all forms of state shared revenues. The decrease is being driven by anticipated reductions in State shared revenues, including reductions in County & Municipal sale tax revenues of \$3.2 million, 8th cent gas tax of \$0.7 million and State shared ½ cent sales tax revenues of \$9.6 million.

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

Charges for Services represent the various fees that are charged for services provided by General Fund departments. The major departmental revenues in this area include Ambulance Services revenue, contributing \$16 million of the total and various Office of the Sheriff revenues, including inmate services, off duty reimbursement, alarm & incident fees and reimbursements from other agencies for police services, which contributed \$15 million of the total. This area also includes the revenue generated by Indirect Cost allocation, which makes up \$19.1 million of the total budget.

Fines and Forfeit includes such County fines as Traffic Fines, Sheriffs Fines and Estreatures, Faulty Equipment Compliance Fees, Civil Fines and Penalties, Code Violations, Animal Care & Control Civil Penalties and Parking Fines. The decrease in this area is being driven by a \$504,953 reduction in traffic court fines for the county and circuit court.

Miscellaneous Revenue encompasses a wide variety of revenues including but not limited to Concession Sales, Earnings on Investments, Nuisance Abatement, Rental of City Facilities, Public Building Charges and Reimbursement for Florida Department of Transportation Streetlight Maintenance. The largest component of Miscellaneous Revenue is Investment Earnings, which makes up over \$9.6 million of the total. The net decrease in this category is mainly being driven by a \$3 million decrease in debt service offset related to payments made on behalf of the JPA. This is partially offset by a \$1.3 million revenue line added in FY 10 for Tax Collector interest earnings on city property tax collections and a \$0.24 million increase in the Sheriff's overtime reimbursement charges.

Other Sources include transfers into the General Fund from component units (\$112.6 million) and other subfunds (\$9.6 million) as well as Banking Fund Loan proceeds (\$3.8 million). Of the \$5.9 million increase, \$4.1 million is from increases in transfers from other funds. The remaining change is made up of a \$1.4 million increase in transfers from component units and \$0.5 million increase in banking fund borrowing.

Expenditures

Personnel Expenses experienced a 7.9% increase that is being driven largely by a \$31.1 million increase in pension contribution costs. Additional increases resulted from the addition of 160 positions in the Office of the Sheriff totaling \$10.2 million, which includes 97 positions for a new Inmate Health Services activity, a \$4.1 million increase in health insurance costs and a \$2.1 million additional funding for leave sellback/rollback. These increases are somewhat offset by reductions of \$6.2 million in overtime.

Operating Expenses saw a net reduction of \$34.9 million. All departments were required to submit 5% operating budget reduction recommendations as part of the budget process. These type of items account for \$2.9 Million is reductions in various line items. There are also two large drivers for the decrease: the first being the removal of \$10.2 million professional services contract for inmate healthcare. This service will now be handled by city employees as mentioned above. The second is a \$20.7 million extraordinary lapse for savings anticipated from union negotiations.

Capital Outlay funding consists of \$3.6 million for library materials, \$0.6 million for public buildings improvements, \$2.0 million for equipment, including computer hardware/software for the Office of the Sheriff, \$1.8 million for new voting machines for the Supervisor of Elections and \$0.5 million for other departments and various smaller capital items.

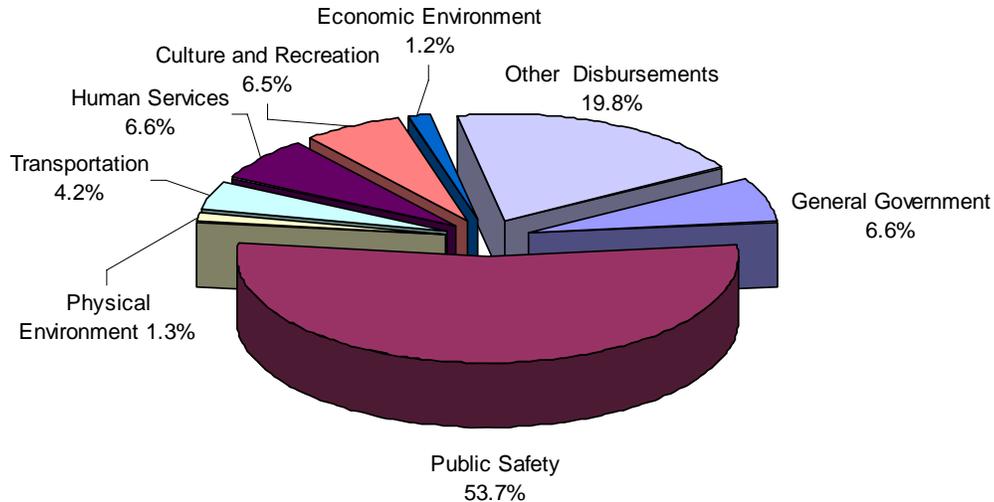
Debt Service includes funding for paying agent fees. Banking fund debt repayment increased \$9.4 million while debt repayment related to bond issues declined by \$4.0 million. Fiscal agent fees also declined slightly by \$0.2 million.

Grants and Aids includes monies budgeted for Public Service Grants and a contribution to Shands Medical Center - Jacksonville.

CITY OF JACKSONVILLE, FLORIDA

Other Uses includes Intra/Interfund Transfers, Indirect Cost allocations, Supervision Allocations, Designated/Undesignated Contingencies, Transfers to Component Units and payments to fiscal agents. The net increase of \$1.5 million is made up of \$6.5 million increase in contingencies, a \$2.1 million increase in indirect cost allocations and \$1.7 million budgeted for payments to fiscal agents. These are partially offset by a reduction of \$8.6 million in transfers to other funds.

The graph below shows the budgeted expenditures by function for FY 10. The emphasis on police and fire services is evident by the fact that over half of the city's budget is spent on public safety activities.



Supplemental information

As noted above, the General Fund – GSD is the City's primary fund for operations. Given the relative size and importance of this fund and the focus that this fund receives as a result, the next several pages are devoted to showing a greater level of detail within this fund than for the other funds in this publication.

The first page in this presentation provides greater detail on the revenues received by the fund. These include the main source of revenue for the fund, property (ad valorem) taxes, and also indicates total amount of distributions made to the six tax increment finance (TIF) districts within the county. Four of these districts are within the City, with the remaining two TIF districts lying within the City of Jacksonville Beach. The schedule also provides information on the other non-departmental revenues within the City as well as provides a breakdown of revenues that are attributable to the various operating departments in the General Fund – GSD.

The second page shows additional detail for three of the non-departmental revenues – Interfund transfers, contributions from other local units and state shared revenues. The detailed information that is shown for these three accounts on page 2 sum to the total for each of these accounts that are listed on the prior page.

The third page provides an overview of the departmental and non-departmental expenses for the General Fund – GSD. The following five pages provide additional detail for the accounts shown in bold on those pages. As with the revenue detailed information, the expense account detail will sum to the total shown on the overall expenditure schedule.

The final page in this detailed series on the General Fund – GSD indicates the number of authorized full-time positions for the prior fiscal year and the current fiscal year, showing the changes from year to year.

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICE DISTRICT SCHEDULE OF REVENUES

	FY 08 ACTUAL	FY 09 BUDGET	FY 10 APPROVED
NON-DEPARTMENTAL REVENUES			
AD VALOREM TAXES	481,533,955	474,660,310	490,818,314
DISTRIBUTIONS TO TAX INCREMENT DISTRICTS	-18,160,116	-20,611,649	-20,732,907
NET AD VALOREM TAXES	463,373,839	454,048,661	470,085,407
SALES AND USE TAXES	1,232,674	1,311,500	1,131,466
FRANCHISE FEES	19,478,472	40,714,230	39,444,236
UTILITY SERVICE TAXES	114,391,506	123,845,845	129,456,900
BUSINESS TAXES	7,876,135	8,581,747	8,065,932
FEDERAL PAYMENTS IN LIEU OF TAXES	17,224	22,800	30,000
STATE SHARED REVENUES	132,943,667	143,033,827	129,200,828
CONTRIBUTIONS FROM OTHER LOCAL UNITS	98,092,050	97,811,485	99,187,538
PUBLIC SAFETY	-675		
PHYSICAL ENVIRONMENT	48,133		
CULTURE AND RECREATION	253		
OTHER CHARGES FOR SERVICES	13,688,631	15,080,699	19,056,977
VIOLATIONS OF LOCAL ORDINANCES	26,054	29,350	24,801
OTHER FINES AND/OR FORFEITS	1,919,228	2,364,567	1,859,614
INTEREST, INCL PROFITS ON INVESTMENTS	5,381,320	9,635,447	10,995,038
RENTS AND ROYALTIES	580,235	580,223	580,235
DISPOSITION OF FIXED ASSETS	17,522	75,000	75,000
GAIN OR LOSS ON SALE OF INVESTMENTS	-764,422		
OTHER MISCELLANEOUS REVENUE	8,836,055	8,312,564	5,392,812
INTERFUND TRANSFERS IN	12,134,323	5,481,953	9,562,963
DEBT PROCEEDS	81,723		
NON OPERATING SOURCES	2,833,261		
TOTAL NON-DEPARTMENTAL REVENUES	882,187,209	910,929,898	924,149,747
DEPARTMENTAL REVENUES			
ADVISORY BOARDS	143,305	369,051	100,651
CENTRAL OPERATIONS	211,125	81,820	142,309
CITY COUNCIL	212,321	225,300	277,300
ENVIRONMENTAL & COMPLIANCE	797,163	1,293,169	1,269,875
FINANCE	75,241	114,523	66,160
FIRE AND RESCUE	22,169,274	21,971,515	20,301,768
HUMAN RIGHTS COMMISSION	69,749	97,900	94,850
MEDICAL EXAMINER	1,106,334	1,121,648	1,262,015
OFFICE OF THE SHERIFF	17,966,112	20,411,139	19,804,380
PLANNING AND DEVELOPMENT	825,370	1,285,860	1,097,445
PUBLIC LIBRARIES	1,549,860	1,553,399	1,553,274
PUBLIC WORKS	10,899,062	10,541,154	8,299,148
RECREATION & COMMUNITY SERVICES	1,452,501	1,415,113	1,260,481
SUPERVISOR OF ELECTIONS	1,902,759	30,000	1,821,010
TOTAL DEPARTMENTAL REVENUES	59,380,174	60,511,591	57,350,666
TOTAL GENERAL FUND - GSD REVENUES	941,567,383	971,441,489	981,500,413

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT VARIOUS REVENUE DETAIL

INTERFUND TRANSERS IN (CONTRIBUTIONS FROM OTHER FUNDS)	FY 08 ACTUAL	FY 09 BUDGET	FY 10 APPROVED
TRANSFER FR PROPERTY APPRAISER	136,494		
TRANSFER FR CLK OF COURT TO GF-GSD		258,000	
TRANSFER FR TAX COLLECTOR	740,019		
TRF TO 011 GEN FD FR 018 EMERGENCY RSV	3,000,000		1,813,120
TRANSFER FR CONCUR MGMT SYS TO GF-GSD	442,455	408,188	343,281
TRANSFER FR AIR POLL TAG FEETO GF-GSD	72,349		
TRANSFER FR SPEC EVENTS TO GF-GSD	1,000,000		
TRANSFER FR ENVIRON PROTECTNTO GF-GSD	25,000	25,000	25,000
TRF TO 011 GENFD GSD FR USD1A SS TAX INC	882,905		790,947
TRANSFER FR JIA REDV TID TO GF-GSD	5,044,996	4,651,165	4,305,113
TRF TO 011 GENFD GSD FR JAX CHILD COMMIS	28,699		
TRANSFER FR COMMUNITY DEV TO GF-GSD	74,132	139,600	139,600
TRANSFER FR CODE ENF/REV FD 1L2	422,156		
TRF TO 011 GENFD FR 441 SOLID WASTE DISP	26,118		
TRF TO 011 GENFD GSD FR OFFC OF GEN COUN	239,000		
TRF TO 011 GENFD GSD FR SELF INSURANCE			2,145,902
TOTAL INTERFUND TRANSERS IN	12,134,323	5,481,953	9,562,963
	FY 08 ACTUAL	FY 09 BUDGET	FY 10 APPROVED
CONTRIBUTIONS FROM OTHER LOCAL UNITS			
JEA - CONTRIBUTIONS TO/FROM			
CONTRIBUTIONS FROM COMPONENT UNIT	73,846,764	76,094,120	79,007,260
CONTRIBUTION FROM JEA/WATER&SEWER	20,340,780	20,593,418	20,180,278
DEBT SVC REVENUE FROM COMPONENT UNIT		1,123,947	
JEA/WS - CONTRIBUTIONS TO/FROM			
DEBT SVC REVENUE FROM COMPONENT UNIT	1,996,016		
JEDC - CONTRIBUTIONS TO/FROM			
CONTRIBUTIONS FROM COMPONENT UNIT	1,908,490		
TOTAL CONTRIBUTIONS FROM OTHER LOCAL UNITS	98,092,050	97,811,485	99,187,538
	FY 08 ACTUAL	FY 09 BUDGET	FY 09 APPROVED
STATE SHARED REVENUE DETAIL			
1/2 CENT SALES TAX	77,528,733	84,461,707	74,818,660
ALCOHOLIC BEVERAGE LICENSE	606,294	627,836	635,308
GASOLINE TAXES 7TH CENT	3,868,488	4,000,000	3,821,384
INSURANCE AGENTS LICENSES	197,651	200,000	200,000
MOBILE HOME LICENSES	358,543	300,000	357,000
MOTOR FUEL USE TAX - COUNTY	35,157	37,753	40,383
MTR VEHICLE NON-RES DEALERS LIC SEC3	83		
MUNICIPAL FUEL TAX REFUND	159,078	299,591	185,325
REV SHARED-1/17 CIGARETTE TAX	573,449	566,906	526,041
REV SHARED-8TH CENT GAS TAX	6,622,495	6,957,060	6,289,320
REV SHARED-COUNTY SALES	18,701,945	19,825,409	18,560,074
REV SHARED-MUNICIPAL SALES	17,066,682	18,384,887	16,441,057
REV SHARED-POPULATION(6.24) FS248.23(2)	5,482,714	5,597,330	5,643,506
SPECIAL FUEL & MOTOR FUEL USE TAX	7,769	2,534	6,105
SURPLUS GAS TAX	1,734,585	1,772,814	1,676,665
TOTAL STATE SHARED REVENUE	132,943,667	143,033,827	129,200,828

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICE DISTRICT SCHEDULE OF EXPENDITURES

	FY 08 ACTUAL	FY 09 BUDGET	FY 10 APPROVED
DEPARTMENTAL EXPENSES			
ADVISORY BOARDS	402,524	436,494	425,010
CENTRAL OPERATIONS	19,018,163	20,796,848	21,315,231
CITY COUNCIL	8,096,168	9,122,081	9,185,120
COURTS	1,099,005	1,521,424	1,565,264
ENVIRONMENTAL & COMPLIANCE	15,861,998	16,916,798	18,357,170
FINANCE	8,116,975	9,353,772	8,683,630
FIRE AND RESCUE	141,045,871	153,115,130	164,252,518
GENERAL COUNSEL	606,823	343,138	326,841
HUMAN RIGHTS COMMISSION	1,087,685	1,238,253	1,301,632
MAYOR'S OFFICE	2,314,168	2,354,442	2,079,000
MEDICAL EXAMINER	2,894,895	3,074,007	3,128,100
OFFICE OF THE SHERIFF	316,388,608	339,590,530	355,660,019
PLANNING AND DEVELOPMENT	5,975,069	8,261,744	7,916,202
PUBLIC DEFENDER	814,089	913,617	944,431
PUBLIC HEALTH	322,738	770,422	732,899
PUBLIC LIBRARIES	34,465,794	38,361,994	41,789,848
PUBLIC WORKS	85,123,115	82,166,156	79,638,300
RECREATION & COMMUNITY SERVICES	46,927,988	52,896,548	50,921,555
STATE ATTORNEY	501,616	622,974	431,322
SUPERVISOR OF ELECTIONS	9,726,636	7,931,074	8,556,799
TOTAL DEPARTMENTAL EXPENSES	700,789,930	749,787,446	777,210,891
NON-DEPARTMENTAL EXPENSES			
CONTINGENCIES		7,313,623	13,861,912
COUNCIL - MISC APPROPRIATIONS/EXPENSES	362,570	349,064	328,459
DEBT SERVICE-FISCAL AGENT FEES	296,231	1,101,322	896,884
INTER-LOCAL AGREEMENTS	2,725,104	2,861,716	2,877,195
NON-DEPARTMENTAL MISC APPROPRIATIONS	1,972,710	1,682,265	1,691,197
NON-DEPARTMENTAL MISC EXPENDITURES	32,270,671	31,635,692	41,554,764
PENSION - MISC APPROPRIATIONS/EXPENSES		14,706	
SUBFUND LEVEL ACTIVITY	17,658,266	9,235,614	-7,344,565
TRANSFER OUT (NOT RELATED TO DEBT)	96,826,257	93,572,655	80,572,828
TRANSFER OUT FOR DEBT SVC INTEREST	30,968,594	36,348,769	37,524,818
TRANSFER OUT FOR DEBT SVC PRINCIPAL	41,339,067	37,538,617	32,326,030
TOTAL NON-DEPARTMENTAL EXPENSES	224,419,471	221,654,043	204,289,522
TOTAL GENERAL FUND - GSD EXPENDITURES	925,228,488	971,441,489	981,500,413

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 08 ACTUAL	FY 09 BUDGET	FY 10 APPROVED
CONTINGENCIES			
FEDERAL MATCHING GRANTS (B1-B)		1,916,193	1,418,596
SP COUNCIL CONTGCY-PSG-CULTURAL COUNCIL		109,000	
FEDERAL PROGRAMS CONTINGENCY		2,083,807	2,081,404
EXECUTIVE OP CONTINGENCY - COUNCIL		250,000	125,000
SP COUNCIL CONTINGENCY-SH HEALTH SVCS			535,191
SP COUNCIL CONTGCY-SOLID WASTE CONTRACT		2,000,000	
SP COUNCIL CONTINGENCY - JESB			20,000
EXECUTIVE OP CONTINGENCY - JOINT		500,000	
EXECUTIVE OP CONTINGENCY - MAYOR		250,000	125,000
SP COUNCIL CONTINGENCY-BUDGET		204,623	
BUDGET STABILIZATION CONTINGENCY			9,556,721
TOTAL CONTINGENCIES		7,313,623	13,861,912
COUNCIL - MISC APPROPRIATIONS/EXPENSES			
F.R.S.S. TIME BUYBACK	362,570	349,064	328,459
TOTAL COUNCIL - MISC APPROPRIATIONS/EXPENSES	362,570	349,064	328,459
DEBT SERVICE-FISCAL AGENT FEES			
PAYING AGENTS FEES - GSD	296,231	1,101,322	896,884
TOTAL DEBT SERVICE-FISCAL AGENT FEES	296,231	1,101,322	896,884
INTER-LOCAL AGREEMENTS			
ATLANTIC BCH/NEPTUNE BCH FIRE SERVICE	213,863	220,280	226,889
BEACHES - DISPOSAL CHARGES	1,610,343	1,713,780	1,695,088
NEPTUNE BCH - LIFEGUARD/BCH CLEANUP/ETC	174,630	179,869	185,266
JACKSONVILLE BCH LIFEGUARD/BCH CLEANUP	546,676	563,076	579,969
ATLANTIC BCH LIFEGUARD/BCH CLEANUP	170,592	175,711	180,983
ATLANTIC BCH LIFEGUARD/BCH CLEANUP	9,000	9,000	9,000
TOTAL INTER-LOCAL AGREEMENTS	2,725,104	2,861,716	2,877,195
NON-DEPARTMENTAL MISC APPROPRIATIONS			
NORTH FLORIDA REGIONAL COUNCIL	360,486	368,015	371,039
REFUND - TAXES OVERPD/ERROR/CONTROVERSY	9,199	200,000	15,000
BUSINESS IMPROVEMENT DISTRICT	229,747	229,747	229,747
COMMUNITIES IN CHARGE	650,000		
415 LIMIT PENSION COST	9,483	30,000	1
BANKING FUND DEBT REPAYMENT - ZOO	44,010	328,588	658,575
COMMUNITY ORGANIZATION FACILITY RENTS	59,160		
EMPLOYEE PARKING SUBSIDY	162,837	56,530	
METRO PLANNING ORGASSESSMENT	219,809	224,399	226,243
TAX DEED PURCHASES	17,817	15,000	15,000
MUNICIPAL DUES & AFFILIATION	182,231	201,486	147,092
SUBSIDIZED PENSION FUNDS	27,930	28,500	28,500
TOTAL NON-DEPARTMENTAL MISC APPROPRIATIONS	1,972,710	1,682,265	1,691,197

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 08 ACTUAL	FY 09 BUDGET	FY 10 APPROVED
NON-DEPARTMENTAL MISC EXPENDITURES			
QUALIFIED TARGET INDUSTRIES	-76,900		
CONTRIBUTION TO SHANDS JAX MEDICAL CENTR	23,775,594	23,775,594	23,775,594
BJP 20% GAS TAX CONTRIB TO FISCAL AGENT			1,676,665
ANNUAL INDEPENDENT AUDIT	254,415	380,000	500,000
FILING FEE LOCAL ORD VIOLATION-ST ATTORN	52,000	52,000	52,000
FLORIDA/GEORGIA GAME BLEACHERS	288,307	296,079	
SMG - FSU / BAMA GAME	312,899		
SMG - ACC CHAMPIONSHIP GAME	790,000		
CITYWIDE INTERNAL SVC ALLOCATION		297,917	166,933
CIP DEBT PAYBACK TO BANKING FUND			8,237,217
JUVENILE JUSTICE	5,496,343	5,248,860	5,924,297
CITYWIDE BANKING FUND ALLOCATIONS	173,659	126,574	40,166
COMMUNITY ORGANIZATION FACILITY RENTS		75,000	
LOBBYIST FEES	653,115	627,000	657,862
VACANCY POOL FTES - ADMINISTRATION		0	0
VACANCY POOL FTES - FIRE			0
WATER SEWER EXPANSION AUTHORITY	324,474	373,668	436,030
SMG - GATOR BOWL GAME	200,000	350,000	50,000
FILING FEE LOCAL ORD VIOLATION-PUBLIC DF	26,765	33,000	38,000
TOTAL NON-DEPARTMENTAL MISC EXPENDITURES	32,270,671	31,635,692	41,554,764
PENSION - MISC APPROPRIATIONS/EXPENSES			
PAYMENTS TO WIDOWS OF CIRCUIT CT JUDGES		14,706	
TOTAL PENSION - MISC APPROPRIATIONS/EXPENSES		14,706	
SUBFUND LEVEL ACTIVITY			
WJCT LEASE PAYMENT	30,000	30,000	30,000
PERSONNEL LASPE-CONTINGENCY		-5,759,068	-6,077,170
JTA - CONTRIBUTIONS TO/FROM	1,166,385	1,220,350	1,220,350
JPA - CONTRIBUTIONS TO/FROM	2,502,476	3,033,027	8,445,478
GENERAL FUND - GENERAL SERVICE DISTRICT	3,138,599		
JHOFA - CONTRIBUTIONS TO/FROM		52,585	
JEDC - CONTRIBUTIONS TO/FROM	10,820,807	10,658,720	9,692,005
COLLECTIVE BARGAINING-CONTINGENCY			-20,655,228
TOTAL SUBFUND LEVEL ACTIVITY	17,658,266	9,235,614	-7,344,565

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 08 ACTUAL	FY 09 BUDGET	FY 10 APPROVED
TRANSFER OUT (NOT RELATED TO DEBT)			
GEN FUND-GSD TRANSFER TO TECH REPLACMTNS	377,893	500,000	
GEN FUND-GSD TRANSFER TO SMG-PERFRM ARTS		323,417	
GEN FUND-GSD TRANSFER TO RECORDING FEES			
GEN FUND-GSD TRANSFER TO JCC	20,640,114	16,390,114	21,058,173
GEN FUND-GSD TRANSFER TO CDBG	237,491	269,408	269,268
TRF FR 011 GENFD GSD TO HUGUENOT PARK	5,877		
GEN FUND-GSD TRANSFER TO HANNA PK IMP			381,941
GEN FUND-GSD TRANSFER TO SMG-BBALL GRNDS	313,266	554,334	
GEN FUND-GSD TRANSFER TO SMG-STADIUM	7,732,711	7,566,779	7,801,574
GEN FUND-GSD TRANSFER TO SMG-EQUESTRIAN	514,559	146,403	34,608
TRF FR 011 GENFD GSD TO MOTORPOOL	26,485		
GEN FUND-GSD TRANSFER TO DIRECT VEH RPL	815,000	2,689,346	1,244,062
GEN FUND-GSD TRANSFER TO ITD-RADIO COMM	267,267		
GEN FUND-GSD TRANSFER TO ALCOHOL REHAB	297,384	343,961	333,642
TRF FR 011 GENFD GSD TO GENERAL COUNSEL	317		
TRF FR 011 GENFD TO SF 561	2,451		
TRF FR 011 GENFD TO 611 GE PEN TRUST	23,885		
GEN FUND-GSD TRANSFER TO ITD OPERATIONS			500,000
TRF FR 011 GENFD GSD TO MISC FED PROJ SH	126,038		
TRF FR 011 GENFD TO 1NC EADA	30,000		
GEN FUND-GSD TRANSFER TO GENRL CAP PROJ	2,925,500	4,730,250	
GEN FUND-GSD TRANSFER TO FY09 CAP PROJ		4,452,336	
GEN FUND-GSD TRANSFER TO FY10 CAP PROJ			2,737,636
GEN FUND-GSD TRANSFER TO GRANT IMPRV PRJ	1,507,500	1,212,000	
GEN FUND-GSD TRANSFER TO PUBLIC PRKNG SY	1,822,458		
GEN FUND-GSD TRANSFER TO PK GARAGE REV		1,562,868	
GEN FUND-GSD TRANSFER TO SOLID WASTE DSP	32,051,190	20,783,952	21,417,409
GEN FUND-GSD TRANSFER TO ASH SITES		2,041,250	
TRF FR 011 GRNFD GSD TO MAYPORT FERRY	157,460		
GEN FUND-GSD TRANSFER TO BLDG INSP	1,830,107	683,024	
TRF FR 011 GENFD GSD TO 1F9 FIRE/RES GRT	525,889		
TRF FR 011 GENFD GSD TO GEN TRST/AGCY CC	40,000		
TRF FR 011 GENFD GSD TO COMM SVC MS GRTS	3,364,986		
GEN FUND-GSD TRANSFER TO CECIL COM CTR	1,790,355	1,390,465	1,500,038
GEN FUND-GSD TRANSFER TO BCH EROSION LOC	550,000	550,000	550,000
TRF FR 011 GENFD GSD TO 1F2 PREPD GRANT	28,990		
GEN FUND-GSD TRANSFER TO PROP APPRAISER	8,972,162	8,535,449	8,496,946
GEN FUND-GSD TRANSFER TO CLERK OF CT			1,013,119
GEN FUND-GSD TRANSFER TO TAX COLLECTOR	6,380,242	5,667,621	3,856,019
GEN FUND-GSD TRANSFER TO EMERGENCY RESV	3,000,000		
GEN FUND-GSD TRANSFER TO PUBLIC SAFT INT		11,194,415	7,660,278
GEN FUND-GSD TRANSFER TO AIR POLL EPA	430,721	424,263	424,264
TRF FR 011 GENFD TO S'PVISOR ELECTION GR	37,959		
GEN FUND-GSD TRANSFER TO STORMWATER 461		1,561,000	1,293,851
TOTAL TRANSFER OUT (NOT RELATED TO DEBT)	96,826,257	93,572,655	80,572,828

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 08 ACTUAL	FY 09 BUDGET	FY 10 APPROVED
TRANSFER OUT FOR DEBT SVC INTEREST			
TRF FR 011 GFGSD TO 231 SUN ST FOR DSI	-130,278		
TRF FR 011 GF TO 4D6 PERFORMING ARTS			51,568
TRF FR 011 GF TO 22Y-02 GUAR ENTITLEMENT	4,893,700	4,959,414	4,920,101
TRF FR 011 GF TO 4F6 EQUESTRIAN CNT			109,525
FUTURE DEBT - INTEREST REPAYMENT			6,697,546
TRF FR 011 GF TO 259-08A&B (97'S&02)	909,539		2,404,817
TRF FR 011 GF TO 258-08 ETR AUTUMN		2,056,030	
TRF FR 011 GF TO 256-07 ETR (INT)	2,920,605	1,868,379	1,840,219
TRF FR 011 GF TO 255-06C ETR		242,374	243,846
TRF FR 011 GF TO 254-06B ETR REF	350,753	355,717	357,877
TRF FR 011 GF TO 253-06A ETR BONDS	1,652,773	1,673,320	1,683,482
TRF FR 011 GF TO 239-HUD 108LOAN/HTV ASC	15,770	10,970	5,832
TRF FR 011 GF TO 22Z-02B ETR BNDS/SHANDS	2,677,260	2,703,979	2,644,569
TRF FR 011 GF TO 22X-02A ETR REFUNDING	1,290,487	1,270,857	992,895
TRF FR 011 GF TO 22W-01B ETR/SHIPYARDS	2,111,636	2,119,636	2,094,639
TRF FR 011 GF TO 225-02 LOCAL GVT TAX	2,192,889	2,235,024	2,172,334
TRF FR 011 GF TO 561-ADAM'S MARK	436,080	394,940	371,830
TRF FR 011 GF TO 22V-01A ETR REFUNDING	457,689	313,973	
TRF FR 011 GF TO 222-93 ETR FOR DSI		328,235	2,084,808
TRF FR 011 GF TO 227-03B&C ETR BONDS	1,363,515	1,856,468	1,695,646
TRF FR 011 GF TO 229-03AETRRIB/PROTON BM	774,911	668,163	650,549
TRF FR 011 GF TO 22B-02 CIP REV BONDS	-130,010	3,706,360	
TRF FR 011 GF TO 22T-99A ETR REF&IMPRV	878,941	871,430	828,894
TRF FR 011 GF TO 22E-95A/88A ETR	160,163	64,889	
TRF FR 011 GF TO 22H-06C ETR/CARLING	1,295,932		506,487
TRF FR 011 GF TO 22I-96 RCR SALES TX BDS	183,106	187,349	136,919
TRF FR 011 GF TO 22R-97 CIP REV BONDS	1,359,070	3,093,942	
TRF FR 011 GF TO 22C-ETR 2005A	1,224,509	1,263,139	1,179,399
TRF FR 011 GF TO 22U-01 RCR SALES TAX	4,079,555	4,104,181	3,851,036
TOTAL TRANSFER OUT FOR DEBT SVC INTEREST	30,968,594	36,348,769	37,524,818

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT SCHEDULE OF NON-DEPARTMENTAL EXPENDITURES

	FY 08 ACTUAL	FY 09 BUDGET	FY 10 APPROVED
TRANSFER OUT FOR DEBT SVC PRINCIPAL			
TRF FR 011 GF TO 22X-02A ETR REFUNDING	5,895,000	6,155,000	6,465,000
TRF FR 011 GF TO 22Y-02 GUAR ENTITLEMENT	2,320,000	2,400,000	2,485,000
TRF FR 011 GF TO 22Z-02B ETR BNDS/SHANDS	2,150,000	2,235,000	2,325,000
TRF FR 011 GF TO 239-HUD 108 LOAN/HTV AS	55,000	85,000	95,000
TRF FR 011 GF TO 256-07 ETR		1,015,000	1,060,000
TRF FR 011 GF TO 561-ADAM'S MARK	635,528	663,809	693,348
TRF FR 011 GF TO 259-08A&B (97'S&02)	650,000		1,386,129
TRF FR 011 GF TO 4F6 EQUESTRIAN CNT			10,441
TRF FR 011 GF TO 22W-01B ETR/SHIPYARDS	819,343	859,343	1,035,000
TRF FR 011 GF TO 227-03B&C ETR BONDS	1,690,000	1,210,000	15,000
TRF FR 011 GF TO 258-LGST RESERVE		570,000	
TRF FR 011 GF TO 22V-01A ETR REFUNDING	7,506,630	8,395,000	
TRF FR 011 GF TO 22U-01 RCR SALES TAX	7,600,000	7,905,000	8,230,000
TRF FR 011 GF TO 22T-99A ETR REF&IMPROV	3,815,000	1,410,000	1,465,000
TRF FR 011 GF TO 22R-97 CIP REV BONDS	1,776,667	2,740,000	
TRF FR 011 GF TO 22E-95A/88A ETR	2,870,899	1,735,000	
TRF FR 011 GF TO 229-03AETRRIB/PROTON BM	880,000	905,000	935,000
TRF FR 011 GF TO 225-02 LOCAL GVT TAX	2,675,000	2,755,000	2,850,000
TRF FR 011 GF TO 222-93ETR FOR DSP		190,465	1,076,112
STORMWATER DEBT - MOVED TO SF461		-4,400,000	
FUTURE DEBT - PRINCIPAL REPAYMENT			2,200,000
TRF FR 011 GF TO 22B-02 CIP REV BONDS		710,000	
TOTAL TRANSFER OUT FOR DEBT SVC PRINCIPAL	41,339,067	37,538,617	32,326,030
TOTAL NON-DEPARTMENTAL EXPENDITURES	224,419,471	221,654,043	204,289,522

CITY OF JACKSONVILLE, FLORIDA

GENERAL FUND - GENERAL SERVICES DISTRICT EMPLOYEE CAP BY DEPARTMENT

	FY 09 BUDGET	FY 10 APPROVED	CHANGE FROM FY 09
FULL TIME EMPLOYEE POSITIONS			
ADVISORY BOARDS	5	5	0
CENTRAL OPERATIONS	265	248	-17
CITY COUNCIL	81	81	0
ENVIRONMENTAL & COMPLIANCE	220	213	-7
FINANCE	87	80	-7
FIRE AND RESCUE	1,333	1,323	-10
GENERAL COUNSEL	3	1	-2
HUMAN RIGHTS COMMISSION	17	17	0
JACKSONVILLE CITYWIDE ACTIVITIES	5	32	27
MAYOR'S OFFICE	16	15	-1
MEDICAL EXAMINER	27	27	0
OFFICE OF THE SHERIFF	3,191	3,354	163
PLANNING AND DEVELOPMENT	99	86	-13
PUBLIC LIBRARIES	368	361	-7
PUBLIC WORKS	505	469	-36
RECREATION & COMMUNITY SERVICES	220	215	-5
SUPERVISOR OF ELECTIONS	35	34	-1
TOTAL FULL TIME EMPLOYEE POSITIONS GENERAL FUND - GENERAL SERVICES DISTRICT	6,477	6,561	84

Note: Twelve (12) of the positions in Jacksonville Citywide Activities are reserved for use by Fire and Rescue

CITY OF JACKSONVILLE, FLORIDA

SF 012 MOSQUITO CONTROL STATE 1

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Intergovernmental Revenue	37,488	35,000	33,820	-1,180	-3.4%
Miscellaneous Revenue	41,837	43,461	30,461	-13,000	-29.9%
Other Sources	255,433	301,999	292,096	-9,903	-3.3%
	334,758	380,460	356,377	-24,083	-6.3%
EXPENDITURES					
Personnel Expenses	12,802	28,044	25,530	-2,514	-9.0%
Operating Expenses	6,988	320,979	90,102	-230,877	-71.9%
Capital Outlay	31,366	31,437	240,745	209,308	665.8%
	51,156	380,460	356,377	-24,083	-6.3%

Mosquito Control State 1 subfund is granted by Chapter 388.341 F.S. and funds are allocated to the Mosquito Control Division upon submission of a detailed budget for mosquito control and permanent improvements approved by the Florida Department of Agriculture and Consumer Services.

Revenues

Intergovernmental Revenue is comprised of a state grant used to control mosquito and arthropod populations. The state financial assistance is reduced by \$1,180 in FY 10.

Miscellaneous Revenue decreased by \$13,000, which is primarily due to the loss of the sentinel chicken program.

Other Sources decreased by \$9,903, which represents a reduced transfer from fund balance.

Expenses

Personnel Expenses decreased by \$2,514 due to a reduction in salary and benefits for the one position in this fund.

Operating Expenses decreased by \$230,877, due to the transfer of funding for a replacement helicopter to Capital Outlay.

Capital Outlay expenses increased by \$209,308, due to the funding of a replacement helicopter.

CITY OF JACKSONVILLE, FLORIDA

SF 015 PROPERTY APPRAISER

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	375,808	349,038	349,766	728	0.2%
Miscellaneous Revenue	73,049	68,037	74,331	6,294	9.3%
Other Sources	8,972,162	8,935,449	8,796,946	-138,503	-1.6%
	9,421,020	9,352,524	9,221,043	-131,481	-1.4%
EXPENDITURES					
Personnel Expenses	7,029,636	7,390,157	7,404,517	14,360	0.2%
Operating Expenses	1,751,064	1,950,455	1,811,718	-138,737	-7.1%
Capital Outlay	46,724	1	1	0	0.0%
Debt Service	127,650	11,911	4,807	-7,104	-59.6%
Other Uses	136,494	0	0	0	
	9,091,568	9,352,524	9,221,043	-131,481	-1.4%

The Property Appraiser is a constitutional officer within the consolidated City of Jacksonville. As established in Article 10 of the Jacksonville charter, the Property Appraiser is responsible for assessing all real and personal property in Duval County. The Property Appraiser is governed by the Florida Statutes and the Jacksonville Municipal Code.

Per 193.1142 of the Florida Statute, The Department of Revenue is responsible for reviewing and approving the Property Appraiser assessment roll on a yearly basis. However, funding for the Property Appraiser is mainly through the General Fund.

Revenues

Charges for Services have a net increase of \$728. The increase consists of \$20,000 for community development districts. This is partially offset by a reduction of \$1,477 for the Florida Inland Navigation District and \$17,795 for the St. Johns Water Management District. These revenues are based on a percentage of taxes and liens collected by Duval County.

Miscellaneous Revenue increased by \$6,294 for investment pool earnings.

Other Sources decreased by \$138,503. There is a decrease of \$38,503 from the general fund and also a decrease of \$100,000 from fund balance transfer.

Expenditures

Personnel Expenses have a net increase of \$14,360. This is the result of a net increase of \$164,472 in employee benefits. This is offset somewhat with a decrease of \$9,742 in part-time salaries and \$137,094 in lapse.

Operating Expenses decreased by \$138,737. This is mainly attributable to a decrease of \$133,091 in repairs and maintenance for the CAMA (Computer Assisted Mass Appraisal) database.

Debt Service has decreased by \$7,104 as a result of a decrease in repayments to the banking fund.

CITY OF JACKSONVILLE, FLORIDA

SF 016 CLERK OF THE COURT

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	4,077,348	4,490,332	2,524,770	-1,965,562	-43.8%
Miscellaneous Revenue	20,108	59,112	11,739	-47,373	-80.1%
Other Sources	0	0	1,013,119	1,013,119	
	4,097,456	4,549,444	3,549,628	-999,816	-22.0%
EXPENDITURES					
Personnel Expenses	1,692,003	1,941,956	1,588,299	-353,657	-18.2%
Operating Expenses	1,121,454	1,306,923	968,157	-338,766	-25.9%
Capital Outlay	0	1	1	0	0.0%
Other Uses	1,171,637	1,300,564	993,171	-307,393	-23.6%
	3,985,094	4,549,444	3,549,628	-999,816	-22.0%

Per Article 5 of the Florida Constitution and Section 28 of the Florida Statutes, the Clerk is the official recorder of all instruments that may, by law, be recorded in the county. Examples of these instruments include deeds, marriage licenses, documentary stamps etc. A fee of \$10 for the first page and \$8.50 for each additional page is charged each time a document is recorded by the Clerk. Due to Article 5 Revision 7, the County is now responsible for paying expenses related to non-court functions. The County is responsible for providing facilities, maintenance, utilities, security and communications.

Revenues

Charges for Services decreased \$1,965,562 as a result of a decrease of \$1,714,658 in Recording Fees and \$239,496 in Documentary Stamps. These decreases were caused by a slow down in the housing market.

Miscellaneous Revenue decreased by \$47,373. This is primarily the result of a decrease of \$37,373 in investment pool earnings and a decrease of \$10,000 in court cost compliance fees.

Other Sources increased by \$1,013,119 as a result of a contribution from the General Fund.

Expenditures

Personnel Expenses have a net decrease of \$353,657. This is primarily the result of decreases in salaries of \$158,961 for four (4) positions, part-time dollars of \$136,173, overtime of \$37,202 and a lapse of \$39,903. This is offset somewhat with an increase of \$18,582 in employee benefits.

Operating Expenses have a net decrease of \$338,766. This is primarily attributable to a contingency lapse of \$500,000. There is also a decrease of \$94,732 in miscellaneous services and charges. This is offset somewhat with an increase of \$229,241 in telecommunications and \$37,564 in information technology charges.

Other Uses had a net decrease of \$307,393. This is the result of a decrease of \$258,000 in transfers to the General Fund. There is also a decrease of \$138,000 in administrative cost allocation from the clerk's state budget. This is offset somewhat with an increase of \$88,607 for indirect cost allocation.

CITY OF JACKSONVILLE, FLORIDA

SF 017 TAX COLLECTOR

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	7,884,430	7,972,824	9,811,555	1,838,731	23.1%
Miscellaneous Revenue	118,841	1,857,740	99,069	-1,758,671	-94.7%
Other Sources	8,046,573	5,667,621	5,545,684	-121,937	-2.2%
	16,049,844	15,498,185	15,456,308	-41,877	-0.3%
EXPENDITURES					
Personnel Expenses	9,660,888	9,857,217	11,100,167	1,242,950	12.6%
Operating Expenses	3,233,167	3,645,036	3,592,235	-52,801	-1.4%
Capital Outlay	507,349	1,699,106	520,837	-1,178,269	-69.3%
Debt Service	286,466	296,826	243,069	-53,757	-18.1%
Other Uses	740,019	0	0	0	
	14,427,889	15,498,185	15,456,308	-41,877	-0.3%

The Duval County Tax Collector provides governmental services through determination, collection, and distribution of all taxes, fees and service charges required by local ordinance and State law. This service will be provided to customers in the most courteous, effective and cost-effective method possible.

Revenues

Charges for Services have a net increase of \$1,838,731. The increase is primarily attributable to an increase in driver's license revenue of \$1,812,656 as a result of the City now performing this function.

Miscellaneous Revenue has decreased by \$1,758,671. This is primarily the result of a decrease in investment pool earnings which were appropriated in FY09 for one time capital expenditures.

Other Sources had a net decrease of \$121,937. This is primarily the result of a decrease of \$1,811,602 in the contribution from the General Fund. This is offset somewhat with an increase of \$1,689,665 in a transfer from fund balance.

Expenditures

Personnel Expenses have a net increase of \$1,242,950. This is mainly attributable to an increase of \$673,195 for 21 positions and 18,200 part-time hours for \$204,750 and related employee benefits of \$550,969 associated with taking on full service drivers' license duties from the State of Florida. There is somewhat of an offset of \$174,464 in lapse.

Operating Expenses had a net decrease of \$52,801. This is mainly attributable to decreases of \$125,000 in office supplies, \$22,513 in internal service allocation, and \$10,000 in travel. This is somewhat offset with an increase of \$77,861 for additional rent at one of the branches. There also were increases of \$15,000 in postage and \$10,000 in advertising and promotion.

Capital Outlay had a net decrease of \$1,178,269. This is mainly the result of a decrease of \$1,699,100 for office equipment funded in FY 09. This is somewhat offset with an increase of \$520,830 for one time equipment for the full service driver's license operation.

Debt Service had a decrease of \$53,757. This is a result of a decrease in repayments to the banking fund.

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

SF 018 EMERGENCY CONTINGENCY

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	0	1,602,251	1,813,120	210,869	13.2%
Other Sources	43,000,000	37,000,000	41,602,251	4,602,251	12.4%
	43,000,000	38,602,251	43,415,371	4,813,120	12.5%
EXPENDITURES					
Other Uses	3,000,000	38,602,251	43,415,371	4,813,120	12.5%
	3,000,000	38,602,251	43,415,371	4,813,120	12.5%

This subfund was established as part of the FY 08 budget ordinance (Ord No. 2007-813-E). In prior years contingency funds were set aside within the General Fund – GSD. Being within the General Fund – GSD, these funds ran the risk of being drawn down if the actual expenditures outpaced the actual revenues. To add another layer of protection to these monies before they can be accessed these funds were moved out of the General Fund – GSD into a separate subfund.

Revenues

Miscellaneous Revenues consist of the projected amount of interest income that will be earned on the total cash balance of this subfund as seen in Other Sources.

Other Sources represents the total amount of cash in the subfund at the end of the prior fiscal year. The \$4.6 million increase is due to the repayment of \$3 million used in FY 08 to fund overtime in the Office of the Sheriff. The remaining \$1.6 million is the FY09 interest earnings in this fund.

Expenditures

Other Uses represents a transfer to the General Fund – GSD for the value of the FY 10 budgeted interest totaling \$1,813,120 and a cash carryover entry of \$41,602,251 to balance the subfund. The cash carryover amount will fall into the subfund fund balance at the end of FY 10.

CITY OF JACKSONVILLE, FLORIDA

SF 019 PUBLIC SAFETY INITIATIVE

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Other Sources	0	11,194,415	7,660,278	-3,534,137	-31.6%
	0	11,194,415	7,660,278	-3,534,137	-31.6%
EXPENDITURES					
Personnel Expenses	0	461,016	308,954	-152,062	-33.0%
Operating Expenses	0	764,664	346,556	-418,108	-54.7%
Grants and Aids	0	9,968,735	7,004,768	-2,963,967	-29.7%
	0	11,194,415	7,660,278	-3,534,137	-31.6%

This subfund was established as part of the FY 09 budget ordinance (Ord No. 2008-555-E). What has been dubbed "The Jacksonville Journey" is a comprehensive community-wide, anti-crime initiative that was approved in the FY 09 budget. It has been launched to focus on crime prevention as well as boosting law enforcement efforts to arrest those responsible for committing crime. The Journey provides funding to keep children safe and involve them in positive activities, including expanded early literacy programs, supervised after-school guidance and recreational programs and expanded activities during the summer. It also dedicates funding to expand existing juvenile crime prevention programs and for programs that will help ex-offenders make the transition to being productive citizens again.

Revenues

Other Sources represents a transfer from the General Fund – GSD to fund the Public Safety Initiative (Jacksonville Journey). Grant funding has been obtained in FY 10 to fund a portion of the initiatives which is housed in a separate subfund. This grant funding is the reason for the significant reduction in transfer from the General Fund – GSD.

Expenditures

Personnel Expenses consists of funding for part-time employees including \$249,220 for the summer job program and \$59,734 for School Recreation Leagues.

Operating Expenses consists of contractual services totaling \$236,529 and other operating costs for School Recreation Leagues.

Grants and Aids consist of various contributions to private organizations that will be tasked with specific initiatives. The majority of the funding, \$6,504,768 will be for programs focused on children, including: out of school suspension centers, Team Up programs, early literacy, after school programs, summer camps, and scholarships. The remaining \$500,000 is for crime haven elimination programs.

CITY OF JACKSONVILLE, FLORIDA

SPECIAL REVENUE FUNDS

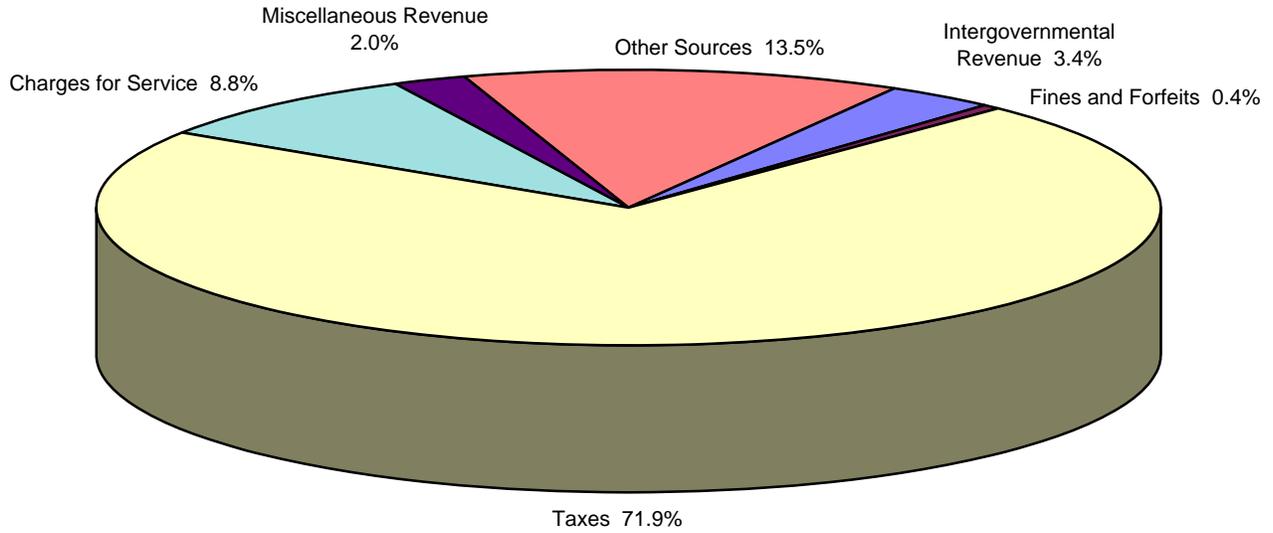
Summary of Subfunds

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 10 Budgeted
112	Concurrency Management	335,084	912,175	2			343,281	1,590,542
121	Air Pollution Tag Fee	530,000	85,869				48,850	664,719
127	Air Pollution EPA	692,665	148,182	138,470			42,379	1,021,696
128	Ambient Air Monitoring		22,869					22,869
132	Tourist Development Council	69,515	7,391,702				1,915	7,463,132
141	Streets & Hwys 5-yr Program			664,000		6,706,660		7,370,660
142	Local Option 1/2 Cent Transportation					68,760,864		68,760,864
143	Local Option Gas Tax					30,000,000		30,000,000
154	Hazardous Waste Program	227,965	87,531				54,557	370,053
157	Alcoholic Rehab Program		-10,319			604,307		593,988
159	Building Inspection	6,775,002	2,200,882	3	781,717		595,233	10,352,837
15A	Environmental Protection						25,000	25,000
15B	Duval County Law Library	176,797	31,702	112,751			16,978	338,228
15F	Tree Protection Fund			100,000			2,000,000	2,100,000
15G	Veterinary Services		80,122					80,122
15L	Juvenile Drug Court	109,343	218,746					328,089
15Q	Court Innovations	302,339	11,107					313,446
15R	Legal Aid		313,446					313,446
15T	Court Cost Courthouse Trust		-1,436,073	1			4,776,602	3,340,530
15U	Recording Fees Technology		1,502,100	2	3,759			1,505,861
15V	Teen Court Programs Trust	494,170	247,375	10,000				751,545
15W	Library Conference Facility Trust	83,473	64,303				2,224	150,000
171	911 Emergency User Fee	401,060	4,434,059	1			10,151	4,845,271
181	Tax Increment - North		5,467,544	-62,975	563,783		137,975	6,106,327
182	Tax Increment - Southside		2,413,271		583,041		790,947	3,787,259
184	Jacksonville Beach Tax Increment					4,563,459		4,563,459
185	JIA Area Redevelopment		317,000		1,790,356		4,305,113	6,412,469
191	Children's Commission	3,027,292	2,403,832	6	948	16,061,762		21,493,840
1A1	Community Development	221,729	47,539			75,000	139,600	483,868
1D1	Huguenot Park	352,569	248,883				175,919	777,371
1D2	Kathryn A Hanna Park	671,870	571,090	1			555,074	1,798,035
1D8	Florida Boater Improv Program		200,000					200,000
1DA	Cecil Field Commerce Center	536,538	1,257,016	1				1,793,555
1F4	Beach Erosion - Local						550,000	550,000
1H2	Animal Care & Control Programs	100,801	413,269				2,560	516,630
1HA	Driver Education Safety Trust					500,000		500,000
111	Better Jacksonville Trust				47,757,495			47,757,495
1J1	Choose Life Trust Fund					62,076		62,076
Total Special Revenue Funds		15,108,212	29,645,222	962,263	51,481,099	127,334,128	14,574,358	239,105,282

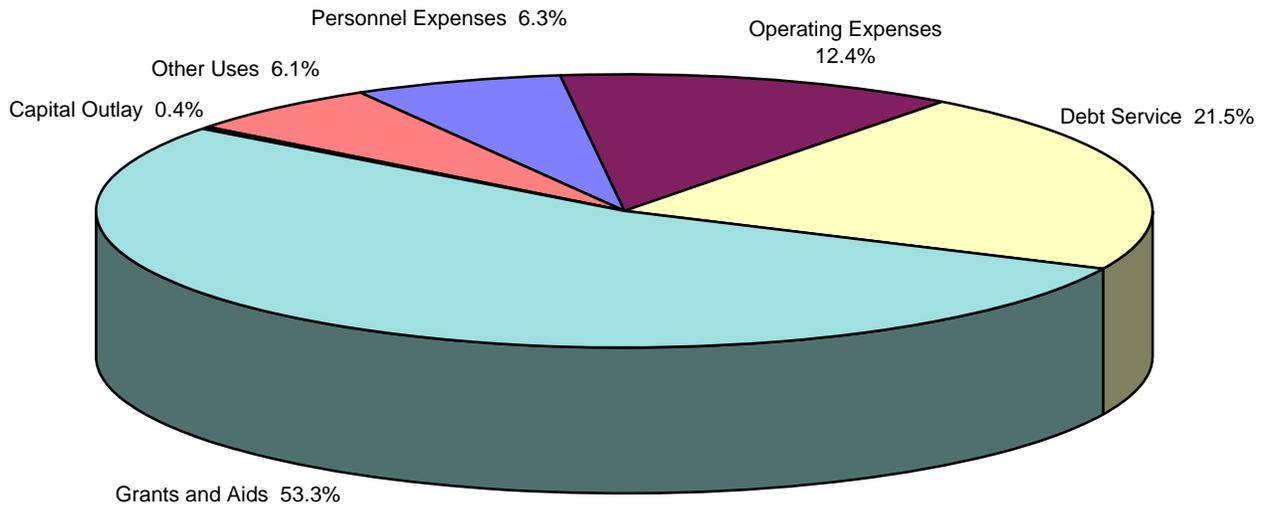
CITY OF JACKSONVILLE, FLORIDA

SPECIAL REVENUE FUNDS

REVENUE SOURCES



EXPENDITURES BY CATEGORY



CITY OF JACKSONVILLE, FLORIDA

SF 112 CONCURRENCY MANAGEMENT SYSTEM

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	1,214,962	991,300	1,194,000	202,700	20.4%
MISCELLANEOUS REVENUE	153,610	122,732	116,000	-6,732	-5.5%
OTHER SOURCES	1,079,994	3,364	280,542	277,178	8239.5%
	2,448,566	1,117,396	1,590,542	473,146	42.3%
EXPENDITURES					
PERSONNEL EXPENSES	325,609	331,877	335,084	3,207	1.0%
OPERATING EXPENSES	840,214	377,329	912,175	534,846	141.7%
CAPITAL OUTLAY	420	2	2	0	0.0%
OTHER USES	875,165	408,188	343,281	-64,907	-15.9%
	2,041,408	1,117,396	1,590,542	473,146	42.3%

The City of Jacksonville implemented the Concurrency Management System Ordinance, Chapter 655, to ensure the availability of public facilities and the adequacy of those facilities at adopted levels of service concurrent with the impacts of development. It provides the local structure for administering the state law, Chapter 163, Part II, Florida Statutes and Rule 9J-5.0055.

This purpose is implemented by means of a Concurrency Management System (CMS) which measures the potential impact of a proposed development on the adopted minimum levels of service, as established in the 2010 Comprehensive Plan, when an application for a final development order or final development permit is submitted. The CMS ensures that the adopted standards for level of service are not degraded by the issuance of a final development order, or a final development permit.

Revenues

Charges for Services, consisting of Concurrency Management Fees, fund the operations of the Concurrency Management System Office. The \$202,700 increase is based upon the last five (5) years of actual revenue collections and projected trends in commercial and residential development.

Investment Pool Earnings decreased \$6,732 based upon projections of cash balances which included the consideration of the increase in the transfer from fund balance.

Other Sources of revenue, which reflects a transfer from fund balance, represents the amount of funding in excess of FY 10 operations necessary to fund a Transportation Concurrency Exception Area (TCEA) Mobility Plan. The \$277,178 increase is solely attributable to the TCEA Mobility Plan.

Expenditures

The \$3,207 net increase reflects increased costs of the pension plan as well as projected increases in group health insurance costs. These are partially offset by a salary/benefits lapse in the amount of \$8,179.

Operating Expenses increased \$534,846 as a result of funding a \$400,000 TCEA Mobility Plan and the inclusion of new and increased internal service charges such as \$73,197 for information technology replacement and system development, \$66,115 for data center/network costs, and \$3,616 for mailroom charges. Offsetting the aforementioned increases was an \$8,082 reduction in other operating costs, primarily in miscellaneous services and charges for \$3,000 and plant renewal for \$3,825.

CITY OF JACKSONVILLE, FLORIDA

Other Uses represents a \$343,281 interfund transfer from the Concurrency Management subfund to the General Fund for the purposes of paying the personnel costs of staff that provide support services to Concurrency Management projects. The \$64,907 decrease is reflective of less general-funded Planning positions expected to perform concurrency review in FY 10 as compared to FY 09.

CITY OF JACKSONVILLE, FLORIDA

SF 121 AIR POLLUTION TAG FEE

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
INTERGOVERNMENTAL REVENUE	655,172	641,691	655,830	14,139	2.2%
MISCELLANEOUS REVENUE	-379	12,789	8,889	-3,900	-30.5%
OTHER SOURCES	101,524	0	0	0	
	756,318	654,480	664,719	10,239	1.6%
EXPENDITURES					
PERSONNEL EXPENSES	474,031	516,602	530,000	13,398	2.6%
OPERATING EXPENSES	65,958	73,722	85,869	12,147	16.5%
CAPITAL OUTLAY	0	1	0	-1	-100.0%
OTHER USES	109,348	64,155	48,850	-15,305	-23.9%
	649,337	654,480	664,719	10,239	1.6%

The Air Pollution Tag Fee supports air pollution control activities related to mobile source, toxic and odorous air emissions, for air quality monitoring and for facility inspections as established by Florida Statutes Chapter 403. The source of revenue for this subfund comes from a registration fee applied to each vehicle tag issued or renewed in Duval County.

Revenues

Intergovernmental Revenue represents an air pollution fee assessed during vehicle registration in Duval County, which increased by \$14,139 due to higher registration rates.

Miscellaneous Revenue represents interest earnings, which are expected to be \$3,900 lower in FY 10.

Expenditures

Personnel Expenses had a net increase of \$13,398, primarily due to higher pension contribution of \$12,177.

Operating Expenses had a net increase of \$12,147 primarily due to increases in internal services, specifically information technology data center services of \$26,106, offset by reductions in building rental of \$15,636.

The reduction in Other Uses of \$15,305 is attributable to reduced funds available for cash carry-over in FY 10.

CITY OF JACKSONVILLE, FLORIDA

SF 127 AIR POLLUTION EPA

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
INTERGOVERNMENTAL REVENUE	530,511	561,562	583,430	21,868	3.9%
MISCELLANEOUS REVENUE	3,975	0	14,002	14,002	
OTHER SOURCES	430,721	424,263	424,264	1	0.0%
	965,207	985,825	1,021,696	35,871	3.6%
EXPENDITURES					
PERSONNEL EXPENSES	828,127	677,287	692,665	15,378	2.3%
OPERATING EXPENSES	168,604	153,263	148,182	-5,081	-3.3%
CAPITAL OUTLAY	22,620	86,194	138,470	52,276	60.6%
OTHER USES	56,634	69,081	42,379	-26,702	-38.7%
	1,075,985	985,825	1,021,696	35,871	3.6%

Air Pollution EPA subfund accounts for the Environmental Protection Agency (105 Grant), Particulate Matter (103 Grant), and a Monitoring Demonstration Study grant. The funds are utilized under contract in which administrators review and act upon operating permit applications for major stationary air pollution sources. The 105 Grant is budgeted with the Mayor's Annual budget, however, the Particulate Matter and Monitoring Demonstration Study grant are budgeted with separate legislation.

Revenues

Intergovernmental Revenue increased by \$21,868. This represents a grant awarded to the City from the State of Florida Department of Environmental Protection Agency (EPA) for the 105 grant.

Miscellaneous Revenue increased by \$14,002 due to increased interest earnings in FY 10.

Other Sources represents a local match commitment between the EPA and the City, which increases by one dollar per year.

Expenditures

Personnel Expenditures had a net increase of \$15,378, primarily due to increased pension contributions of \$14,563.

Operating Expenses had no significant funding changes for FY 10.

The Capital Outlay increase of \$52,246 is due to funding necessary to replace or upgrade air pollution testing equipment.

Other Uses decreased by \$26,702 due to reduced indirect costs as a result of the City's independent indirect cost study.

CITY OF JACKSONVILLE, FLORIDA

SF 128 AMBIENT AIR MONITORING

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
INTERGOVERNMENTAL REVENUE	269,021	13,605	13,605	0	0.0%
MISCELLANEOUS REVENUE	6,915	6,721	9,264	2,543	37.8%
	275,935	20,326	22,869	2,543	12.5%
EXPENDITURES					
PERSONNEL EXPENSES	124,040	0	0	0	
OPERATING EXPENSES	30,802	13,605	22,869	9,264	68.1%
CAPITAL OUTLAY	40,295	0	0	0	
OTHER USES	15,738	6,721	0	-6,721	-100.0%
	210,876	20,326	22,869	2,543	12.5%

The Ambient Air Monitoring subfund is a program in which the City receives grant funds from the State Department of Environmental Protection to measure and record air quality within Duval County in accordance with federal and state guidelines.

Revenues

Intergovernmental Revenue represents grant funding received from the State of Florida. There was no change in funding for FY 10.

Miscellaneous Revenue represents investment earnings, which increased \$2,543 in FY 10.

Expenditures

Operating Expenses increased by \$9,264 due to increased trust fund authorized revenue available for utilization by Ambient Air Monitoring activities.

Other Uses decreased by \$6,721 as a result of no cash carryover being budgeted in this line item in FY 10.

CITY OF JACKSONVILLE, FLORIDA

SF 132 TOURIST DEVELOPMENT COUNCIL

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
TAXES	5,498,421	5,472,946	4,766,132	-706,814	-12.9%
MISCELLANEOUS REVENUE	36,046	60,000	60,000	0	0.0%
OTHER SOURCES	3,245,586	3,366,470	2,637,000	-729,470	-21.7%
	8,780,053	8,899,416	7,463,132	-1,436,284	-16.1%
EXPENDITURES					
PERSONNEL EXPENSES	217,532	71,047	69,515	-1,532	-2.2%
OPERATING EXPENSES	6,854,291	8,828,369	7,391,702	-1,436,667	-16.3%
OTHER USES	0	0	1,915	1,915	
	7,071,824	8,899,416	7,463,132	-1,436,284	-16.1%

The Tourist Development Council (TDC) administers the Local Option Tourist Development Tax. This tax accounts for the first two percent levy on lodging.

The TDC Operations budgeted amounts currently include Convention and Visitor's Bureau (CVB) Grants, Gator Bowl Game, First Coast of Golf, Florida/Georgia Game, Convention and Visitors Bureau Contract and an amount set aside for grants to be awarded at TDC meetings.

Revenues

Taxes had a decrease of \$706,814 due to reduced collections of the Local Option Tourist Development Tax.

Other Sources had a decrease of \$729,470 due to a reduced transfer from fund balance.

Expenditures

Personnel Expenses had no significant changes in FY 10.

Operating Expenses experienced a net decrease of \$1,436,667 as the result of reduced revenue from Tourist Development Taxes and a reduced transfer from fund balance.

CITY OF JACKSONVILLE, FLORIDA

SF 141 STREETS & HIGHWAYS 5-YEAR ROAD PROGRAM

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
INTERGOVERNMENTAL REVENUE	7,121,267	7,091,256	6,706,660	-384,596	-5.4%
MISCELLANEOUS REVENUE	147,272	290,000	664,000	374,000	129.0%
OTHER SOURCES	-18,086	4,665,291	0	-4,665,291	-100.0%
	7,250,453	12,046,547	7,370,660	-4,675,887	-38.8%
EXPENDITURES					
CAPITAL OUTLAY	1,374,895	4,955,291	664,000	-4,291,291	-86.6%
GRANTS AND AIDS	7,070,061	7,091,256	6,706,660	-384,596	-5.4%
OTHER USES	0	0	0	0	
	8,444,956	12,046,547	7,370,660	-4,675,887	-38.8%

The Streets and Highways 5-Year Road Program is funded by 80% of the Fifth and Sixth Cent Gas Tax collected by the State of Florida and disbursed to the Cities for major road and drainage improvements. Funding is used for various projects and debt service in accordance with the Better Jacksonville Plan and the Interlocal Agreement between the City and the Jacksonville Transportation Authority (JTA), per Ordinance #2000-671-E. The Interlocal Agreement between the City and the JTA provides that both parties pledge their constitutional gas tax and local option sales tax revenues, respectively, to a \$750,000,000 bond issue for roadway and transportation improvements, while using the City's local option gas tax revenues for operation of the JTA Mass Transit Division. The program is governed by Chapter 748, Part 1, Section 748.101 of the City's Ordinance Code.

Revenues

The \$384,596 Intergovernmental Revenue decrease is based upon the downward trend in the consumption of gasoline, lower projections in tourism, and the growing popularity of more gasoline-efficient vehicles and hybrids.

The \$374,000 increase in Miscellaneous Revenue is based upon the level of available cash and estimated cash flows during FY 10.

Although funding from Other Sources was budgeted in FY 09 for various roadway and transportation-related capital projects, funding for such capital projects in FY 10 will be solely derived from investment pool earnings (miscellaneous revenue).

Expenditures

Capital Outlay comprises various roadway capital projects involving right-of-way acquisition, intersection improvements, signs and signals, stormwater maintenance as well as sidewalk maintenance and construction.

The \$6,706,660 budgeted as Grants and Aids represents the disbursement of funding from the City to the JTA of the City's constitutional gas tax (80% of the Fifth and Sixth Cent Gas Tax).

CITY OF JACKSONVILLE, FLORIDA

SF 142 LOCAL OPTION 1/2 CENT TRANSPORTATION

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
TAXES	72,338,853	73,557,174	68,760,864	-4,796,310	-6.5%
MISCELLANEOUS REVENUE	-23,518	0	0	0	
	<u>72,315,335</u>	<u>73,557,174</u>	<u>68,760,864</u>	<u>-4,796,310</u>	<u>-6.5%</u>
EXPENDITURES					
GRANTS AND AIDS	72,664,164	73,557,174	68,760,864	-4,796,310	-6.5%
	<u>72,664,164</u>	<u>73,557,174</u>	<u>68,760,864</u>	<u>-4,796,310</u>	<u>-6.5%</u>

The Local Option 1/2-Cent Transportation Fund was created in response to an August 11, 1989 referendum passed by the citizens of Jacksonville who voted for the removal of all tolls from City bridges and certain roads in order to replace such funding with a Local Option 1/2-Cent Sales Tax. The Local Option 1/2-Cent Sales Tax, accounted for within this sub-fund, serves to provide a source of funds for the construction and maintenance of the City's roads and bridges as well as the operation and maintenance of the City's mass transit system.

The State Department of Revenue remits the 1/2-cent sales taxes to the City of Jacksonville. The City, in turn, forwards the 1/2-cent sales taxes to the Jacksonville Transportation Authority (JTA) pursuant to the terms and conditions of the Interlocal Agreement and the Better Jacksonville Plan.

Revenues

The Local Option 1/2-Cent Transportation Fund budget for FY 10 is \$68,760,864 a decrease of \$4,796,310 as compared to the FY 09 budget. The decrease is directly attributed to a projected drop in sales tax revenues for FY 10.

Expenditures

Grants and Aids serve as the account from which the City will disburse the 1/2-cent sales taxes to the JTA to fund the construction and maintenance of the City's roads and bridges as well as the operation and maintenance of the City's mass transit system.

CITY OF JACKSONVILLE, FLORIDA

SF 143 LOCAL OPTION GAS TAX

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
TAXES	30,313,645	31,121,713	30,000,000	-1,121,713	-3.6%
MISCELLANEOUS REVENUE	4,666	0	0	0	
	30,318,312	31,121,713	30,000,000	-1,121,713	-3.6%
EXPENDITURES					
GRANTS AND AIDS	30,205,409	31,121,713	30,000,000	-1,121,713	-3.6%
	30,205,409	31,121,713	30,000,000	-1,121,713	-3.6%

The Local Option Gas Tax is the City's share of the Six-Cent Local Option Gas Tax collected from gasoline sales in Duval County. The Six-Cent Local Option Gas Tax Fund was authorized by Florida Statute Chapter 336 to be expended for public transportation operations and maintenance, drainage projects, street lighting, traffic signs and signals, bridge maintenance and operation, and debt service for transportation capital projects.

Traditionally, this tax has provided funding for the construction of school safety walkways, pedestrian safety improvements and drainage projects. In accordance with the Better Jacksonville Plan, and the Interlocal Agreement between the City and the Jacksonville Transportation Authority (JTA), the gas tax revenue recorded in this fund will be transferred to JTA as a mass transit subsidy.

Revenues

The Local Option Gas Tax revenues for FY 10 is \$30,000,000 a decrease of \$1,121,713 as compared to the FY 09 budget.

Expenditures

Grants and Aids serves as the account from which the City will disburse the Local Option Gas Tax to the JTA to fund various mass transit capital projects.

CITY OF JACKSONVILLE, FLORIDA

SF 154 HAZARDOUS WASTE PROGRAM / SQG

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	341,165	364,700	354,240	-10,460	-2.9%
MISCELLANEOUS REVENUE	5,085	3,671	3,671	0	0.0%
OTHER SOURCES	0	0	12,142	12,142	
	346,250	368,371	370,053	1,682	0.5%
EXPENDITURES					
PERSONNEL EXPENSES	234,495	244,350	227,965	-16,385	-6.7%
OPERATING EXPENSES	58,949	71,744	87,531	15,787	22.0%
OTHER USES	49,088	52,277	54,557	2,280	4.4%
	342,532	368,371	370,053	1,682	0.5%

The Hazardous Waste Program subfund is mandated by Florida Statute 403.7225 to perform hazardous waste assessments within the county. Employees perform hazardous waste verification inspections that include pollution prevention, outreach, and education and compliance assistance activities. They inspect types, amounts and sources of hazardous waste generated by generators and companies. All funding is collected entirely from user fees generated from facilities that generate hazardous waste.

Revenues

Charges for Services revenue decreased by \$10,460 due to a reassessment of the amount of fines collected.

Other Sources increased by \$12,142 due to a transfer from fund balance.

Expenditures

Personnel Services decreased by \$16,385 due to a vacant Environmental Technician Senior position being budgeted at the entry level rate.

Operating Expenses had a net increase of \$15,787, mainly due to higher information technology data service center charges of \$14,093.

Other Uses increased by \$2,280 due to a higher cash carry-over in FY 10.

CITY OF JACKSONVILLE, FLORIDA

SF 157 ALCOHOLIC REHABILITATION PROGRAM

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
FINES AND FORFEITS	377,616	331,039	260,346	-70,693	-21.4%
MISCELLANEOUS REVENUE	5,948	0	0	0	
OTHER SOURCES	297,384	343,961	333,642	-10,319	-3.0%
	680,948	675,000	593,988	-81,012	-12.0%
EXPENDITURES					
OPERATING EXPENSES	0	0	-10,319	-10,319	
GRANTS AND AIDS	675,000	675,000	604,307	-70,693	-10.5%
	675,000	675,000	593,988	-81,012	-12.0%

The Alcoholic Rehabilitation Trust Program is funded by 70 percent of the net alcohol-related fines collected by the City. For FY 2009-2010, Gateway Community Services will receive a grant in the amount of \$593,988 to administer the alcohol and drug abuse related treatment programs.

Revenues

Fines and Forfeits decreased by \$70,693 as a result of less revenues collected for DUI fines. The Alcohol Rehabilitation Program receives revenues collected for DUI fines less 30%, which is paid to the Police and Fire Pension Fund.

Other Sources revenue decreased by \$10,319. This represents a decrease in the contribution from General Fund, which funds the difference between deposits to the Alcohol Rehabilitation program and the \$593,988 appropriation to Gateway Community Services.

Expenditures

Operating expenses were reduced by \$10,319, which corresponds to the decrease in funding from the General Fund.

Grants and Aids decreased by \$70,693 as a result of the reduction in revenues of the same amount.

CITY OF JACKSONVILLE, FLORIDA

SF 159 BUILDING INSPECTION

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	9,345,093	9,005,125	6,673,656	-2,331,469	-25.9%
FINES AND FORFEITS	116,048	142,700	100,740	-41,960	-29.4%
MISCELLANEOUS REVENUE	432,284	162,000	234,570	72,570	44.8%
OTHER SOURCES	5,360,467	2,483,024	3,343,871	860,847	34.7%
	15,253,892	11,792,849	10,352,837	-1,440,012	-12.2%
EXPENDITURES					
PERSONNEL EXPENSES	10,002,904	8,257,119	6,775,002	-1,482,117	-17.9%
OPERATING EXPENSES	3,187,489	2,789,517	2,200,882	-588,635	-21.1%
CAPITAL OUTLAY	0	22,902	3	-22,899	-100.0%
OTHER USES	1,424,484	723,311	1,376,950	653,639	90.4%
	14,614,877	11,792,849	10,352,837	-1,440,012	-12.2%

The Building Inspection subfund accounts for the finances of the Building and Inspection Division within the Planning and Development Department and to a lesser degree the finances of the Fire Plans Review Section of the Jacksonville Fire and Rescue Department. The Building Inspection Division is responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and the City of Jacksonville's building ordinances. The Division's primary roles are to ensure the safety of buildings and related landscapes by performing inspections and enforcing building, electrical, plumbing, mechanical, and other related city codes. In addition, the Division performs reviews of various permit applications and plans examination.

Revenues

The various inspection, surcharges and permit fees of the Building Inspection Division comprise 94.1% of the Charges for Services with the remaining balance comprising the plans review and reinspection fees of Fire Plans Review Section. The 25.9% decrease is attributable to the construction industry slowdown with the projected \$1,331,500 decrease in building inspection fees as the most significant single item.

Fines and Forfeits consists primarily of code and sign violations as well as civil fines. The net decrease of \$41,960 is due to a projected \$51,800 decrease in code and sign violations. Offsetting the aforementioned decrease is the inclusion of reactivation and reinstatement fees estimated at \$10,000.

Miscellaneous Revenues increased \$72,570 due to a projected increase in the issuance of temporary Certificates of Occupancy and estimated proceeds from charges for copies of various documents and the sale of books, maps and regulations.

Other Sources of revenue comprise a \$3,343,871 transfer from fund balance to subsidize the subfund operations given the inadequacy of revenues generated from Charges for Services.

CITY OF JACKSONVILLE, FLORIDA

Expenditures

Personnel Expenses decreased \$1,482,117 as a result of the elimination of 31 positions and \$76,180 of overtime given the slowdown in the construction industry.

The \$584,616 decrease in Operating Expenses is primarily due to a \$334,021 reduction in the internal rent allocation for Building and Inspection Division's use of office space. A \$58,095 reduction in operating supplies and a \$20,000 reduction in professional services also contributed to the overall decrease in Operating Expenses.

Debt Service provides \$311,717 for the payment of interest and \$470,000 for the payment of principal.

Other Uses of expenditures comprise the allocation of indirect costs in accordance with the City's independent indirect cost study. The decrease of \$128,078 is directly related to the reduction in the number of authorized positions.

CITY OF JACKSONVILLE, FLORIDA

SF 15A ENVIRONMENTAL PROTECTION

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
OTHER SOURCES	0	25,000	25,000	0	0.0%
	0	25,000	25,000	0	0.0%
EXPENDITURES					
OTHER USES	0	25,000	25,000	0	0.0%
	0	25,000	25,000	0	0.0%

The Environmental Protection Board Trust Fund was established by Ordinance 2001-1309-E. Beginning FY 07 through FY 11, \$25,000 is to be transferred from the Environmental Protection Fund into the General Fund for five consecutive years, for the Florida Yards & Neighborhoods Program administered by the Duval County Cooperative Extension Office in the Recreation and Community Services Department.

Revenues

Other Sources had no changes in revenue for FY 10.

Expenditures

Other uses had no changes in funding for FY 10.

CITY OF JACKSONVILLE, FLORIDA

SF 15B DUVAL COUNTY LAW LIBRARY

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	334,634	340,000	313,446	-26,554	-7.8%
MISCELLANEOUS REVENUE	18,462	19,000	24,782	5,782	30.4%
	353,095	359,000	338,228	-20,772	-5.8%
EXPENDITURES					
PERSONNEL EXPENSES	174,031	178,856	176,797	-2,059	-1.2%
OPERATING EXPENSES	22,715	24,219	31,702	7,483	30.9%
CAPITAL OUTLAY	167,200	142,004	112,751	-29,253	-20.6%
OTHER USES	6,525	13,921	16,978	3,057	22.0%
	370,471	359,000	338,228	-20,772	-5.8%

The Duval County Law Library is for all judges, trial court law clerks, attorneys, courthouse personnel and the general public. The library contains books, subscriptions, magazines, periodicals and electronic research materials. A \$65 fee is imposed per Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses of which 25% is used to fund personnel and legal materials for the public as part of a law library.

Revenues

Charges for Services show a \$26,554 decrease to more accurately reflect that portion of the \$65 fee designated for this operation.

Miscellaneous Revenue is expected to realize a net increase of \$5,782 consists of an increase in investment pool earnings of \$10,082. This is somewhat offset with a decrease of \$4,500 in coin operated copier revenue.

Expenditures

Personnel Expenses have a net decrease of \$2,059. This is mainly attributable to a decrease of \$4,600 in lapse. This is offset somewhat with an increase of \$2,563 in employee benefits.

Operating Expenses are expected to increase by \$7,483. This is mainly attributable to an increase of \$7,061 in repairs and maintenance.

Capital Outlay designated for Library Materials decreased by \$29,253 primarily to offset the decrease in revenues as noted above.

Other Uses has an increase in the Indirect Cost allocation of \$3,057.

CITY OF JACKSONVILLE, FLORIDA

SF 15F TREE PROTECTION & RELATED EXPENDITURES

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	3,708	0	0	0	
MISCELLANEOUS REVENUE	2,426,640	0	2,100,000	2,100,000	
OTHER SOURCES	963,845	0	0	0	
	3,394,193	0	2,100,000	2,100,000	
EXPENDITURES					
OPERATING EXPENSES	2,418,022	0	0	0	
CAPITAL OUTLAY	0	0	100,000	100,000	
OTHER USES	0	0	2,000,000	2,000,000	
	2,418,022	0	2,100,000	2,100,000	

During the clearing of land for development purposes, protected trees are required to be conserved on the development site wherever and whenever reasonably possible. To the extent that protected trees are lost or destroyed, as a result of the clearing of a development site, the developer mitigates their loss or destruction by planting replacement trees or by paying a monetary contribution to the City of Jacksonville's Tree Protection and Related Expenditures Trust Fund.

All monetary contributions are to be used exclusively for the planting or replanting of mitigation trees, and for their maintenance, along the public rights-of-way and on public lands within Duval County. The primary purpose is to mitigate the loss or destruction of protected trees during development.

Revenues

The Miscellaneous Revenue is based upon available accumulated investment pool earnings.

Expenditures

The Capital Outlay appropriation provides \$100,000 for landscaping along intersections, public right-of-ways and bridges.

Other Uses reflect a \$2,000,000 reserve for major landscaping capital improvements to Metropolitan Park. Landscaping efforts are intended to redefine the functional layout of the park, create a more efficient use of park space, ensure flexibility for collocation of events and address the myriad of ongoing maintenance issues at the park.

CITY OF JACKSONVILLE, FLORIDA

SF 15G VETERINARY SERVICES

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	52,296	75,000	75,000	0	0.0%
FINES AND FORFEITS	888	4,500	1,000	-3,500	-77.8%
MISCELLANEOUS REVENUE	0	0	4,122	4,122	
	53,184	79,500	80,122	622	0.8%
EXPENDITURES					
OPERATING EXPENSES	22,192	79,500	80,122	622	0.8%
	22,192	79,500	80,122	622	0.8%

The Veterinary Services Trust Fund provides funding for veterinary services and supplies for the animals sheltered at the city operated Animal Care & Control Center. Funding for this trust is generated by a \$1.00 surcharge on animal licenses and a \$5.00 surcharge on civil penalties related to violations of animal control and cruelty ordinances.

Revenues

Fines and Forfeits were reduced by \$3,500 due to a reassessment of the number of Animal Cruelty fines actually collected.

Miscellaneous Revenue increased by \$4,122 due to higher investment earnings.

Expenditures

Operating Expenses had no significant change in FY 10.

CITY OF JACKSONVILLE, FLORIDA

SF 15L JUVENILE DRUG COURT

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	334,634	340,000	313,446	-26,554	-7.8%
MISCELLANEOUS REVENUE	13,491	13,288	14,643	1,355	10.2%
	348,125	353,288	328,089	-25,199	-7.1%
EXPENDITURES					
PERSONNEL EXPENSES	102,032	112,901	109,343	-3,558	-3.2%
OPERATING EXPENSES	220,324	240,387	218,746	-21,641	-9.0%
	322,356	353,288	328,089	-25,199	-7.1%

As of July 1, 2004, a \$65 fee is imposed per Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses, of which 25% is used to support juvenile assessment centers and other juvenile alternative programs.

Revenues

Charges for Services show a \$26,554 decrease to more accurately reflect that portion of the \$65 fee designated for this program.

Miscellaneous Revenue consisting of investment pool earnings had an increase of \$1,355.

Expenditures

Personnel Expenses had a decrease of \$3,558. This is mainly attributable to a lapse of \$2,990.

Operating Expenses had a decrease of \$21,641. This is primarily attributable to a decrease of \$15,247 in contractual services and \$11,278 in travel.

CITY OF JACKSONVILLE, FLORIDA

SF 15Q COURT INNOVATIONS-JUDICIAL SUPPORT

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	334,634	340,000	313,446	-26,554	-7.8%
MISCELLANEOUS REVENUE	-3,044	0	0	0	
	331,590	340,000	313,446	-26,554	-7.8%
EXPENDITURES					
PERSONNEL EXPENSES	133,423	307,165	302,339	-4,826	-1.6%
OPERATING EXPENSES	151,402	32,835	11,107	-21,728	-66.2%
	284,825	340,000	313,446	-26,554	-7.8%

As of July 1, 2004, a \$65 fee is imposed per Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses, of which 25% is used for Court Innovations which fund the Adult Drug Court and Judicial Support.

Revenues

Charges for Services show a \$26,554 decrease to more accurately reflect that portion of the \$65 fee designated for these programs.

Expenditures

Personnel Expenses have a slight decrease of \$4,826, primarily due to lower salary costs.

Operating Expenses have a decrease of \$21,778. This is mainly attributable to a decrease of \$23,021 in miscellaneous services and charges.

CITY OF JACKSONVILLE, FLORIDA

SF 15R LEGAL AID

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	334,634	340,000	313,446	-26,554	-7.8%
MISCELLANEOUS REVENUE	-8,993	0	0	0	
	325,641	340,000	313,446	-26,554	-7.8%
EXPENDITURES					
OPERATING EXPENSES	353,823	340,000	313,446	-26,554	-7.8%
	353,823	340,000	313,446	-26,554	-7.8%

As of July 1, 2004, a \$65 fee is imposed per Florida Statute 939.185 and Ordinance 2004-609-E on felony, misdemeanor or criminal traffic offenses. Of these revenues, 25% is used on Legal Aid costs to provide services that support access of the poor and indigent to the legal system. Jacksonville Area Legal Aid receives additional funding in the form of Public Service Grants funded by the Recreation and Community Services budget.

Revenue

Charges for Services show a \$26,554 decrease to more accurately reflect that portion of the \$65 fee designated for this program.

Expenditures

Operating Expenses are distributed to Jacksonville Area Legal Aid, Inc. The funds are to be spent on legal aid services throughout Duval County.

CITY OF JACKSONVILLE, FLORIDA

SF 15T COURT COST COURTHOUSE TRUST FUND

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	2,811,548	2,701,902	2,943,065	241,163	8.9%
MISCELLANEOUS REVENUE	280,073	266,410	397,465	131,055	49.2%
	3,091,621	2,968,312	3,340,530	372,218	12.5%
EXPENDITURES					
PERSONNEL EXPENSES	14,321	0	0	0	
OPERATING EXPENSES	912,665	956,561	-1,436,073	-2,392,634	-250.1%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	0	2,011,750	4,776,602	2,764,852	137.4%
	926,986	2,968,312	3,340,530	372,218	12.5%

Per Ordinance 2004-1085, a \$15 Fee is to be imposed when a person pleads guilty or nolo contendere to, or is found guilty of, any criminal traffic infraction. The revenue is to be used exclusively to fund the maintenance and capital improvements associated with Court Facilities.

Revenues

Charges for Services increased by \$241,163 to more accurately reflect the \$15 fee designated to this operation.

Miscellaneous Revenue increased by \$131,055 as a result of higher investment pool earnings.

Expenditures

Operating Expenses have a net decrease of \$2,392,634. This is mainly attributable to a decrease of \$2,454,517 in trust fund expenditures. This is offset somewhat with an increase of \$200,000 in repairs and maintenance for various court facilities.

Other Uses have an increase of \$2,764,852. This is mainly attributable to an increase of \$10,000,000 that was transferred out to FY 10 authorized capital projects for the building of the new courthouse. This is offset somewhat with a decrease of \$7,235,148 in cash carryover.

CITY OF JACKSONVILLE, FLORIDA

SF 15U RECORDING FEES TECHNOLOGY

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	1,547,866	1,673,306	984,752	-688,554	-41.1%
MISCELLANEOUS REVENUE	117,426	112,443	11,305	-101,138	-89.9%
OTHER SOURCES	873,385	917,686	509,804	-407,882	-44.4%
	2,538,677	2,703,435	1,505,861	-1,197,574	-44.3%
EXPENDITURES					
OPERATING EXPENSES	2,039,807	2,219,885	1,505,859	-714,026	-32.2%
CAPITAL OUTLAY	138,258	483,550	2	-483,548	-100.0%
	2,178,065	2,703,435	1,505,861	-1,197,574	-44.3%

A Recording Fee of \$4.00 per page was imposed by the State as part of the implementation of Article 5 Revision 7. Of this \$4.00 fee, \$2.00 is set aside for the technology needs of the Courts, Public Defender and State Attorney. A separate sub-fund was created for use exclusively to fund court-related technology. Funds collected in this sub-fund are shared between the Courts, State Attorney and Public Defender based on a written agreement between the three parties.

Revenues

Charges for Services have decreased by \$688,554 as a result of lower Recording Fees because of a slow down in the housing market.

Miscellaneous Revenue decreased by \$101,138 as a result of a drop in investment earnings.

Other Sources decreased by \$407,882 as a result of a reduced Transfer from Fund Balance,

Expenditures

Operating Expenses and Capital Outlay were reduced as a result of a decrease in revenues caused by a slow down in the housing market as noted above.

Operating Expenses decreased by \$702,874. This decrease affected the Courts by \$593,188, Public Defender by \$12,856 and State Attorney by \$96,828. The largest decreases were in information technology division needs for \$430,199 and software, computer items under \$1,000 for \$251,894.

Capital Outlay had a decrease of \$483,548. This represents a decrease of \$226,800 for the Public Defender and a decrease of \$256,750 for the State Attorney.

Debt Service decreases by \$11,152 as a result of a decrease in the repayment to the banking fund.

CITY OF JACKSONVILLE, FLORIDA

SF 15V DUVAL COUNTY TEEN COURT PROGRAMS TRUST

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
FINES AND FORFEITS	522,068	517,946	511,034	-6,912	-1.3%
MISCELLANEOUS REVENUE	22,590	25,059	32,012	6,953	27.7%
OTHER SOURCES	0	0	208,499	208,499	
	544,658	543,005	751,545	208,540	38.4%
EXPENDITURES					
PERSONNEL EXPENSES	0	0	494,170	494,170	
OPERATING EXPENSES	292,028	343,090	247,375	-95,715	-27.9%
CAPITAL OUTLAY	0	5,000	10,000	5,000	100.0%
OTHER USES	0	194,915	0	-194,915	-100.0%
	292,028	543,005	751,545	208,540	38.4%

The Teen Court Program provides Duval County youth with an alternative to a conviction record by diverting them into programs where they are subject to peer group involvement as part of the rehabilitation process, and/or exposure to community service work, positive role models, law students, and the judicial system. In addition, a second program, the Teen Court Truancy Program has been developed in a truancy reduction effort.

As a result of Ordinance 2008-1058-E, the Duval County Teen Court Program and the Teen Court Truancy Program were transferred from the State Attorney to the Courts. The Duval County Teen Court program is funded by a \$3 fee assessed as a court cost against each person who pleads guilty or is convicted of a violation of a state criminal statute or municipal ordinance or who pays a fine or civil penalty for any violation of Chapter 316, Florida Statutes.

Revenues

Fines and Forfeits decreased by \$6,912 to more accurately reflect the \$3 fee designated for this operation.

Miscellaneous Revenue increased by \$6,953 as a result of higher investment earnings.

Other Sources increased by \$208,499 as a result of a larger transfer from fund balance.

Expenditures

Personnel Expenses have increased by \$494,170. This is primarily the result of an increase of \$372,556 for ten (10) position and related employee benefits that were previously paid through State funds.

Operating Expenses have decreased by \$95,715. This is mainly attributable to a decrease of \$115,590 in contractual services.

Capital Outlay has increased by \$5,000 for office equipment.

The decrease in Other Sources of \$194,915 is for Cash Carryover.

CITY OF JACKSONVILLE, FLORIDA

SF 15W LIBRARY CONFERENCE FACILITY TRUST

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
MISCELLANEOUS REVENUE	0	175,000	150,000	-25,000	-14.3%
OTHER SOURCES	0	150,000	0	-150,000	-100.0%
	0	325,000	150,000	-175,000	-53.8%
EXPENDITURES					
PERSONNEL EXPENSES	0	95,748	83,473	-12,275	-12.8%
OPERATING EXPENSES	0	79,252	64,303	-14,949	-18.9%
CAPITAL OUTLAY	0	150,000	0	-150,000	-100.0%
OTHER USES	0	0	2,224	2,224	
	0	325,000	150,000	-175,000	-53.8%

The Library Conference Facility Trust was established per Ordinance 2006-237-E for the purpose of managing funds for the revenue and operating expenditures of the Jacksonville Public Library Conference Facility. Trustees of the fund are authorized to spend monies for additional costs incurred by the Jacksonville Public Library in leasing the Conference Facilities for business, recreational, and social purposes. Beginning with the FY 09 Budget, the revenues and expenditures associated with the Library Conference Facility Trust shall be presented in the Mayor's Budget.

Revenues

Miscellaneous Revenues are generated from fees charged for use of the conference center. Revenues are projected to decrease by \$25,000.

Other Sources revenue comes from a transfer from fund balance. There is no transfer budgeted in FY 10.

Expenditures

Personnel expenses have been reduced by \$12,275 primarily as a result of a \$33,568 reduction in part time dollars. This was somewhat offset by an increase in permanent salaries of \$19,547, due to the increase of one (1) position that was transferred from the General Fund during the previous fiscal year.

Operating expenses were reduced by \$14,949 mainly as a result of a \$10,000 reduction in advertising and a \$6,324 reduction in repairs and maintenance. This was offset by an increase in dues and subscriptions of \$1000.

Capital Outlay has been decreased by \$150,000 as a result of no funding in FY 10.

Other Uses represents a cash carryover in the amount of \$2,224.

CITY OF JACKSONVILLE, FLORIDA

SF 171 911 EMERGENCY USER FEE

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	2,030,918	4,786,271	4,786,271	0	0.0%
MISCELLANEOUS REVENUE	61,035	50,000	59,000	9,000	18.0%
	2,091,953	4,836,271	4,845,271	9,000	0.2%
EXPENDITURES					
PERSONNEL EXPENSES	193,365	366,037	401,060	35,023	9.6%
OPERATING EXPENSES	1,407,798	4,470,233	4,434,059	-36,174	-0.8%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	0	0	10,151	10,151	
	1,601,163	4,836,271	4,845,271	9,000	0.2%

The two 9-1-1 Emergency User Fee subfunds (subfunds 171 and 173) combined pursuant to Senate Bill 1198. The wireless fee is \$0.50 and the land line fee is \$0.44.

This subfund compensates the Sheriff's Office and Fire and Rescue for the percentage of 911 calls taken by the call takers in the two departments as well as the three beaches areas.

Revenues

Miscellaneous Revenue increased by \$9,000 due to the projected increase in investment earnings.

Expenditures

Personnel Expenses increased by \$35,023 primarily due to the hiring of one (1) new employee during FY 09 and promoting two (2) other employees.

Operating Expenses decreased by \$36,174 primarily due to the decrease of \$110,587 in telephone and telegraph, \$58,301 in repairs and maintenance, \$45,149 in miscellaneous expenditures. These decreases are partially offset by an increase of \$199,488 in miscellaneous services and charges.

Other Uses increased by \$10,151 due to the increase in cash carryover.

CITY OF JACKSONVILLE, FLORIDA

SF 181 USD1 B/C NORTH COMBINED TID

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
TAXES	5,676,759	6,558,528	6,106,327	-452,201	-6.9%
MISCELLANEOUS REVENUE	14,600	0	0	0	
	<u>5,691,359</u>	<u>6,558,528</u>	<u>6,106,327</u>	<u>-452,201</u>	<u>-6.9%</u>
EXPENDITURES					
OPERATING EXPENSES	4,418,235	5,110,915	5,467,544	356,629	7.0%
CAPITAL OUTLAY	687,017	0	-62,975	-62,975	
OTHER USES	778,876	1,447,613	701,758	-745,855	-51.5%
	<u>5,884,127</u>	<u>6,558,528</u>	<u>6,106,327</u>	<u>-452,201</u>	<u>-6.9%</u>

This subfund is funded from a portion of ad valorem property taxes within the Northeast Tax Increment District (TID). Revenues were calculated using the approved millage rate of 9.2727 mills. The revenue is utilized to fund debt service payments and provide increased economic incentives for targeted industries to create job opportunities in the surrounding areas.

Revenues

Taxes decreased by \$452,201 as a result of lower assessed values within the Northeast Trust Fund tax increment district.

Expenditures

Operating Expenses are composed of miscellaneous incentives, bonds, grants, and loans to finance businesses and related community development projects. The increase of \$356,629 in expenditures is due to various increases and decreases in obligations associated with the TID.

Capital Outlay decreased by \$62,975 due to reduced construction costs.

Debt Service decreased by \$629,775 due to reduced debt obligations at the Carling building.

Other Uses decreased by \$116,080 due to reduced cash carry forward.

CITY OF JACKSONVILLE, FLORIDA

SF 182 USD1 A SOUTHSIDE TAX INCREMENT

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
TAXES	2,095,916	3,040,967	3,685,429	644,462	21.2%
MISCELLANEOUS REVENUE	1,027	91,250	101,830	10,580	11.6%
OTHER SOURCES	773,217	0	0	0	
	2,870,160	3,132,217	3,787,259	655,042	20.9%
EXPENDITURES					
OPERATING EXPENSES	264,385	2,561,840	2,413,271	-148,569	-5.8%
OTHER USES	1,454,380	570,377	1,373,988	803,611	140.9%
	1,718,765	3,132,217	3,787,259	655,042	20.9%

This subfund is funded from a portion of ad valorem property taxes within the Southside Tax Increment District (TID). Revenues were calculated using the approved millage rate of 9.2727 mills. The revenue is utilized to fund debt service payments and provide increased economic incentives for targeted industries to create job opportunities in the surrounding areas.

Revenues

Taxes increased by \$644,462 as a result of a higher millage rate and increase in property values within the Southside Trust Fund tax increment district.

Expenditures

Operating Expenses are composed of miscellaneous incentives, bonds, grants, and loans to finance businesses and related community development projects. Operational expenditures decreased by \$148,569 due mainly to the reduction in these obligations.

Debt Service expenditures had no significant change in funding.

Other Uses increased by \$790,947 as a result of a contribution to the General Fund.

CITY OF JACKSONVILLE, FLORIDA

SF 184 JACKSONVILLE BEACH TAX INCREMENT

DESCRIPTION	<u>FY 08 Actual</u>	<u>FY 09 Budget</u>	<u>FY 10 Approved</u>	<u>Dollar Change</u>	<u>Percent Change</u>
REVENUES					
TAXES	4,202,230	4,614,878	4,563,459	-51,419	-1.1%
	<u>4,202,230</u>	<u>4,614,878</u>	<u>4,563,459</u>	<u>-51,419</u>	<u>-1.1%</u>
EXPENDITURES					
GRANTS AND AIDS	4,202,230	4,614,878	4,563,459	-51,419	-1.1%
	<u>4,202,230</u>	<u>4,614,878</u>	<u>4,563,459</u>	<u>-51,419</u>	<u>-1.1%</u>

This subfund is funded from a portion of ad valorem property taxes within the Jacksonville Beach Tax Increment District (TID). Revenues were calculated using the approved millage rate of 5.4480 mills. The revenue is utilized to fund debt service payments and provide increased economic incentives for targeted industries to create job opportunities in the surrounding areas.

Revenues

Taxes decreased by \$51,419 mainly due to lower property values within the Jacksonville Beach tax increment district.

Expenditures

Grants and Aids represent the miscellaneous pass through of funding to Jacksonville Beach, decreasing by the same amount as the reduction in revenues, \$51,419.

CITY OF JACKSONVILLE, FLORIDA

SF 185 JIA AREA REDEVELOPMENT

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
TAXES	6,221,990	6,397,276	6,377,692	-19,584	-0.3%
MISCELLANEOUS REVENUE	86,513	78,538	34,777	-43,761	-55.7%
OTHER SOURCES	481,806	0	0	0	
	6,790,310	6,475,814	6,412,469	-63,345	-1.0%
EXPENDITURES					
OPERATING EXPENSES	176,850	227,192	317,000	89,808	39.5%
OTHER USES	6,603,064	6,248,622	6,095,469	-153,153	-2.5%
	6,779,915	6,475,814	6,412,469	-63,345	-1.0%

This subfund is funded from a portion of ad valorem property taxes within the Jacksonville International Airport (JIA) Tax Increment District (TID). Revenues were calculated using the approved millage rate of 9.2727 mills. The revenue is utilized to fund debt service payments and provide increased economic incentives for targeted industries to create job opportunities in the surrounding areas.

Revenues

Taxes decreased by \$19,584 mainly as a result of lower assessment values within the tax increment district.

Miscellaneous Revenue decreased by \$43,761 due to reduced HUD developers payments.

Expenditures

Operating Expenses represent two grants for local businesses and other miscellaneous expenditures. The expenses increased due to contractual obligations for development improvements within the JIA TID.

Debt Service increased by \$192,899 due to the end of the capitalized interest period following completion of the Town Center development.

Other Uses represent a smaller transfer to the General Fund. The reduction of \$346,052 is the effect of reduced tax revenues.

CITY OF JACKSONVILLE, FLORIDA

SF 191 JACKSONVILLE CHILDREN'S COMMISSION

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
INTERGOVERNMENTAL REVENUE	222,956	0	0	0	
CHARGES FOR SERVICES	195,202	0	0	0	
MISCELLANEOUS REVENUE	36,441	435,077	435,667	590	0.1%
OTHER SOURCES	22,299,560	22,005,482	21,058,173	-947,309	-4.3%
	22,754,158	22,440,559	21,493,840	-946,719	-4.2%
EXPENDITURES					
PERSONNEL EXPENSES	3,821,196	3,202,388	3,027,292	-175,096	-5.5%
OPERATING EXPENSES	2,449,934	3,110,246	2,404,780	-705,466	-22.7%
CAPITAL OUTLAY	60,674	3,006	6	-3,000	-99.8%
GRANTS AND AIDS	12,261,183	16,124,919	16,061,762	-63,157	-0.4%
OTHER USES	3,159,689	0	0	0	
	21,752,676	22,440,559	21,493,840	-946,719	-4.2%

The Jacksonville Children’s Commission (JCC) is an autonomous board with the ongoing responsibility of improving the lives of Jacksonville’s children by serving as the central focus for evaluating, planning and distributing city funds for children’s services consistent with city programs and goals. This Commission shall also be responsible for applying for state, federal, and private funds related to such programs on behalf of the city through appropriate grant applications. All city funds, including grants, expended for children’s services, regardless of source, shall be distributed and administered by the Commission after appropriation of such funds has been made by the Council.

Revenues

Miscellaneous Revenue increased by \$590 due to a minor revenue increase from the Duval County School Board of \$1,840, which was partially offset by a reduction of \$1,250 in investment earnings.

Other Sources decreased by \$947,309 as a result of a smaller contribution from the General Fund.

Expenditures

Personnel Expenses decreased by \$175,096 due to a reduction of salaries of \$90,283, a lapse of \$138,608, lower payroll taxes of \$22,153, and declines in part-time salaries of \$15,396 and workers compensation of \$4,336. These costs were somewhat offset by increases in special pay of \$8,352, retirement contributions of \$68,707 and health insurance of \$18,621.

Operating Expenses decreased by \$705,417, of which \$358,750 is in professional services, \$190,213 for operating supplies, \$70,636 for printing and binding, \$44,946 for promotions, and \$40,805 for miscellaneous service charges.

Capital Outlay decreased by \$3,000 as no capital was budgeted in FY 10.

Debt Service decreased by \$49 in accordance with the amortization schedule for debt repayment.

Grants and Aids decreased by \$63,157 as part of the budget reduction process.

CITY OF JACKSONVILLE, FLORIDA

SF 1A1 COMMUNITY DEVELOPMENT

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
INTERGOVERNMENTAL REVENUE	7,120,809	139,600	139,600	0	0.0%
MISCELLANEOUS REVENUE	298,733	0	0	0	
OTHER SOURCES	312,491	344,408	344,268	-140	0.0%
	7,732,033	484,008	483,868	-140	0.0%
EXPENDITURES					
PERSONNEL EXPENSES	748,494	233,477	221,729	-11,748	-5.0%
OPERATING EXPENSES	279,664	35,931	47,539	11,608	32.3%
CAPITAL OUTLAY	232,318	0	0	0	
GRANTS AND AIDS	2,728,724	75,000	75,000	0	0.0%
OTHER USES	3,969,812	139,600	139,600	0	0.0%
	7,959,012	484,008	483,868	-140	0.0%

Community Development Block Grant Subfund (1A1) - receives funding from the federal government which is used to provide activities that develop viable urban communities by providing decent housing, a suitable living environment and expansion of economic opportunities for low and moderate-income citizens in Duval County. In FY 09 funding for the majority of the CDBG grant was removed from the Mayor's annual budget cycle, and appropriated under separate legislation.

Revenues

There were no significant changes in revenues for FY 10.

Expenditures

Personnel Services had a net decrease of \$11,748 due mainly to a grant funding a portion of one position of \$8,290 and the salary/benefit reduction of \$5,844, offset mainly by increases in life and health insurance of \$1,476.

Operating Expenses increased by \$11,608, primarily due to increased legal costs.

CITY OF JACKSONVILLE, FLORIDA

SF 1D1 HUGUENOT PARK

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	240,592	294,600	393,000	98,400	33.4%
MISCELLANEOUS REVENUE	17,986	20,000	42,698	22,698	113.5%
OTHER SOURCES	363,303	451,399	341,673	-109,726	-24.3%
	621,881	765,999	777,371	11,372	1.5%
EXPENDITURES					
PERSONNEL EXPENSES	297,533	346,241	352,569	6,328	1.8%
OPERATING EXPENSES	224,538	255,671	248,883	-6,788	-2.7%
CAPITAL OUTLAY	7,313	0	0	0	
OTHER USES	114,015	164,087	175,919	11,832	7.2%
	643,399	765,999	777,371	11,372	1.5%

Huguenot Park provides the opportunity for waterfront park leisure facility activities at the 450-acre park site bordered by the Atlantic Ocean, St. Johns River and Ft. George Inlet. The trust fund is generally funded by entrance fees, camper rentals and a transfer from Hanna Park fund balance. The revenue is used for maintenance and the daily operations of the park.

Revenues

Charges for Services have increased by \$98,400 due to a projected increase in entrance fee revenues.

Miscellaneous Revenues have increased by a net of \$22,698 due to a \$31,198 increase in concession sales, offset by an \$8,500 reduction in miscellaneous sales and charges.

Other Sources experienced a decrease of \$109,726 because the subsidy from Kathryn A. Hanna Park has been reduced.

Expenditures

The increase in salaries is due to the reclassification of an Account Technician position to an Administrative Assistant position.

Operating Expenses have decreased by a net of \$6,788 primarily due to a \$4,300 reduction in internal service charges and a \$3,159 reduction in miscellaneous sales and charges. These reductions were somewhat offset by a \$788 increase in the funding for equipment rentals.

Other Uses are increasing by \$11,372 as a result of higher indirect costs.

CITY OF JACKSONVILLE, FLORIDA

SF 1D2 KATHRYN A HANNA PARK IMPROVEMENT

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	1,090,637	1,257,606	1,157,606	-100,000	-8.0%
MISCELLANEOUS REVENUE	94,855	123,639	188,488	64,849	52.5%
OTHER SOURCES	663,193	506,242	451,941	-54,301	-10.7%
	1,848,686	1,887,487	1,798,035	-89,452	-4.7%
EXPENDITURES					
PERSONNEL EXPENSES	515,379	664,266	671,870	7,604	1.1%
OPERATING EXPENSES	424,184	504,416	571,090	66,674	13.2%
CAPITAL OUTLAY	26,020	1	1	0	0.0%
OTHER USES	534,892	718,804	555,074	-163,730	-22.8%
	1,500,474	1,887,487	1,798,035	-89,452	-4.7%

The Kathryn A. Hanna Park Maintenance/Improvement Fund was established to receive all revenues and interest by the City from admission fees, rentals of equipment and other funds from activities and events occurring at the park. Also, all personnel, operating and capital expenses associated with Hanna Park are paid from the revenue generated.

Revenues

Charges for Services have decreased by \$100,000 due to fewer camper rentals.

Miscellaneous Revenue had a \$64,849 net increase due to a \$31,285 increase in concession sales, a \$42,000 increase in surcharges, and an \$8,436 reduction in investment pool earnings.

Other Sources represent a \$70,000 transfer from fund balance and a \$381,941 subsidy from the General fund.

Expenditures

Operating Expenses have increased by \$66,674 primarily as a result of a \$67,650 increase in miscellaneous charges, the majority of which are associated with the "Book Your Site" online camping reservation system, and a \$56,250 increase in internal service charges. The increases were offset by a \$29,150 decrease in other operating supplies, \$9,536 reduction in insurance, and a \$3,000 decrease in printing and binding.

Other Uses have decreased by \$163,730 due to a reduction in indirect cost of \$54,004 and a decrease in the subsidy to Huguenot Park of \$109,726.

CITY OF JACKSONVILLE, FLORIDA

SF 1D8 FLORIDA BOATER IMPROVEMENT PROGRAM

DESCRIPTION	<u>FY 08 Actual</u>	<u>FY 09 Budget</u>	<u>FY 10 Approved</u>	<u>Dollar Change</u>	<u>Percent Change</u>
REVENUES					
CHARGES FOR SERVICES	0	200,000	200,000	0	0.0%
	0	200,000	200,000	0	0.0%
EXPENDITURES					
OPERATING EXPENSES	0	200,000	200,000	0	0.0%
	0	200,000	200,000	0	0.0%

This trust fund was established to provide boat-related activities, removal of floating structures deemed a hazard to public safety and health, and for manatee and marine mammal protection.

Revenues

The Charges for Services budget remains consistent with FY 09 revenue levels of \$200,000.

Expenditures

The Operating Expenses budget remains consistent with FY 09 funding levels of \$200,000.

CITY OF JACKSONVILLE, FLORIDA

SF 1DA CECIL FIELD COMMERCE CENTER

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	38,556	32,000	43,610	11,610	36.3%
MISCELLANEOUS REVENUE	110,535	96,132	84,880	-11,252	-11.7%
OTHER SOURCES	1,790,355	1,590,465	1,665,065	74,600	4.7%
	1,939,446	1,718,597	1,793,555	74,958	4.4%
EXPENDITURES					
PERSONNEL EXPENSES	595,845	548,590	536,538	-12,052	-2.2%
OPERATING EXPENSES	1,131,437	1,170,006	1,257,016	87,010	7.4%
CAPITAL OUTLAY	68,565	1	1	0	0.0%
	1,795,847	1,718,597	1,793,555	74,958	4.4%

This subfund is for the recreational activities at the Cecil Field Commerce Center and includes the Community Center, Aquatic Complex, and Athletics Complex.

Revenues

Charges for Services have increased by \$11,610 as a result of additional revenues in organized event charges from swim meets and practices.

Miscellaneous Revenues have decreased by \$11,252 primarily due to a \$5,496 reduction in investment pool earnings and a \$5,877 reduction in overtime reimbursement charges. This was offset by a \$121 increase in miscellaneous revenues.

Other Sources increased by \$74,600 due to an increase in the General Fund contribution that was somewhat offset by a reduction of \$34,973 in transfers from fund balance.

Expenditures

Operating Expenses increased by \$87,010 primarily due to a \$176,709 increase in the cost of utilities and a management services contract with SMG. This was somewhat offset by a \$72,721 reduction in plant renewal charges, a \$5,092 decrease in insurance, a \$4,023 decrease in copier consolidation, and a \$5,000 decrease in other operating supplies.

CITY OF JACKSONVILLE, FLORIDA

SF 1F4 BEACH EROSION - LOCAL

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
MISCELLANEOUS REVENUE	11,006	0	0	0	
OTHER SOURCES	550,000	550,000	550,000	0	0.0%
	561,006	550,000	550,000	0	0.0%
EXPENDITURES					
OPERATING EXPENSES	11,479	0	0	0	
OTHER USES	0	550,000	550,000	0	0.0%
	11,479	550,000	550,000	0	0.0%

The Beach Erosion-Local subfund is primarily governed by the Local Cooperation Agreement (established in 1978) between the Federal Government (Corps of Engineers) and the City. The agreement provides for periodic renourishment of the County's beaches and to maintain the design profile for a total of 50 years (through the year 2028). Total project costs are shared between local funding and Federal funding at the level of 38.4% and 61.6% respectively.

The State is not a party to the aforementioned agreement but has participated in previous years in each phase of beach renourishment by contributing a percentage of the "local share". State funding is not guaranteed and is subject to State legislative approval. Funding levels are projected as follows:

Local Funding	38.4%
City's Share	53.8%
State Anticipated Share	46.2%
Federal Funding	<u>61.6%</u>
Total Beach Renourishment Funding	100.0%

The Local Cooperation Agreement, and a related Beach Renourishment Financing Plan, account for County beach renourishment projects every five (5) years. Contributions from the general fund, along with investment pool earnings, serve to satisfy the local-share obligations.

Revenues

Other Sources of revenue represents the annual City contribution of \$550,000 to finance a five (5) year County Beach renourishment project including the designing, permitting and monitoring phases.

Expenditures

Other Uses represent the annual contribution required to fund the City's portion of beach re-nourishment projects.

CITY OF JACKSONVILLE, FLORIDA

SF 1H2 ANIMAL CARE & CONTROL PROGRAMS

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	479,743	526,339	504,630	-21,709	-4.1%
FINES AND FORFEITS	3,392	0	0	0	
MISCELLANEOUS REVENUE	5,098	6,590	12,000	5,410	82.1%
OTHER SOURCES	5,431	0	0	0	
	493,664	532,929	516,630	-16,299	-3.1%
EXPENDITURES					
PERSONNEL EXPENSES	98,938	100,467	100,801	334	0.3%
OPERATING EXPENSES	355,962	432,462	413,269	-19,193	-4.4%
OTHER USES	0	0	2,560	2,560	
	454,900	532,929	516,630	-16,299	-3.1%

The Animal Care & Control Spay and Neuter Trust Fund provide funding for contract and staff veterinarians to administer spay and neuter services. The subfund is funded by revenue generated from the sale of licenses for non-altered animals. In addition, the budget also includes revenues from Animal Adoption Fees. Revenues derived from the Animal Adoption Program will be used to fund various expenses related to the surgical sterilization of animals adopted from the City's Animal Care & Control Center.

Revenues

Charges for Services decreased by \$21,709 due to a reduction in animal licenses fees.

Miscellaneous Revenue increased by \$5,410 due to higher private donations made to the animal shelter.

Expenditures

Personnel Expenses had no significant change in funding for FY 10.

Operating Expenses decreased by \$19,193 primarily due to reductions in advertising and promotion of \$25,000, offset mainly by an increase in chemical and drugs expenditures of \$7,828.

Other Uses increased by \$2,560 due to a cash carryover.

CITY OF JACKSONVILLE, FLORIDA

SF 1HA DRIVER EDUCATION SAFETY TRUST FUND

DESCRIPTION	<u>FY 08 Actual</u>	<u>FY 09 Budget</u>	<u>FY 10 Approved</u>	<u>Dollar Change</u>	<u>Percent Change</u>
REVENUES					
CHARGES FOR SERVICES	0	500,000	500,000	0	0.0%
	<u>0</u>	<u>500,000</u>	<u>500,000</u>	<u>0</u>	<u>0.0%</u>
EXPENDITURES					
GRANTS AND AIDS	0	500,000	500,000	0	0.0%
	<u>0</u>	<u>500,000</u>	<u>500,000</u>	<u>0</u>	<u>0.0%</u>

The Driver Education Safety Trust Fund was authorized by Ordinance 2002-1165-E. The funding is provided by an additional \$3 levy on each civil traffic penalty, in both circuit and county courts, to be used to fund driver education programs in public and non-public schools. The purpose of the Driver Education Safety program is to enhance traffic safety by providing a program funding source to public and non-public schools and by encouraging driving age students to participate in driver education classes at no or low cost to the schools.

Revenues

The budget remains consistent with FY 09 revenue levels of \$500,000.

Expenditures

The budget remains consistent with FY 09 funding levels of \$500,000.

CITY OF JACKSONVILLE, FLORIDA

SF 111 BETTER JACKSONVILLE TRUST FUND

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
TAXES	0	0	47,757,495	47,757,495	
	0	0	47,757,495	47,757,495	
EXPENDITURES					
OTHER USES	0	0	47,757,495	47,757,495	
	0	0	47,757,495	47,757,495	

This subfund was established to house the financial details related to the Better Jacksonville Plan (BJP). The Better Jacksonville Plan was approved by voters in 2001 and is a \$2.25 billion comprehensive growth management program that provides road and infrastructure improvements, environmental preservation, targeted economic development and new and improved public facilities. It is funded in part by a half-cent sales tax approved by Duval County voters in 2001. The various projects and programs funded by The Better Jacksonville Plan are administered by the City of Jacksonville, the JEA, and the Jacksonville Transportation Authority in cooperation with the Florida Department of Transportation.

Revenues

Taxes represent the portion of sales tax revenue in this subfund collected to cover the anticipated FY 10 debt requirements.

Expenditures

Other Uses consists of \$31,101,114 in transfers out to cover debt service interest payments and \$16,656,381 in transfers out to cover debt service principal payments related to the Better Jacksonville Plan (BJP) projects.

CITY OF JACKSONVILLE, FLORIDA

SF 1J1 CHOOSE LIFE TRUST FUND

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
MISCELLANEOUS REVENUE	43,940	47,000	62,076	15,076	32.1%
	43,940	47,000	62,076	15,076	32.1%
EXPENDITURES					
GRANTS AND AIDS	47,000	47,000	62,076	15,076	32.1%
	47,000	47,000	62,076	15,076	32.1%

The Choose Life Trust fund was established by Ordinance 2001-162-E. Funds in this trust are to be used in meeting the needs of pregnant women who are committed to placing their children up for adoption. The distribution of the funds occurs in accordance with the provisions set forth in Florida Statute 320.0858(30). In compliance with Florida Senate Bill 1526 (1999), no less than 70% of the funds will be used for direct services and up to 30% of the funds may be used for adoption, counseling, training or advertising.

The Jacksonville Regional Office of Catholic Charities Bureau Inc. was designated by the City Council as the Choose Life Distribution Agent with the responsibility of managing the funds and disbursing funds to all qualified/participating agencies in Duval County.

Revenues

The increase of \$15,076 represents a revenue credit resulting from the Catholic Charities Bureau returning unspent funds from prior years to the City for redistribution in FY 10.

Expenditures

The increase of \$15,076 in Grants and Aids is the result of the increase in revenues identified above.

CITY OF JACKSONVILLE, FLORIDA

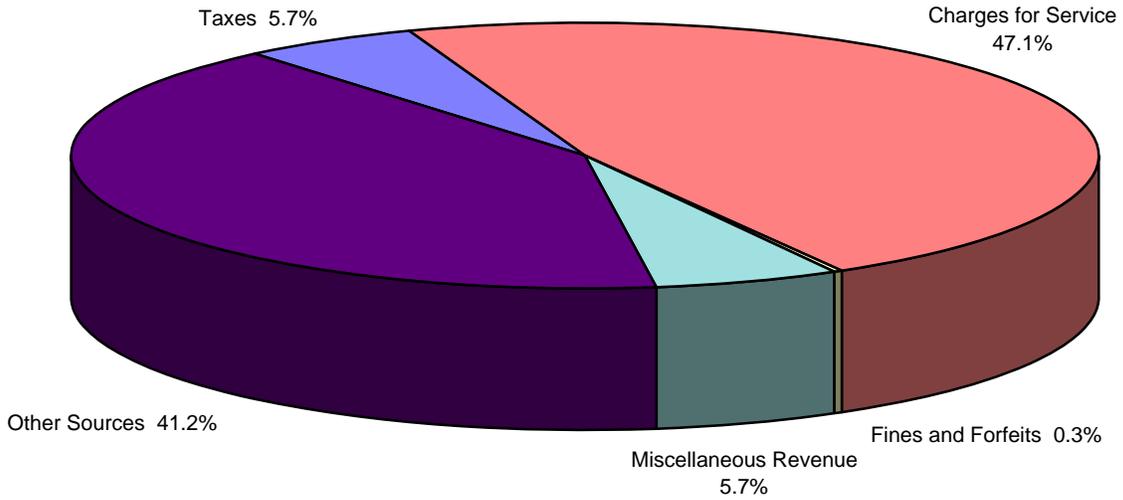
ENTERPRISE FUNDS Summary of Subfunds

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Other Uses	FY 10 Budgeted
411	Public Parking System	1,706,873	696,948	1		534,753	2,938,575
412	Parking Garage Revenue		395,791		1,364,265	263,682	2,023,738
431	Motor Vehicle Inspection	345,800	76,389			90,731	512,920
441	Solid Waste Disposal	5,557,643	55,677,004	2	5,555,560	1,010,689	67,800,898
442	Contamination Assessment		839,080				839,080
443	Landfill Closure	230,923	5,896,926	478,636			6,606,485
445	Solid Waste Facilities Mitigation					450,712	450,712
446	Solid Waste Class 3 Mitigation					249,098	249,098
461	Stormwater Services	8,648,507	5,853,668	1	1,507,898	13,480,229	29,490,303
462	Stormwater Capital Projects			11,280,000	4,326,441	7,792,704	23,399,145
4A1	Municipal Stadium - City		3,595,210			18,507,640	22,102,850
4A2	Municipal Stadium - SMG	2,096,142	6,156,185				8,252,327
4A6	Municipal Stadium - Debt Svc				11,388,163		11,388,163
4B1	Memorial Arena - City		1,557,873			79,362	1,637,235
4B2	Memorial Arena - SMG	1,747,124	3,842,930			1,337,235	6,927,289
4C1	Baseball Stadium - City		421,126	1		452,022	873,149
4C2	Baseball Stadium - SMG	297,597	497,920				795,517
4D1	Performing Arts - City		766,837	1		412,839	1,179,677
4D2	Performing Arts - SMG	818,528	1,887,231				2,705,759
4E1	Convention Center - City		689,680	1		4,043,403	4,733,084
4E2	Convention Center - SMG	1,356,863	1,252,181				2,609,044
4F1	Equestrian Center - City		276,979	1		401,555	678,535
4F2	Equestrian Center - SMG	439,984	541,223				981,207
Total Enterprise Funds		23,245,984	90,921,181	11,758,644	24,142,327	49,106,654	199,174,790

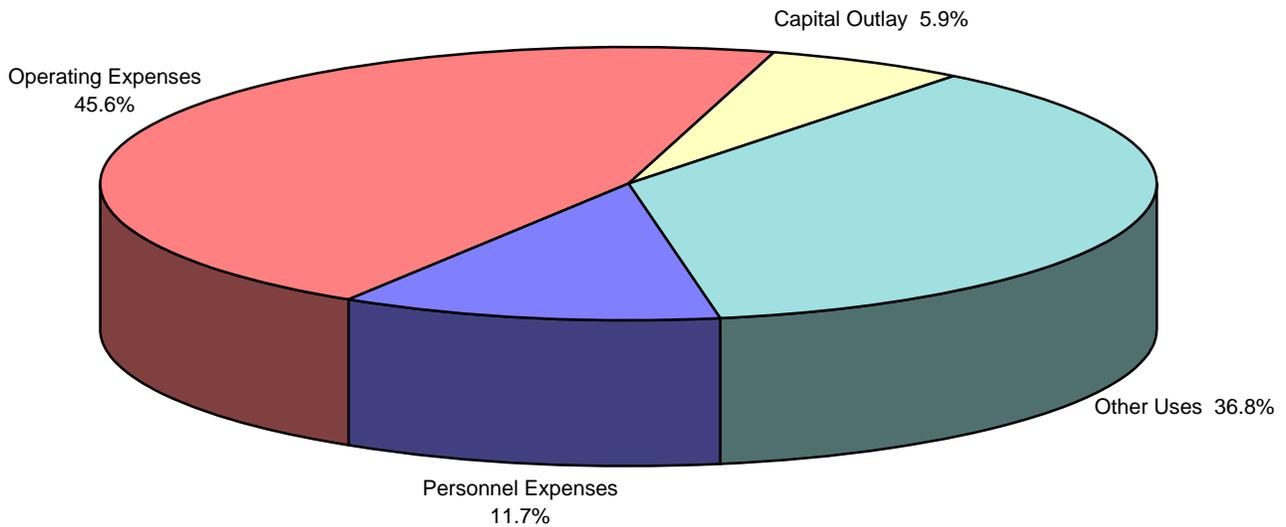
CITY OF JACKSONVILLE, FLORIDA

ENTERPRISE FUNDS

REVENUE SOURCES



EXPENDITURES BY CATEGORY



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

SF 411 PUBLIC PARKING SYSTEM

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	2,042,573	2,533,618	2,227,749	-305,869	-12.1%
FINES AND FORFEITS	547,996	581,669	683,075	101,406	17.4%
MISCELLANEOUS REVENUE	7,117	32,151	27,751	-4,400	-13.7%
OTHER SOURCES	2,137,819	0	0	0	
	4,735,505	3,147,438	2,938,575	-208,863	-6.6%
EXPENDITURES					
PERSONNEL EXPENSES	2,100,527	1,802,064	1,706,873	-95,191	-5.3%
OPERATING EXPENSES	801,331	763,518	696,948	-66,570	-8.7%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	1,801,776	581,855	534,753	-47,102	-8.1%
	4,703,634	3,147,438	2,938,575	-208,863	-6.6%

The Public Parking System subfund accounts for the revenues and expenditures of on-street and off-street parking. Revenues are generated through the daily and monthly parking fees, as well as other fines and forfeitures.

Revenues

Charges for Services decreased by \$305,869 due to reduced parking late fees.

Fines and Forfeits increased by \$101,406 which represents greater enforcement of parking violations.

Miscellaneous Revenue decreased by \$4,400 due to lower investment pool earnings.

Expenditures

Personnel Expenses had a net decrease of \$95,191 due primarily to a reduction in workers' compensation insurance of \$121,548, offset by increases in retirement contributions of \$17,937 and payroll taxes of \$7,700.

Operating Expenses had a net decrease of \$66,570 mainly due to lower miscellaneous services and charges of \$36,737, information technology data center costs of \$21,313, and postage of \$9,289.

Other Uses had a net decrease of \$47,102 primarily due to a salary lapse of \$33,122 and indirect cost of \$10,228.

CITY OF JACKSONVILLE, FLORIDA

SF 412 PARKING GARAGE REVENUE

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	1,620,624	1,733,680	1,646,027	-87,653	-5.1%
MISCELLANEOUS REVENUE	-25,656	0	0	0	
OTHER SOURCES	1,724,735	1,997,909	377,711	-1,620,198	-81.1%
	3,319,703	3,731,589	2,023,738	-1,707,851	-45.8%
EXPENDITURES					
OPERATING EXPENSES	713,276	502,776	395,791	-106,985	-21.3%
OTHER USES	-798,774	3,228,813	1,627,947	-1,600,866	-49.6%
	-85,498	3,731,589	2,023,738	-1,707,851	-45.8%

Public Garage Fund revenue includes funds collected from the Ed Ball Garage, St. James Building, Water Street Garage, Yates Building, and the City Hall Annex.

Revenues

Charges for Services decreased by \$87,653 due to reduced revenues from the downtown public garages.

Other Sources are lower by \$1,620,198 due to the final repayment of a debt obligation at the Water St. garage, reducing the need for a transfer from the general fund.

Expenditures

Operating Expenditures had a net reduction of \$106,985 due mainly to the decrease of \$216,765 in other charges and obligations which were offset by an increase in insurance of \$106,639.

Debt Service decreased by \$1,851,675, due to the termination of a debt obligation at the Water St. garage, as noted above.

Other Uses increased by \$250,682, primarily due to an upgrade of the automated gate mechanisms within the garages

CITY OF JACKSONVILLE, FLORIDA

SF 431 MOTOR VEHICLE INSPECTION

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	437,288	450,481	449,481	-1,000	-0.2%
MISCELLANEOUS REVENUE	1,722	3,500	3,500	0	0.0%
OTHER SOURCES	0	0	59,939	59,939	
	439,010	453,981	512,920	58,939	13.0%
EXPENDITURES					
PERSONNEL EXPENSES	347,771	348,724	345,800	-2,924	-0.8%
OPERATING EXPENSES	79,725	62,330	76,389	14,059	22.6%
OTHER USES	35,144	42,927	90,731	47,804	111.4%
	462,640	453,981	512,920	58,939	13.0%

Motor Vehicle Inspection funds are collected within the Parking Division. Funds are derived from associated inspections of school buses, city vehicles, vehicles for hire, and speedway safety under Chapter 426 of the Jacksonville Ordinance Code.

Revenues

Charges for Services had no significant change in revenue in FY 10.

Other Sources increased by \$59,939 due to a transfer from retained earnings.

Expenditures

Personnel Expenses had no significant change in FY 10.

Operating Expenses had a net increase of \$14,059 mainly due to increases in data center service costs of \$23,667. This was somewhat offset by minor reductions in other operating supplies, clothing and uniforms, plant renewal, and general liability insurance costs.

Other Uses expenditures increased by \$47,804 due to a realignment of indirect costs.

CITY OF JACKSONVILLE, FLORIDA

SF 441 SOLID WASTE DISPOSAL

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	36,282,796	46,216,886	45,228,482	-988,404	-2.1%
MISCELLANEOUS REVENUE	2,336,879	2,173,508	1,155,007	-1,018,501	-46.9%
OTHER SOURCES	33,915,786	20,783,952	21,417,409	633,457	3.0%
	72,535,461	69,174,346	67,800,898	-1,373,448	-2.0%
EXPENDITURES					
PERSONNEL EXPENSES	5,432,942	5,560,502	5,557,643	-2,859	-0.1%
OPERATING EXPENSES	59,365,509	57,845,773	55,677,004	-2,168,769	-3.7%
CAPITAL OUTLAY	0	2	2	0	0.0%
OTHER USES	231,123	5,768,069	6,566,249	798,180	13.8%
	65,029,574	69,174,346	67,800,898	-1,373,448	-2.0%

The Solid Waste Disposal subfund accounts for solid waste disposal operations, including collection of household and commercial waste and yard debris, and disposal activities, primarily at the Trail Ridge Landfill. It is comprised of multiple activities, including but not limited to collection administration, residential collection, and downtown collection.

Revenues

Charges for Services decreased \$988,404 mainly due to the effects of projected decreases in tonnage, most notably commercial and residential tipping fees in the amount of \$1,448,770 and \$663,118, respectively. Internal host fees decreased \$428,673 based upon a projected decrease in Class I tons and external host fees decreased \$722,428 based on a projected decrease in Class III tons. Offsetting these decreases, a \$2,597,035 increase in solid waste user fee collections is projected.

Miscellaneous Revenue decreased \$1,018,501 as a result of the downward trend and projected market values in the sale of recyclable materials.

Other Sources, comprising a transfer from the General Fund to subsidize the solid waste operations, increased by \$633,457 given the projected decreases in Charges for Services and Miscellaneous Revenue as compared to the total expenditures.

Expenditures

Personnel Expenses reflected a slight decrease of \$2,859 mainly due to the elimination of thirteen (13) vacant positions for \$305,953 and an \$87,554 decrease for a lapse. Mostly offsetting these decreases were increases in workers' compensation insurance and pension contributions of \$369,011 and \$30,865, respectively.

Operating Expenses decreased \$2,168,769 primarily due to a \$1,877,018 reduction in three (3) residential haulers' garbage disposal contracts, a \$728,304 reduction in fleet management costs, principally for fuel, and lower residential landfill charges of \$366,818 based on lower projections in tonnage. Offsetting these decreases, the contract for the operation of the landfill increased by \$643,536 and there was an increase of \$274,467 in the provision of legal costs.

CITY OF JACKSONVILLE, FLORIDA

Debt Service reflects a \$24,370 increase in funding to support principal and interest obligations.

Other Uses of funds increased \$773,810 given a \$578,506 increase in the allocation of indirect costs and a \$195,304 adjustment in the supervision allocation.

CITY OF JACKSONVILLE, FLORIDA

SF 442 CONTAMINATION ASSESSMENT

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	318,562	353,250	291,028	-62,222	-17.6%
MISCELLANEOUS REVENUE	84,502	64,608	70,900	6,292	9.7%
OTHER SOURCES	603,647	467,403	477,152	9,749	2.1%
	1,006,710	885,261	839,080	-46,181	-5.2%
EXPENDITURES					
OPERATING EXPENSES	198,856	885,261	839,080	-46,181	-5.2%
	198,856	885,261	839,080	-46,181	-5.2%

A Resource Recovery Fee (internal and external host fees) is applied to each Class I and Class III ton deposited at the Trail Ridge Landfill and private landfills. This fund receives \$0.24 per ton to assess and remedy contaminants found at approximately 50 closed landfill and dump sites.

Revenues

Charges for Services, representing internal and external host fees, decreased 17.6 percent based upon projected decreases in tonnage. Specifically, internal host fees decreased \$23,172 based upon a projected 96,548 decrease in Class I tons and external host fees decreased \$39,050 based on a 162,709 projected decrease in Class III tons.

Miscellaneous Revenue, consisting of investment pool earnings, increased 9.7 percent based upon projections of cash balances.

Other Sources of revenue consists of a transfer from retained earnings to fund the operations comprising Contamination Assessments. The 2.1percent increase is financially necessary due to decreases in internal and external host fees noted above.

Expenditures

The net decrease in Operating Expenses is primarily due to a \$54,263 reduction in professional services. A \$10,400 increase in the internal services allocation of legal services served to somewhat offset the professional services reduction.

CITY OF JACKSONVILLE, FLORIDA

SF 443 LANDFILL CLOSURE

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	2,628,135	2,914,311	2,400,982	-513,329	-17.6%
MISCELLANEOUS REVENUE	588,709	0	375,000	375,000	
OTHER SOURCES	15,927,252	31,489	3,830,503	3,799,014	2064.6%
	19,144,096	2,945,800	6,606,485	3,660,685	124.3%
EXPENDITURES					
PERSONNEL EXPENSES	230,127	279,986	230,923	-49,063	-17.5%
OPERATING EXPENSES	640,163	2,641,814	5,896,926	3,255,112	123.2%
CAPITAL OUTLAY	0	24,000	478,636	454,636	1894.3%
	870,290	2,945,800	6,606,485	3,660,685	124.3%

The Landfill Closure subfund was established to provide for the closure and post closure costs of North, East and Trail Ridge landfills. A Resource Recovery Fee (internal and external host fees) of \$1.98 on each ton of solid waste disposed in Duval County landfills is collected by the City and outside vendors and deposited into this fund.

Revenues

Charges for Services, representing internal and external host fees, decreased 17.6 percent based upon projected decreases in tonnage. Specifically, internal host fees decreased \$191,165 based upon a projected 96,548 decrease in Class I tons and external host fees decreased \$322,164 based on a 162,709 projected decrease in Class III tons.

Miscellaneous Revenue, consisting of investment pool earnings, is expected to contribute \$375,000 to the Landfill Closure subfund.

Other Sources of revenue consists of a transfer from retained earnings to fund operations and landfill closure costs.

Expenditures

Personnel expenses reflect the expected time and effort of eight (8) solid waste disposal and collections staff in the provision of landfill closure. The Personnel Expense decrease is solely attributable to a reduction in the allocation of the wages and benefits to the Landfill Closure operations from the solid waste disposal and collection activities based upon an anticipated reduction of staff obligations.

The net increase of \$3,255,112 in Operating Expenses is primarily due to higher closure costs associated with the Trail Ridge Landfill. The primary offset to this increase was the absence of \$1,728,309 previously budgeted in FY 09 for expansion of the landfill gas system.

Capital Outlay reflects a carryforward of funding for the purchase and development of an approximately 500 acre site adjacent to the Trail Ridge Landfill for use as a borrow pit to furnish material for landfill operations.

CITY OF JACKSONVILLE, FLORIDA

SF 445 SOLID WASTE FACILITIES MITIGATION

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	407,113	454,984	406,712	-48,272	-10.6%
MISCELLANEOUS REVENUE	46,695	36,728	44,000	7,272	19.8%
OTHER SOURCES	22,076	0	0	0	
	475,883	491,712	450,712	-41,000	-8.3%
EXPENDITURES					
OPERATING EXPENSES	20,630	0	0	0	
CAPITAL OUTLAY	0	0	0	0	
OTHER USES	56,927	491,712	450,712	-41,000	-8.3%
	77,557	491,712	450,712	-41,000	-8.3%

Facility Mitigation Class I Landfills subfund was established to mitigate concerns in areas surrounding Class I landfills. As of October 1, 2007 and pursuant to Ordinance 2007-739-E, internal host (Resource Recovery) fees are generated by a \$0.50 surcharge per Class I ton processed at the Trail Ridge Landfill. In addition, Ordinance 2007-739-E authorized the 50/50 sharing of the Class I surcharge between Class I Mitigation and the Taye Brown Regional Park Improvement Fund. Mitigation projects are determined pursuant to the City of Jacksonville's municipal code, Chapter 380, Part 4.

Revenues

Charges for Services represent the 50/50 revenue sharing of internal host fees authorized to Class I Mitigation and the Taye Brown Regional Park Improvement fund. The 10.6 percent decrease is based upon a 96,548 projected decrease in Class I tons.

Miscellaneous Revenue, consisting of investment pool earnings, increased 19.8 percent based upon projections of cash balances.

Expenditures

Other Uses are cash carryover funds that are placed in reserve pending future appropriations for mitigation activities. The \$41,000 decrease is primarily due to the reduction in internal host fees.

CITY OF JACKSONVILLE, FLORIDA

SF 446 SOLID WASTE CLASS III MITIGATION

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	256,558	280,952	199,598	-81,354	-29.0%
MISCELLANEOUS REVENUE	55,221	48,250	49,500	1,250	2.6%
OTHER SOURCES	687,860	0	0	0	
	999,639	329,202	249,098	-80,104	-24.3%
EXPENDITURES					
CAPITAL OUTLAY	0	0	0	0	
OTHER USES	541,253	329,202	249,098	-80,104	-24.3%
	541,253	329,202	249,098	-80,104	-24.3%

Facility Mitigation Class III Landfills subfund was established to mitigate concerns in areas surrounding Class III landfills (private Construction and Demolition Debris Landfills). External host fees are generated by a \$0.50 surcharge per Class III ton processed at landfills. Mitigation projects are determined pursuant to Jacksonville's Municipal Code, Chapter 380, Part 4.

Revenues

Charges for Services, representing external host fees, decreased 29 percent based upon a 162,709 projected decrease in Class III tonnage.

Miscellaneous Revenue, consisting of investment pool earnings, increased 2.6 percent based upon projections of cash balances.

Expenditures

Other Uses are cash carryover funds that are placed in reserve pending future appropriations for mitigation activities. The \$80,104 decrease is mostly due to the reduction in external host fees.

CITY OF JACKSONVILLE, FLORIDA

SF 461 STORMWATER SERVICES

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	7,504,561	25,698,807	28,101,452	2,402,645	9.3%
MISCELLANEOUS REVENUE	-264,061	150,000	95,000	-55,000	-36.7%
OTHER SOURCES	0	2,974,553	1,293,851	-1,680,702	-56.5%
	7,240,500	28,823,360	29,490,303	666,943	2.3%
EXPENDITURES					
PERSONNEL EXPENSES	54,662	8,827,087	8,648,507	-178,580	-2.0%
OPERATING EXPENSES	0	6,500,229	7,361,566	861,337	13.3%
CAPITAL OUTLAY	0	3,000	1	-2,999	-100.0%
OTHER USES	0	13,493,044	13,480,229	-12,815	-0.1%
	54,662	28,823,360	29,490,303	666,943	2.3%

The Stormwater Services subfund was created with the enactment of Ordinance# 2007-836-E and a new Chapter 754 – Stormwater Management Utility Code was created. The chapter declares the authority of the Stormwater User Fees as well as the basis for the rate and the collection thereof. Subsequently, Ordinance# 2008-129-E amended Chapter 754 to revise and add additional stormwater definitions, establish a system of user fee adjustments, credits and reductions for particular classes of properties and to provide that the fee is to be collected on a calendar year rather than a fiscal year basis.

Revenues

Charges for Services comprise Stormwater User Fees and late fees. The 9.3 percent increase is primarily related to an estimated increase in the impervious area given the number of premises increasing from 285,401 to 290,904.

Miscellaneous Revenue, consisting of investment pool earnings, decreased by 36.7 percent.

Other Sources of revenue consist of a \$1,293,851 general fund contribution. The \$1,680,702 decrease is primarily related to the absence of a \$1,413,553 transfer from fund balance in the FY 09 budget that will not be repeated in FY 10.

Expenditures

The \$178,580 net decrease in Personnel Services is primarily due to the elimination of three (3) vacant positions and the imposition of a lapse. Offsetting the decreases were increases in contributions for pension and group health insurance premiums.

The decrease in Operating Expenses of \$646,561 is mainly due to a \$500,000 reduction in costs associated with the National Pollution Discharge Elimination System permit and a \$100,000 reduction in debris removal.

Debt Service reflects a \$1,507,898 budget for the reimbursement of financed stormwater capital projects.

The \$12,815 net decrease in Other Uses is attributable to a \$1,373,899 decrease in the transfer of surplus operating funds to fund stormwater capital projects. This is somewhat offset by an indirect cost allocation of \$1,138,296 and the budgeting of a \$222,788 cash carryover.

CITY OF JACKSONVILLE, FLORIDA

SF 462 STORMWATER SERVICES - CAPITAL PROJECTS

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
OTHER SOURCES	0	21,343,044	23,399,145	2,056,101	9.6%
	0	21,343,044	23,399,145	2,056,101	9.6%
EXPENDITURES					
OPERATING EXPENSES	0	593,044	0	-593,044	-100.0%
CAPITAL OUTLAY	0	16,350,000	11,280,000	-5,070,000	-31.0%
DEBT SERVICE	0	0	460,830	460,830	
OTHER USES	0	4,400,000	11,658,315	7,258,315	165.0%
	0	21,343,044	23,399,145	2,056,101	9.6%

The Stormwater Services – Capital Projects subfund was created by Ordinance Number 2007-836-E (09/25/07) which served to repeal Chapter 754 (Stormwater Code) and re-create a new Chapter 754 (Stormwater Management Utility Code).

The Stormwater Services – Capital Projects subfund segregates the funding for capital projects financed by the Stormwater User Fees and debt proceeds.

Revenues and Expenditures reflect the second year of financing stormwater capital projects within this subfund.

Revenues

Other Sources of revenue consists of debt proceeds in the amount of \$11,280,000 and a \$12,119,145 transfer from the Stormwater Services subfund (461). The \$2,056,101 net increase reflects an increase in debt proceeds of \$3,430,000 which is partially offset by a \$1,373,899 reduction in the intrafund transfer of funds from the Stormwater Services operating fund (461).

Expenditures

Capital Outlay provides \$6,000,000 towards a county-wide drainage system rehabilitation, \$2,000,000 to continue the “Lower Eastside” drainage project, \$100,000 towards the Total Maximum Daily Load (TMDL) and River Accord Initiatives, and \$3,180,000 towards 11 other major stormwater capital projects.

Debt Service consists of principal and interest payments on the debt used to finance stormwater capital projects including fiscal agent fees. The \$666,603 decrease reflects the change in debt service and fiscal agent fees.

Other Uses comprise a \$7,792,704 cash carryforward budgeted in FY 10 for the purposes of funding capital projects in the following fiscal year.

CITY OF JACKSONVILLE, FLORIDA

SF 4A1 MUNICIPAL STADIUM - CITY

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
TAXES	7,498,426	7,472,950	6,766,136	-706,814	-9.5%
CHARGES FOR SERVICES	4,105,908	3,762,507	2,446,122	-1,316,385	-35.0%
MISCELLANEOUS REVENUE	2,613,178	5,330,470	3,964,861	-1,365,609	-25.6%
OTHER SOURCES	54,464,879	8,547,974	8,925,731	377,757	4.4%
	68,682,391	25,113,901	22,102,850	-3,011,051	-12.0%
EXPENDITURES					
PERSONNEL EXPENSES	2,028,611	2,027,103	0	-2,027,103	-100.0%
OPERATING EXPENSES	9,821,045	9,792,427	3,595,210	-6,197,217	-63.3%
CAPITAL OUTLAY	0	22,500	0	-22,500	-100.0%
OTHER USES	13,638,371	13,271,871	18,507,640	5,235,769	39.5%
	25,488,027	25,113,901	22,102,850	-3,011,051	-12.0%

SMG was hired by the City to manage several public entertainment facilities, including the Municipal Stadium. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. In FY 10, each venue will be split into two subfunds instead of one, allowing for a separate city subfund and a separate SMG subfund. For the Municipal Stadium, there is an additional subfund for debt service that has been created (4A6).

Revenues

Tax Revenue which is collected from the 2 Cent Tourist Development Tax and State Sales Tax Rebate was reduced by \$706,814 due to current economic conditions.

In FY 09, Charges for Services was budgeted in 4A1; in FY 10 funds are split between 4A1 and 4A2. The overall net increase of \$447,014 is due primarily to increases in contractual services of \$438,090 and ticket surcharges of \$92,108. These increases were somewhat offset by decreases in facility fee surcharges of \$55,000 and contractual services revenue of \$25,000.

In FY 09, Miscellaneous Revenue was budgeted in 4A1; in FY 10 funds are split between 4A1 and 4A2. The overall net decrease of \$45,058 is primarily due to decreases in the rental of city facilities of \$38,200 and other rent of \$30,000. These decreases were somewhat offset by several negligible increases.

Other Sources had a net increase of \$377,757 primarily due to an increased subsidy from the Convention Center of \$162,721 and an increased subsidy from the General Fund of \$234,795. These increases were partially offset by a decrease in the subsidy from the Memorial Arena of \$19,759.

Expenditures

In FY 09, Personnel Expenses were budgeted in 4A1; in FY 10, it will be budgeted in 4A2.

In FY 09, Operating Expenses were budgeted in 4A1; in FY 10, funds are split between 4A1 and 4A2. The overall net decrease of \$41,032 is mostly due to decreases in repairs and maintenance of \$472,835 and Advertising & promotion for \$154,700. These decreases are somewhat offset by increases in contractual services for \$472,835 and event contribution for \$145,000.

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

Capital Outlay had a reduction of \$22,500 due to funding being allocated within the Public Buildings Division budget.

Debt Service had a reduction of \$11,320,771 due to funding being allocated within subfund 4A6.

Other Sources had an increase of \$16,566,540, which represents an intrafund transfer to 4A6 for debt service expenditures.

CITY OF JACKSONVILLE, FLORIDA

SF 4A2 MUNICIPAL STADIUM - SMG

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	0	0	1,763,399	1,763,399	
MISCELLANEOUS REVENUE	0	0	1,320,551	1,320,551	
OTHER SOURCES	0	0	5,168,377	5,168,377	
	0	0	8,252,327	8,252,327	
EXPENDITURES					
PERSONNEL EXPENSES	0	0	2,096,142	2,096,142	
OPERATING EXPENSES	0	0	6,156,185	6,156,185	
	0	0	8,252,327	8,252,327	

SMG was hired by the City to manage several public entertainment facilities, including the Municipal Stadium. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. In FY 10, each venue will be split into two subfunds instead of one, allowing for a separate city subfund and a separate SMG subfund. For the Municipal Stadium, there is an additional subfund for debt service that has been created (4A6).

Revenues

In FY 09, Charges for Services was budgeted in 4A1; in FY 10 funds are split between 4A1 and 4A2. The overall net increase of \$447,014 is due primarily to increases in contractual services of \$438,090 and ticket surcharges of \$92,108. These increases were somewhat offset by decreases in facility fee surcharges of \$55,000 and contractual services revenue of \$25,000.

In FY 09, Miscellaneous Revenue was budgeted in 4A1; in FY 10 funds are split between 4A1 and 4A2. The overall net decrease of \$45,058 is primarily due to decreases in the rental of city facilities of \$38,200 and other rent of \$30,000. These decreases were somewhat offset by several negligible increases.

Other Sources represents the intrafund transfer of \$5,168,377 between 4A1 and 4A2 in order to compensate for the split of the Stadium's subfund in FY 10.

Expenditures

In FY 09, Personnel Expenses were budgeted in 4A1; in FY 10, it will be budgeted in 4A2. There was an increase of \$69,039 due to SMG's salaries and benefits costs.

In FY 09, Operating Expenses were budgeted in 4A1; in FY 10 funds are split between 4A1 and 4A2. The overall net decrease of \$41,032 is primarily due to decreases in repairs and maintenance of \$472,835 and advertising & promotion for \$154,700. These decreases are somewhat offset by increases in contractual services for \$472,835 and event contribution for \$145,000.

CITY OF JACKSONVILLE, FLORIDA

SF 4A6 MUNICIPAL STADIUM-OTHER REV/DEBT SVC

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
OTHER SOURCES	0	0	11,388,163	11,388,163	
	0	0	11,388,163	11,388,163	
EXPENDITURES					
OTHER USES	0	0	11,388,163	11,388,163	
	0	0	11,388,163	11,388,163	

SMG was hired by the City to manage several public entertainment facilities, including the Municipal Stadium. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. In FY 10, each venue will be split into two subfunds instead of one, allowing for a separate city subfund and a separate SMG subfund. For the Municipal Stadium, there is an additional subfund for debt service that has been created (4A6).

Revenues

In FY 09, Debt Service was budgeted in subfund 4A1; in FY 10, it will be budgeted in 4A6. Other Sources revenue of \$11,388,163 represents the transfer between 4A1 and 4A6 in order to fund debt service payments for the Municipal Stadium.

Expenditures

In FY 09, Debt Service was budgeted in subfund 4A1; in FY 10, it will be budgeted in 4A6. Expenditures of 11,388,163 represent the various debt service payments for the Municipal Stadium.

CITY OF JACKSONVILLE, FLORIDA

SF 4B1 MEMORIAL ARENA - CITY

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	5,520,199	5,573,205	300,000	-5,273,205	-94.6%
MISCELLANEOUS REVENUE	2,659,059	2,176,519	0	-2,176,519	-100.0%
OTHER SOURCES	918,188	0	1,337,235	1,337,235	
	9,097,446	7,749,724	1,637,235	-6,112,489	-78.9%
EXPENDITURES					
PERSONNEL EXPENSES	1,675,908	1,727,950	0	-1,727,950	-100.0%
OPERATING EXPENSES	6,378,916	5,416,064	1,557,873	-3,858,191	-71.2%
OTHER USES	3,465,420	605,710	79,362	-526,348	-86.9%
	11,520,244	7,749,724	1,637,235	-6,112,489	-78.9%

SMG was hired by the City to manage several public entertainment facilities, including the Memorial Arena. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. In FY 10, each venue will be split into two subfunds instead of one, allowing for a separate city subfund and a separate SMG subfund.

Revenues

In FY 09, Charges for Services was budgeted in 4B1; in FY 10 funds are split between 4B1 and 4B2. The overall net reduction of \$655,786 is due primarily to lower ticket surcharges of \$820,000, which is partially offset by an increase in contractual services of \$175,105.

In FY 09, Miscellaneous Revenue was budgeted in 4B1; in FY 10, it will be budgeted in 4B2.

Other Sources had an increase of \$1,337,235, due to a transfer from 4B2 to 4B1, in order to compensate for the split of venues subfunds in FY 10.

Expenditures

In FY 09, Personnel Expenses were budgeted in 4B1; in FY 10, it will be budgeted in 4B2.

In FY 09, Operating Expenses were budgeted in 4B1; in FY 10 funds are split between 4B1 and 4B2. There was no significant overall change in Operating Expenses for FY 10.

In FY 09, Other Uses were budgeted in 4B1; in FY 10 funds are split between 4B1 and 4B2. The overall net increase of \$810,887 is due to a transfer of \$1,337,235 between 4B2 and 4B1 in order to balance the subfunds. This is partially offset by the reduction in subsidies to the other venues by \$527,479.

CITY OF JACKSONVILLE, FLORIDA

SF 4B2 MEMORIAL ARENA - SMG

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	0	0	4,617,419	4,617,419	
MISCELLANEOUS REVENUE	0	0	2,309,870	2,309,870	
	0	0	6,927,289	6,927,289	
EXPENDITURES					
PERSONNEL EXPENSES	0	0	1,747,124	1,747,124	
OPERATING EXPENSES	0	0	3,842,930	3,842,930	
OTHER USES	0	0	1,337,235	1,337,235	
	0	0	6,927,289	6,927,289	

SMG was hired by the City to manage several public entertainment facilities, including the Memorial Arena. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. In FY 10, each venue will be split into two subfunds instead of one, allowing for a separate city subfund and a separate SMG subfund.

Revenues

In FY 09, Charges for Services was budgeted in 4B1; in FY 10 funds are split between 4B1 and 4B2. The overall net reduction of \$655,786 is due primarily to lower ticket surcharges of \$820,000, which is partially offset by an increase in contractual services of \$175,105.

In FY 09, Miscellaneous Revenue was budgeted in 4B1; in FY 10, it will be budgeted in 4B2. The net increase of \$133,351 is due primarily to the increase in rental of city facilities of \$348,991, miscellaneous sales and charges of \$30,000 and other rent of \$24,000. These increase were partially offset by the reductions in advertising fee of \$150,000 and concession sales of \$106,448.

Expenditures

In FY 09, Personnel Expenses were budgeted in 4B1; in FY 10, it will be budgeted in 4B2. There was an increase of \$19,174 due to increases in SMG's salaries and benefits costs.

In FY 09, Operating Expenses were budgeted in 4B1; in FY 10, funds are split between 4B1 and 4B2. There was no significant overall change in operating expenses for FY 10.

In FY 09, Other Uses were budgeted in 4B1; in FY 10, funds are split between 4B1 and 4B2. The overall net increase of \$810,887 is due to a transfer of \$1,337,235 between 4B2 and 4B1 in order to balance the subfunds. This is partially offset by the reduction in subsidies to the other venues by \$527,479.

CITY OF JACKSONVILLE, FLORIDA

SF 4C1 BASEBALL STADIUM - CITY

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	680,134	431,360	110,000	-321,360	-74.5%
MISCELLANEOUS REVENUE	223,722	163,101	113,973	-49,128	-30.1%
OTHER SOURCES	521,101	741,844	649,176	-92,668	-12.5%
	1,424,957	1,336,305	873,149	-463,156	-34.7%
EXPENDITURES					
PERSONNEL EXPENSES	286,239	270,916	0	-270,916	-100.0%
OPERATING EXPENSES	1,010,195	1,037,889	421,126	-616,763	-59.4%
CAPITAL OUTLAY	0	27,500	1	-27,499	-100.0%
OTHER USES	1,311,717	0	452,022	452,022	
	2,608,150	1,336,305	873,149	-463,156	-34.7%

SMG was hired by the City to manage several public entertainment facilities, including the Baseball Stadium. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. In FY 10, each venue will be split into two subfunds instead of one, allowing for a separate city subfund and a separate SMG subfund.

Revenues

In FY 09, Charges for Services was budgeted in 4C1; in FY 10 funds are split between 4C1 and 4C2. The overall net reduction of \$32,865 is due to the decrease in daily parking fees of \$16,635 and contractual services of \$28,730. These are partially offset by increases in other ticket surcharges of \$14,000.

In FY 09, Miscellaneous Revenue was budgeted in 4C1; in FY 10 funds are split between 4C1 and 4C2. There are no overall significant changes to Miscellaneous Revenue.

Expenditures

In FY 09, Personnel Expenses were budgeted in 4C1; in FY 10, it will be budgeted in 4C2.

In FY 09, Operating Expenses were budgeted in 4C1; in FY 10, funds are split between 4C1 and 4C2. The overall net reduction of \$118,843 is due primarily to decreases in utilities costs of \$52,546, contractual services of \$35,271, repairs and maintenance costs of \$17,654, insurance of \$3,103, travel costs of \$1,605 and office supplies of \$1,000.

Capital Outlay was reduced by \$27,499 due to funding being allocated in the Public Buildings Division budget.

CITY OF JACKSONVILLE, FLORIDA

SF 4C2 BASEBALL STADIUM - SMG

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	0	0	288,495	288,495	
MISCELLANEOUS REVENUE	0	0	55,000	55,000	
OTHER SOURCES	0	0	452,022	452,022	
	0	0	795,517	795,517	
EXPENDITURES					
PERSONNEL EXPENSES	0	0	297,597	297,597	
OPERATING EXPENSES	0	0	497,920	497,920	
	0	0	795,517	795,517	

SMG was hired by the City to manage several public entertainment facilities, including the Baseball Stadium. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. In FY 10, each venue will be split into two subfunds instead of one, allowing for a separate city subfund and a separate SMG subfund.

Revenues

In FY 09, Charges for Services was budgeted in 4C1; in FY 10 funds are split between 4C1 and 4C2. The overall net reduction of \$32,865 is due to the decrease in daily parking fees of \$16,635 and contractual services of \$28,730. These are partially offset by increases in other ticket surcharges of \$14,000.

In FY 09, Miscellaneous Revenue was budgeted in 4C1; in FY 10 funds are split between 4C1 and 4C2. There are no overall significant changes to Miscellaneous Revenue.

In FY 09, Other Sources revenue was budgeted in 4C1; in FY 10 funds are split between 4C1 and 4C2. The overall net increase of \$359,354 is primarily due an intrafund transfer between 4C1 and 4C2, in order to compensate for the split of venues subfunds in FY 10.

Expenditures

In FY 09, Personnel Expenses were budgeted in 4C1; in FY 10, it will be budgeted in 4C2. The increase of \$26,681 represents increases in SMG's salaries and benefits costs.

In FY 09, Operating Expenses were budgeted in 4C1; in FY 10, funds are split between 4C1 and 4C2. The overall net reduction of \$118,843 is due primarily to decreases in utilities costs of \$52,546, contractual services of \$35,271, repairs and maintenance costs of \$17,654, insurance of \$3,103, travel costs of \$1,605 and office supplies of \$1,000.

CITY OF JACKSONVILLE, FLORIDA

SF 4D1 PERFORMING ARTS - CITY

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	1,649,680	2,362,039	200,000	-2,162,039	-91.5%
MISCELLANEOUS REVENUE	620,645	707,622	43,064	-664,558	-93.9%
OTHER SOURCES	25,334,887	582,141	936,613	354,472	60.9%
	27,605,212	3,651,802	1,179,677	-2,472,125	-67.7%
EXPENDITURES					
PERSONNEL EXPENSES	800,161	779,693	0	-779,693	-100.0%
OPERATING EXPENSES	2,462,595	2,866,609	766,837	-2,099,772	-73.2%
CAPITAL OUTLAY	0	5,500	1	-5,499	-100.0%
OTHER USES	0	0	412,839	412,839	
	3,262,755	3,651,802	1,179,677	-2,472,125	-67.7%

SMG was hired by the City to manage several public entertainment facilities, including the Performing Arts Center. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. In FY 10, each venue will be split into two subfunds instead of one, allowing for a separate city subfund and a separate SMG subfund.

Revenues

In FY 09, Charges for Services was budgeted in 4D1; in FY 10 funds are split between 4D1 and 4D2. The overall decrease of \$423,141 is due to a reduction in contractual services of \$303,141, rental of city facilities of \$120,950 and other ticket surcharges of \$20,000.

In FY 09, Miscellaneous Revenue was budgeted in 4D1; in FY 10 funds are split between 4D1 and 4D2. The increase of \$110,536 is primarily due to a reduction in rental of city facilities of \$120,950, which is somewhat offset by an increase in concession sales of \$13,003.

In FY 09, Other Sources revenue was budgeted in 4D1; in FY 10 funds are split between 4D1 and 4D2, the overall increase of \$767,311 represents an interfund transfer from the Convention Center of \$936,613, offset by a reduction of \$323,417 in the General Fund subsidy.

Expenditures

In FY 09, Personnel Expenses were budgeted in 4D1; in FY 10, it will be budgeted in 4D2.

In FY 09, Operating Expenses were budgeted in 4D1; in FY 10, funds are split between 4D1 and 4D2. The overall net decrease of \$212,541 is primarily due to a reduction in contractual services of \$174,066 and repairs and maintenance of \$21,801.

Capital Outlay was reduced by \$4,999 due to funding being allocated in the Public Buildings Division budget.

CITY OF JACKSONVILLE, FLORIDA

SF 4D2 PERFORMING ARTS - SMG

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	0	0	1,738,898	1,738,898	
MISCELLANEOUS REVENUE	0	0	554,022	554,022	
OTHER SOURCES	0	0	412,839	412,839	
	0	0	2,705,759	2,705,759	
EXPENDITURES					
PERSONNEL EXPENSES	0	0	818,528	818,528	
OPERATING EXPENSES	0	0	1,887,231	1,887,231	
	0	0	2,705,759	2,705,759	

SMG was hired by the City to manage several public entertainment facilities, including the Performing Arts Center. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. In FY 10, each venue will be split into two subfunds instead of one, allowing for a separate city subfund and a separate SMG subfund.

Revenues

In FY 09, Charges for Services was budgeted in 4D1; in FY 10 funds are split between 4D1 and 4D2. The overall decrease of \$423,141 is due to a reduction in contractual services of \$303,141, rental of city facilities of \$120,950 and other ticket surcharges of \$20,000.

In FY 09, Miscellaneous Revenue was budgeted in 4D1; in FY 10 funds are split between 4D1 and 4D2. The increase of \$110,536 is primarily due to a reduction in rental of city facilities of \$120,950, which is somewhat offset by an increase in concession sales of \$13,003.

In FY 09, Other Sources revenue was budgeted in 4D1; in FY 10 funds are split between 4D1 and 4D2, the overall increase of \$767,311 represents an interfund transfer from the Convention Center of \$936,613 which is partially offset by a reduction of \$323,417 in General Fund subsidy.

Expenditures

In FY 09, Personnel Expenses were budgeted in 4D1; in FY 10, it will be budgeted in 4D2. The increase of \$38,835 represents increases in SMG's salaries and benefits costs.

In FY 09, Operating Expenses were budgeted in 4D1; in FY 10, funds are split between 4D1 and 4D2. The overall net decrease of \$212,541 is primarily due to a reduction in contractual services of \$174,066 and repairs and maintenance of \$21,801.

CITY OF JACKSONVILLE, FLORIDA

SF 4E1 CONVENTION CENTER - CITY

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
TAXES	5,197,457	5,188,353	4,503,995	-684,358	-13.2%
CHARGES FOR SERVICES	1,035,860	819,771	0	-819,771	-100.0%
MISCELLANEOUS REVENUE	1,063,249	1,244,976	71,360	-1,173,616	-94.3%
OTHER SOURCES	20,757,806	797,156	157,729	-639,427	-80.2%
	28,054,371	8,050,256	4,733,084	-3,317,172	-41.2%
EXPENDITURES					
PERSONNEL EXPENSES	1,290,544	1,239,458	0	-1,239,458	-100.0%
OPERATING EXPENSES	2,391,200	2,515,052	689,680	-1,825,372	-72.6%
CAPITAL OUTLAY	0	11,000	1	-10,999	-100.0%
OTHER USES	3,884,626	4,284,746	4,043,403	-241,343	-5.6%
	7,566,370	8,050,256	4,733,084	-3,317,172	-41.2%

SMG was hired by the City to manage several public entertainment facilities, including the Convention Center. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. In FY 10, each venue will be split into two subfunds instead of one, allowing for a separate city subfund and a separate SMG subfund.

Revenues

Taxes represent the revenues from the Tourist Development Tax, which is expected to decline by \$684,358 in FY 10.

In FY 09, Charges for Services was budgeted in 4E1; in FY 10 the funds are moved to 4E2. The increase of \$126,091 is due to higher contractual services revenue of \$166,430 which is offset by a decrease of \$38,339 in daily parking fees and other ticket surcharges of \$2,000.

In FY 09, miscellaneous revenue was budgeted in 4E1; in FY 10 funds are split between 4E1 and 4E2. The reduction of \$281,326 is due primarily to a reduction in rental of city facilities of \$100,354 and concession sales of \$178,703.

In FY 09, other sources revenue was budgeted in 4E1; in FY 10 funds are split between 4E1 and 4E2. The decrease of \$639,427 in subfund 4E1 is due to a reduced transfer from fund balance.

Expenditures

In FY 09, Personnel Expenses were budgeted in 4E1; in FY 10, it will be budgeted in 4E2.

In FY 09, Operating Expenses were budgeted in 4E1; in FY 10, funds are split between 4E1 and 4E2. The overall net reduction of \$573,191 is due to a decrease in extraordinary repairs of \$660,000 which is somewhat offset by increases in contractual services of \$161,614.

Capital Outlay was reduced by \$10,999 due to funding being allocated in the Public Buildings Division budget.

Debt Service was reduced by \$3,402,672 due to the retirement of debt on the Convention Center in FY 10.

Other Uses increased by \$3,161,329 due to increased fund transfers to other venues.

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

SF 4E2 CONVENTION CENTER - SMG

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	0	0	945,862	945,862	
MISCELLANEOUS REVENUE	0	0	892,290	892,290	
OTHER SOURCES	0	0	770,892	770,892	
	0	0	2,609,044	2,609,044	
EXPENDITURES					
PERSONNEL EXPENSES	0	0	1,356,863	1,356,863	
OPERATING EXPENSES	0	0	1,252,181	1,252,181	
	0	0	2,609,044	2,609,044	

SMG was hired by the City to manage several public entertainment facilities, including the Convention Center. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. In FY 10, each venue will be split into two subfunds instead of one, allowing for a separate city subfund and a separate SMG subfund.

Revenues

In FY 09, Charges for Services was budgeted in 4E1; in FY 10 the funds are moved to 4E2. The increase of \$126,091 is due to higher contractual services revenue of \$166,430 which is offset by a decrease of \$38,339 in daily parking fees and other ticket surcharges of \$2,000.

In FY 09, miscellaneous revenue was budgeted in 4E1; in FY 10 funds are split between 4E1 and 4E2. The reduction of \$281,326 is due primarily to a reduction in rental of city facilities of \$100,354 and concession sales of \$178,703.

In FY 09, Other Sources revenue was budgeted in 4E1; in FY 10 funds are split between 4E1 and 4E2. The \$770,892 is due to the transfer necessary between 4E1 and 4E2 in order to compensate for the split of venues subfunds in FY 10.

Expenditures

In FY 09, Personnel Expenses were budgeted in 4E1; in FY 10, it will be budgeted in 4E2. The increase of \$117,405 represents increases in SMG salaries and benefits costs.

In FY 09, Operating Expenses were budgeted in 4E1; in FY 10, funds are split between 4E1 and 4E2. The overall net reduction of \$573,191 is due to a decrease in extraordinary repairs of \$660,000 which is somewhat offset by increases in contractual services of \$161,614.

CITY OF JACKSONVILLE, FLORIDA

SF 4F1 EQUESTRIAN CENTER - CITY

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	591,288	692,767	0	-692,767	-100.0%
MISCELLANEOUS REVENUE	294,113	524,088	2,000	-522,088	-99.6%
OTHER SOURCES	13,111,240	412,758	676,535	263,777	63.9%
	13,996,641	1,629,613	678,535	-951,078	-58.4%
EXPENDITURES					
PERSONNEL EXPENSES	438,325	430,495	0	-430,495	-100.0%
OPERATING EXPENSES	1,011,036	1,193,618	276,979	-916,639	-76.8%
CAPITAL OUTLAY	0	5,500	1	-5,499	-100.0%
OTHER USES	0	0	401,555	401,555	
	1,449,361	1,629,613	678,535	-951,078	-58.4%

SMG was hired by the City to manage several public entertainment facilities, including the Equestrian Center. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. In FY 10, each venue will be split into two subfunds instead of one, allowing for a separate city subfund and a separate SMG subfund.

Revenues

In FY 09, Charges for Services of \$692,767 was budgeted in 4F1; in FY 10, the funds are moved to 4F2.

In FY 09, Miscellaneous Revenue of \$524,088 was budgeted in 4F1; in FY 10, funds are split between 4F1 and 4F2. The overall decreased by \$329,958 is due primarily to reductions in rental of city facilities of \$181,863, concession sales of \$96,140 and stadium name proceeds of \$92,000. These are partially offset by an increase of \$40,000 in advertising revenues.

Other Sources revenue increased by \$263,777 due to a larger contribution from the General Fund and transfers from other venues.

Expenditures

In FY 09, Personnel Expenses were budgeted in 4F1; in FY 10, it will be budgeted in 4F2.

In FY 09, \$1,193,618 was budgeted for Operating Expenses in 4F1; in FY 10, funds are split between 4F1 and 4F2. The overall net reduction of \$375,416 is primarily due a decrease in contractual services of \$173,275, repairs and maintenance of \$106,500, building plant renewal of \$29,628, event contribution of \$25,000, utilities of \$6,969, and memberships and subscriptions of \$4,950.

Capital Outlay decreased by \$5,499 due to building improvements being allocated in the Public Building Division budget.

CITY OF JACKSONVILLE, FLORIDA

SF 4F2 EQUESTRIAN CENTER - SMG

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	0	0	387,522	387,522	
MISCELLANEOUS REVENUE	0	0	192,130	192,130	
OTHER SOURCES	0	0	401,555	401,555	
	0	0	981,207	981,207	
EXPENDITURES					
PERSONNEL EXPENSES	0	0	439,984	439,984	
OPERATING EXPENSES	0	0	541,223	541,223	
	0	0	981,207	981,207	

SMG was hired by the City to manage several public entertainment facilities, including the Equestrian Center. Ordinance 2007-1265 extended the contract between the City and SMG through March 30, 2013. In FY 10, each venue will be split into two subfunds instead of one, allowing for a separate city subfund and a separate SMG subfund.

Revenues

In FY 09, Charges for Services of \$692,767 was budgeted in 4F1; in FY 10 the funds are moved to 4F2. The overall decrease of \$305,245 is due to lower projected attendance and revenues in FY 10. Primarily the reductions are in contractual services revenue of \$253,164, parking fees of \$36,607 and ticket surcharge of \$15,474.

In FY 09, Miscellaneous Revenue of \$524,088 was budgeted in 4F1; in FY 10, funds are split between 4F1 and 4F2. The overall decreased by \$329,958 is due primarily to reductions in rental of city facilities of \$181,863, concession sales of \$96,140 and stadium name proceeds of \$92,000. These are partially offset by an increase of \$40,000 in advertising revenues.

Other Sources revenue represents a transfer from 4F1 to 4F2 of \$401,555 in order to compensate for the split of venues subfunds in FY 10.

Expenditures

In FY 09, Personnel Expenses were budgeted in 4F1; in FY 10, it will be budgeted in 4F2. The increase of \$9,489 represents increases in SMG salaries and benefits costs.

In FY 09, \$1,193,618 was budgeted for Operating Expenses in 4F1; in FY 10, funds are split between 4F1 and 4F2. The overall net reduction of \$375,416 is primarily due a decrease in contractual services of \$173,275, repairs and maintenance of \$106,500, building plant renewal of \$29,628, event contribution of \$25,000, utilities of \$6,969, and memberships and subscriptions of \$4,950.

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

INTERNAL SERVICE FUNDS

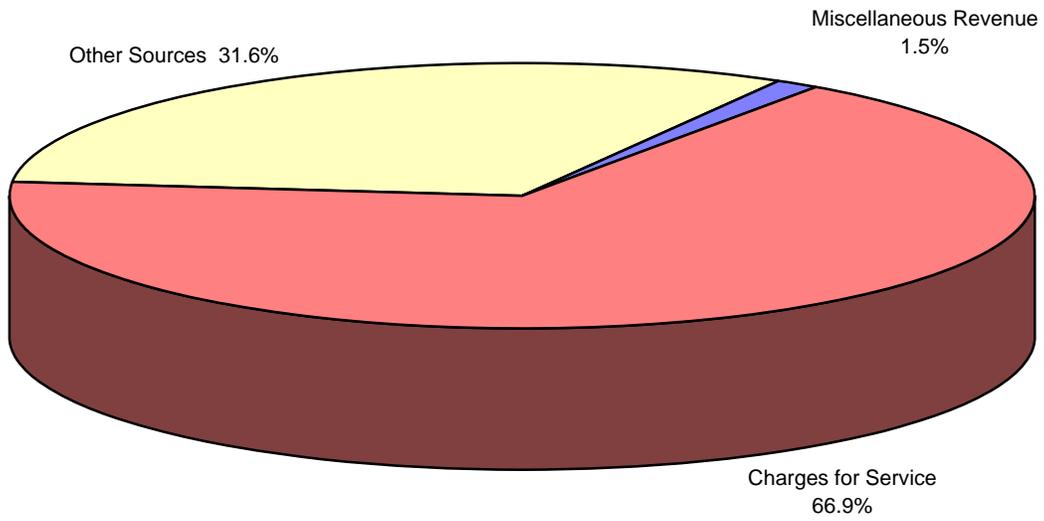
Summary of Subfunds

S/F	Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Other Uses	FY 10 Budgeted
511	Fleet Mgt - Operations	7,204,788	29,030,213	2	98,813	1,446,857	37,780,673
512	Vehicle Replacement	181,415	46,791	3,160,500	13,593,392	3,300,825	20,282,923
513	Direct Replacement			4,263,900			4,263,900
521	Copy Center	391,500	1,574,072	1		118,230	2,083,803
531	ITD Operations	13,464,089	10,680,996	6,251	731,488	1,200,844	26,083,668
533	Communications	508,412	6,591,975	1		90,401	7,190,789
534	Radio Communications	898,660	2,159,615	1	4,139,027	83,333	7,280,636
535	Sys Dev/Tech Replacement					187,917	187,917
536	Tech System Development	471,871	472,417	1,269,439	3,524,513		5,738,240
551	Office of General Counsel	7,368,070	1,605,391	1		420,824	9,394,286
561	Self Insurance	1,258,698	27,478,005	1		3,276,242	32,012,946
571	Group Health	815,137	86,247,646	1		436,892	87,499,676
581	Insured Programs	400,264	9,658,289	1		(490,503)	9,568,051
592	Banking Fund		410,050		38,978,389	113,628,206	153,016,645
Total Internal Service Funds		32,962,904	175,955,460	8,700,099	61,065,622	123,700,068	402,384,153

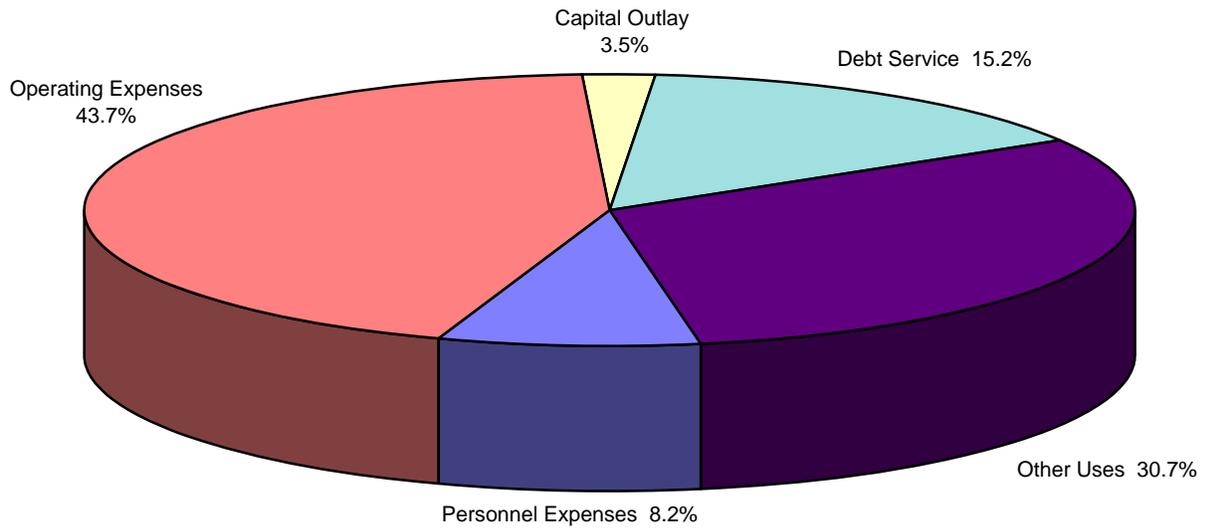
CITY OF JACKSONVILLE, FLORIDA

INTERNAL SERVICE FUNDS

REVENUE SOURCES



EXPENDITURES BY CATEGORY



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

SF 511 FLEET MGMT - OPERATIONS

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	37,757,704	48,226,655	37,254,502	-10,972,153	-22.8%
Miscellaneous Revenue	286,114	332,650	526,171	193,521	58.2%
Other Sources	26,485	0	0	0	
	38,070,303	48,559,305	37,780,673	-10,778,632	-22.2%
EXPENDITURES					
Personnel Expenses	7,410,703	7,754,848	7,204,788	-550,060	-7.1%
Operating Expenses	30,005,998	39,254,535	29,030,213	-10,224,322	-26.0%
Capital Outlay	39,444	2	2	0	0.0%
Debt Service	0	103,063	98,813	-4,250	-4.1%
Other Uses	1,413,103	1,446,857	1,446,857	0	0.0%
	38,869,248	48,559,305	37,780,673	-10,778,632	-22.2%

Municipal Code 106.216 Ordinance Number 91-723-282: This is a proprietary subfund to account for the operations of the City's Motor Pool. The Motor Pool is responsible for all of the maintenance and fueling of the City's vehicle fleet including most independent authorities and the Duval County School Board. This entity, like all of the City's other internal service funds, recovers its costs via charges to its users.

Revenues

Charges for Services include the internal service charges billed to using agencies as well as a small amount of revenue for contract parking. This revenue is directly related to the increases or decreases in the expenditures of this sub-fund. As noted below in Operating Expenses, fuel is the primary contributor.

Miscellaneous Revenue includes any reimbursement for warranty work and contribution-loss deductibles. \$109,116 of the increase is in reimbursement for warranty work and \$91,405 is in contribution-loss deductibles. The growth in these line items is consistent with current and prior year actuals.

Expenditures

Personnel Expenses decreased due to the elimination of seventeen positions as well as two positions being unfunded and placed in a vacancy pool as part of the budget process. This savings is being offset slightly by an increase in pension costs.

Operating Expense decrease is being driven by anticipated fuel prices. Of the total change, \$10,100,530 is due to decreased funding for fuel.

Debt Service consists of the internal service allocation charged by the Banking Fund (subfund 592) to cover both interest and principal for monies borrowed for prior year projects.

Other Uses represents an indirect cost allocation.

CITY OF JACKSONVILLE, FLORIDA

SF 512 FLEET MGMT - VEHICLE REPLACEMENT

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	13,233,173	16,611,580	16,847,423	235,843	1.4%
Miscellaneous Revenue	352,026	1,265,448	275,000	-990,448	-78.3%
Other Sources	12,631,715	6,882,500	3,160,500	-3,722,000	-54.1%
	26,216,914	24,759,528	20,282,923	-4,476,605	-18.1%
EXPENDITURES					
Personnel Expenses	0	0	181,415	181,415	
Operating Expenses	0	0	46,791	46,791	
Capital Outlay	12,251,531	6,882,500	3,160,500	-3,722,000	-54.1%
Debt Service	10,562,887	14,492,536	13,593,392	-899,144	-6.2%
Other Uses	1,751,335	3,384,492	3,300,825	-83,667	-2.5%
	24,565,753	24,759,528	20,282,923	-4,476,605	-18.1%

Motor Pool-Vehicle Replacement - This subfund was initially established in 1989 by Municipal Code Chapter 106.216 as a reserve fund for future replacement of vehicles acquired after 1989. Ordinance 2003-876 repeals Section 106.216, Replacement Reserve Fund/Replacement Pool, of the Ordinance Code in its entirety as the City has changed its methodology for budgeting for vehicle replacement. An alternative source of funding started being used to purchase replacement vehicles. This short-term borrowing program or Banking Fund has changed the way this fund operates and expends its funds.

Revenues

Charges for Services represent the internal service allocation charged to users based on the timing and cost of the vehicles replaced. A portion of this amount represents the payback for borrowed funds that will be transferred out to the Banking Fund (subfund 592) to pay interest and principal of the financed amounts relative to vehicle replacements.

Miscellaneous Revenue represents revenue generated from the sale of fixed assets which in this case are surplus vehicles. The FY 09 budget was related to a one year effort to identify and subsequently sell under utilized vehicles.

Other Sources represents the loan proceeds that will be borrowed from the Banking Fund to fund a portion of the vehicles to be replaced. As can be seen from the \$3,722,000 reduction an effort is under way to reduce and eventually eliminate borrowed funding for the replacement of vehicles.

Expenditures

Personnel Expenses represent the salary and benefit costs of the three (3) positions responsible for maintaining the City's vehicle fleet. These positions were transferred out of Fleet Operations (subfund 511) as part of the budget process. This step was taken to accurately reflect the costs of this function.

Operating Expenses consists of funding for vehicle tag renewals, professional services needed for accident investigations and office supplies. These amounts were moved from Fleet Operations (subfund 511) as part of the budget process.

CITY OF JACKSONVILLE, FLORIDA

Capital Outlay represents the borrowed capital that will be spent on vehicle replacements in FY 10.

Debt Service consists of the internal service allocation charged by the Banking Fund (subfund 592) to cover both interest and principal for monies used for vehicle replacements financed by borrowed funds.

Other Uses of \$3,300,825 represent the excess revenue over budgeted expenses. Of this amount, \$3,019,838 will be transferred to subfund 513 (Fleet Management-Direct Replacement) to begin purchasing replacement vehicles on a pay-as-you-go basis. The remaining \$280,987 is a carryover amount that is posted as a contingency to cover timing issues.

CITY OF JACKSONVILLE, FLORIDA

SF 513 FLEET MGMT - DIRECT REPLACEMENT

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Miscellaneous Revenue	-9,627	0	0	0	
Other Sources	3,199,913	5,499,200	4,263,900	-1,235,300	-22.5%
	3,190,286	5,499,200	4,263,900	-1,235,300	-22.5%
EXPENDITURES					
Capital Outlay	2,489,283	5,499,200	4,263,900	-1,235,300	-22.5%
Other Uses	380,184	0	0	0	
	2,869,467	5,499,200	4,263,900	-1,235,300	-22.5%

Direct Vehicle Replacement – Motor Pool - This subfund was established during the FY 06 budget process (Budget Ordinance 2005-807-E). The intent is to recreate a reserve for future replacement of vehicles not dependent on any borrowed funds, as with subfund 512. Ongoing revenue streams and excess fund balance in subfund 512 will be funneled into this subfund to build up monies to create a true pay-as-you-go vehicle replacement fund.

Revenues

Other Sources represents transfers from other subfunds to allow the outright purchase of vehicles. In FY 10, the budget consists of a \$1,244,062 transfer from the General Fund – GSD and a \$3,019,838 transfer from subfund 512. This amount represents excess budgeted revenues over budgeted expenses in subfund 512.

Expenditures

Capital Outlay funding is based on monies transferred into this fund and is available to fund direct vehicle replacements. The transfer amount and the cost of vehicles replaced will fluctuate from year to year depending upon the number of longer-life and more expensive vehicles that are needed to be replaced.

CITY OF JACKSONVILLE, FLORIDA

SF 521 COPY CENTER

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	1,530,913	1,989,873	2,083,803	93,930	4.7%
Miscellaneous Revenue	-3,997	0	0	0	
	1,526,915	1,989,873	2,083,803	93,930	4.7%
EXPENDITURES					
Personnel Expenses	396,824	425,238	391,500	-33,738	-7.9%
Operating Expenses	1,367,027	1,442,054	1,574,072	132,018	9.2%
Capital Outlay	0	3,600	1	-3,599	-100.0%
Other Uses	90,723	118,981	118,230	-751	-0.6%
	1,854,574	1,989,873	2,083,803	93,930	4.7%

The Copy Center is an internal service subfund, which accumulates and allocates the costs of the City's copy center and centralized mailroom, which includes postage, courier and messenger services. This entity, like all of the City's other internal service funds, recovers its costs via charges to users.

Revenues

Charges for Services represent the projected level of service to be provided at the applicable billing rates for printing, postage, mail and messenger services. This revenue area is directly related to the increases or decreases in the expenditures.

Expenditures

Personnel Expenses will decrease mainly as a result of the elimination of one (1) position, though this is offset slightly by an increase in pension costs.

Operating Expenses increased primarily due to a \$140,000 increase in postage supply costs. The cost of postage was removed from the various department budgets and placed in this fund in order to centralize the postage/mailroom function.

Other Uses represent an indirect cost allocation, based upon the City's independent indirect cost study.

CITY OF JACKSONVILLE, FLORIDA

SF 531 ITD OPERATIONS

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	19,597,056	23,583,157	25,394,151	1,810,994	7.7%
Miscellaneous Revenue	65,640	76,500	1,600	-74,900	-97.9%
Other Sources	78,631	0	687,917	687,917	
	19,741,326	23,659,657	26,083,668	2,424,011	10.2%
EXPENDITURES					
Personnel Expenses	13,034,107	10,800,461	13,464,089	2,663,628	24.7%
Operating Expenses	11,578,928	10,681,101	10,680,996	-105	0.0%
Capital Outlay	96,506	1	6,251	6,250	5000.0%
Debt Service	678,230	736,792	731,488	-5,304	-0.7%
Other Uses	378,268	1,441,302	1,200,844	-240,458	-16.7%
	25,766,039	23,659,657	26,083,668	2,424,011	10.2%

The Information Technology internal service subfund accounts for and allocates the costs to support existing applications, maintenance of computer equipment owned, leased or operated by the City and selected independent agencies and records management (archive) functions.

During the FY 10 budget cycle the bulk of the system development personnel costs were moved back into this subfund from the System Development/Tech Replacement (subfund 535).

Revenues

Charges for Services represent the projected level of service to be provided at the applicable billing rates to support existing systems and maintenance of computers. This revenue area is directly related to the increases or decreases in the expenditures.

Miscellaneous Revenue represents any earnings on investments based on the fund's cash position and any estimated gain/loss on sale of fixed assets owned by this subfund. As can be deduced by the change in budget, the cash position in FY 10 is significantly leaner than in FY 08 and FY 09.

Other Sources represent transfers in to fund end-user equipment refresh; \$500,000 is from the General Fund – GSD and \$187,917 is from System Development/Tech Replacement.

Expenditures

Personnel Expense increased due to the net increase of twenty-six (26) positions into this subfund. As part of the budget process thirty-five (35) position were transferred in from the System Development/ Tech Replacement fund (subfund 535), two (2) were transferred out to the Telecommunications subfund (subfund 533) and six (6) positions were eliminated.

Operating Expenses overall remained relatively unchanged. However there were some significant movements within various categories. The movement of the end-user refresh funding into this fund caused several operating budget increases including: \$1,181,785 in non capital computer equipment and \$82,000 in repairs and maintenance. The FY 10 approved ITP included \$165,023 of hardware/ software licensing costs which increased this budget accordingly. These increases were offset by reductions made in various operating line items. The largest of which includes; professional services of \$275,382, employee training of \$242,000 and \$535,338 in the internal service charge from the Technology System Development fund (subfund 536) for banking fund financed projects that have been repaid.

CITY OF JACKSONVILLE, FLORIDA

Capital Outlay funding is for computer equipment and hardware.

Debt Service consists of the internal service allocation charged by the Banking Fund (subfund 592) to cover both interest and principal for monies used for capital projects financed by borrowed funds.

Other Uses in FY 10 represent an indirect cost allocation. The FY 09 budget amount also included \$151,342 of supervision allocation which is not present in FY 10.

CITY OF JACKSONVILLE, FLORIDA

SF 533 COMMUNICATIONS

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	7,673,315	7,670,380	7,138,754	-531,626	-6.9%
Miscellaneous Revenue	-17,840	79,000	52,035	-26,965	-34.1%
	<u>7,655,475</u>	<u>7,749,380</u>	<u>7,190,789</u>	<u>-558,591</u>	<u>-7.2%</u>
EXPENDITURES					
Personnel Expenses	749,099	375,510	508,412	132,902	35.4%
Operating Expenses	6,948,198	6,869,944	6,591,975	-277,969	-4.0%
Capital Outlay	0	1	1	0	0.0%
Other Uses	195,818	503,925	90,401	-413,524	-82.1%
	<u>7,893,115</u>	<u>7,749,380</u>	<u>7,190,789</u>	<u>-558,591</u>	<u>-7.2%</u>

The Communications internal service subfund accumulates and allocates the cost of telephone and wireless communications and maintenance of the general government system and of some independent agencies. This entity, like all of the City's other internal service funds, recovers its costs via charges to its users.

Revenues

Charges for Services include the internal service charges billed to using agencies. This revenue area is directly related to the increases or decreases in the expenditures.

Miscellaneous Revenue represents the anticipated earnings on investments based on the fund's projected cash position.

Expenditures

Personnel Expenses will increase due to two (2) positions being transferred from ITD operations (subfund 531) into this subfund. The authorized position count in this subfund increased from six (6) in FY 09 to eight (8) in FY 10.

Operating Expenses will see a net decrease is due primarily to a reduction of \$218,700 in repairs and maintenance.

Other Uses represent an indirect cost allocation based upon the City's independent indirect cost study.

CITY OF JACKSONVILLE, FLORIDA

SF 534 RADIO COMMUNICATION

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	7,138,928	6,301,631	7,280,636	979,005	15.5%
Miscellaneous Revenue	-37,080	0	0	0	
Other Sources	267,267	188,120	0	-188,120	-100.0%
	7,369,115	6,489,751	7,280,636	790,885	12.2%
EXPENDITURES					
Personnel Expenses	1,031,802	896,645	898,660	2,015	0.2%
Operating Expenses	1,978,533	2,254,253	2,159,615	-94,638	-4.2%
Capital Outlay	263,659	188,121	1	-188,120	-100.0%
Debt Service	3,521,602	3,150,732	4,139,027	988,295	31.4%
Other Uses	0	0	83,333	83,333	
	6,795,597	6,489,751	7,280,636	790,885	12.2%

The Radio Communications internal service subfund accumulates and allocates the cost of radio communications and maintenance of the general government system and of some independent agencies. This entity, like all of the City's other internal service funds, recovers its costs via charges to its users.

Revenues

Charges for Services includes revenue generated from internal service billings to the using agencies. This revenue area is directly related to the change in the budgeted expenditures.

Other Sources budgeted in the FY 09 represented banking fund loan proceeds for mobile radios to be used by the Office of the Sheriff.

Expenditures

Personnel Expenses will increase mainly due to increases in pension costs.

Operating Expenses will decrease predominately due to a reduction in repairs & maintenance and repairs & maintenance supplies totaling \$141,612 as well as a \$16,751 reduction in radio tower leases. These decreases are offset by a significant increase in miscellaneous insurance.

Capital Outlay funding in FY 09 relates directly to the budget in Other Sources whether pay-go or borrowed.

Debt Service consists of the internal service allocation charged by the Banking Fund (subfund 592) to cover both interest and principal for monies used for capital projects financed by borrowed funds.

Other Uses represent an indirect cost allocation based upon the City's independent cost study.

CITY OF JACKSONVILLE, FLORIDA

SF 535 SYSTEM DEVELOPMENT/TECH REPLACEMENT

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	3,086,895	3,791,585	0	-3,791,585	-100.0%
Miscellaneous Revenue	-47,798	0	0	0	
Other Sources	1,980,178	5,636,446	187,917	-5,448,529	-96.7%
	5,019,275	9,428,031	187,917	-9,240,114	-98.0%
EXPENDITURES					
Personnel Expenses	0	3,024,843	0	-3,024,843	-100.0%
Operating Expenses	85,120	549,116	0	-549,116	-100.0%
Capital Outlay	1,840,228	1,462,296	0	-1,462,296	-100.0%
Debt Service	1,282,785	3,429,396	0	-3,429,396	-100.0%
Other Uses	976,610	962,380	187,917	-774,463	-80.5%
	4,184,744	9,428,031	187,917	-9,240,114	-98.0%

This fund was established in FY 07 by ordinance 2007-788-E to separate and distinguish funding set aside for technology related system development.

In the FY 10 budget this fund has been replaced with Technology System Development fund (subfund 536).

Revenues

Other Sources represent a \$187,917 fund balance transfer to ITD Operating fund (subfund 531) to fund end-user equipment replacement.

Expenditures

Other Uses represent the transfer of the appropriated fund balance detailed in Other Sources to the ITD Operating fund (subfund 531) to partially fund end-user equipment replacement.

CITY OF JACKSONVILLE, FLORIDA

SF 536 TECH SYSTEM DEVELOPMENT

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	0	0	4,308,384	4,308,384	
Other Sources	0	0	1,429,856	1,429,856	
	0	0	5,738,240	5,738,240	
EXPENDITURES					
Personnel Expenses	0	0	471,871	471,871	
Operating Expenses	0	0	472,417	472,417	
Capital Outlay	0	0	1,269,439	1,269,439	
Debt Service	0	0	3,524,513	3,524,513	
	0	0	5,738,240	5,738,240	

This fund was established in FY 10 by ordinance 2009-512-E to separate and distinguish funding for technology related system development by specific project. This fund includes all costs related to the system development projects including personnel, operating and capital costs whether direct or borrowed.

Revenues

Charges for Services represents the internal service allocation charged to users based on the timing and cost of the employee time, technology item purchased and/or system development costs. The bulk of this amount represents the payback for borrowed funds that will be transferred out to the Banking Fund to pay interest and principal of the financed amounts.

Other Sources represents the FY 10 approved system development project funding all of which will be funded via loan proceeds from the Banking Fund.

Expenditures

Personnel Expenses are the costs of developer time for projects approved in the prior year which are still underway in FY 10.

Operating Expenses represent the professional services, contractor costs, licensing and other system implementation costs associated with the FY 10 ITP (Information Technology Plan).

The Capital Outlay amount includes the FY 10 approved capital hardware and software costs associated with the FY 10 ITP.

Debt Service consists of the internal service allocation charged by the Banking Fund (subfund 592) to cover both interest and principal for monies used for capital projects financed by borrowed funds.

CITY OF JACKSONVILLE, FLORIDA

SF 551 OFFICE OF GENERAL COUNSEL

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	9,333,345	8,969,400	9,275,075	305,675	3.4%
Miscellaneous Revenue	-901	72,500	69,212	-3,288	-4.5%
Other Sources	1,100,317	0	49,999	49,999	
	10,432,762	9,041,900	9,394,286	352,386	3.9%
EXPENDITURES					
Personnel Expenses	7,208,043	7,303,272	7,368,070	64,798	0.9%
Operating Expenses	1,643,608	1,486,343	1,605,391	119,048	8.0%
Capital Outlay	0	1	1	0	0.0%
Other Uses	488,267	252,284	420,824	168,540	66.8%
	9,339,918	9,041,900	9,394,286	352,386	3.9%

As codified by Chapter 25, Section 25.101 of the City Ordinance Code, the Office of General Counsel has the general responsibility for furnishing legal services to the City and its Independent Authorities, except where the Council may otherwise direct. Included with this legal responsibility is the service to various City Boards and Commissions.

Revenues

Charges for Services have increased by \$305,675 due to higher legal expenses associated with the Office of General Counsel relative to the provision of legal services to City Departments and the Independent Authorities. This is accomplished via internal service charges billed to using agencies.

Miscellaneous Revenue's decrease of \$3,288 is attributable to a projected decrease in earnings on investments.

Expenditures

Operating Expenses increased by \$119,048 due to additional budget capacity for professional services of \$75,499, \$5,000 for court reporters and \$134,976 in internal service charges. These increases are offset by an \$82,456 reduction in miscellaneous charges and plant renewal, and a \$6,624 decrease in insurance.

Other Uses represent an indirect cost allocation based upon the City's independent indirect cost study.

CITY OF JACKSONVILLE, FLORIDA

SF 561 SELF INSURANCE

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	30,406,065	25,545,958	25,395,189	-150,769	-0.6%
Miscellaneous Revenue	859,571	3,639,869	4,471,855	831,986	22.9%
Other Sources	1,932,467	0	2,145,902	2,145,902	
	33,198,103	29,185,827	32,012,946	2,827,119	9.7%
EXPENDITURES					
Personnel Expenses	1,057,260	1,289,745	1,258,698	-31,047	-2.4%
Operating Expenses	27,104,083	26,774,829	27,478,005	703,176	2.6%
Capital Outlay	57,340	1	1	0	0.0%
Other Uses	966,443	1,121,252	3,276,242	2,154,990	192.2%
	29,185,126	29,185,827	32,012,946	2,827,119	9.7%

The Risk Management Fund administers a self-insured Workers' Compensation and Auto/General Liability program for the City, Jacksonville Electric Authority (JEA) electric and water, Jacksonville Port Authority (JPA), Jacksonville Airport Authority (JAA) and the Jacksonville Housing Authority (JHA).

In addition to the handling and supervision of claims, this fund also oversees the coordination of safety and training and loss prevention programs within the City's Divisions. The recovery efforts of damages which the City has sustained, or of payments that have been made when these losses are the result of the activities of a third party is being done in-house.

Revenues

The net decrease in Charges for Services of \$150,769 is primarily due to a decrease in General Liability premiums of \$719,609 that was mostly offset by an increase of \$568,840 in Workers' Compensation premiums.

The Miscellaneous Revenue category increased by \$831,986 due to increased investment earnings.

The Other Sources category represents a \$2,145,902 transfer from fund balance.

Expenditures

Personnel Services decreased because of a reduction in salaries and benefits due to a position reduction.

Operating Expenses increase of \$703,176 is primarily due to the increased cost of providing self-insurance and the need to increase reserves based on an annual actuarial study.

The Other Uses increase is due to a transfer of projected excess premium revenue from FY 09 that will be refunded to the City and transferred to the General Fund in FY 10.

CITY OF JACKSONVILLE, FLORIDA

SF 571 GROUP HEALTH

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	78,526,101	80,043,285	87,311,943	7,268,658	9.1%
Miscellaneous Revenue	-9,188	156,334	187,733	31,399	20.1%
	<u>78,516,914</u>	<u>80,199,619</u>	<u>87,499,676</u>	<u>7,300,057</u>	<u>9.1%</u>
EXPENDITURES					
Personnel Expenses	714,094	787,467	815,137	27,670	3.5%
Operating Expenses	77,103,448	79,320,019	86,247,646	6,927,627	8.7%
Capital Outlay	0	1	1	0	0.0%
Other Uses	79,201	92,132	436,892	344,760	374.2%
	<u>77,896,743</u>	<u>80,199,619</u>	<u>87,499,676</u>	<u>7,300,057</u>	<u>9.1%</u>

The Group Hospitalization & Life Fund accounts for the costs of providing group hospitalization, life insurance, dental and vision coverage. All coverages are contracted to private carriers. A flexible spending account is also being administered under this subfund. The Employee Assistance Program was eliminated and EAP (Employee Assistance Programs) was moved to General Fund-Human Resources Division with an outside EAP Provider.

Revenues

Charges for Services had a net increase of \$7,268,658. This is mainly attributable to a 10% rate increase for 9 months and a 1.5% population increase of \$7,844,770 for health and dental premiums paid in by both employee and employer. This is somewhat offset with a decrease of \$474,995 in pensioners premium term leave and \$136,935 for Aetna senior care.

Miscellaneous Revenue increased by \$31,999 for investment pool earnings.

Expenditures

Personnel Expenses have increased by \$27,670. This is mainly attributable to a slight increase in benefit costs.

Operating Expenses have increased by \$6,927,627. This is primarily attributable to an increase of \$7,139,823 in insurance costs.

Other Uses increased by \$344,760 due to an increase in the indirect cost allocation of \$52,573 and a provision of \$292,187 in cash carryover.

CITY OF JACKSONVILLE, FLORIDA

SF 581 INSURED PROGRAMS

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	8,395,048	8,011,275	7,708,580	-302,695	-3.8%
Miscellaneous Revenue	96,176	300,000	290,307	-9,693	-3.2%
Other Sources	0	0	1,569,164	1,569,164	
	8,491,224	8,311,275	9,568,051	1,256,776	15.1%
EXPENDITURES					
Personnel Expenses	374,222	390,855	400,264	9,409	2.4%
Operating Expenses	7,746,391	8,624,570	9,658,289	1,033,719	12.0%
Capital Outlay	0	1	1	0	0.0%
Other Uses	-578,763	-704,151	-490,503	213,648	-30.3%
	7,541,850	8,311,275	9,568,051	1,256,776	15.1%

The Insured Program Fund administers the insurance policies for example: Property, Aircraft, Watercraft, Blanket Crime and the River Walk. The fund also provides administrative services to the Workers' Compensation, General Liability, and Loss Prevention activities.

The revenues under Charges for Services are determined by the amount of premiums that must be paid by the City for insurance coverage.

Revenues

The Charges for Services decrease of \$302,695 is due to an insurance premium reduction because the Jacksonville Aviation Authority (JAA) will no longer participate in the City's Miscellaneous Insurance Program.

The Miscellaneous Revenue reduction is a decrease in projected investment earnings.

The Other Sources category represents a \$1,569,164 transfer from fund balance.

Expenditures

Personnel Services increase represents an increase in pension contributions.

Operating Expenses increase of \$1,033,719 is primarily due to an increase in professional services for actuarial and claims audit consulting, STARS Claims Software for services, system management, upgrades and software training, and property premiums due to market conditions and other capital losses.

Other Uses increase represents higher administrative expenses and indirect cost allocations.

CITY OF JACKSONVILLE, FLORIDA

SF 592 BANKING FUND

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUE					
Charges for Services	22,009,518	38,573,617	39,388,439	814,822	2.1%
Miscellaneous Revenue	-612,773	0	0	0	
Other Sources	87,226,126	109,893,356	113,628,206	3,734,850	3.4%
	108,622,870	148,466,973	153,016,645	4,549,672	3.1%
EXPENDITURES					
Operating Expenses	329,180	402,550	410,050	7,500	1.9%
Debt Service	8,439,033	38,171,067	38,978,389	807,322	2.1%
Other Uses	4,202,607	109,893,356	113,628,206	3,734,850	3.4%
	12,970,820	148,466,973	153,016,645	4,549,672	3.1%

Ordinance Number 2005-1373-E effectively repealed the original centralized financing legislation and established this new subfund. The centralization of financing of capital items will save the City considerable amounts of interest expense based on the premise that the City can borrow money at a lesser rate than most installment or lease purchase agreements.

Revenues

Charges for Services consist of the internal service allocation charged to users based on the timing and cost of the item purchased. This amount will be transferred out to pay the interest and principal of the amounts borrowed.

Other Sources represent increases in authorized borrowing. This amount is directly related to the Other Uses category of expenses.

Expenditures

Operating Expenses reflect the costs associated with managing the banking fund that will be charged back to the users.

Debt Service reflects the payment of interest and principal on the amounts approved and borrowed.

Other Uses include all new capital borrowing anticipated (loans) for the upcoming fiscal year. The additional borrowing is made up of \$105,208,540 for CIP projects, \$1,429,856 for ITD system development projects, \$3,160,500 for vehicle replacements, \$1,796,010 for the Supervisor of Elections, \$293,700 for Fire & Rescue department equipment and \$1,739,600 for Sheriff's Office equipment. Detail related to the CIP projects can be found in the Capital Projects section of this document.

CITY OF JACKSONVILLE, FLORIDA

OTHER FUNDS Summary of Subfunds

S/F Description	Personnel Expenses	Operating Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	FY 10 Budgeted
311 1983 Capital Improvement Fund			128,790				128,790
312 1985A ETR Bond Fund			12,005				12,005
313 1986A ETR Bond Fund			23,237				23,237
315 1988B ETR Bond Fund			62,935				62,935
317 1992 ETR Bond Fund			19,320				19,320
31B Streets & Drainage Bond Fund			88,169				88,169
31F 1988 Capital Improvement Fund			173,297				173,297
31J 1995 Sunshine State			202,397				202,397
31L Capital Project Bond Fund			387,105				387,105
31P 2002 Guar ENT Fund			3,774,820				3,774,820
31R 1999A ETR Bond Fund			679,969				679,969
31S 2002A ETR Bond Fund			464,694				464,694
31T 2002A Local Govt Sales Tax Ref.			132,036				132,036
31V 2002 Local Govt Sales Tax Ref.			107,221				107,221
322 General Capital Projects						1,951,100	1,951,100
324 Rec & Environmental Land Acquisition			1,166,176				1,166,176
328 2010 Authorized Capital Projects			105,229,151			11,000,000	116,229,151
341 River City Renaissance Bond			3,266,837				3,266,837
363 2004 ETR Bond Fund			-4,344,604			4,655,596	310,992
611 General Employees Pension	467,876	8,250,242	1			-386,014	8,332,105
613 Correctional Officers Pension						560,000	560,000
64A Sheriff's Trusts	164,994	144,846				3,758	313,598
721 Housing Finance Authority	299,335	292,841	1			137,831	730,008
751 Jacksonville Economic Dev.	1,456,473	7,225,356	2	223,021	189,500	1,476,252	10,347,583
759 JEDC-Cecil Field Trust		2,108,927					2,108,927
75B Downtown Economic Dev.			-9,500,000			9,500,000	0
Total	2,388,678	18,022,212	102,073,559	223,021	189,500	28,898,523	151,572,472

CITY OF JACKSONVILLE, FLORIDA

SF 311 1983 CAPITAL IMPROV REV CONSTRUCTION

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
MISCELLANEOUS REVENUE	0	0	128,790	128,790	
	0	0	128,790	128,790	
EXPENDITURES					
CAPITAL OUTLAY	0	0	128,790	128,790	
	0	0	128,790	128,790	

The 1983 Capital Improvement Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the subfund.

Expenditures

Capital Outlay represents the use of interest earnings to provide for approved capital projects in the FY 10 CIP. Detail related to the CIP projects can be found in the Capital Projects section of this document.

CITY OF JACKSONVILLE, FLORIDA

SF 312 1985A ETR BOND CONSTRUCTION

DESCRIPTION	<u>FY 08 Actual</u>	<u>FY 09 Budget</u>	<u>FY 10 Approved</u>	<u>Dollar Change</u>	<u>Percent Change</u>
REVENUES					
MISCELLANEOUS REVENUE	0	0	12,005	12,005	
	0	0	12,005	12,005	
EXPENDITURES					
CAPITAL OUTLAY	0	0	12,005	12,005	
	0	0	12,005	12,005	

The 1985A ETR Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the subfund.

Expenditures

Capital Outlay represents the use of interest earnings to provide for approved capital projects in the FY 10 CIP. Detail related to the CIP projects can be found in the Capital Projects section of this document.

CITY OF JACKSONVILLE, FLORIDA

SF 313 1986A ETR BOND CONSTRUCTION

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
MISCELLANEOUS REVENUE	0	0	23,237	23,237	
	0	0	23,237	23,237	
EXPENDITURES					
CAPITAL OUTLAY	0	0	23,237	23,237	
	0	0	23,237	23,237	

The 1986A ETR Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the subfund.

Expenditures

Capital Outlay represents the use of interest earnings to provide for approved capital projects in the FY 10 CIP. Detail related to the CIP projects can be found in the Capital Projects section of this document.

CITY OF JACKSONVILLE, FLORIDA

SF 315 1988B ETR BOND CONSTRUCTION

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
MISCELLANEOUS REVENUE	0	0	62,935	62,935	
	0	0	62,935	62,935	
EXPENDITURES					
CAPITAL OUTLAY	0	0	62,935	62,935	
	0	0	62,935	62,935	

The 1988 ETR Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the subfund.

Expenditures

Capital Outlay represents the use of interest earnings to provide for approved capital projects in the FY 10 CIP. Detail related to the CIP projects can be found in the Capital Projects section of this document.

CITY OF JACKSONVILLE, FLORIDA

SF 317 1992 ETR REF CONSTRUCTION (1986A)

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
MISCELLANEOUS REVENUE	0	0	19,320	19,320	
	0	0	19,320	19,320	
EXPENDITURES					
CAPITAL OUTLAY	0	0	19,320	19,320	
	0	0	19,320	19,320	

The 1992 ETR Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the subfund.

Expenditures

Capital Outlay represents the use of interest earnings to provide for approved capital projects in the FY 10 CIP. Detail related to the CIP projects can be found in the Capital Projects section of this document.

CITY OF JACKSONVILLE, FLORIDA

SF 31B STREETS & DRAINAGE BOND CONSTRUCTION

DESCRIPTION	<u>FY 08 Actual</u>	<u>FY 09 Budget</u>	<u>FY 10 Approved</u>	<u>Dollar Change</u>	<u>Percent Change</u>
REVENUES					
MISCELLANEOUS REVENUE	0	0	88,169	88,169	
	0	0	88,169	88,169	
EXPENDITURES					
CAPITAL OUTLAY	0	0	88,169	88,169	
	0	0	88,169	88,169	

The Streets and Drainage Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the subfund.

Expenditures

Capital Outlay represents the use of interest earnings to provide for approved capital projects in the FY 10 CIP. Detail related to the CIP projects can be found in the Capital Projects section of this document

CITY OF JACKSONVILLE, FLORIDA

SF 31F 1988 CAPITAL IMPROV REV CONSTRUCTION

DESCRIPTION	<u>FY 08 Actual</u>	<u>FY 09 Budget</u>	<u>FY 10 Approved</u>	<u>Dollar Change</u>	<u>Percent Change</u>
REVENUES					
MISCELLANEOUS REVENUE	0	0	173,297	173,297	
	0	0	173,297	173,297	
EXPENDITURES					
CAPITAL OUTLAY	0	0	173,297	173,297	
	0	0	173,297	173,297	

The 1988 Capital Improvement Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the subfund.

Expenditures

Capital Outlay represents the use of interest earnings to provide for approved capital projects in the FY 10 CIP. Detail related to the CIP projects can be found in the Capital Projects section of this document.

CITY OF JACKSONVILLE, FLORIDA

SF 31J 1995 SUNSHINE STATE CONSTRUCTION

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
MISCELLANEOUS REVENUE	0	0	202,397	202,397	
	0	0	202,397	202,397	
EXPENDITURES					
CAPITAL OUTLAY	0	0	202,397	202,397	
	0	0	202,397	202,397	

The 1995 Sunshine State Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the subfund.

Expenditures

Capital Outlay represents the use of interest earnings to provide for approved capital projects in the FY 10 CIP. Detail related to the CIP projects can be found in the Capital Projects section of this document.

CITY OF JACKSONVILLE, FLORIDA

SF 31L CAPITAL PROJECT REVENUE BD CONSTRUCTION

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
OTHER SOURCES	0	0	387,105	387,105	
	0	0	387,105	387,105	
EXPENDITURES					
CAPITAL OUTLAY	0	0	387,105	387,105	
	0	0	387,105	387,105	

The Capital Project Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Other Sources is project reallocation from completed projects.

Expenditures

Capital Outlay represents the use of interest earnings to provide for approved capital projects in the FY 10 CIP. Detail related to the CIP projects can be found in the Capital Projects section of this document.

CITY OF JACKSONVILLE, FLORIDA

SF 31P 2002 GUAR ENT CONSTRUCTION FD

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
MISCELLANEOUS REVENUE	0	0	3,774,820	3,774,820	
	0	0	3,774,820	3,774,820	
EXPENDITURES					
CAPITAL OUTLAY	0	0	3,774,820	3,774,820	
	0	0	3,774,820	3,774,820	

The 2002 Guar ENT Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the subfund.

Expenditures

Capital Outlay represents the use of interest earnings to provide for approved capital projects in the FY 10 CIP. Detail related to the CIP projects can be found in the Capital Projects section of this document.

CITY OF JACKSONVILLE, FLORIDA

SF 31R 1999A ETR BOND CONSTRUCTION

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
MISCELLANEOUS REVENUE	0	0	521,473	521,473	
OTHER SOURCES	0	0	158,496	158,496	
	0	0	679,969	679,969	
EXPENDITURES					
CAPITAL OUTLAY	0	0	679,969	679,969	
	0	0	679,969	679,969	

The 1999A ETR Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the subfund.

Other Sources is interest earnings accumulated on the subfund.

Expenditures

Capital Outlay represents the use of interest earnings to provide for approved capital projects in the FY 10 CIP. Detail related to the CIP projects can be found in the Capital Projects section of this document.

CITY OF JACKSONVILLE, FLORIDA

SF 31S ETR REV REF & IMPROV BDS, SERIES 2002A

DESCRIPTION	<u>FY 08 Actual</u>	<u>FY 09 Budget</u>	<u>FY 10 Approved</u>	<u>Dollar Change</u>	<u>Percent Change</u>
REVENUES					
MISCELLANEOUS REVENUE	0	0	464,694	464,694	
	0	0	464,694	464,694	
EXPENDITURES					
CAPITAL OUTLAY	0	0	464,694	464,694	
	0	0	464,694	464,694	

The 2002A ETR Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the subfund.

Expenditures

Capital Outlay represents the use of interest earnings to provide for approved capital projects in the FY 10 CIP. Detail related to the CIP projects can be found in the Capital Projects section of this document.

CITY OF JACKSONVILLE, FLORIDA

SF 31T SERIES 2002A CAPITAL IMPROV REVENUE BDS

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
MISCELLANEOUS REVENUE	0	0	132,036	132,036	
	0	0	132,036	132,036	
EXPENDITURES					
CAPITAL OUTLAY	0	0	132,036	132,036	
	0	0	132,036	132,036	

The 2002A Local Government Sales Tax Referendum Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the subfund.

Expenditures

Capital Outlay represents the use of interest earnings to provide for approved capital projects in the FY 10 CIP. Detail related to the CIP projects can be found in the Capital Projects section of this document.

CITY OF JACKSONVILLE, FLORIDA

SF 31V 2002 LOCAL GOVT SALES TAX REF & IMP BDS

DESCRIPTION	<u>FY 08 Actual</u>	<u>FY 09 Budget</u>	<u>FY 10 Approved</u>	<u>Dollar Change</u>	<u>Percent Change</u>
REVENUES					
MISCELLANEOUS REVENUE	0	0	107,221	107,221	
	0	0	107,221	107,221	
EXPENDITURES					
CAPITAL OUTLAY	0	0	107,221	107,221	
	0	0	107,221	107,221	

The 2002 Local Government Sales Tax Referendum Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the subfund.

Expenditures

Capital Outlay represents the use of interest earnings to provide for approved capital projects in the FY 10 CIP. Detail related to the CIP projects can be found in the Capital Projects section of this document.

CITY OF JACKSONVILLE, FLORIDA

SF 322 GENERAL CAPITAL PROJECTS

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
INTERGOVERNMENTAL REVENUE	2,487,475	0	0	0	
MISCELLANEOUS REVENUE	446,217	18,745,000	0	-18,745,000	-100.0%
OTHER SOURCES	53,933,473	6,681,350	1,951,100	-4,730,250	-70.8%
	56,867,164	25,426,350	1,951,100	-23,475,250	-92.3%
EXPENDITURES					
OPERATING EXPENSES	236	4,730,250	0	-4,730,250	-100.0%
CAPITAL OUTLAY	35,259,287	0	0	0	
OTHER USES	5,223,460	20,696,100	1,951,100	-18,745,000	-90.6%
	40,482,982	25,426,350	1,951,100	-23,475,250	-92.3%

The General Capital Projects subfund was set up to house all non-borrowed funding sources for capital projects. Starting in FY 09 separate subfunds will be created to capture and record Capital Projects specific to each fiscal year.

Revenues

Miscellaneous Revenue represents the appropriation of funding on previously deposited funds related to a loan repayment. This money will be transferred to the newly created FY 09 CIP subfund to fund approved capital projects as represented in Other Uses.

Other Sources is made up of two (2) transfers in from other subfunds. There is a transfer of \$4,730,250 from the General Fund – GSD to fund the Banking Fund repayment cost of the FY 08 CIP and a transfer of \$1,951,100 from subfund 4A1 the Sport Complex.

Expenditures

Operating Expenses represents the internal service allocation charged by the Banking Fund to cover both interest and principal payback for FY 08 CIP projects funded via Banking Fund borrowings.

Other Uses represents a \$18,745,000 transfer to the newly created FY 09 CIP subfund (SF 327) to pay for various FY 09 CIP projects. Detail related to the CIP projects can be found in the Capital Projects section of this document. There is also a transfer to fund balance of \$1,951,100 which is based on repayments due on a loan of \$12.9 million made to subfund 4A1, Sport Complex to enable the Jaguars to make stadium improvements before the Super Bowl hosted in February 2005.

CITY OF JACKSONVILLE, FLORIDA

SF 324 JAX RECREATION & ENVIRONMENTAL LAND ACQ

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
MISCELLANEOUS REVENUE	0	0	1,166,176	1,166,176	
	0	0	1,166,176	1,166,176	
EXPENDITURES					
CAPITAL OUTLAY	0	0	1,166,176	1,166,176	
	0	0	1,166,176	1,166,176	

The Jacksonville Recreational and Environmental Land Acquisition Capital Projects Fund is for the acquisition of environmentally sensitive land and the developing of new parklands and recreational amenities. In addition, the funds may be utilized for renovating existing park and recreational facilities as well as other purposes outlined in the preservation project adopted and approved by Council.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the subfund.

Expenditures

Capital Outlay represents the use of interest earnings to provide for approved capital projects in the FY 10 CIP. Detail related to the CIP projects can be found in the Capital Projects section of this document.

CITY OF JACKSONVILLE, FLORIDA

SF 328 2010 AUTHORIZED CAPITAL PROJECTS

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
INTERGOVERNMENTAL REVENUE	0	0	9,500,000	9,500,000	
OTHER SOURCES	0	0	106,729,151	106,729,151	
	0	0	116,229,151	116,229,151	
EXPENDITURES					
CAPITAL OUTLAY	0	0	105,229,151	105,229,151	
OTHER USES	0	0	11,000,000	11,000,000	
	0	0	116,229,151	116,229,151	

The FY 10 Authorized Capital Projects subfund was created for the purposes of capturing and recording General Capital Projects approved for funding in the first year of the five year FY 10 through FY 14 Capital Improvement Plan (CIP). Detail related to the CIP projects can be found in the Capital Projects section of this document.

Revenues

Other Sources contains the various funds for the FY 10 approved CIP projects. There several transfers in from other subfunds, one from the Downtown Economic Development Fund for \$9,500,000, and \$12,800,611 of which \$10,000,000 was transferred from the Court Cost Courthouse Trust Fund, \$2,737,636 from the General Capital Projects Fund and \$62,975 from the USD1 B/C North Combined Tax Increment District. The remaining \$93,928,540 is Banking Fund loan proceeds.

Expenditures

Capital Outlay of \$105,229,151 represents the total approved capital for the FY 10 CIP. Detail related to the CIP projects can be found in the Capital Projects section of this document.

Other Uses contains \$11,000,000 of which \$9,500,000 are contingency funds for the new Courthouse and \$1,500,000 is designated for the new Fire Stations #61 and #63.

CITY OF JACKSONVILLE, FLORIDA

SF 341 RIVER CITY RENAISSANCE BD CONSTRUCTION

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
MISCELLANEOUS REVENUE	0	0	3,266,837	3,266,837	
	0	0	3,266,837	3,266,837	
EXPENDITURES					
CAPITAL OUTLAY	0	0	3,266,837	3,266,837	
	0	0	3,266,837	3,266,837	

The River City Renaissance Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Miscellaneous Revenue is interest earnings accumulated on the subfund.

Expenditures

Capital Outlay represents the use of interest earnings to provide for approved capital projects in the FY 10 CIP. Detail related to the CIP projects can be found in the Capital Projects section of this document.

CITY OF JACKSONVILLE, FLORIDA

SF 363 ETR BONDS, SERIES 2004 (AUTUMN BONDS)

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
OTHER SOURCES	0	0	310,992	310,992	
	0	0	310,992	310,992	
EXPENDITURES					
CAPITAL OUTLAY	0	0	-4,344,604	-4,344,604	
OTHER USES	0	0	4,655,596	4,655,596	
	0	0	310,992	310,992	

The 2003 ETR Bond Fund was established to finance the construction or acquisition of various capital improvements as authorized by the bond authorization.

Revenues

Other Sources is interest earnings accumulated on the subfund. There was a transfer of \$310,992 from the fund balance.

Expenditures

Capital Outlay decrease is due to the transfer of Construction projects costs totaling \$4,344,604 to contingency. Capital Outlay represents the use of interest earnings to provide for approved capital projects in the FY 10 CIP. Detail related to the CIP projects can be found in the Capital Projects section of this document.

Other Uses increase of \$310,992 is due to the budgeting of \$4,655,596 in contingency. Construction projects costs totaling \$4,344,604 were transferred to contingency.

CITY OF JACKSONVILLE, FLORIDA

SF 611 GENERAL EMPLOYEES PENSION TRUST

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
MISCELLANEOUS REVENUE	-216,039,974	10,953,477	8,332,105	-2,621,372	-23.9%
OTHER SOURCES	-1,294,115	0	0	0	
	-217,334,089	10,953,477	8,332,105	-2,621,372	-23.9%
EXPENDITURES					
PERSONNEL EXPENSES	399,969	459,731	467,876	8,145	1.8%
OPERATING EXPENSES	117,823,922	10,802,182	8,250,242	-2,551,940	-23.6%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	5,535,648	-308,437	-386,014	-77,577	25.2%
	123,759,540	10,953,477	8,332,105	-2,621,372	-23.9%

The City of Jacksonville is the trustee or fiduciary for the City Employees' retirement plan. The employees' proposed pension cost is 8% and the City Contribution to the plan is 13.50%

Revenues

Miscellaneous Revenue is classified as Payroll Deductions. The Payroll Deductions offset the Pension Administrative Costs.

Expenditures

Operating Expenses decreased by \$2,551,940 primarily due to the decrease of \$2,700,455 in professional services for the cost of money managers of the General Employees Pension Fund, offset by an increase of \$118,967 in information technology department data center service allocation.

Other Uses decreased by \$77,577 due to the decrease in the indirect cost allocation plan.

CITY OF JACKSONVILLE, FLORIDA

SF 613 CORRECTIONAL OFFICERS PENSION TRUST

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
FINES AND FORFEITS	539,059	500,000	500,000	0	0.0%
MISCELLANEOUS REVENUE	-6,795,941	60,000	60,000	0	0.0%
OTHER SOURCES	1,318,000	0	0	0	
	-4,938,883	560,000	560,000	0	0.0%
EXPENDITURES					
OPERATING EXPENSES	3,140,332	0	0	0	
OTHER USES	643,790	560,000	560,000	0	0.0%
	3,784,122	560,000	560,000	0	0.0%

The Correctional Officers Pension was established to provide pension benefits and protection for the correctional officers of the City of Jacksonville. The employee pension contribution rate is 8% of base pay and the City Contribution to Correctional Officers Pension for FY 10 is 31.78%.

Revenues

Fines and Forfeits are expected to be unchanged from FY 09 levels. Miscellaneous Revenue includes Payroll Deductions, which are also expected to be stable compared to the prior fiscal year.

Expenditures

Operating Expenses represent the administrative costs of managing the Corrections Pension Fund, and are anticipated to be level with the FY 09 amount.

CITY OF JACKSONVILLE, FLORIDA

SF 64A SHERIFF'S TRUSTS

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	1,537	0	0	0	
MISCELLANEOUS REVENUE	353,861	350,000	313,598	-36,402	-10.4%
	<u>355,398</u>	<u>350,000</u>	<u>313,598</u>	<u>-36,402</u>	<u>-10.4%</u>
EXPENDITURES					
PERSONNEL EXPENSES	272,453	259,717	164,994	-94,723	-36.5%
OPERATING EXPENSES	172,931	90,283	144,846	54,563	60.4%
OTHER USES	0	0	3,758	3,758	
	<u>445,384</u>	<u>350,000</u>	<u>313,598</u>	<u>-36,402</u>	<u>-10.4%</u>

The Inmate Welfare Trust Fund was created by Municipal Code Section 111.300. Funds from net profits from the commissary operation within the City's correctional facilities shall be used only for the overall welfare of the inmates. An inmate welfare committee shall recommend what expenditures are to be made.

Revenues

Miscellaneous Revenue decreased by \$36,402 due to the net decrease of \$51,402 in concession sales, offset by an increase of \$15,000 in contributions from private sources. The decrease in concession sales is due to the implementation of the subsistence fee, mandated by Ordinance #2008-467-E, which is reported within the General Fund.

Expenditures

Personnel Expenses decreased by \$94,723 due to a reduction of one (1) employee and the transfer of one (1) employee to the Inmate Welfare Trust from the Pretrial Detention Facility.

Operating Expenses increased by \$54,563 due to an increase in other operating expenditures.

Other Uses

Other Uses increased by \$3,758 due to the increase in cash carryover.

CITY OF JACKSONVILLE, FLORIDA

SF 721 JACKSONVILLE HOUSING FINANCE AUTHORITY

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
INTERGOVERNMENTAL REVENUE	0	52,585	0	-52,585	-100.0%
MISCELLANEOUS REVENUE	1,959,570	215,622	209,422	-6,200	-2.9%
OTHER SOURCES	845,734	293,415	520,586	227,171	77.4%
	2,805,303	561,622	730,008	168,386	30.0%
EXPENDITURES					
PERSONNEL EXPENSES	66,718	127,875	299,335	171,460	134.1%
OPERATING EXPENSES	281,667	241,904	292,841	50,937	21.1%
CAPITAL OUTLAY	0	1	1	0	0.0%
GRANTS AND AIDS	85,000	0	0	0	
OTHER USES	885,555	191,842	137,831	-54,011	-28.2%
	1,318,940	561,622	730,008	168,386	30.0%

The Jacksonville Housing Finance Authority (JHFA) is designed to provide funds to support the development of housing for low- to moderate-income families. The JHFA issues tax exempt bonds to provide funds for below market rate mortgages. The bonds are also used to make low interest loans to developers and builders. In prior budget years this subfund was not part of the Mayor's budget submission. This subfund now falls under the umbrella of the Department of Housing.

Revenues

Other Sources revenue increased by \$174,586 mainly due to an increased transfer from fund balance.

Expenditures

The Personnel Expenses net increase of \$171,460 is primarily due to the Housing Director position and the Housing Finance Manager's position being appropriated within the Housing Department.

The Operating Expenses net increase of \$50,937 is primarily due to increases in professional services related to Bond Audit Services.

Other Uses funding decreased by \$54,011 due to the adjustment in supervisor allocated costs. This is related to the personnel cost changes noted above.

CITY OF JACKSONVILLE, FLORIDA

SF 751 JACKSONVILLE ECONOMIC DEVELOPMENT COMM

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
INTERGOVERNMENTAL REVENUE	10,820,807	10,658,720	9,692,005	-966,715	-9.1%
MISCELLANEOUS REVENUE	302,983	250,740	230,792	-19,948	-8.0%
OTHER SOURCES	887,618	500,000	647,807	147,807	29.6%
	12,011,408	11,409,460	10,570,604	-838,856	-7.4%
EXPENDITURES					
PERSONNEL EXPENSES	1,468,802	1,629,300	1,456,473	-172,827	-10.6%
OPERATING EXPENSES	6,838,437	9,085,352	7,448,377	-1,636,975	-18.0%
CAPITAL OUTLAY	0	2	2	0	0.0%
GRANTS AND AIDS	116,847	102,000	189,500	87,500	85.8%
OTHER USES	3,050,239	592,806	1,476,252	883,446	149.0%
	11,474,324	11,409,460	10,570,604	-838,856	-7.4%

The Jacksonville Economic Development Commission is a Component Unit Fund used to attract targeted industries to Duval County to generate more economic growth and job opportunities. This is accomplished by utilizing tax incentives. Furthermore, JEDC acts as the liaison between SMG and the City of Jacksonville as well as being the administrators for the Tax Increment Districts.

Revenues

Miscellaneous Revenue decreased by \$19,948 due to lower investment pool earnings.

The decrease in Other Sources is the result of a smaller subsidy from the General Fund.

Expenditures

Personnel expenses decreased by \$172,827 due to the reduction of one (1) position as well as a reduction in part-time dollars. These decreases were partially offset by an increase in pension contributions.

Operating expenses decreased by \$1,617,496 primarily due to reductions in the Economic Grant Program and Qualified Target Industries program of \$635,141, moving \$429,784 in maintenance contracts to the Cecil Field Trust Fund, and reductions in other maintenance costs of \$400,000.

Grants and Aids increased by \$87,500 due to funding for the Bob Hayes Track Meet being moved from a contingency account in FY 09.

Other Uses increased by \$883,446 due to a higher subsidy to the Cecil Field Trust.

CITY OF JACKSONVILLE, FLORIDA

SF 759 JEDC CECIL FIELD TRUST

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
REVENUES					
CHARGES FOR SERVICES	1,260	0	0	0	
MISCELLANEOUS REVENUE	826,557	897,163	780,394	-116,769	-13.0%
OTHER SOURCES	1,109,999	811,387	1,328,533	517,146	63.7%
	1,937,816	1,708,550	2,108,927	400,377	23.4%
EXPENDITURES					
OPERATING EXPENSES	1,324,111	1,708,550	2,108,927	400,377	23.4%
	1,324,111	1,708,550	2,108,927	400,377	23.4%

The Cecil Field Trust Fund accounts for all funds received by the city (excluding all such funds or revenues relative to any interlocal agreement between the Jacksonville Port Authority and the city and/or the Jacksonville Economic Development Commission) from any entity in payment of rental or other fees associated with the use of the city's portion of Cecil Field. Such funds are used to defray either: (a) the city's improvements, repair or maintenance cost for any facilities at Cecil Field, (b) the cost of any realtor commissions payable by the city pursuant to approval by the City Council; or (c) such other costs of undertaking city obligations, goals, and objectives at Cecil Field as approved by the Mayor, the Council, and the Jacksonville Economic Development Commission.

Revenues

Miscellaneous Revenue decreased by \$116,769 due to reductions in rental of facilities at the Cecil Field complex.

Other Sources increased by \$517,146 due to an increased subsidy from the Jacksonville Economic Development Commission Trust Fund.

Expenditures

Operating Expenditures increased by \$400,377 mostly due to maintenance contract funding previously in Jacksonville Economic Commission Trust Fund being moved to this subfund.

CITY OF JACKSONVILLE, FLORIDA

SF 75B DOWNTOWN ECONOMIC DEVELOPMENT FUND

DESCRIPTION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
EXPENDITURES					
CAPITAL OUTLAY	0	0	-9,500,000	-9,500,000	
OTHER USES	0	0	9,500,000	9,500,000	
	0	0	0	0	

The Fund may be utilized for redevelopment projects that are located within the City's Community Redevelopment Areas.

Expenditures

Capital Outlay decreased by \$9,500,000 and placed in contingency for the new Courthouse. Capital Outlay represents the use of interest earnings to provide for approved capital projects in the FY 10 CIP.

Other uses increased due to a transfer of \$9,500,000 to subfund 328 for the new courthouse. Detail related to the CIP projects can be found in the Capital Projects section of this document.

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

DEBT MANAGEMENT POLICIES AND PLANS

The City of Jacksonville's Debt Management Policy is a broad policy document designed to promote effective and efficient management of the City's debt program, provide a framework for the structuring and monitoring of debt issuances, and demonstrate commitment to long-term financial planning. The policies adopted herein along with the guidance and limitations included in the City's annual Capital Improvement Plan (the "CIP") and Debt Affordability Study (the "Study") are intended to ensure that future elected officials have reasonable flexibility to address emerging issues within a consistently applied framework.

The City is committed to continue the process of establishing appropriate objective guidelines and parameters for debt issuance. Guidelines that are too restrictive do not provide enough debt capacity to finance needed infrastructure. Guidelines that are not restrictive enough may result in excessive debt issuance in the near term, which will reduce future budgetary flexibility by creating an excessive debt service demand on the City's resources, contributing to a deteriorating credit position. Objective guidelines typically take the form of debt ratios.

The Study, as required by City Code Section 110.514, allows for the continual evaluate of the fiscal health and credit quality of the City's debt program, as well as providing an effective management tool for policymakers to control debt issuance. The Study summarizes the City's current debt position, compares the City's current position to relevant industry standards and similarly sized and rated cities and counties, and outlines the possible impacts of future debt issues on the City's credit position.

The City released its most recent Study in July 2009. Below are five debt service ratios as of September 30, 2008, which are summarized in the Study and monitored by the City to control its debt position. With each ratio are the Aa benchmark, the City's current position and the target levels for the City to measure progress in strengthening its credit standing.

	*Benchmark	FY 2007	Target
Overall net debt to estimated market value	2.71%	2.87%	2.50%
Debt per capita	\$2,516	\$2,941	\$2,600
Debt service to general fund expenditures	13.52%	11.16%	11.50%
Ten year principal paydown	61.60% **	40.92%	50.00%
Unreserved, Undesignated General Fund Balance to revenues	15.18%	8.40%	10.00%

** Moody's Investors Services, Global Credit Research Aa Cities Moody's Medians are based on 2005 or most currently available information for Aa rated cities with population greater than 500,000.*

***Moody's Investors Services, Global Credit Research Largest Cities Moody's Medians are based on 2002 information for all cities with populations over 300,000.*

CITY OF JACKSONVILLE, FLORIDA

In order to fund its capital needs, the City expects to issue additional bonds for capital projects during the planning period. With the development of the operating budget and the CIP, and as the City continues to refine its 5-year financial plan, the City should have a better idea of its plan for capital funding. The table below reflects issuances and retirements for this period. Projected issuances exceed retirements by approximately \$447.6 million. Consequently, the amount of debt is expected to increase from \$2.45 billion in fiscal year 2009 to \$2.80 billion through fiscal year 2014.

City of Jacksonville, Florida Projected Change in Debt Outstanding General Government Non-Ad Valorem Debt (\$ in thousands)								
FYE:	2009	2010	2011	2012	2013	2014	Total 2009-2014	2015 and thereafter
Outstanding Debt, Beginning	\$2,453,999	\$2,556,192	\$2,808,318	\$2,950,309	\$2,899,642	\$2,869,495	\$2,453,999	2,801,629
Current Authorizations:								
Better Jacksonville Plan:								
BJP I - Transportation								152,568
BJP II - Infrastructure	100,000	86,700	100,000				286,700	0
State Infrastructure Bank (SIB) Loans		13,279					13,279	0
Excise Tax (Autumn) Bonds	39,770						39,770	0
Capital Projects (Drainage) Bonds	40,000						40,000	0
Ash & Ed Ball Bank Loan	28,700						28,700	0
Capital Improvement Plan - Residual, '08 Stormwater		7,850					7,850	0
Capital Improvement Plan - Residual, '08 General		19,500					19,500	0
Capital Improvement Plan - 2009 General		86,492					86,492	0
Banking Fund - Residual, All Prior		32,456					32,456	
Future Borrowings:								
Banking Fund - Fleet/ITD		10,000	7,000	4,000			21,000	
Capital Improvement Plan - General		93,929	141,712	58,509	71,374	39,436	404,960	
Capital Improvement Plan - Stormwater		11,280		14,470	19,400	14,100	59,250	
Retirements	(106,277)	(109,360)	(106,721)	(127,646)	(120,921)	(121,402)	(692,327)	0
Outstanding Debt, Ending	\$2,556,192	\$2,808,318	\$2,950,309	\$2,899,642	\$2,869,495	\$2,801,629	\$2,801,629	\$2,954,197

The impact of those projected capital needs on future debt ratios are summaries as follows.

City of Jacksonville, Florida Effect of the New Debt Issuance on Debt Ratios Overall								
	Adopted		Projected End of Fiscal Year					
	<u>Target</u>	<u>Maximum</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Overall Debt to Estimated Full Value	2.50%	3.50%	2.76%	3.23%	3.48%	3.38%	3.25%	3.05%
Overall Debt Per Capita	\$2,600	\$3,150	\$2,825	\$3,103	\$3,244	\$3,172	\$3,105	\$2,999
⁽¹⁾ Debt Service as a % of General Expenditures	11.50%	13.00%	10.84%	11.45%	11.33%	11.86%	12.35%	11.66%
Ten Year Principal Paydown	50%	30% ⁽²⁾	49.16%	44.73%	42.80%	43.02%	42.99%	43.94%

⁽¹⁾ Debt Service as a % of General Expenditures excludes BJP debt due to its self supporting nature.

⁽²⁾ Minimum

CITY OF JACKSONVILLE, FLORIDA

The City's debt is highly rated by the national rating services: Fitch Ratings ("Fitch"), Moody's Investors Service ("Moody's") and Standard & Poor's Ratings Services ("S&P"). The table below shows the City's ratings for uninsured debt for the last ten years, which demonstrates the rating agencies' stable view of the City's debt over that period.

	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	
<u>Moody's:</u>											
Issuer Credit Rating	Aa2 _____ ⁽¹⁾							Aa2 _____			
Covenant Bonds								Aa3 _____			
Revenue Bonds	Aa3 _____		Aa3/A2 _____					Aa3/A1 _____			
Better Jacksonville	Aa3 _____										
<u>Standard & Poors:</u>											
Issuer Credit Rating	AA _____ ⁽¹⁾							AA _____			
Covenant Bonds								AA- _____			
Revenue Bonds	AA-/A+ _____		AA-/A _____								
Better Jacksonville	A+/A _____							AA- _____			
<u>Fitch:</u>											
Issuer Credit Rating	AA _____ ⁽¹⁾							AA _____			
Covenant Bonds								AA- _____			
Revenue Bonds	AA+/AA _____		AA/AA- _____					AA/A+ _____			
Better Jacksonville	AA _____							AA- _____			

The City's total debt service requirements to maturity for the City's general tax supported debt, including the Better Jacksonville Plan debt, total \$3.989 billion as of September 30, 2009. Some of the debt is already funded through previous deposits to debt service and reserve funds, which totaled \$239.1 million as of September 30, 2009

The tables below represent total outstanding debt as a percentage of market value, total taxable property, and general revenues.

Fiscal Year	Debt as a Percentage of		
	Market Value	Total Taxable Property	General Revenues
2003	3.67%	5.53%	10.27%
2004	3.92%	5.91%	10.25%
2005	3.60%	5.44%	9.26%
2006	3.23%	4.82%	8.83%
2007	3.00%	4.48%	8.44%
2008	2.66%	4.01%	8.64%

Fiscal Year	Total Debt Outstanding	Total Market Value	Percent	Total Taxable Property	Percent	Total Revenue	Percent	Non-BJP Debt Outstanding	General (Non-BJP) Revenues	Percent
2003	1,888,500	51,415,885	3.67%	34,176,581	5.53%	1,079,439	17.50%	1,084,075	1,055,219	10.27%
2004	2,210,045	56,409,622	3.92%	37,374,610	5.91%	1,149,777	19.22%	1,116,190	1,089,099	10.25%
2005	2,190,404	60,763,555	3.60%	40,267,179	5.44%	1,238,800	17.68%	1,090,280	1,177,911	9.26%
2006	2,209,636	68,385,952	3.23%	45,852,669	4.82%	1,360,234	16.24%	1,129,505	1,279,166	8.83%
2007	2,326,286	77,477,171	3.00%	51,951,142	4.48%	1,385,254	16.85%	1,122,140	1,329,062	8.44%
2008	2,453,999	92,412,916	2.66%	61,209,694	4.01%	1,376,641	17.83%	1,150,455	1,331,351	8.64%

CITY OF JACKSONVILLE, FLORIDA

ANALYSIS OF BONDED INDEBTEDNESS GENERAL TAX SUPPORTED DEBT

Fiscal Year At September 30:	General Obligation	Debt Supported By Other Than Ad Valorem	Total General Tax Supported Debt	Debt Supported for the Better Jacksonville Plan	Enterprise Fund Bonds
1994	9,090,000	431,331,230 (1)	440,421,230		223,199,051
1995	6,335,000	542,502,022 (2)	548,837,022		218,918,390
1996	4,190,000	549,685,151 (2)	553,875,151		272,606,416
1997	3,260,000	685,030,720 (3)	688,290,720	(4)	68,165,000
1998	2,785,000	702,695,720 (3)	705,480,720		66,425,000
1999	2,285,000	717,340,140 (3)	719,625,140		87,025,000
2000	1,755,000	734,865,140 (3)	736,620,140		85,100,000
2001	1,195,000	702,035,140 (3)	703,230,140	397,710,000	82,985,000
2002	605,000	892,605,140 (3)	893,210,140	395,395,000	79,670,000
2003	0	1,022,286,300 (5)	1,022,286,300	804,425,000	76,233,840
2004	0	1,044,081,300	1,044,081,300	1,095,220,000	72,108,840
2005	0	1,022,290,560	1,022,290,560	1,100,124,261	67,989,580
2006	0	1,066,040,140	1,066,040,140	1,080,130,436 (6)	63,465,000
2007	0	1,064,580,140	1,064,580,140	1,204,145,655 (6)	57,560,000
2008	0	937,050,140	937,050,140	1,303,544,235 (6)	213,405,000
2009	0	962,238,140	962,238,140	1,376,710,045 (6)	165,615,000

(1) Excludes RCR Commercial Paper of \$69,000,000.

(2) Excludes RCR Commercial Paper of \$109,000,000.

(3) Excludes RCR Commercial Paper of \$60,000,000.

(4) Reflects deletion of water & sewer indebtedness transferred to the JEA effective 6/1/97.

(5) Includes long-term debt that refunded RCR Commercial Paper of \$60,000,000.

(6) Includes low interest rate loan(s) through the State Infrastructure Bank (SIB)

CITY OF JACKSONVILLE, FLORIDA

ANALYSIS OF BONDED INDEBTEDNESS GENERAL TAX SUPPORTED DEBT

Combined City Outstanding Bonds	Assessed Valuation	Tax Supported Debt As A % Assessed Value	Population	Tax Supported Debt Per Capita
663,620,281	19,528,168,000	2.25%	718,355	613.10
767,755,412	20,201,997,000	2.22%	728,437	753.44
826,481,567	21,447,954,000	2.58%	741,508	746.96
688,290,720	22,682,652,000	3.03%	753,325	913.67
705,480,720	24,038,888,000	2.93%	762,846	924.80
806,650,140	25,741,803,879	2.80%	778,879	923.92
821,720,140	27,374,151,000	2.69%	787,525	935.36
1,183,925,140	29,545,454,000	2.38%	798,908	880.24
1,368,275,140	31,749,501,000	2.81%	793,898	1,125.09
1,902,945,140	34,176,581,000	3.00%	808,918	1,263.77
2,211,410,140	37,374,610,000	2.79%	825,793	1,264.34
2,190,404,401	40,267,179,000	2.54%	840,474	1,216.33
2,209,635,576	45,852,669,000	2.32%	860,651	1,238.64
2,326,285,795	51,951,142,000	2.05%	878,640	1,211.62
2,453,999,375	61,209,694,000	1.53%	897,008	1,044.64
2,504,563,185	65,072,493,000	1.48%	904,408	1,063.94

CITY OF JACKSONVILLE, FLORIDA

ANALYSIS OF BONDED INDEBTEDNESS GENERAL TAX SUPPORTED DEBT

Debt Service Requirements FY 9/30:	General Obligation	Debt Supported By Other Than Ad Valorem	Total General Tax Supported Debt	Debt Supported for the Better Jacksonville Plan	Enterprise Fund Bonds
1994	3,112,992	45,154,504	48,267,496		20,718,272
1995	2,405,424	53,683,783	56,089,207		20,956,431
1996	1,108,905	47,244,534	48,353,439		24,794,597
1997	629,144	58,412,897	59,042,041		5,338,168
1998	628,550	66,523,096	67,151,646		5,338,238
1999	631,513	66,095,298	66,726,811		5,952,263
2000	632,900	72,184,368	72,817,268		6,319,152
2001	632,713	70,743,136	71,375,849	20,462,349	7,404,647
2002	618,613	71,371,126	71,989,739	23,134,240	7,681,991
2003	0	87,874,481	87,874,481	43,613,747	7,709,831
2004	0	93,798,060	93,798,060	67,059,262	8,140,734
2005	0	106,231,569	106,231,569	66,918,240	7,826,624
2006	0	111,315,688	111,315,688	66,883,595	8,993,919
2007	0	109,712,283	109,712,283	68,671,148	10,188,524
2008	0	104,955,619	104,955,619	87,910,024	24,822,584
2009	0	115,970,659	115,970,659	86,784,098	15,919,963

(1) Since 1994, includes Transfers In (Out) from Component units.
After 2004, the data represents budgeted revenues with other years
being extracted from the CAFR.

(2) This figure is preliminary until the FY 09 CAFR is published.

CITY OF JACKSONVILLE, FLORIDA

ANALYSIS OF BONDED INDEBTEDNESS GENERAL TAX SUPPORTED DEBT

Combined City Outstanding Bonds	General Fund Revenues (1)	Tax Supported Debt as a % of G/F Revenues
68,985,768	460,360,000	10.48%
77,045,638	492,548,000	11.39%
73,148,036	508,244,000	9.51%
64,380,209	533,023,000	11.07%
72,489,884	578,246,000	11.61%
72,679,074	588,586,000	11.34%
79,136,420	637,637,000	11.42%
99,242,845	642,092,000	11.12%
102,805,970	677,041,000	10.64%
139,198,059	711,553,000	12.35%
168,998,056	753,507,000	12.45%
180,976,433	788,660,000	13.47%
187,193,202	856,511,000	13.00%
188,571,955	908,138,000	12.08%
217,688,227	934,323,000	11.23%
218,674,719	940,520,553 (2)	12.33%

CITY OF JACKSONVILLE, FLORIDA

SCHEDULE OF DEBT SERVICE REQUIREMENTS COMPARED TO CASH IN SINKING FUND LONG-TERM OBLIGATIONS

September 30, 2009

Special Obligation Bonds Payable from Specific Revenue Other Than Ad Valorem Taxes:

- Excise Taxes Revenue Bonds, Series 1993
- Excise Taxes Revenue Refunding Bonds, Series 1995A
- Sales Taxes Revenue Bonds, Series 1996
- Local Government Sales Tax Refunding Revenue Bonds, Series 2001
- Excise Taxes Revenue Bonds, Series 2001B
- Excise Taxes Revenue Refunding and Improvement Bonds, Series 2002A
- Guaranteed Entitlement Revenue Refunding and Improvement Bonds, Series 2002
- Excise Taxes Revenue Bonds, Series 2002B
- Local Government Sales Tax Refunding and Improvement Bonds, Series 2002
- Excise Taxes Revenue Bonds, Series 2003A
- Excise Taxes Revenue Refunding Bonds, Series 2003B
- Excise Taxes Revenue Refunding Bonds, Series 2003C (AMT)
- Excise Taxes Revenue Bonds, Series 2005A
- Excise Taxes Revenue Refunding Bonds, Series 2006A
- Excise Taxes Revenue Refunding Bonds, Series 2006B (AMT)
- Excise Taxes Revenue Bonds, Taxable Series 2006C
- Excise Taxes Revenue Bonds, Taxable Series 2007
- Capital Project Revenue Bonds, Series 2008A
- Capital Project Revenue Bonds, Series 2008B
- Special Revenue Bonds, Series 2008
- Special Revenue Bonds, Series 2009A
- Excise Taxes Revenue Bonds, Series 2009A
- Excise Taxes Revenue Refunding Bonds, Series 2009B
- Excise Taxes Revenue Refunding Bonds, Series 2009C (AMT)

Special Obligation Bonds Payable from Specific Revenue Source Other Than Ad Valorem:

- Transportation Revenue Bonds, Series 2001
- Better Jacksonville Sales Tax Revenue Bonds, Series 2001
- Better Jacksonville Sales Tax Revenue Bonds, Series 2003
- Better Jacksonville Sales Tax Revenue Bonds, Series 2004
- Transportation Revenue Bonds, Series 2007
- Transportation Revenue Bonds, Series 2008A
- Transportation Revenue Bonds, Series 2008B
- Better Jacksonville Sales Tax Revenue Bonds, Series 2008
- Special Revenue Bonds, Series 2009B-1A
- Special Revenue Bonds, Series 2009B-1B

Payable from Enterprise Funds:

- Excise Taxes Revenue Refunding Bonds, Series 1995A
- Capital Improvement Revenue Bonds, Series 1997
- Capital Improvement and Revenue Refunding Bonds, Series 1998
- Capital Improvement Revenue Bonds, Series 2002A
- Capital Improvement and Refunding Revenue Bonds, Crossover Series 2002B
- Capital Improvement and Refunding Revenue Bonds, Crossover Series 2002C
- Excise Taxes Revenue Refunding and Improvement Bonds, Series 2003B

CITY OF JACKSONVILLE, FLORIDA

	FY 2010 Debt Service Requirements	Total Debt Service Requirements		
		Principal Outstanding	Total Interest to Maturity	Requirements to Maturity
	\$525,000	\$7,545,140	\$18,784,859	\$26,329,999
	1,778,375	1,735,000	43,375	1,778,375
	189,625	3,700,000	1,528,533	5,228,533
	11,992,001	81,195,000	21,351,907	102,546,907
	3,129,674	43,135,000	31,375,428	74,510,428
	7,354,481	25,320,000	2,907,812	28,227,812
	7,406,800	102,330,000	73,947,469	176,277,469
	4,954,266	57,770,000	28,617,866	86,387,866
	5,004,141	47,775,000	15,054,041	62,829,041
	1,578,695	17,565,000	5,980,720	23,545,720
	3,362,000	3,280,000	82,000	3,362,000
	1,721,219	32,535,000	16,482,744	49,017,744
	2,582,988	44,820,000	33,629,169	78,449,169
	1,693,644	36,540,000	27,103,597	63,643,597
	360,038	9,255,000	1,687,719	10,942,719
	1,199,585	23,555,000	8,251,015	31,806,015
	2,895,563	41,295,000	27,794,625	69,089,625
	4,315,537	66,960,000	45,975,060	112,935,060
	4,315,537	66,960,000	45,975,060	112,935,060
	2,951,751	54,215,000	28,640,193	82,855,193
	793,534	28,613,000	10,550,436	39,163,436
	843,691	39,585,000	27,206,876	66,791,876
	663,139	29,010,000	7,393,464	36,403,464
	430,692	23,730,000	3,872,105	27,602,105
Total	<u>\$72,041,976</u>	<u>\$888,423,140</u>	<u>\$484,236,073</u>	<u>\$1,372,659,212</u>
	\$8,337,740	\$164,300,000	\$150,942,813	\$315,242,813
	14,077,365	189,820,000	130,743,812	320,563,812
	13,666,589	186,010,000	124,878,100	310,888,100
	13,574,648	197,350,000	112,665,523	310,015,523
	7,766,600	98,035,000	87,576,100	185,611,100
	6,192,612	154,535,000	99,117,378	253,652,378
	9,021,744	117,570,000	43,199,467	160,769,467
	7,698,100	105,470,000	66,987,563	172,457,563
	2,426,741	52,090,000	29,134,372	81,224,372
	2,275,225	55,925,000	43,410,718	99,335,718
Total	<u>\$85,037,364</u>	<u>\$1,321,105,000</u>	<u>\$888,655,846</u>	<u>\$2,209,760,845</u>
	\$3,177,500	\$3,100,000	\$77,500	\$3,177,500
	559,962	6,250,000	3,179,896	9,429,896
	1,853,793	34,975,000	22,213,034	57,188,034
	3,044,509	52,475,000	49,575,536	102,050,536
	3,884,731	34,825,000	10,956,263	45,781,263
	2,047,093	24,455,000	11,624,991	36,079,991
	1,352,375	3,745,000	286,375	4,031,375
Total	<u>\$15,919,963</u>	<u>\$159,825,000</u>	<u>\$97,913,595</u>	<u>\$257,738,595</u>

CITY OF JACKSONVILLE, FLORIDA

SCHEDULE OF DEBT SERVICE REQUIREMENTS COMPARED TO CASH IN SINKING FUND LONG-TERM OBLIGATIONS

September 30, 2009

(Continued)

Other Long-Term Obligations:

- U.S. Government Guaranteed Note Payable, Series 1995 (Coach)
- U.S. Government Guaranteed Note Payable, Series 1996 (Sally Beauty)
- U.S. Government Guaranteed Note Payable, Series 1996-B (Hilton)
- U.S. Government Guaranteed Note Payable, Series 1997 (LaVilla)
- U.S. Government Guaranteed Note Payable, Series 1997 (HTV Associates)
- U.S. Government Guaranteed Note Payable, Series 1997 (Armor Holdings)
- U.S. Government Guaranteed Note Payable, Series 1997 (Hampton Inns)

Notes Payable from Other Specific Revenue Source other than Ad Valorem Taxes:

- State Infrastructure Bank Loan
- State Infrastructure Bank Loan

Notes Payable from Specific Revenue Source other than Ad Valorem Taxes:

- Commercial Paper

CITY OF JACKSONVILLE, FLORIDA

	FY 2009 Debt Service Requirements	Total Debt Service Requirements		
		Principal Outstanding	Total Interest to Maturity	Requirements to Maturity
	\$495,852	\$2,245,000	\$352,992	\$2,597,992
	96,392	240,000	32,864	272,864
	328,046	1,635,000	418,501	2,053,501
	122,464	755,000	231,059	986,059
	101,441	95,000	6,441	101,441
	89,368	495,000	147,443	642,443
	67,482	325,000	84,866	409,866
Total	<u>\$1,301,045</u>	<u>\$5,790,000</u>	<u>\$1,274,166</u>	<u>\$7,064,166</u>
	\$2,448,700	\$19,210,492	\$1,907,211	\$21,117,703
	4,000,000	36,394,553	5,535,956	41,930,509
Total	<u>\$6,448,700</u>	<u>\$55,605,045</u>	<u>\$7,443,167</u>	<u>\$63,048,212</u>
	\$36,103,921	\$73,815,000	\$4,485,094	\$78,300,094
Total	<u>\$36,103,921</u>	<u>\$73,815,000</u>	<u>\$4,485,094</u>	<u>\$78,300,094</u>
Grant Total	<u><u>\$216,852,969</u></u>	<u><u>\$2,504,563,185</u></u>	<u><u>\$1,484,007,941</u></u>	<u><u>\$3,988,571,124</u></u>

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES

September 30, 2009

Fiscal Year	Excise Taxes Revenue Bonds, Series 1993		Excise Taxes Revenue Refunding Bonds, Series 1995A		Sales Tax Revenue Bonds, Series 1996	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	\$ 190,465	\$ 334,536	\$ 1,735,000	\$ 43,375		\$ 189,625
2011	1,076,112	2,103,888				189,625
2012	1,061,197	2,273,803				189,625
2013	1,352,429	3,167,570				189,625
2014	1,313,363	3,401,636				189,625
2015	1,288,056	3,631,944				189,625
2016	1,263,518	3,871,482			860,000	167,588
2017					900,000	122,488
2018					945,000	75,210
2019					995,000	25,497
2020						
2021						
2022						
2023						
2024						
2025						
2026						
2027						
2028						
2029						
2030						
2031						
2032						
2033						
2034						
2035						
	<u>\$7,545,140</u>	<u>\$18,784,859</u>	<u>\$1,735,000</u>	<u>\$43,375</u>	<u>\$3,700,000</u>	<u>\$1,528,533</u>

Interest Rates:	6.200 - 6.300%	5.000%	5.125%
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CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES

September 30, 2009

Fiscal Year	To Refund a Portion of Sales Tax Revenue Bonds Series 1995 & 1996		To Fund a Redevelopment Agreement for the Riverfront Development of the Jacksonville Shipyards		To Refund Excise Taxes Revenue Refunding Bonds, Series 1992 and Animal Care and Control Facility	
	Local Government Sales Tax Refunding Revenue Bonds, Series 2001		Excise Taxes Revenue Bonds, Series 2001B		Excise Taxes Revenue Refunding and Improvement Bonds, Series 2002A	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	\$ 7,905,000	\$ 4,087,001	\$ 995,000	\$ 2,134,674	\$ 6,155,000	\$ 1,199,481
2011	8,230,000	3,751,130	1,035,000	2,091,277	6,465,000	868,206
2012	8,580,000	3,342,350	1,080,000	2,045,265	6,805,000	511,362
2013	9,050,000	2,857,525	1,130,000	1,996,080	2,865,000	245,438
2014	9,545,000	2,346,162	1,180,000	1,943,515	3,030,000	83,325
2015	10,075,000	1,806,613	1,235,000	1,887,353		
2016	6,405,000	1,353,413	1,290,000	1,827,370		
2017	6,760,000	991,375	1,355,000	1,763,212		
2018	7,125,000	609,538	1,420,000	1,694,515		
2019	7,520,000	206,800	1,490,000	1,621,765		
2020			1,565,000	1,544,608		
2021			1,645,000	1,462,547		
2022			1,730,000	1,376,062		
2023			1,815,000	1,285,222		
2024			1,910,000	1,189,769		
2025			2,010,000	1,089,319		
2026			2,110,000	983,744		
2027			2,220,000	872,787		
2028			2,335,000	756,066		
2029			2,450,000	633,450		
2030			2,580,000	504,556		
2031			2,710,000	369,000		
2032			2,850,000	226,525		
2033			2,995,000	76,747		
2034						
2035						
	<u>\$81,195,000</u>	<u>\$21,351,907</u>	<u>\$43,135,000</u>	<u>\$31,375,428</u>	<u>\$25,320,000</u>	<u>\$2,907,812</u>

Interest Rates:

4.125 - 5.500%

4.250 - 5.125%

5.250 - 5.500%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES

September 30, 2009

Fiscal Year	Guaranteed Entitlement Revenue Refunding and Improvement Bonds, Series 2002		Excise Taxes Revenue Bonds, Series 2002B		Local Government Sales Tax Refunding and Improvement Revenue Bonds, Series 2002	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	\$ 2,400,000	\$ 5,006,800	\$ 2,235,000	\$ 2,719,266	\$ 2,755,000	\$ 2,249,141
2011	2,485,000	4,918,206	2,325,000	2,636,204	2,850,000	2,150,994
2012	2,580,000	4,821,625	2,400,000	2,549,841	2,950,000	2,041,806
2013	2,680,000	4,718,038	2,495,000	2,451,941	3,065,000	1,922,975
2014	2,785,000	4,608,737	2,595,000	2,346,898	3,195,000	1,797,775
2015	2,895,000	4,493,328	2,705,000	2,230,891	3,315,000	1,652,013
2016	3,015,000	4,352,591	2,825,000	2,106,466	6,845,000	1,387,803
2017	3,180,000	4,186,100	2,955,000	1,965,238	7,210,000	1,015,438
2018	3,350,000	4,010,606	3,110,000	1,804,638	7,595,000	624,403
2019	3,530,000	3,825,706	3,275,000	1,634,629	7,995,000	211,694
2020	3,720,000	3,630,863	3,450,000	1,454,835		
2021	3,920,000	3,425,537	3,635,000	1,264,426		
2022	4,130,000	3,216,938	3,830,000	1,076,730		
2023	4,335,000	3,005,312	4,010,000	891,488		
2024	4,555,000	2,783,063	4,200,000	691,250		
2025	4,780,000	2,549,687	4,410,000	476,000		
2026	5,020,000	2,304,688	4,630,000	250,000		
2027	5,270,000	2,047,438	2,685,000	67,125		
2028	5,535,000	1,777,313				
2029	5,810,000	1,491,375				
2030	6,105,000	1,188,506				
2031	6,415,000	869,756				
2032	6,745,000	534,206				
2033	7,090,000	181,050				
2034						
2035						
	<u>\$102,330,000</u>	<u>\$73,947,469</u>	<u>\$57,770,000</u>	<u>\$28,617,866</u>	<u>\$47,775,000</u>	<u>\$15,054,041</u>

Interest Rates:	3.500 - 5.375%	3.300 - 5.375%	3.375 - 5.375%
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CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES

September 30, 2009

Fiscal Year	To Fund a Grant to Shands Jacksonville Medical Center, Inc (Proton Beam)		To Refund Excise Taxes Revenue Bonds, Series 1993 (AMT)		To Refund Excise Taxes Revenue Bonds, Series 1993 (AMT)	
	Excise Taxes Revenue Bonds Series 2003A		Excise Taxes Revenue Refunding Bonds, Series 2003B		Excise Taxes Revenue Refunding Bonds, Series 2003C (AMT)	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	\$ 905,000	\$ 673,695	\$ 3,280,000	\$ 82,000	\$ 15,000	\$ 1,706,219
2011	935,000	646,095			15,000	1,705,713
2012	960,000	616,470			15,000	1,705,150
2013	990,000	583,545			20,000	1,704,450
2014	1,025,000	547,770			20,000	1,703,638
2015	1,065,000	509,618			20,000	1,702,813
2016	1,105,000	468,920			20,000	1,701,963
2017	1,145,000	425,598			5,380,000	1,560,300
2018	1,190,000	379,470			5,895,000	1,264,331
2019	1,235,000	330,353			6,445,000	940,406
2020	1,285,000	278,050			7,030,000	586,688
2021	1,340,000	222,590			7,660,000	201,075
2022	1,400,000	163,490				
2023	1,460,000	100,745				
2024	1,525,000	34,313				
2025						
2026						
2027						
2028						
2029						
2030						
2031						
2032						
2033						
2034						
2035						
	<u>\$17,565,000</u>	<u>\$5,980,720</u>	<u>\$3,280,000</u>	<u>\$82,000</u>	<u>\$32,535,000</u>	<u>\$16,482,744</u>

Interest Rates:

3.000 - 4.500%

5.000%

3.250 - 5.250%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES

September 30, 2009

Purpose:	To Fund City-Wide Capital Improvements and River City Marketplace Road and Utility Improvements	To Refund the Sunshine State Governmental Finance Comm. Bonds, Series 1995A & various Capital Improvements	To Refund the Sunshine State Governmental Finance Commission Bonds, Series 1995B (AMT)
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Fiscal Year	Excise Taxes Revenue Bonds Series 2005A		Excise Taxes Revenue Refunding Bonds Series 2006A		Excise Taxes Revenue Refunding Bonds Series 2006B (AMT)	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	\$ 510,000	\$ 2,072,988		\$ 1,693,644		\$ 360,038
2011	525,000	2,054,875		1,693,644		360,038
2012	545,000	2,035,809	\$ 1,370,000	1,670,525	\$ 1,490,000	333,031
2013	565,000	2,015,338	1,420,000	1,622,556	1,830,000	271,713
2014	585,000	1,993,775	1,465,000	1,571,153	1,895,000	199,500
2015	605,000	1,970,706	1,520,000	1,516,100	1,975,000	122,100
2016	630,000	1,946,006	1,575,000	1,456,100	2,065,000	41,300
2017	655,000	1,920,306		1,424,600		
2018	685,000	1,893,078		1,424,600		
2019	710,000	1,863,863		1,424,600		
2020	740,000	1,833,050		1,424,600		
2021	2,535,000	1,763,456	1,660,000	1,383,100		
2022	2,645,000	1,643,463	1,740,000	1,298,100		
2023	2,775,000	1,507,963	1,830,000	1,208,850		
2024	2,915,000	1,365,713	1,920,000	1,115,100		
2025	3,060,000	1,225,900	2,015,000	1,016,725		
2026	3,195,000	1,079,088	2,115,000	913,475		
2027	3,355,000	915,338	2,225,000	810,538		
2028	3,520,000	752,263	2,325,000	708,163		
2029	2,565,000	613,747	2,430,000	601,175		
2030	2,680,000	492,456	2,535,000	483,125		
2031	2,805,000	365,616	2,665,000	353,125		
2032	2,935,000	227,375	2,795,000	216,625		
2033	3,080,000	77,000	2,935,000	73,375		
2034						
2035						
	<u>\$44,820,000</u>	<u>\$33,629,169</u>	<u>\$36,540,000</u>	<u>\$27,103,597</u>	<u>\$9,255,000</u>	<u>\$1,687,719</u>

Interest Rates:	3.500 - 5.000%	3.375 - 5.000%	3.625 - 4.000%
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CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES

September 30, 2009

Fiscal Year	To Fund the Renovation of the Carling, Ed Ball and Laura Street Trio, and Dredging of Privately Owned Canals		To Fund the Renovation of the Carling, Ed Ball and Laura Street Trio, and Dredging of Privately Owned Canals		To Partially Refund the Capital Projects Revenue Bonds, Series 1997-1, 1997-2, 1997-3 and 2002-1	
	Excise Taxes Revenue Bonds Taxable Series 2006C		Excise Taxes Revenue Bonds Taxable Series 2007		Capital Projects Revenue Refunding Bonds Series 2008A	
	Principal	Interest	Principal	Interest	Principal	Interest
2010		\$ 1,199,585	\$ 1,015,000	\$ 1,880,563	\$ 1,340,000	\$ 2,975,537
2011		1,199,585	1,060,000	1,836,525	1,405,000	2,912,176
2012	\$ 2,135,000	1,147,491	1,105,000	1,793,225	1,720,000	2,843,236
2013	2,240,000	1,039,733	1,145,000	1,751,088	1,305,000	2,774,865
2014	2,350,000	924,849	1,190,000	1,707,250	1,620,000	2,702,702
2015	2,470,000	803,138	1,235,000	1,658,750	1,695,000	2,626,250
2016	2,590,000	674,990	1,285,000	1,608,350	1,780,000	2,552,944
2017	2,725,000	539,574	1,335,000	1,555,950	2,075,000	2,453,152
2018	2,865,000	395,753	1,390,000	1,501,450	1,960,000	2,363,996
2019	3,010,000	243,584	1,445,000	1,444,750	1,850,000	2,279,840
2020	3,170,000	82,737	1,505,000	1,385,750	2,150,000	2,189,588
2021			1,560,000	1,316,650	2,250,000	2,082,144
2022			1,640,000	1,236,650	2,365,000	1,975,511
2023			1,720,000	1,152,650	2,640,000	1,857,024
2024			1,810,000	1,064,400	2,595,000	1,744,123
2025			1,900,000	971,650	2,575,000	1,622,742
2026			1,995,000	874,275	2,855,000	1,494,540
2027			2,095,000	772,025	2,990,000	1,359,688
2028			2,200,000	664,650	3,135,000	1,221,615
2029			2,310,000	557,675	3,380,000	1,066,212
2030			2,410,000	451,475	3,360,000	914,034
2031			2,520,000	334,250	3,615,000	751,335
2032			2,645,000	205,125	3,790,000	581,968
2033			2,780,000	69,500	3,975,000	401,161
2034					4,185,000	212,491
2035					4,350,000	16,185
	<u>\$23,555,000</u>	<u>\$8,251,015</u>	<u>\$41,295,000</u>	<u>\$27,794,625</u>	<u>\$66,960,000</u>	<u>\$45,975,060</u>

Interest Rates:

(Taxable)
4.880 - 5.220%

3.500 - 5.000%

Variable Rate
Assumed at 4.53%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES

September 30, 2009

Fiscal Year	Capital Projects Revenue Refunding Bonds Series 2008B		Special Revenue Bonds Series 2008		Special Revenue Bonds Taxable Series 2009A	
	Principal	Interest	Principal	Interest	Principal	Interest
	2010	\$ 1,340,000	\$ 2,975,537	\$ 535,000	\$ 2,416,751	
2011	1,405,000	2,912,176	2,595,000	2,357,964	\$ 959,000	1,440,435
2012	1,720,000	2,843,236	2,685,000	2,265,564	1,501,000	1,377,459
2013	1,305,000	2,774,865	2,775,000	2,170,014	2,206,000	1,282,560
2014	1,620,000	2,702,702	2,880,000	2,071,051	2,316,000	1,166,797
2015	1,695,000	2,626,250	2,975,000	1,964,870	2,430,000	1,045,299
2016	1,780,000	2,552,944	3,085,000	1,847,389	2,560,000	917,555
2017	2,075,000	2,453,152	3,210,000	1,721,489	2,680,000	783,411
2018	1,960,000	2,363,996	3,340,000	1,588,401	2,810,000	642,867
2019	1,850,000	2,279,840	3,480,000	1,432,514	2,950,000	495,411
2020	2,150,000	2,189,588	3,655,000	1,263,276	3,102,000	340,480
2021	2,250,000	2,082,144	3,815,000	1,095,201	2,480,000	197,581
2022	2,365,000	1,975,511	3,990,000	914,601	2,619,000	67,046
2023	2,640,000	1,857,024	940,000	796,339		
2024	2,595,000	1,744,123	990,000	748,089		
2025	2,575,000	1,622,742	1,040,000	696,819		
2026	2,855,000	1,494,540	1,090,000	641,959		
2027	2,990,000	1,359,688	1,145,000	583,563		
2028	3,135,000	1,221,615	1,210,000	520,231		
2029	3,380,000	1,066,212	1,275,000	451,894		
2030	3,360,000	914,034	1,345,000	379,844		
2031	3,615,000	751,335	1,420,000	303,806		
2032	3,790,000	581,968	1,495,000	223,644		
2033	3,975,000	401,161	1,580,000	138,094		
2034	4,185,000	212,491	1,665,000	46,828		
2035	4,350,000	16,185				
	<u>\$66,960,000</u>	<u>\$45,975,060</u>	<u>\$54,215,000</u>	<u>\$28,640,193</u>	<u>\$28,613,000</u>	<u>\$10,550,436</u>

Interest Rates:

Variable Rate
Assumed at 4.53%

3.500 - 5.625%

Variable Rate
Assumed at 5.12%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES

September 30, 2009

Fiscal Year	To Fund City-Wide Capital Improvements		To Refund the Excise Taxes Revenue Bonds, Series 1996A and the Excise Taxes Revenue Bonds, Series 1999A	
	Excise Taxes Revenue Bonds Series 2009A		Excise Taxes Revenue Refunding Bonds Series 2009B	
	Principal	Interest	Principal	Interest
2010		\$ 843,692		\$ 663,139
2011	\$ 1,000,000	1,665,561	\$ 2,860,000	1,283,200
2012	1,020,000	1,637,761	2,945,000	1,188,550
2013	1,050,000	1,606,711	3,060,000	1,068,450
2014	1,080,000	1,574,761	3,185,000	927,625
2015	1,115,000	1,541,836	3,345,000	764,375
2016	1,150,000	1,507,861	3,510,000	593,000
2017	1,170,000	1,473,061	3,685,000	413,125
2018	1,215,000	1,436,071	2,035,000	270,125
2019	1,255,000	1,395,453	2,140,000	165,750
2020	1,300,000	1,350,025	2,245,000	56,125
2021	1,345,000	1,293,869		
2022	1,410,000	1,229,213		
2023	1,460,000	1,159,963		
2024	1,550,000	1,087,288		
2025	1,620,000	1,018,713		
2026	1,685,000	945,609		
2027	1,765,000	863,219		
2028	1,835,000	782,538		
2029	1,910,000	696,966		
2030	2,005,000	601,763		
2031	2,115,000	502,906		
2032	2,220,000	399,950		
2033	2,325,000	292,006		
2034	2,435,000	178,956		
2035	2,550,000	121,125		
	<u>\$39,585,000</u>	<u>\$27,206,876</u>	<u>\$29,010,000</u>	<u>\$7,393,464</u>

Interest
Rates:

2.500 - 5.000%

2.500 - 5.000%

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES

September 30, 2009

Purpose: To Refund the Excise Taxes
Revenue Bonds, Series 1999B

Fiscal Year	Excise Taxes Revenue Refunding Bonds Series 2009C (AMT)		Total Principal and Interest
	Principal	Interest	
2010		\$ 430,692	\$ 72,041,976
2011	\$ 3,075,000	818,188	81,895,815
2012	3,150,000	732,500	87,782,883
2013	3,245,000	636,575	84,645,083
2014	3,345,000	512,250	85,242,857
2015	3,495,000	366,700	82,263,627
2016	3,640,000	224,000	82,438,554
2017	3,780,000	151,200	79,193,768
2018			73,233,051
2019			72,997,452
2020			56,677,263
2021			53,885,320
2022			46,037,314
2023			40,447,578
2024			40,132,228
2025			38,275,295
2026			38,531,918
2027			36,391,408
2028			33,634,454
2029			32,688,705
2030			32,309,792
2031			32,481,129
2032			32,462,386
2033			32,445,093
2034			13,120,767
2035			11,403,495
	<u>\$23,730,000</u>	<u>\$3,872,105</u>	<u>\$1,372,659,212</u>

Interest Rates: 2.500 - 5.000%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC
REVENUE SOURCES OTHER THAN AD VALOREM - BETTER JACKSONVILLE PLAN

September 30, 2009

Fiscal Year	Better Jacksonville Transportation Projects Transportation Revenue Bonds Series 2001		Better Jacksonville Infrastructure Projects Better Jacksonville Sales Tax Revenue Bonds Series 2001		Better Jacksonville Infrastructure Projects Better Jacksonville Sales Tax Revenue Bonds Series 2003	
	Principal	Interest	Principal	Interest	Principal	Interest
2010		\$ 8,337,740	\$ 4,500,000	\$ 9,577,365	\$ 4,810,000	\$ 8,856,589
2011		8,337,740	4,705,000	9,373,047	4,955,000	8,703,920
2012	9,080,000	8,120,129	4,905,000	9,149,265	5,115,000	8,533,889
2013		7,902,519	5,150,000	8,885,015	5,295,000	8,345,095
2014		7,902,519	5,435,000	8,593,928	5,490,000	8,141,504
2015		7,902,519	5,735,000	8,286,752	5,700,000	7,923,194
2016		7,902,519	6,050,000	7,962,665	5,930,000	7,653,531
2017		7,902,519	6,380,000	7,622,090	6,240,000	7,334,069
2018		7,902,519	6,730,000	7,262,815	6,565,000	6,997,938
2019		7,902,519	7,100,000	6,882,490	6,910,000	6,662,613
2020		7,902,519	7,490,000	6,492,500	7,240,000	6,309,569
2021		7,902,518	7,880,000	6,092,880	7,620,000	5,919,494
2022	3,415,000	7,815,009	8,290,000	5,680,750	8,015,000	5,509,075
2023	3,625,000	7,636,875	8,705,000	5,255,875	8,440,000	5,087,681
2024	10,980,000	7,271,750	9,140,000	4,809,750	8,860,000	4,657,544
2025	11,520,000	6,709,250	9,600,000	4,341,250	9,300,000	4,205,906
2026	12,090,000	6,119,000	10,080,000	3,849,250	9,765,000	3,729,684
2027	12,685,000	5,499,625	10,580,000	3,332,750	10,250,000	3,230,269
2028	13,315,000	4,832,981	11,110,000	2,790,500	10,760,000	2,706,038
2029	20,260,000	3,951,638	11,665,000	2,221,125	11,300,000	2,155,000
2030	21,325,000	2,860,031	12,250,000	1,623,250	11,865,000	1,575,875
2031	22,440,000	1,739,250	26,340,000	658,500	25,585,000	639,625
2032	23,565,000	589,125				
2033						
2034						
2035						
2036						
2037						
2038						
	<u>\$ 164,300,000</u>	<u>\$ 150,942,813</u>	<u>\$ 189,820,000</u>	<u>\$ 130,743,812</u>	<u>\$ 186,010,000</u>	<u>\$ 124,878,100</u>

Interest Rates:

4.100 - 5.500%

4.200 - 5.500%

3.000 - 5.250%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC
REVENUE SOURCES OTHER THAN AD VALOREM - BETTER JACKSONVILLE PLAN

September 30, 2009

Fiscal Year	Better Jacksonville Infrastructure Projects		Better Jacksonville Transportation Projects		To Refund the Transportation Revenue Bonds, Series 2003A & Series 2003B (Auction Rate Securities)	
	Better Jacksonville Sales Tax Revenue Bonds Series 2004		Transportation Revenue Bonds Series 2007		Transportation Revenue Bonds Series 2008A	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	\$ 5,665,000	\$ 7,909,648	\$ 3,020,000	\$ 4,746,600		\$ 6,192,612
2011	5,795,000	7,772,063	3,170,000	4,607,700		6,192,612
2012	5,945,000	7,617,881	3,300,000	4,461,800	\$ 2,700,000	6,109,979
2013	6,105,000	7,444,563	3,465,000	4,310,000		6,084,416
2014	6,290,000	7,250,775	3,600,000	4,150,700	1,350,000	6,034,765
2015	6,495,000	7,038,959	3,780,000	3,966,200	11,250,000	5,616,555
2016	6,710,000	6,811,931	3,970,000	3,772,450	11,875,000	5,156,735
2017	6,950,000	6,568,538	4,170,000	3,568,950	11,450,000	4,682,522
2018	7,205,000	6,298,469		3,464,700		4,644,810
2019	7,490,000	6,004,569		3,464,700		4,644,810
2020	7,790,000	5,698,969		3,464,700		4,657,535
2021	8,100,000	5,381,169		3,464,700		4,644,810
2022	8,430,000	5,045,300		3,464,700		4,644,810
2023	8,770,000	4,685,069		3,464,700		4,644,810
2024	9,145,000	4,304,375		3,464,700		4,657,535
2025	9,530,000	3,895,619		3,464,700	10,460,000	4,260,102
2026	9,960,000	3,450,869		3,464,700	11,005,000	3,820,899
2027	10,425,000	2,979,466	4,375,000	3,355,325	11,560,000	3,359,488
2028	10,910,000	2,486,094	4,595,000	3,131,075	12,155,000	2,882,131
2029	11,410,000	1,977,075	4,825,000	2,895,575	12,770,000	2,364,665
2030	11,920,000	1,452,150	5,065,000	2,648,325	13,430,000	1,828,664
2031	26,310,000	591,975	5,320,000	2,395,350	14,110,000	1,265,480
2032			5,575,000	2,129,625	14,830,000	675,287
2033			5,850,000	1,844,000	15,590,000	51,348
2034			6,145,000	1,544,125		
2035			6,450,000	1,229,250		
2036			6,775,000	898,625		
2037			7,115,000	551,375		
2038			7,470,000	186,750		
	<u>\$ 197,350,000</u>	<u>\$ 112,665,523</u>	<u>\$ 98,035,000</u>	<u>\$ 87,576,100</u>	<u>\$ 154,535,000</u>	<u>\$ 99,117,378</u>

Interest Rates:

2.300 - 5.000%

4.000 - 5.000%

Variable Rate Assumed at 4.01%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC
REVENUE SOURCES OTHER THAN AD VALOREM - BETTER JACKSONVILLE PLAN

September 30, 2009

Fiscal Year	Transportation Revenue Bonds Series 2008B		Better Jacksonville Sales Tax Revenue Bonds Series 2008		Better Jacksonville Special Revenue Bonds Series 2009B-1A	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	\$ 4,475,000	\$ 4,546,744	\$ 2,665,000	\$ 5,033,100		\$ 2,426,741
2011	4,535,000	4,365,213	2,985,000	4,920,100	\$ 1,000,000	2,420,019
2012	5,160,000	4,171,849	3,105,000	4,798,300	1,500,000	2,400,019
2013	4,680,000	3,971,377	3,230,000	4,671,600	1,875,000	2,355,019
2014	5,615,000	3,749,449	3,355,000	4,539,900	1,950,000	2,272,519
2015	5,695,000	3,521,499	3,490,000	4,385,550	2,050,000	2,175,019
2016	5,955,000	3,292,666	3,665,000	4,206,675	2,155,000	2,074,419
2017	8,915,000	2,936,226	3,850,000	4,018,800	2,240,000	1,988,219
2018	8,990,000	2,576,221	4,040,000	3,821,550	2,305,000	1,921,019
2019	9,285,000	2,205,118	4,245,000	3,614,425	2,420,000	1,805,769
2020	9,310,000	1,837,061	4,455,000	3,396,925	2,545,000	1,684,769
2021	9,730,000	1,443,603	4,680,000	3,168,550	2,640,000	1,582,969
2022	4,430,000	1,248,625	4,915,000	2,928,675	4,600,000	1,450,969
2023	4,695,000	1,061,357	5,160,000	2,676,800	7,005,000	1,220,969
2024	4,780,000	872,431	5,415,000	2,412,425	7,980,000	871,469
2025	4,965,000	671,740	5,685,000	2,134,925	9,825,000	484,469
2026	5,210,000	463,768	5,970,000	1,843,550		
2027	5,460,000	245,796	6,270,000	1,537,550		
2028	5,685,000	18,724	6,585,000	1,224,406		
2029			6,895,000	904,256		
2030			7,225,000	559,875		
2031			7,585,000	189,626		
2032						
2033						
2034						
2035						
2036						
2037						
2038						
	<u>\$ 117,570,000</u>	<u>\$ 43,199,467</u>	<u>\$ 105,470,000</u>	<u>\$ 66,987,563</u>	<u>\$ 52,090,000</u>	<u>\$ 29,134,372</u>

Interest Rates: Variable Rate Assumed at 4.01% 4.000 - 5.000% 2.000 - 5.000%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
SPECIAL OBLIGATION BONDS PAYABLE FROM SPECIFIC
REVENUE SOURCES OTHER THAN AD VALOREM - BETTER JACKSONVILLE PLAN

September 30, 2009

Purpose:		Better Jacksonville Infrastructure Projects		
		Special Revenue Bonds Taxable Series 2009B-1B (Direct Pay Build America Bonds)		
Fiscal Year	Principal	Interest	Total Principal and Interest	
2010		\$ 2,275,225	\$	85,037,363
2011		2,275,225		86,112,638
2012		2,275,225		98,448,335
2013		2,275,225		86,044,828
2014		2,275,225		87,996,283
2015		2,275,225		97,286,472
2016		2,275,225		97,418,816
2017		2,275,225		99,092,156
2018		2,275,225		83,000,264
2019		2,275,225		82,912,237
2020		2,275,225		82,549,771
2021		2,275,225		82,525,916
2022		2,275,225		82,158,137
2023		2,275,225		84,409,360
2024		2,275,225		91,897,203
2025		2,275,225		103,328,185
2026	\$ 10,310,000	2,275,225		103,406,945
2027	10,730,000	1,855,778		107,731,046
2028	11,170,000	1,419,244		107,776,193
2029	11,620,000	964,809		108,179,143
2030	12,095,000	492,067		108,215,237
2031				135,169,806
2032				47,364,037
2033				23,335,348
2034				7,689,125
2035				7,679,250
2036				7,673,625
2037				7,666,375
2038				7,656,750
	<u>\$ 55,925,000</u>	<u>\$ 43,410,718</u>		<u>\$ 2,209,760,845</u>

Interest Rates: (Taxable)
6.259%

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

DEBT SERVICE REQUIREMENTS TO MATURITY - NOTES PAYABLE FROM SPECIFIC REVENUE SOURCES OTHER THAN AD VALOREM TAXES - BETTER JACKSONVILLE PLAN

September 30, 2009

Purpose:	Better Jacksonville Infrastructure Projects		Better Jacksonville Infrastructure Projects		
Fiscal Year	State Infrastructure Bank Loan #1; Dated 7/28/05		State Infrastructure Bank Loan #2; Dated 3/13/07		Total Principal and Interest
	Principal	Interest	Principal	Interest	
2010	\$ 2,063,873	\$ 384,827	\$ 3,013,541	\$ 986,459	\$ 6,448,700
2011	2,103,750	343,550	3,164,268	835,732	6,447,300
2012	2,143,725	301,475	3,243,375	756,625	6,445,200
2013	2,188,800	258,600	3,324,459	675,541	6,447,400
2014	2,233,976	214,824	3,407,571	592,429	6,448,800
2015	2,274,255	170,145	3,492,760	507,240	6,444,400
2016	2,319,640	124,660	3,580,079	419,921	6,444,300
2017	2,370,133	78,267	3,669,581	330,419	6,448,400
2018	1,512,339	30,864	3,761,320	238,680	5,543,203
2019			3,855,353	144,647	4,000,000
2020			1,882,246	48,263	1,930,509
2021					0
2022					0
	<u>\$ 19,210,492</u>	<u>\$ 1,907,211</u>	<u>\$ 36,394,553</u>	<u>\$ 5,535,956</u>	<u>\$ 63,048,212</u>

Interest Rates: 2.00% 2.50%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
REVENUE BONDS PAYABLE FROM ENTERPRISE FUNDS

September 30, 2009

Fiscal Year	Excise Taxes Revenue Refunding Bonds, Series 1995A		Capital Improvement Revenue Bonds, Series 1997		Capital Improvement and Refunding Revenue Bonds, Series 1998	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	\$ 3,100,000	\$ 77,500	\$ 240,000	\$ 319,962	\$ 195,000	\$ 1,658,793
2011			250,000	307,833	205,000	1,649,890
2012			265,000	294,825	215,000	1,640,332
2013			275,000	280,986	225,000	1,630,100
2014			290,000	266,365	235,000	1,619,231
2015			305,000	250,819	245,000	1,607,525
2016			320,000	234,412	260,000	1,594,900
2017			340,000	217,087	270,000	1,581,650
2018			355,000	198,844	285,000	1,567,775
2019			375,000	179,681	300,000	1,553,150
2020			395,000	159,469	315,000	1,538,169
2021			415,000	138,206	5,035,000	1,411,106
2022			435,000	115,894	5,330,000	1,164,937
2023			460,000	92,400	5,640,000	904,400
2024			485,000	67,594	5,970,000	628,663
2025			510,000	41,475	5,640,000	352,925
2026			535,000	14,044	4,610,000	109,488
2027						
2028						
2029						
2030						
2031						
2032						
	<u>\$ 3,100,000</u>	<u>\$ 77,500</u>	<u>\$ 6,250,000</u>	<u>\$ 3,179,896</u>	<u>\$ 34,975,000</u>	<u>\$ 22,213,034</u>

Interest Rates:

5.000 - 5.125%

4.900 - 5.250%

4.400 - 5.000%

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
REVENUE BONDS PAYABLE FROM ENTERPRISE FUNDS

September 30, 2009

Fiscal Year	Capital Improvements at Alltel Stadium		To Crossover Refund Capital Improvement Revenue Bonds Series 1994		To Crossover Refund Capital Improvement Revenue Bonds Series 1995	
	Capital Improvement Revenue Bonds, Series 2002A		Capital Improvement and Refunding Revenue Bonds, Crossover Series, 2002B		Capital Improvement and Refunding Revenue Bonds, Crossover Series, 2002C	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	\$ 455,000	\$ 2,589,509	\$ 2,195,000	\$ 1,689,731	\$ 920,000	\$ 1,127,093
2011	395,000	2,575,203	2,310,000	1,596,313	980,000	1,094,993
2012	335,000	2,562,260	2,465,000	1,476,938	1,045,000	1,059,033
2013	290,000	2,550,865	2,630,000	1,349,563	1,105,000	1,019,780
2014	220,000	2,541,100	2,810,000	1,210,050	1,175,000	975,838
2015	155,000	2,533,600	3,005,000	1,057,406	1,250,000	927,338
2016	75,000	2,529,000	3,210,000	894,263	1,335,000	867,294
2017		2,527,500	3,685,000	717,875	1,425,000	796,625
2018		2,527,500	3,920,000	527,750	1,440,000	725,000
2019		2,527,500	4,165,000	325,625	1,460,000	652,500
2020		2,527,500	4,430,000	110,750	1,485,000	578,875
2021		2,527,500			1,505,000	504,125
2022		2,527,500			1,520,000	428,500
2023		2,527,500			1,540,000	352,000
2024		2,527,500			1,555,000	274,625
2025		2,527,500			2,245,000	179,625
2026	945,000	2,503,875			2,470,000	61,750
2027	8,975,000	2,255,875				
2028	9,425,000	1,795,875				
2029	9,900,000	1,312,750				
2030	10,395,000	805,375				
2031	10,910,000	272,750				
2032						
	<u>\$ 52,475,000</u>	<u>\$ 49,575,536</u>	<u>\$ 34,825,000</u>	<u>\$ 10,956,263</u>	<u>\$ 24,455,000</u>	<u>\$ 11,624,991</u>

Interest Rates:

3.250 - 5.000%

3.250 - 5.250%

3.250 5.000%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
REVENUE BONDS PAYABLE FROM ENTERPRISE FUNDS

September 30, 2009

Purpose: To Refund a Portion of Excise
Taxes Revenue
Refunding Bonds,
Series 1993A

Fiscal Year	Excise Taxes Revenue Refunding and Improvement Bonds, Series 2003B		Total Principal and Interest
	Principal	Interest	
2010	\$ 1,195,000	\$ 157,375	\$ 15,919,963
2011	1,245,000	96,375	12,705,606
2012	1,305,000	32,625	12,696,012
2013			11,356,294
2014			11,342,584
2015			11,336,688
2016			11,319,868
2017			11,560,737
2018			11,546,869
2019			11,538,456
2020			11,539,763
2021			11,535,937
2022			11,521,831
2023			11,516,300
2024			11,508,382
2025			11,496,525
2026			11,249,157
2027			11,230,875
2028			11,220,875
2029			11,212,750
2030			11,200,375
2031			11,182,750
2032			0
	\$ 3,745,000	\$ 286,375	\$ 257,738,595

Interest Rates: 3.250 - 5.000%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
OTHER LONG-TERM OBLIGATIONS
PAYABLE FROM GENERAL REVENUES

September 30, 2009

Fiscal Year	U.S. Government Guaranteed Note Payable, Series 1995		U.S. Government Guaranteed Note Payable, Series 1996		U.S. Government Guaranteed Note Payable, Series 1996-B	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	\$ 385,000	\$ 110,852	\$ 80,000	\$ 16,392	\$ 215,000	\$ 113,046
2011	420,000	93,258	80,000	10,968	250,000	98,468
2012	455,000	73,140	80,000	5,504	275,000	81,394
2013	500,000	50,572			295,000	62,473
2014	485,000	25,172			300,000	42,030
2015					300,000	21,090
2016						
2017						
2018						
2019						
2020						
	<u>\$ 2,245,000</u>	<u>\$ 352,992</u>	<u>\$ 240,000</u>	<u>\$ 32,864</u>	<u>\$ 1,635,000</u>	<u>\$ 418,501</u>

Interest Rates:	(Taxable) 4.570 - 5.190%	(Taxable) 6.780 - 6.880%	(Taxable) 6.700 - 7.030%
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CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
OTHER LONG-TERM OBLIGATIONS
PAYABLE FROM GENERAL REVENUES

September 30, 2009

Fiscal Year	HUD Section 108 Program Loan for LaVilla Project		HUD Section 108 Program Loan for HTV Associates Project		HUD Section 108 Program Loan for Armor Holdings	
	U.S. Government Guaranteed Note Payable, Series 1997		U.S. Government Guaranteed Note Payable, Series 1997		U.S. Government Guaranteed Note Payable, Series 1997	
	Principal	Interest	Principal	Interest	Principal	Interest
2010	\$ 70,000	\$ 52,464	\$ 95,000	\$ 6,441	55,000	\$ 34,368
2011	90,000	47,718			60,000	30,640
2012	100,000	41,571			\$ 65,000	26,541
2013	110,000	34,691			75,000	22,070
2014	125,000	27,068			80,000	16,872
2015	130,000	18,343			80,000	11,288
2016	130,000	9,204			80,000	5,664
2017						
2018						
2019						
2020						
	<u>\$ 755,000</u>	<u>\$ 231,059</u>	<u>\$ 95,000</u>	<u>\$ 6,441</u>	<u>\$ 495,000</u>	<u>\$ 147,443</u>

**Interest
Rates:**

(Taxable)
6.700 - 7.080%

(Taxable)
6.780%

(Taxable)
6.700 - 7.080%

**CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
OTHER LONG-TERM OBLIGATIONS
PAYABLE FROM GENERAL REVENUES**

September 30, 2009

Purpose: HUD Section 108
Program Loan for
Hampton Inns

Fiscal Year	U.S. Government Guaranteed Note Payable, Series 1997		Total Principal and Interest
	Principal	Interest	
2010	\$ 45,000	\$ 22,482	\$ 1,301,045
2011	45,000	19,432	1,245,484
2012	50,000	16,358	1,269,508
2013	55,000	12,918	1,217,724
2014	65,000	9,106	1,175,248
2015	65,000	4,570	630,291
2016			224,868
2017			0
2018			0
2019			0
2020			0
	\$ 325,000	\$ 84,866	\$ 7,064,166

Interest Rates: (Taxable)
6.700 - 7.030%

CITY OF JACKSONVILLE, FLORIDA
DEBT SERVICE REQUIREMENTS TO MATURITY -
NOTES PAYABLE FROM SPECIFIC REVENUE SOURCES
OTHER THAN AD VALOREM TAXES - LOAN POOL PROGRAM

September 30, 2009

Purpose: To Fund the
Loan Pool Program
Projects

Fiscal Year	Commercial Paper Notes		Total Principal and Interest
	Principal	Interest	
2010	\$ 40,315,000	\$ 2,312,638	\$ 42,627,638
2011	14,515,000	1,131,052	15,646,052
2012	8,990,000	624,519	9,614,519
2013	6,240,000	296,313	6,536,313
2014	2,960,000	98,053	3,058,053
2015	670,000	19,826	689,826
2016	125,000	2,694	127,694
2017			
2018			
2019			
2020			
2021			
2022			
2023			
2024			
2025			
2026			
2027			
2028			
2029			
2030			
2031			
2032			
2033			
2034			
	\$ 73,815,000	\$ 4,485,095	\$ 78,300,095

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM

INTRODUCTION

The following provides the adopted Capital Improvement Program (CIP) for a five-year period beginning October 1, 2009, through the fiscal year ending September 30, 2014. In addition, included is more detail on location, funding and expenses for projects with current fiscal year appropriations.

The Capital Improvement Program is a multi-year forecast of major capital buildings, infrastructures, and other needs. The City of Jacksonville has adopted in Chapter 6, Part 1 Section 106.106 Fiscal Responsibility a "Five-Year Capital Improvements Plan that is designed to be financially feasible and provides the funding source and amount of funding for the capital costs of each project, and the funding source and amount of funding for the anticipated post-construction operation costs of each project. The Five-Year Capital Improvements Plan shall be filed and approved each fiscal year concurrently with the annual budget.

The CIP incorporates needs identified in the Capital Improvements Element (CIE) required under the Growth Management Act of 1985. The CIE focuses on anticipated infrastructure requirements based on service level standards and the land use plan adopted by the City Council to prevent deficiencies in the adopted level of services.

In addition to the needs identified in the CIE, the CIP includes other improvements not covered by the Growth Management Act such as Public Safety, Targeted Economic Development, Government Facilities (primarily public buildings), and Environmental factors.

Capital projects are budgeted on an "all years" basis, an accounting practice used for funds that may need to carry over from one fiscal year to the next for a defined purpose such as funding a specific capital project or a grant.

On July 1, 2005, SB360 referred to as the "pay-as-you-grow system" took effect. It requires that the City must have committed funding sources to finance CIP projects for the first three years, and committed or planned funding sources for years four and five. (Committed funding means funding based on expected revenues from an existing revenue source, {i.e. tax revenues and bonds}, versus planned revenue, which relies on a source that is not currently available to the local government. The definition of financial feasibility in sect. 163.3164(32), F.S., distinguishes between "currently available", or "committed" and "planned" funding sources.)

PROCESS

Chapter 122 of the Jacksonville Ordinance Code requires that the CIP be prepared annually by the City of Jacksonville's Finance Department through submittals received from the City departments, independent authorities, and agencies.

A typical capital project is planned and executed in the following phases:

Project Development: These are costs incurred by the City to identify project requirements, and to define a project's work scope including preliminary design studies, permitting requirements, data collection, public involvement, legal and technical documentation, cost estimates, environmental impacts, and assessment of alternatives.

Engineering/Design: These are costs incurred by the City to design a project in accordance with the scope of work set forth in the development phase. This includes professional consultant fees, legal and technical documentation, constructability review, data collection, advertising, assessment of alternatives related to project design, construction management services, and bid reviews.

CITY OF JACKSONVILLE, FLORIDA

Land: Costs incurred by the City for the purchase of land, easements and right-of-way. This also includes purchase price, surveys, appraisals, environmental audit, permitting, legal costs, maps, charts, aerial photography, and other costs such as wetlands restoration.

Construction: This includes costs incurred by the City for all construction related tasks required to place a project in service. This includes project construction contracts, professional and technical assistance, advertising, legal and technical documentation, costs, inspections, testing, and permitting.

Contract Administration: This includes costs incurred by the City for in-house project management, supervision and administration of capital projects. Administration costs include project design, technical reviews, construction management, construction inspection, technical specifications, surveying and mapping, cost of preparing reports and maintaining the capital projects management information system, eminent domain, contract management, monitoring, and processing the related financial transactions.

Future Operating Costs: Developed in a similar manner as the Annual Budget and MUST

- Supply all supporting documentation for cost estimates with CIP request.
- Use salary range by occupational code to develop personnel costs.
- Obtain guidance from the Budget Office for inflation factors and benefits estimates

Departments complete a CIP request form with information above and use a standardized matrix to score projects prior to submitting them to the Finance Department. The projects are then reviewed by the Departments of Public Works, Planning & Development, and Finance for reasonableness related to costs, operating budget and level of service impact. The Mayor's Budget Review Committee (MBRC) makes the final recommendation of projects for the Mayor's review and approval. The City Council then receives the Mayor's Proposed Five-Year CIP with the Proposed Annual Budget in July. Once adopted by the City Council the first fiscal year of the CIP becomes the city's Capital Improvement Budget for that year.

ADOPTED FIVE-YEAR CIP

The CIP contains 74 updated and/or new projects at \$652.5 million and over 400 ongoing projects at \$2 billion for a total over \$2.6 billion for the next five years. This reflects a continued investment to provide for the health, safety and quality of life for our citizens. To assist in balancing and prioritizing needs across the City, departments identify projects by one of the following "Program Areas."

Drainage - Project that improves drainage conditions and reduces flooding.

Environment/Quality of Life - Project that would promote or improve the environment for the citizens of Jacksonville (e.g. water treatment plants).

Government Facilities – Project designated as government facilities with primarily government employee occupancy.

Parks - Project with buildings, grounds and/or recreational facilities within the park boundaries.

Public Facilities – Project for facilities designated for primarily citizen use and include facilities such as the county courthouse, arena, and baseball park.

Public Safety - Project relating to public safety including facilities.

Roads/Infrastructure/Transportation – Project dedicated to expanding and widening roads; interchanges, overpasses and intersection improvements; and also includes road resurfacing, sidewalks/bike paths, as well as landscaping/tree planting along road improvement projects.

Targeted Economic Development – Project is used to stimulate growth and revitalization by providing grants and loans for infrastructure, public improvements, and project development.

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

FUNDING

The CIP is the city's financially feasible plan of proposed capital projects. It includes project costs and schedules over a five-year period to meet the infrastructure needs of the City of Jacksonville and additional State of Florida growth management mandates.

The following page provides information on the various funding sources and uses per program area listed above as adopted by the City Council.

(in Millions of \$)

SOURCES	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14
Revenues					
Ad Valorem Taxes (Pay-Go)	\$ 2.7	\$ 16.0	\$ 16.7	\$ 20.6	\$ 24.0
Banking Fund - Debt Proceeds	93.9	141.7	58.5	71.4	39.4
Florida In-land Navigational District Grant (FIND) and other grants	5.4	1.0	1.0	1.0	1.0
Project and Budget Transfers	22.1	6.7	-	-	-
Interest & Revenue Appropriation	20.1	-	-	-	-
Tree Mitigation Fund	2.1	2.0	2.0	-	-
*Storm water Fee (Pay-Go)	11.3	16.7	25.5	25.4	22.1
TOTAL SOURCES	\$ 157.7	\$ 184.1	\$ 103.8	\$ 118.4	\$ 86.5

USES	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14
Environment/Quality of Life	\$ 21.1	\$ 26.0	\$ 36.1	\$ 28.1	\$ 3.5
Public Safety	13.0	0.768	3.0	8.0	19.3
Targeted Economic Development	9.1	0.310	0.310	0.160	3.5
Parks	16.2	20.8	11.0	9.8	9.7
Government Facilities	69.5	89.1	9.0	22.0	9.0
Roads / Infrastructure / Transportation	17.5	30.4	18.9	24.9	19.5
Drainage	11.3	16.7	25.5	25.4	22.1
TOTAL USES	\$ 157.7	\$ 184.1	\$ 103.8	\$ 118.4	\$ 86.5

*Effective July 1, 2008 established a \$5 per month stormwater service charge to provide effective management and financing of stormwater management and drainage projects throughout the city.

CAPITAL PROJECTS OPERATING IMPACT

The CIP is an integral element of the City's budgeting process. The cost of operating new or expanded facilities or infrastructure can be significant and will be included in the operating budget in the fiscal year the asset becomes operational.

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

Estimated Operating Budget Impact by Program Area:

Environmental/Quality of Life - Capital expenditures are for remediation which may include removal of contaminated soils and construction of permanent soil caps. No continuing operating impact.

Public Safety – The estimated radio infrastructure operating expenses starting in FY 10/11 will be \$10,000 for utilities and \$60,000 for maintenance costs. After FY 10/11 the utility cost will decrease to \$5,000 annually and the maintenance cost is scheduled to remain the same.

Fire stations #61 and 63 are new stations and beginning in FY 10/11. Station #61 will need \$2,193,117 in staffing and equipment. Stations #63 will need \$2,395,649 for staffing and equipment.

Fire station #62 is a new station; beginning in FY 12/13 will need \$2,000 for supplies & \$5,000 for utilities. It is anticipated the station will require approximately \$1.3 million for wages and benefits.

Fire stations #12 and 17 are replacements but it will require \$2,000 in supplies and \$5,000 in utilities each starting FY 14/15. As these are replacement stations, no new staff is requested at this time.

Fire stations #65, 66 and 67 are new stations and beginning in FY 14/15 will need \$2,000 for supplies and \$5,000 for utilities each for operational purposes. It is anticipated each station will require approximately \$1.3 million for wages and benefits.

Fire station #25 is a replacement but it will require \$14,575 in supplies, \$21,111 in equipment and \$11,165 in utilities starting in FY 14/15. As this is a replacement station, no new staff is requested at this time.

The MCC Prisoner Housing Units starting in FY 13/14 will have an operating impact for 128 FTE's which will require \$13, 071, 830 for salary and benefits and \$5,000,000 in other operating supplies.

Targeted Economic Development – The McCoy's Creek Pond Retrofit will have a maintenance impact of \$10,600 in FY 09/10 and increase 3% through FY 14.

The other various projects are to increase the life and reduce the frequency of maintenance to drainage pipes, channels and outfalls throughout the county. Actual cost savings and cost avoidance are to be determined.

Parks – In this fiscal year, \$900,000 is scheduled for American's with Disabilities Act (ADA) compliance and upgrades to existing parks. There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments' annual budget.

There is \$6,473,600 for Park Capital Projects and \$1,780,000 for Florida Inland Navigation District (FIND) projects. There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments' annual budget.

Government Facilities - The City of Jacksonville has purchased two buildings and is working on plans to move several city departments into the buildings from annex locations. For FY 09/10 the Ed Ball building is estimated to need \$951,000 for utilities and \$1,795,000 for maintenance.

Roads/Infrastructure/Transportation – Signalization/ITS Enhancements was projected to increase utility cost for Public Works by \$500 a year beginning in FY 07/08, \$1,500 is estimated for FY 09/10.

Drainage – The Cecil North 100 acres of new wetlands is anticipated to have \$20,000 annual maintenance cost which began in FY 08/09 and is estimated through FY 12/13.

CITY OF JACKSONVILLE, FLORIDA



CURRENT FUNDING SOURCE	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14
Pay Go - Current Revenues	2,737,636				
Banking Fund - Debt Proceeds	93,928,540				
Tree Mitigation Fund	2,100,000				
Project and Budget Transfers	22,109,613				
Interest & Revenue Appropriation	20,143,407				

ANTICIPATED FUNDING SOURCE	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14
Pay Go		16,000,000	16,728,000	20,612,000	24,000,000
Project and Budget Transfers		6,711,404			
Banking Fund Debt Proceeds		141,711,687	58,508,599	71,374,200	39,436,410
Grant(s)-FIND/Other	5,389,999	1,000,000	1,000,000	1,000,000	1,000,000
Tree Mitigation Fund		2,000,000	2,000,000		
Grand Total Per Year	\$146,409,195	\$167,423,091	\$78,236,599	\$92,986,200	\$64,436,410

Dept.	Program Area	Project Name	Total Est. Expenditures	Prior Years' Appropriation	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14	
1	E&C	Environment/ Quality of Life	Burke St. Lime Pits	4,000,000	2,000,000		2,000,000			
2	E&C	Environment/ Quality of Life	Gold Merit/Pope Place	23,750,000	17,500,000			6,250,000		
3	E&C	Environment/ Quality of Life	JAX Ash Sites	98,400,000	11,120,000	20,000,000	20,000,000	25,000,000	22,280,000	
4	E&C	Environment/ Quality of Life	Southside Incinerator Site	2,500,000	2,250,000				250,000	
5	E&C	Environment/ Quality of Life	County Wide Environmental Compliance	7,250,000	250,000		250,000	250,000	3,000,000	3,500,000
6	FR	Public Safety	Fire Station #25 (3 Bay) Replacement - TRIDATA	3,272,000						
7	FR	Public Safety	Radio Infrastructure	21,000,000	14,000,000	7,000,000				
8	FR	Public Safety	Fire Station #2 Renovate Roof/Floor - TRIDATA	309,000			309,000			
9	FR	Public Safety	Fire Station # 56 Access Road/Gate	309,000			309,000			
10	FR	Public Safety	EOC Hardening	150,000			150,000			
11	FR	Public Safety	Fire Station #61 New - TRIDATA (See Note 1 Below)	2,870,610		2,870,610				
12	FR	Public Safety	Fire Station #62 New - TRIDATA	2,954,220			2,954,220			
13	FR	Public Safety	Fire Station #45 Relocate - TRIDATA	3,042,200				3,042,200		
14	FR	Public Safety	Fire Station #63 New - TRIDATA (See Note 1 Below)	3,129,389		3,129,389				
15	FR	Public Safety	Fire Station #47 New - TRIDATA	3,606,545						
16	FR	Public Safety	Fire Station #64 New - TRIDATA	3,960,160					3,960,160	
17	FR	Public Safety	Fire Station #17 Replacement - TRIDATA	3,214,400					3,214,400	
18	FR	Public Safety	Fire Station #12 Replacement - TRIDATA	3,593,100						
19	FR	Public Safety	Fire Station #36 Relocate - TRIDATA	4,072,377						
20	FR	Public Safety	Fire Station #65 New - TRIDATA	3,863,470						
21	FR	Public Safety	Fire Station #66 New - TRIDATA	4,082,157						
22	FR	Public Safety	Fire Station #67 New - TRIDATA	4,251,520						
23	FR	Public Safety	NAS Marine 23 (Boat & Dock)	530,000						
24	JEDC	Targeted Economic Development	Met Park Redevelopment (See Note 2 Below)	31,088,274		9,088,274				
25	JEDC	Targeted Economic Development	Build Parking Garage (Humana/Landing deal)	3,500,000					3,500,000	
26	JEDC	Drainage	Cecil North 100 Acres of New Wetlands	1,500,000	720,000		310,000	310,000	160,000	
27	R&C	Parks	ADA Compliance within Parks/Upgrade Parks	11,821,531	3,355,531	900,000	1,000,000	1,000,000	1,000,000	3,166,000
28	R&C	Parks	Florida Inland Navigation District (FIND) Projects	8,000,000			2,000,000	2,000,000	2,000,000	2,000,000
29	R&C	Parks	Trout River Bridge (FIND)	200,000		200,000				
30	R&C	Parks	Mandarin Boat Parking Lot (FIND)	450,000		450,000				
31	R&C	Parks	Arlington River Dredge (FIND)	150,000		150,000				
32	R&C	Parks	Jax Zoo dock Design (FIND)	180,000		180,000				
33	R&C	Parks	Park Capital Projects -	31,111,016	7,445,716	6,473,600	2,800,000	3,000,000	4,600,000	4,495,850
34	R&C	Parks	Alimacani Stabilization (FIND)	800,000		800,000				
35	PW	Environment/Qualit	County Wide Hardscape	2,500,000	1,000,000		500,000	500,000	500,000	
36	PW	Environment/Qualit	County Wide Landscape	6,093,326	93,326		2,000,000	2,000,000		
37	PW	Environment/Qualit	Countywide, City Maintained St. Johns	10,970,000	2,700,000	1,100,000	1,169,621	2,000,379	2,000,000	2,000,000
38	PW	Environment/Qualit	Temporary Storm Debris Site Improvements	700,000	200,000		100,000	100,000	100,000	100,000
39	PW	Government Facilities	Ed Ball Building	48,789,049	42,652,983	2,500,000	3,636,066			

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

Dept.	Program Area	Project Name	Total Est. Expenditures	Prior Years' Appropriation	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14
40	PW	Governmental Facilities Capital Maintenance	58,964,266	13,964,266	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000
41	PW	Government Facilities Purchase Godbold Building	19,743,625	6,743,625				13,000,000	
42	PW	Government Facilities Duval County Courthouse Facilities	350,000,000	215,500,000	58,000,000	76,500,000			
43	PW	Parks Northbank Riverwalk Renovations (See Note 2 Below)	33,508,014	20,640,692	7,067,322	5,800,000			
44	PW	Parks Southbank Riverwalk Renovations	18,865,404	2,500,000		9,211,404	5,000,000	2,154,000	
45	PW	Roads/Infrastructure/Transportation Alta Drive/Yellow Bluff Road	14,500,000	750,000					
46	PW	Roads/Infrastructure/Transportation Chaffee Road	26,300,000	1,000,000					
47	PW	Roads/Infrastructure/Transportation 8th St. - I-95 to Blvd. Landscaping/Tree Planting Hardscape	1,300,000					1,300,000	
48	PW	Roads/Infrastructure/Transportation Intersection Improvements, Bridge, Misc Construction	34,886,580	26,686,580	1,500,000	1,500,000	1,500,000	1,500,000	2,000,000
49	PW	Roads/Infrastructure/Transportation Repairs to Coastline Drive and the Riverwalk	4,900,000	2,700,000					
50	PW	Roads/Infrastructure/Transportation Roadway Resurfacing	127,099,386	31,599,107	12,000,000	2,200,000 16,603,000	14,872,000	19,600,000	15,000,000
51	PW	Roads/Infrastructure/Transportation San Marco (Naldo to Riverplace)	13,575,500	5,500,500		8,075,000			
52	PW	Roads/Infrastructure/Transportation Sidewalk Construction and Repair	10,539,877	2,039,877	3,000,000	1,000,000	1,500,000	1,500,000	1,500,000
53	PW	Roads/Infrastructure/Transportation Signalization/ITS Enhancements	11,286,701	1,536,701	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000
54	PW	Targeted Economic Development Jacksonville Transportation Center	5,000,000						
55	Sheriff	Public Safety MCC Prisoner Housing Units	143,887,312					5,000,000	10,000,000
Total			\$ 1,236,320,009	\$ 436,448,904	\$146,409,195	\$ 167,423,091	\$ 78,236,599	\$ 92,986,200	\$ 64,436,410
Surplus (Deficit)					0	0	0	0	0

Note 1: This project is contingent upon receiving federal funds from the American Recovery Reinvestment Act - Fire Station Construction Grant Program.

Note 2: The Metropolitan Park Redevelopment project and the Northbank Riverwalk Renovation project were placed below the line during the full City Council hearing. The department was instructed to come to Council during FY 09-10 to request approval of these funds.

CITY OF JACKSONVILLE, FLORIDA

Stormwater Projects



CURRENT FUNDING SOURCE

	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14
Stormwater Pay Go		16,695,000	11,065,000	6,000,000	8,000,000

ANTICIPATED FUNDING SOURCE

Debt Proceeds	11,280,000	14,470,000	19,400,000	14,100,000
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Total Per Year	\$ 11,280,000	\$ 16,695,000	\$ 25,535,000	\$ 25,400,000	\$ 22,100,000
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Dept.	Program Area	Project Name	Estimated Expenditures	Prior Years' Appropriation	FY 09/10	FY 10/11	FY 11/12	FY 12/13	FY 13/14
1	PW	Drainage	Avenue B/Zinnia Ave Box Culvert	3,600,000			350,000	3,250,000	
2	PW	Drainage	Country Creek Drainage	6,000,000	100,000	250,000	450,000	5,200,000	
3	PW	Drainage	County Wide Drainage System Rehab	32,510,000	2,510,000	6,000,000	6,000,000	6,000,000	6,000,000
4	PW	Drainage	Crystal Springs Area Drainage	3,800,000		75,000	500,000	2,175,000	1,050,000
5	PW	Drainage	Hamilton/Jersey Outfall to Roosevelt	2,900,000	200,000		500,000	2,200,000	
6	PW	Drainage	Lasalle Street Outfall	7,000,000		50,000	750,000	2,500,000	3,700,000
7	PW	Drainage	Lavilla/Brooklyn Compensatory Pond (Broward Rd)	2,750,000	350,000	820,000	1,580,000		
8	PW	Drainage	Lower Eastside Drainage - Pond Expansion	4,250,000	900,000	2,000,000	1,350,000		
9	PW	Drainage	Lower Eastside Drainage Improvements - Phase 3	6,500,000				6,500,000	
10	PW	Drainage	McCoy's Creek Pond "C"	3,400,000	300,000	500,000	2,600,000		
11	PW	Drainage	McCoys Creek Pond Retrofit (Air Liquide)	1,000,000	465,000	535,000			
12	PW	Drainage	Messer Area Drainage	4,750,000		75,000	1,000,000	425,000	3,250,000
13	PW	Drainage	Miruelo Circle Drainage	2,800,000	100,000	250,000	100,000	2,350,000	
14	PW	Drainage	Noroad/Lambing Drainage	1,400,000		50,000	190,000	1,160,000	
15	PW	Drainage	Old Plank Road Outfall	3,500,000		75,000	450,000	175,000	2,800,000
16	PW	Drainage	Paul Avenue Outfall	1,700,000	425,000	500,000	775,000		
17	PW	Drainage	TMDL Initiative/River Accord (includes trading)	178,638,272	11,000,000	100,000	100,000	100,000	100,000
18	PW	Drainage	MSMP (Master Stormwater Management Plan)	2,000,000				2,000,000	
19	PW	Drainage	New Drainage Improvements	16,000,000					16,000,000
Total			\$ 284,498,272	\$ 16,350,000	\$ 11,280,000	\$ 16,695,000	\$ 25,535,000	\$ 25,400,000	\$ 22,100,000
Surplus (Deficit)					0	0	0	0	0

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Jax Ash Sites	DEPARTMENT: E&C	PREVIOUS FUNDING: \$ 11,120,000
CIE REQUIREMENT: Yes	PROJECT COMPLETION DATE: 9/30/2013	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: EPA Consent Order Violation	PROGRAM: Environmental/Quality of Life	

Project Description:

Engineering design and construction phase of site remediation of Brown's Dump, Forest Street Incinerator, 5th and Cleveland Incinerator, and Lonnie C. Miller Park properties. The properties were impacted by the disposal of municipal incinerator ash. The remediation includes limited soil excavation and the construction of a permanent soil cap.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design	8,150,000	2,300,000	2,300,000			
Land						
Construction	88,880,000	17,200,000	17,200,000	25,000,000	22,280,000	
Contract Administration	1,370,000	500,000	500,000			
Total	\$ 98,400,000	\$ 20,000,000	\$ 20,000,000	\$ 25,000,000	\$ 22,280,000	\$ -

Funding Sources:

	<u>Total Est</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Banking Fund-Debt Proceeds	98,400,000	20,000,000	20,000,000	25,000,000	22,280,000	
Total	\$ 98,400,000	\$ 20,000,000	\$ 20,000,000	\$ 25,000,000	\$ 22,280,000	\$ -

Estimated Operating Budget Impact:

	<u>Total Est</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
	<u>Cost</u>					
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Radio Infrastructure	DEPARTMENT: Fire & Rescue	PREVIOUS FUNDING: \$ 14,000,000
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2010	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: TBD	PROGRAM: Public Safety	

Project Description:

The City of Jacksonville First Coast Radio System (FCRS) supports Fire and Rescue, Sherriff's Department, JEA, and City of Jacksonville two-way radio communications. Due to new technology, upgrades to the current system are not possible. Consequently, Motorola, our current vendor, will cease technical support for the radio system in December 2009. Project 25 (P25) will replace the current system and allow our first responders access to new standards for digital radio communications currently being implemented by federal, state and local public safety agencies in North America.

Expenditure Plan:

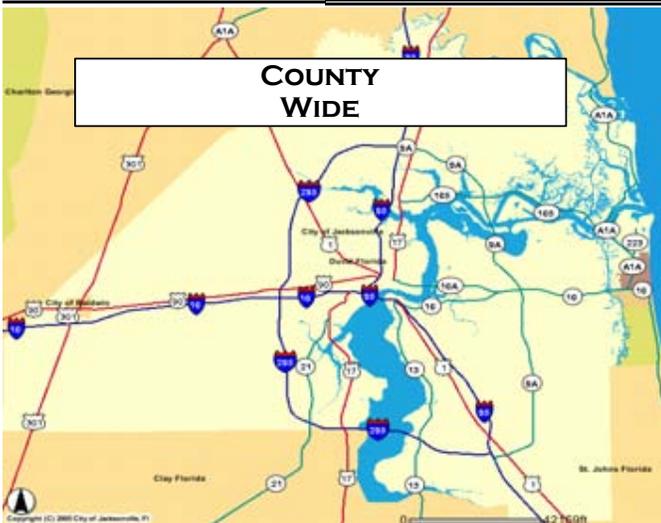
	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land						
Construction	21,000,000	7,000,000				
Contract Administration						
Total	\$ 21,000,000	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Banking Fund-Debt Proceed	21,000,000	7,000,000				
Total	\$ 21,000,000	\$ 7,000,000	\$ -	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE						
Wages + Benefits						
Utilities	\$ 25,000		\$ 10,000	\$ 5,000	\$ 5,000	\$ 5,000
Maintenance	\$ 240,000		\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000
Total	\$ 265,000		\$ 70,000	\$ 65,000	\$ 65,000	\$ 65,000



CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Fire Station #61 New - TRIDATA	DEPARTMENT: Fire and Rescue	PREVIOUS FUNDING: \$ -
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2010	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: Increased Response Time	PROGRAM: Public Safety	

Project Description:

Build 3 Bay Fire Station at Brannon Field Rd. And Argyle Forest Blvd. to provide coverage in this area and reduce response time. Oakleaf Planation

Expenditure Plan:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design	287,261	287,261				
Land	400,000	400,000				
Construction	1,935,375	1,935,375				
Contract Administration	233,349	233,349				
Art in Public Places:	\$ 14,625	14,625				
Total	\$ 2,870,610	\$ 2,870,610	\$ -	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Banking Fund-Debt Proceeds	717,653	717,653				
Grants	2,152,957	2,152,957				
Total	\$ 2,870,610	\$ 2,870,610	\$ -	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE				22	22	22
Wages + Benefits	4,193,110			1,493,110	1,350,000	1,350,000
Supplies and Equipment	698,007			686,007	6,000	6,000
Utilities	30,000			10,000	10,000	10,000
Maintenance	12,000			4,000	4,000	4,000
Total	\$ 4,933,117	\$ -	\$ -	\$ 2,193,117	\$ 1,370,000	\$ 1,370,000



CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Fire Station #63 New - TRIDATA	DEPARTMENT: Fire and Rescue	PREVIOUS FUNDING: \$ -
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2010	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: Increased Response Time	PROGRAM: Public Safety	

Project Description:

Build 2 Bay Fire Station at St. Johns Town Center to fill the gap in coverage and reduce response times in rapidly growing area.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design	312,938	312,938				
Land	400,000	400,000				
Construction	2,158,495	2,158,495				
Contract Administration	241,645	241,645				
Art in Public Places:	16,311	16,311				
Total	\$ 3,129,389	\$ 3,129,389	\$ -	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Banking Fund-Debt Proceeds	782,347	782,347				
Grants	2,347,042	2,347,042				
Total	\$ 3,129,389	\$ 3,129,389	\$ -	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE				22	22	22
Wages + Benefits	4,974,690			1,658,230	1,658,230	1,658,230
Supplies and Equipment	739,419			727,419	6,000	6,000
Utilities	30,000			10,000	10,000	10,000
Maintenance	-					
Total	\$ 5,744,109	\$ -	\$ -	\$ 2,395,649	\$ 1,674,230	\$ 1,674,230



CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Americans with Disabilities Act (ADA) Compliance within Parks/Upgrade Parks	DEPARTMENT: R&C	PREVIOUS FUNDING: \$ 3,355,531
CIE REQUIREMENT: Yes	PROJECT COMPLETION DATE: TBD	BEYOND 5TH YEAR: \$ 1,200,000
LEVEL OF SERVICE IMPACT: Required by terms of lawsuit settlement	PROGRAM: Parks	

Project Description:

Upgrade parks as noted per fiscal year to ensure ADA compliance, per each park's deficiencies. FY 09/10 - DeSoto, Dinsmore Boat Ramp, Earl Johnson, Eastside, Edwards, Genovar, Greenland. FY 10/11- Klutho, Hollybrook, Liverman, Kooker, Landon, Lem Merrett. This project will provide a better quality of life to our citizens with disabilities.

Expenditure Plan:

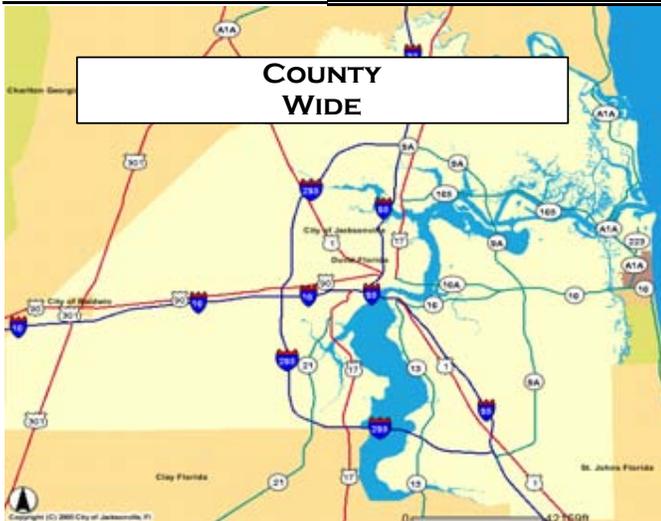
	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land	1,555,531					
Construction	10,266,000	900,000	1,000,000	1,000,000	1,000,000	3,166,000
Contract Administration						
Total	\$ 11,821,531	\$ 900,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 3,166,000

Funding Sources:

	<u>Total Est</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Tree Mitigation	300,000					
Banking Fund-Debt Proceeds	2,560,726					666,000
Project & Budget Transfers	1,329,098	623,824				
Pay Go	7,355,531		1,000,000	1,000,000	1,000,000	2,500,000
Interest & Revenue Approp.	276,176	276,176				
Total	\$ 11,821,531	\$ 900,000	\$ 1,000,000	\$ 1,000,000	\$ 1,000,000	\$ 3,166,000

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Met Park Redevelopment	DEPARTMENT: JEDC	PREVIOUS FUNDING: \$ -
CIE REQUIREMENT:	PROJECT COMPLETION DATE: 9/30/2011	BEYOND 5TH YEAR: \$ 22,000,000
LEVEL OF SERVICE IMPACT:	PROGRAM: Targeted Economic Development	

Project Description:

This effort redefines the functional layout, creates a more efficient use of space, ensures flexibility for collocation of events and addresses the myriad of ongoing maintenance issues that plague the park's status as the premier open space in the City.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design	1,745,556	1,745,556				
Land						
Construction	27,597,500	6,947,500				
Contract Administration	1,536,718	342,718				
Art in Public Places:	208,500	52,500				
Total	\$ 31,088,274	\$ 9,088,274	\$ -	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Tree Mitigation Fund	4,000,000	2,000,000				
Projects & Budget Transfers	27,088,274	7,088,274				
Banking Fund-Debt Proceeds						
Total	\$ 31,088,274	\$ 9,088,274	\$ -	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Trout River Bridge (FIND)	DEPARTMENT: R&C	PREVIOUS FUNDING: \$ -
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2010	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: Increase public access to river	PROGRAM: Parks	

Project Description:
Design to renovate old bridge for fishing and boating use.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land						
Construction	200,000	200,000				
Contract Administration						
Total	<u>\$ 200,000</u>	<u>\$ 200,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Interest/Revenue Approp.	100,000	100,000				
Grants-FIND/Other	100,000	100,000				
Total	<u>\$ 200,000</u>	<u>\$ 200,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Mandarin Boat Parking Lot (FIND)	DEPARTMENT: R&C	PREVIOUS FUNDING: \$ -
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2010	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: To increase boat ramp parking	PROGRAM: Parks	

Project Description:
Construction of additional boat ramp parking.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land						
Construction	450,000	450,000				
Contract Administration						
Total	\$ 450,000	\$ 450,000	\$ -	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Interest/Revenue Approp.	225,000	225,000				
Grant(s)-FIND/Other	225,000	225,000				
Total	\$ 450,000	\$ 450,000	\$ -	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Jax Zoo Dock Design (FIND)	DEPARTMENT: R&C	PREVIOUS FUNDING: \$ -
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2010	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: Increase zoo visits	PROGRAM: Parks	

Project Description:
Design and permitting of dock extension.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land						
Construction	180,000	180,000				
Contract Administration						
Total	\$ 180,000	\$ 180,000	\$ -	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Interest/Revenue Approp.	90,000	90,000				
Grant(s)-FIND/Other	90,000	90,000				
Total	\$ 180,000	\$ 180,000	\$ -	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Park Capital Projects	DEPARTMENT: R&C	PREVIOUS FUNDING: \$ 7,445,716
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: TBD	BEYOND 5TH YEAR: \$ 2,295,850
LEVEL OF SERVICE IMPACT: TBD	PROGRAM: Parks, Recreation, Entertainment, and	

Project Description:

This project is a countywide project intended to be used for maintenance, upgrades, and repairs and land acquisition associated with existing parks in Duval County.

Expenditure Plan:

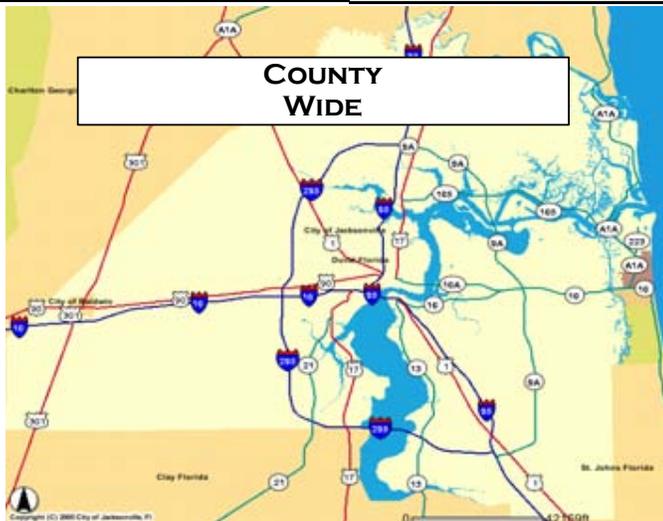
	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land						
Construction	31,111,016	6,473,600	2,800,000	3,000,000	4,600,000	4,495,850
Contract Administration						
Art in Public Places:						
Total	\$ 31,111,016	\$ 6,473,600	\$ 2,800,000	\$ 3,000,000	\$ 4,600,000	\$ 4,495,850

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Debt Proceeds	17,895,850		2,800,000	3,000,000	4,600,000	4,495,850
TBD	2,295,850					
Transferred Debt	4,445,716					
Projects/Budget Transfers	6,473,600	6,473,600				
Total	\$ 31,111,016	\$ 6,473,600	\$ 2,800,000	\$ 3,000,000	\$ 4,600,000	\$ 4,495,850

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Alimacani Stabilization (FIND)	DEPARTMENT: R&C	PREVIOUS FUNDING: \$ -
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2010	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: Increase water access	PROGRAM: Parks	

Project Description:
Construction of rip-rap shoreline to stop erosion.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land						
Construction	800,000	800,000				
Contract Administration						
Total	\$ 800,000	\$ 800,000	\$ -	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Interest/Revenue Approp.	400,000	400,000				
Grant(s)-FIND/Other	400,000	400,000				
Total	\$ 800,000	\$ 800,000	\$ -	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Countywide, City Maintained St. Johns River Bulkhead, Assessment and Restoration	DEPARTMENT: Public Works	PREVIOUS FUNDING: \$ 2,700,000
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CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2014	BEYOND 5TH YEAR: \$ -
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LEVEL OF SERVICE IMPACT: TBD	PROGRAM: Environment/Quality of Life	
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Project Description:
Assessment and restoration of City maintained portions of the St. Johns River Bulkheads. Work includes initial assessment and project prioritization based on currently known information on age and conditions of the bulkheads; Physical inspections and reporting recommending corrective actions; design and construction of the needed improvements and development and execution of a periodic Preventative Maintenance Inspection Program.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development Engineering/Design Land	1,835,000					
Construction	9,135,000	1,100,000	1,169,621	2,000,379	2,000,000	2,000,000
Contract Administration						
Total	\$ 10,970,000	\$ 1,100,000	\$ 1,169,621	\$ 2,000,379	\$ 2,000,000	\$ 2,000,000

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Banking Fund-Debt Proceeds	10,970,000	1,100,000	1,169,621	2,000,379	2,000,000	2,000,000
Total	\$ 10,970,000	\$ 1,100,000	\$ 1,169,621	\$ 2,000,379	\$ 2,000,000	\$ 2,000,000

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$	\$	\$	\$	\$	\$



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Governmental Facilities Capital Maintenance	DEPARTMENT: Public Works	PREVIOUS FUNDING: \$ 13,964,266
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2014	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: Maintain investment in Public Buildings	PROGRAM: Government Facilities	

Project Description:
Provide major repairs for various Public buildings, countywide; e.g., replace roof, chillers, etc.

Expenditure Plan:

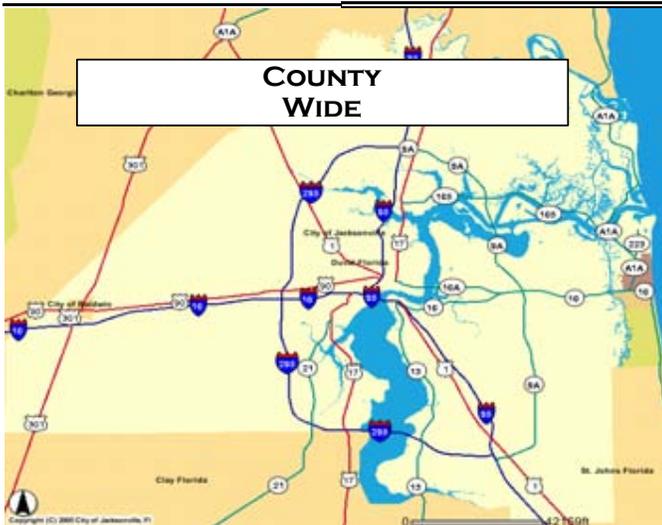
	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design	5,162,552	900,000	900,000	900,000	900,000	900,000
Land						
Construction	49,101,714	7,200,000	7,200,000	7,200,000	7,200,000	7,200,000
Contract Administration	4,700,000	900,000	900,000	900,000	900,000	900,000
Total	<u>\$ 58,964,266</u>	<u>\$ 9,000,000</u>				

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
	<u>Cost</u>					
Pay Go-Current Revenue	30,187,636	1,847,636	5,000,000	5,728,000	8,612,000	9,000,000
Banking Fund-Debt Proceeds	28,776,630	7,152,364	4,000,000	3,272,000	388,000	
Total	<u>\$ 58,964,266</u>	<u>\$ 9,000,000</u>				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Duval County Courthouse Facilities	DEPARTMENT: Public Works	PREVIOUS FUNDING: \$215,500,000
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2012	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT:	PROGRAM: Government Facilities	

Project Description:
To construct the new Duval County Courthouse Facilities.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development	107,750,000					
Engineering/Design	107,750,000					
Land						
Construction	134,500,000	58,000,000	76,500,000			
Contract Administration						
Total	\$350,000,000	\$ 58,000,000	\$ 76,500,000	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Banking Fund-Debt Proceeds	340,000,000	48,000,000	76,500,000			
Interest/Revenue Appropriation	10,000,000	10,000,000				
Total	\$350,000,000	\$ 58,000,000	\$ 76,500,000	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Northbank Riverwalk Renovations	DEPARTMENT: Public Works	PREVIOUS FUNDING: \$ 20,640,692
CIE REQUIREMENT: Yes	PROJECT COMPLETION DATE: 9/30/2011	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: TBD	PROGRAM: Public Facilities	

Project Description:

Complete study, design and construction of riverwalk extension from the Fuller Warren Bridge toward Memorial Park along the riverfront. The Riverwalk is an important aspect of downtown. It provides a quality of life for citizens and an attraction for visitors to visit the area.

Expenditure Plan:

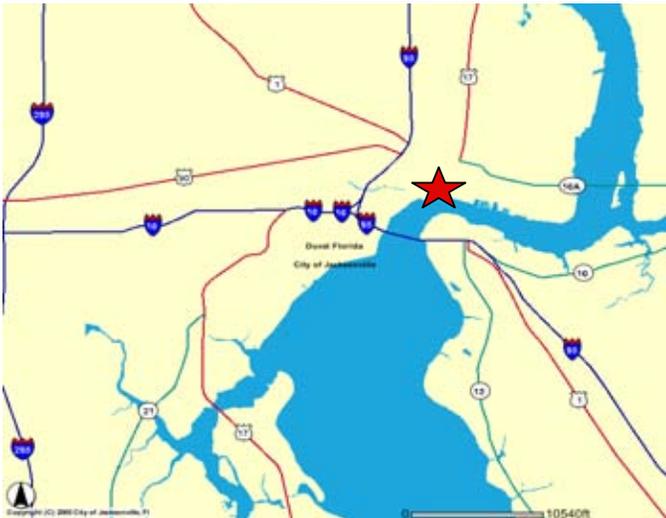
	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design	380,000	380,000	380,000			
Land						
Construction	32,748,014	6,687,322	5,420,000			
Contract Administration						
Total	\$ 33,508,014	\$ 7,067,322	\$ 5,800,000	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project/Budget Transfers	33,508,014	7,067,322	5,800,000			
Total	\$ 33,508,014	\$ 7,067,322	\$ 5,800,000	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
	<u>Cost</u>					
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE:
Intersection Improvements, Bridge, misc construction

DEPARTMENT:
Public Works

PREVIOUS FUNDING:
\$ 26,686,580

CIE REQUIREMENT:
Yes

PROJECT COMPLETION DATE:
TBD

BEYOND 5TH YEAR:
\$ 200,000

LEVEL OF SERVICE IMPACT
Provides funding to improve traffic flow at intersections

PROGRAM:
Roads/Infrastructure/Transportation

Project Description:

Improve traffic capacity and flow by reconstructing intersections countywide; Work includes adding lanes, extending lanes and signal upgrades to reduce congestion at intersections.

Expenditure Plan:

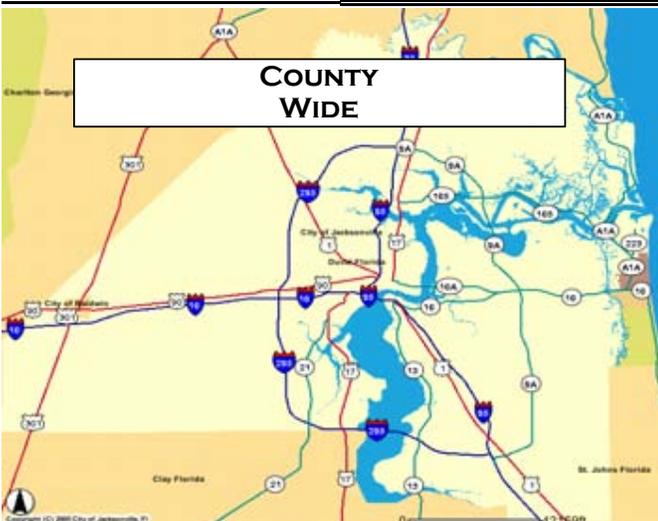
	<u>Total Est</u>					
	<u>Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design	24,886,580	200,000	200,000	200,000	200,000	
Land	300,000	50,000	50,000	50,000	50,000	
Construction	9,700,000	1,250,000	1,250,000	1,250,000	1,250,000	2,000,000
Contract Administration						
Total	\$ 34,886,580	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 2,000,000

Funding Sources:

	<u>Total Est</u>					
	<u>Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Tree Mitigation Fund	100,000	100,000				
Pay Go	12,643,290					
Banking Fund-Debt Proceeds	22,143,290	1,400,000	1,500,000	1,500,000	1,500,000	2,000,000
Total	\$ 34,886,580	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000	\$ 2,000,000

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

Project Title: Roadway Resurfacing	DEPARTMENT: Public Works	PREVIOUS FUNDING: \$ 31,599,107
CIE REQUIREMENT: Yes	PROJECT COMPLETION DATE: TBD	BEYOND 5TH YEAR: \$ 17,425,279
LEVEL OF SERVICE IMPACT: Repairs and upgrades public drainage infrastructure	PROGRAM: Roads/Infrastructure/Transportation	

Project Description:

Proactive milling and resurfacing program for the 3400+ miles of city maintained roadways. Periodic milling and resurfacing will improve the life of each roadway while reducing annual maintenance cost and improving rideability for the motoring public.

Expenditure Plan:

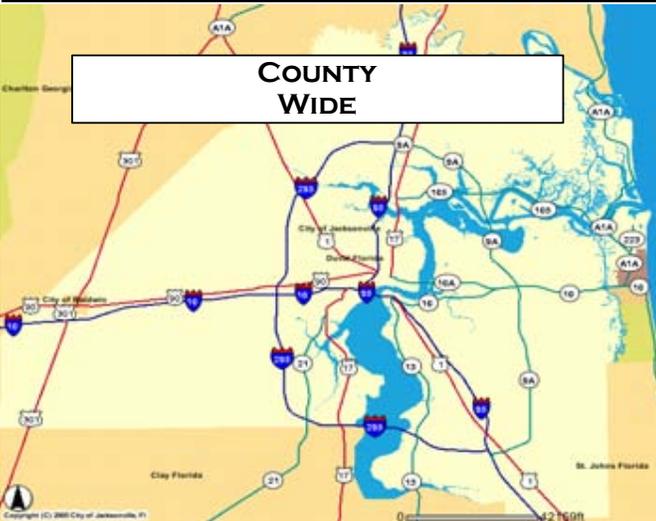
	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design	6,297,500	1,200,000	1,660,300	1,487,200	250,000	1,500,000
Land						
Construction	95,479,107	9,600,000	13,282,400	11,897,600	18,700,000	12,000,000
Contract Administration	7,897,500	1,200,000	1,660,300	1,487,200	650,000	1,500,000
Total	\$115,099,386	\$ 16,603,000	\$ 16,603,000	\$ 14,872,000	\$ 19,600,000	\$ 15,000,000

Funding Sources:

	<u>Total Est</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
TBD	17,425,279					
Pay Go	32,000,000		8,000,000	8,000,000	8,000,000	8,000,000
Project/Budget Transfers	10,000,000	10,000,000				
Banking Fund-Debt Proceeds	67,674,107	2,000,000	8,603,000	6,872,000	11,600,000	7,000,000
Total	\$127,099,386	\$ 12,000,000	\$ 16,603,000	\$ 14,872,000	\$ 19,600,000	\$ 15,000,000

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Sidewalk Construction and Repair	DEPARTMENT: Public Works	PREVIOUS FUNDING: \$ 2,039,877
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2014	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: Repair hazardous sidewalks	PROGRAM: Roads/Infrastructure/Transportation	

Project Description:

Repair cracked sidewalks countywide. Program reduces the city's liability from pedestrians due to the potential to fall on uneven surfaces.

Expenditure Plan:

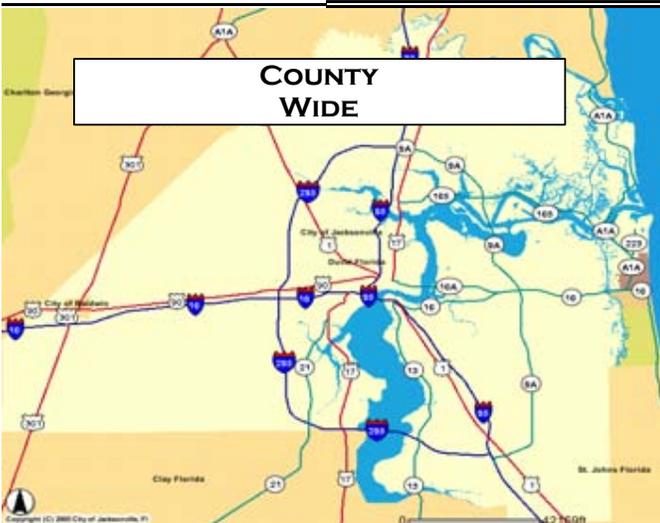
	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development	39,877					
Engineering/Design						
Land						
Construction	10,500,000	3,000,000	1,000,000	1,500,000	1,500,000	1,500,000
Contract Administration						
Total	\$ 10,539,877	\$ 3,000,000	\$ 1,000,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Pay Go	4,539,877		1,000,000	1,000,000	1,000,000	1,000,000
Banking Fund-Debt Proceeds	6,000,000	3,000,000		500,000	500,000	500,000
Total	\$ 10,539,877	\$ 3,000,000	\$ 1,000,000	\$ 1,500,000	\$ 1,500,000	\$ 1,500,000

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Signalization/ITS Enhancements	DEPARTMENT: Public Works	PREVIOUS FUNDING: \$ 1,536,701
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: TBD	BEYOND 5TH YEAR: \$ 4,750,000
LEVEL OF SERVICE IMPACT: Provides funding for installation of traffic signals	PROGRAM: Roads/Infrastructure/Transportation	

Project Description:

Construct new traffic signals at various locations. These signalization enhancements are needed to provide better traffic flow throughout the city as warrants are met. Incorporation of ITS infrastructure along various corridors. Improvements will include signal synchroniztion, message boards, and video cameras to enhance management of traffic flow countywide.

Expenditure Plan:

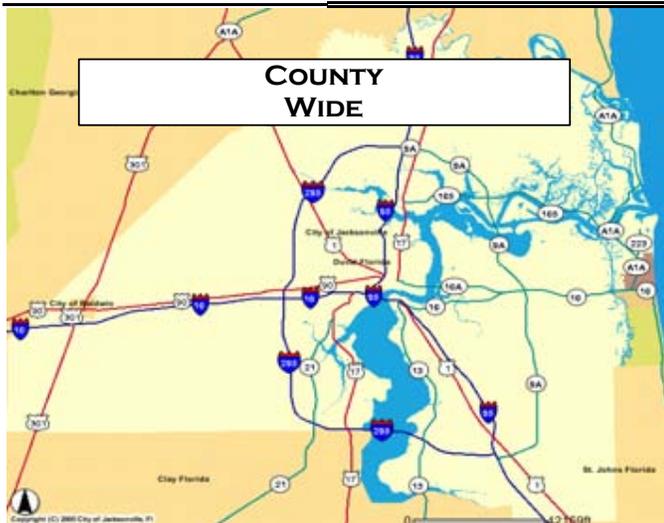
	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development	36,701					
Engineering/Design	2,300,000	200,000	200,000	200,000	200,000	200,000
Land	650,000	50,000	50,000	50,000	50,000	50,000
Construction	8,300,000	750,000	750,000	750,000	750,000	750,000
Contract Administration						
Total	\$ 11,286,701	\$ 1,000,000				

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
TBD	4,750,000					
Pay Go	2,036,701				1,000,000	1,000,000
Banking Fund-Debt Proceeds	3,500,000		1,000,000	1,000,000		
Project/Budget Transfers	1,000,000	1,000,000				
Total	\$ 11,286,701	\$ 1,000,000				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE						
Wages + Benefits						
Utilities	8,575	1,500	2,000	2,500	2,575	
Maintenance						
Total	\$ 8,575	\$ 1,500	\$ 2,000	\$ 2,500	\$ 2,575	\$ -



CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Country Creek Drainage	DEPARTMENT: Public Works	PREVIOUS FUNDING: \$ 100,000
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2012	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: Repairs and upgrades to public drainage infrastructure	PROGRAM: Drainage	

Project Description:
Construct water quantity ponds to reduce flow rate and velocity. Country Creek subdivision.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land						
Construction	6,000,000	250,000	450,000	5,200,000		
Contract Administration						
Total	<u>\$ 6,000,000</u>	<u>\$ 250,000</u>	<u>\$ 450,000</u>	<u>\$ 5,200,000</u>	<u>\$ -</u>	<u>\$ -</u>

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Banking Fund-Debt Proceeds	2,135,000	250,000		1,885,000		
Pay Go	3,865,000		450,000	3,315,000		
Total	<u>\$ 6,000,000</u>	<u>\$ 250,000</u>	<u>\$ 450,000</u>	<u>\$ 5,200,000</u>	<u>\$ -</u>	<u>\$ -</u>

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: County Wide Drainage System Rehab	DEPARTMENT: Public Works	PREVIOUS FUNDING: \$ 2,510,000
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2014	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: Repairs and upgrades to public drainage infrastructure	PROGRAM: Drainage	

Project Description:

Repair and upgrade drainage pipes, channels and outfalls throughout the county to better meet the needs of our citizen's health and safety.

Expenditure Plan:

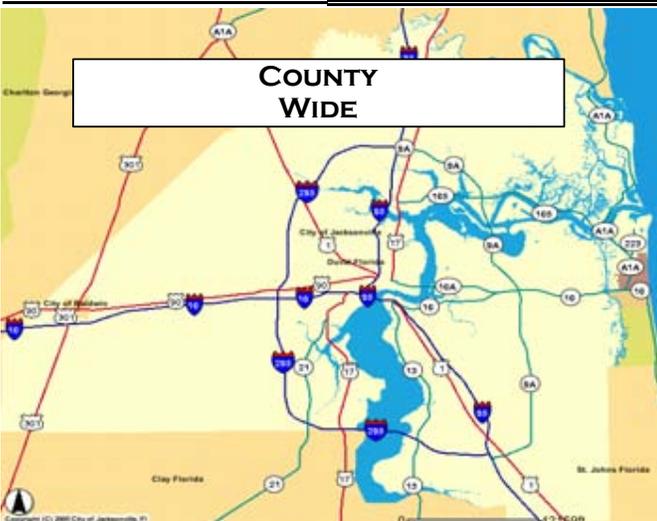
	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land						
Construction	32,510,000	6,000,000	6,000,000	6,000,000	6,000,000	6,000,000
Contract Administration						
Total	\$ 32,510,000	\$ 6,000,000				

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Banking Fund-Debt Proceeds	18,000,000	6,000,000		6,000,000		6,000,000
Pay Go	14,510,000		6,000,000		6,000,000	
Total	\$ 32,510,000	\$ 6,000,000				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Crystal Springs Area Drainage	DEPARTMENT: Public Works	PREVIOUS FUNDING: \$ -
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2013	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: Repairs and upgrades to public drainage infrastructure	PROGRAM: Drainage	

Project Description:
Outfall and drainage infrastructure improvements.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land						
Construction	3,800,000	75,000	500,000	2,175,000	1,050,000	
Contract Administration						
Total	\$ 3,800,000	\$ 75,000	\$ 500,000	\$ 2,175,000	\$ 1,050,000	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Banking Fund-Debt Proceeds	3,300,000	75,000		2,175,000	1,050,000	
Pay Go	500,000		500,000			
Total	\$ 3,800,000	\$ 75,000	\$ 500,000	\$ 2,175,000	\$ 1,050,000	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Lasalle Street Outfall	DEPARTMENT: Public Works	PREVIOUS FUNDING: \$ -
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2013	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: Repairs and upgrades to public drainage infrastructure	PROGRAM: Drainage	

Project Description:
Drainage improvements in the San Marco area to alleviate roadway flooding caused by heavy rainfall and high tides.

Expenditure Plan:

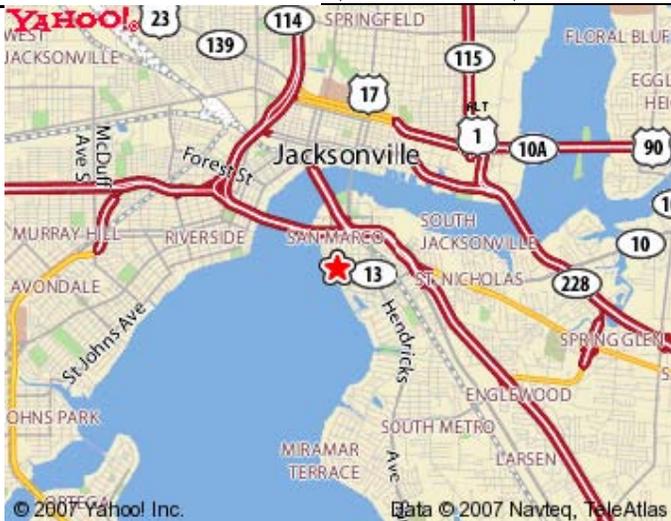
	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land						
Construction	7,000,000	50,000	750,000	2,500,000	3,700,000	
Contract Administration						
Total	\$ 7,000,000	\$ 50,000	\$ 750,000	\$ 2,500,000	\$ 3,700,000	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Pay Go	3,250,000		750,000	2,500,000		
Banking Fund-Debt Proceeds	3,750,000	50,000			3,700,000	
Total	\$ 7,000,000	\$ 50,000	\$ 750,000	\$ 2,500,000	\$ 3,700,000	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Lavilla/Brooklyn Compensatory Pond (Broward Rd & Smith St)	DEPARTMENT: Public Works	PREVIOUS FUNDING: \$ 350,000
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2011	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: Repairs and upgrades to public drainage infrastructure	PROGRAM: Drainage	

Project Description:

Construct stormwater management facility, collection and discharge system to improve flood control in the McCoy's Creek area and provide compensatory treatment for the Lavilla/Brooklyn area.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land						
Construction	2,750,000	820,000	1,580,000			
Contract Administration						
Total	\$ 2,750,000	\$ 820,000	\$ 1,580,000	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Pay Go	1,580,000		1,580,000			
Banking Fund-Debt Proceeds	1,170,000	820,000				
Total	\$ 2,750,000	\$ 820,000	\$ 1,580,000	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Lower Eastside Drainage - Pond Expansion	DEPARTMENT: Public Works	PREVIOUS FUNDING: \$ 900,000
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: TBD	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: Repairs and upgrades to public drainage infrastructure	PROGRAM: Drainage	

Project Description:
Expansion of the Lower Eastside Stormwater Management Facility to provide compensating treatment for the new Downtown Library, the New Courthouse and future downtown projects.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land						
Construction	4,250,000	2,000,000	1,350,000			
Contract Administration						
Total	<u>\$ 4,250,000</u>	<u>\$ 2,000,000</u>	<u>\$ 1,350,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Pay Go	2,250,000		1,350,000			
Banking Fund-Debt Proceeds	2,000,000	2,000,000				
Total	<u>\$ 4,250,000</u>	<u>\$ 2,000,000</u>	<u>\$ 1,350,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: McCoy's Creed Pond "C"	DEPARTMENT: Public Works	PREVIOUS FUNDING: \$ 300,000
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2011	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: Repairs and upgrades to public drainage infrastructure	PROGRAM: Drainage	

Project Description:
Construct compensatory treatment pond for LaVilla. Hollybrook Park.

Expenditure Plan:

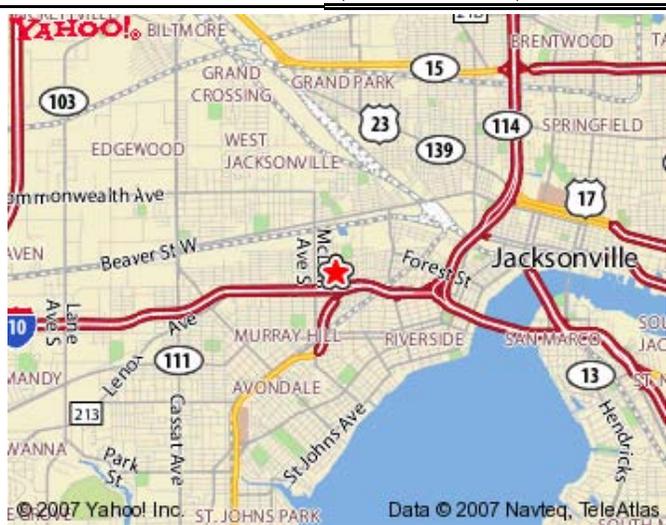
	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land						
Construction	3,400,000	500,000	2,600,000			
Contract Administration						
Total	\$ 3,400,000	\$ 500,000	\$ 2,600,000	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Pay Go	2,900,000		2,600,000			
Banking Fund-Debt Proceeds	500,000	500,000				
Total	\$ 3,400,000	\$ 500,000	\$ 2,600,000	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE:	DEPARTMENT:	PREVIOUS FUNDING:
McCoys Creek Pond Retrofit (Air Liquide)	Public Works	\$ 465,000
CIE REQUIREMENT:	PROJECT COMPLETION DATE:	BEYOND 5TH YEAR:
No	9/30/2010	\$ -
LEVEL OF SERVICE IMPACT:	PROGRAM:	
Lessen area flooding impacts	Drainage	

Project Description:

Retro-fit Air Liquide pond site for stormwater treatment facility. Permitted pond capacity would be used for compensating treatment for development in the LaVilla area.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land						
Construction	1,000,000.0	535,000				
Contract Administration						
Total	\$ 1,000,000	\$ 535,000	\$ -	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
	<u>Cost</u>					
Banking Fund-Debt Proceed	535,000	535,000				
Pay Go	465,000					
Total	\$ 1,000,000	\$ 535,000	\$ -	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE						
Wages + Benefits						
Utilities						
Maintenance	44,346	10,600	10,918	11,246	11,583	3% increase
Total	\$ 44,346	\$ 10,600	\$ 10,918	\$ 11,246	\$ 11,583	3% increase



CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Messer Area Drainage	DEPARTMENT: Public Works	PREVIOUS FUNDING: \$ -
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2013	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: Repairs and upgrades to public drainage infrastructure	PROGRAM: Drainage	

Project Description:
Provide positive area drainage to eliminate flooding.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land						
Construction	4,750,000	75,000	1,000,000	425,000	3,250,000	
Contract Administration						
Total	\$ 4,750,000	\$ 75,000	\$ 1,000,000	\$ 425,000	\$ 3,250,000	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Pay Go	1,425,000		1,000,000	425,000		
Banking Debt Proceeds	3,325,000	75,000			3,250,000	
Total	\$ 4,750,000	\$ 75,000	\$ 1,000,000	\$ 425,000	\$ 3,250,000	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Miruelo Circle Drainage	DEPARTMENT: Public Works	PREVIOUS FUNDING: \$ 100,000
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2012	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: Repairs and upgrades to public drainage infrastructure	PROGRAM: Drainage	

Project Description:
Upgrade interior subdivision drainage. Miruelo Circle.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land						
Construction	2,800,000	250,000	100,000	2,350,000		
Contract Administration						
Total	<u>\$ 2,800,000</u>	<u>\$ 250,000</u>	<u>\$ 100,000</u>	<u>\$ 2,350,000</u>	<u>\$ -</u>	<u>\$ -</u>

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Pay Go	2,550,000		100,000	2,350,000		
Banking Fund-Debt Proceeds	250,000	250,000				
Total	<u>\$ 2,800,000</u>	<u>\$ 250,000</u>	<u>\$ 100,000</u>	<u>\$ 2,350,000</u>	<u>\$ -</u>	<u>\$ -</u>

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Noroad/Lambing Drainage	DEPARTMENT: Public Works	PREVIOUS FUNDING: \$ -
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2012	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: Repairs and upgrades to public drainage infrastructure	PROGRAM: Drainage	

Project Description:
Improve outfall to relieve flooding. Noroad at Lambing.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land						
Construction	1,400,000	50,000	190,000	1,160,000		
Contract Administration						
Total	<u>\$ 1,400,000</u>	<u>\$ 50,000</u>	<u>\$ 190,000</u>	<u>\$ 1,160,000</u>	<u>\$ -</u>	<u>\$ -</u>

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Pay Go	190,000		190,000			
Banking Fund-Debt Proceeds	1,210,000	50,000		1,160,000		
Total	<u>\$ 1,400,000</u>	<u>\$ 50,000</u>	<u>\$ 190,000</u>	<u>\$ 1,160,000</u>	<u>\$ -</u>	<u>\$ -</u>

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Old Plank Road Outfall	DEPARTMENT: Public Works	PREVIOUS FUNDING: \$ -
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2013	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: Repairs and upgrades to public drainage infrastructure	PROGRAM: Drainage	

Project Description:
Construct outfall in existing drainage R/W. Old Plank Rd. between Halsema and Pleasant Pine Dr.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land						
Construction	3,500,000	75,000	450,000	175,000	2,800,000	
Contract Administration						
Total	\$ 3,500,000	\$ 75,000	\$ 450,000	\$ 175,000	\$ 2,800,000	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Pay Go	625,000		450,000	175,000		
Banking Fund-Debt Proceeds	2,875,000	75,000			2,800,000	
Total	\$ 3,500,000	\$ 75,000	\$ 450,000	\$ 175,000	\$ 2,800,000	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: Paul Avenue Outfall	DEPARTMENT: Public Works	PREVIOUS FUNDING: \$ 425,000
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: 9/30/2011	BEYOND 5TH YEAR: \$ -
LEVEL OF SERVICE IMPACT: Repairs and upgrades to public drainage infrastructure	PROGRAM: Drainage	

Project Description:
Improve area drainage by improving outfall and constructing pond.

Expenditure Plan:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land						
Construction	1,700,000	500,000	775,000			
Contract Administration						
Total	\$ 1,700,000	\$ 500,000	\$ 775,000	\$ -	\$ -	\$ -

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Pay Go	775,000		775,000			
Banking Fund-Debt Proceeds	925,000	500,000				
Total	\$ 1,700,000	\$ 500,000	\$ 775,000	\$ -	\$ -	\$ -

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA

PROJECT TITLE: TMDL Initiative/River Accord	DEPARTMENT: Public Works	PREVIOUS FUNDING: \$ 11,000,000
CIE REQUIREMENT: No	PROJECT COMPLETION DATE: TBD	BEYOND 5TH YEAR: \$167,138,272
LEVEL OF SERVICE IMPACT: Repairs and upgrades to public drainage infrastructure	PROGRAM: Drainage	

Project Description:
Additional Funding for projects listed in the 1997 and 2001 Drainage Bond issues. This funding will be used to offset increase in construction costs while maintaining initial project scope. Also funds projects to reduce nutrient loading into the St. Johns River. The river is the defining attribute of Jacksonville and as such is important to the quality of life and health of its citizens. Nutrient loading reduction will help keep up the river to the benefit of everyone in Jacksonville.

Expenditure Plan:

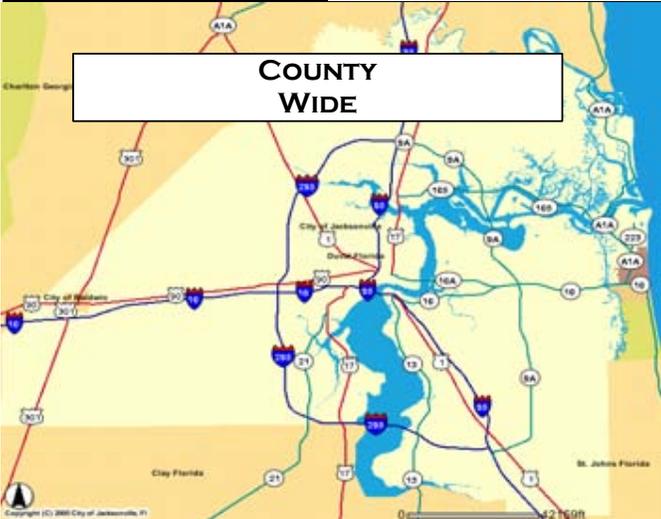
	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Project Development						
Engineering/Design						
Land						
Construction	178,638,272	100,000	100,000	100,000	100,000	100,000
Contract Administration						
Total	<u>\$178,638,272</u>	<u>\$ 100,000</u>				

Funding Sources:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
TBD	167,138,272					
Pay Go	4,125,000		100,000	100,000		
Banking Fund-Debt Proceeds	7,375,000	100,000			100,000	100,000
Total	<u>\$178,638,272</u>	<u>\$ 100,000</u>				

Estimated Operating Budget Impact:

	<u>Total Est Cost</u>	<u>FY 09/10</u>	<u>FY 10/11</u>	<u>FY 11/12</u>	<u>FY 12/13</u>	<u>FY 13/14</u>
Number of FTE		*				
Wages + Benefits		*				
Utilities		*				
Maintenance		*				
Total	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>



*There is no significant additional operating impact as this project is a replacement and/or enhancement to existing capital which can be accommodated within the departments annual budget.

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
General Funds:		
Advisory Boards	\$318,344	\$106,665
Central Operations	14,616,090	6,948,357
City Council	6,224,441	2,960,176
Clerk of the Court	1,628,202	968,157
Courts		1,535,264
Environmental and Compliance	11,584,797	6,888,548
Finance	6,387,203	2,296,423
Fire and Rescue	139,519,334	24,381,329
General Counsel	147,947	178,892
Housing		
Jacksonville Children's Commission		
Jacksonville Citywide Activities	(6,828,678)	(1,635,008)
Jacksonville Human Rights Commission	1,010,832	290,798
Mayor's Office	1,747,147	331,852
Medical Examiner	2,424,248	703,851
Office of the Sheriff	293,517,888	60,184,360
Planning and Development	5,806,349	2,109,848
Property Appraiser	7,541,611	1,816,525
Public Defender		944,430
Public Health		732,899
Public Libraries	19,386,863	9,821,936
Public Works	25,844,916	54,263,426
Recreation and Community Services	14,398,779	28,123,880
State Attorney		431,321
Supervisor of Elections	3,147,449	3,613,339
Tax Collector	11,674,130	3,835,304
	<hr/>	<hr/>
Total General Funds	\$560,097,892	\$211,832,572

CITY OF JACKSONVILLE, FLORIDA

SCHEDULE OF APPROPRIATIONS, CONTINUATION

Capital Outlay	Grants And Aids	Other Uses	Total
\$1			\$425,010
4			21,564,451
503			9,185,120
1		993,171	3,589,531
30,000			1,565,264
240,750			18,714,095
4			8,683,630
351,855			164,252,518
2			326,841
	500,000		500,000
	5,504,768		5,504,768
	25,784,730	1,676,665	18,997,709
2			1,301,632
1			2,079,000
1			3,128,100
1,957,771			355,660,019
5			7,916,202
1			9,358,137
1			944,431
			732,899
3,644,673		8,936,376	41,789,848
672,944		(1,142,986)	79,638,300
10	9,805,176		52,327,845
1			431,322
1,796,011			8,556,799
520,837			16,030,271
\$9,215,378	\$41,594,674	\$10,463,226	\$833,203,742

CITY OF JACKSONVILLE, FLORIDA

SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
Special Revenue Funds:		
Jacksonville Children's Commission	\$3,114,174	\$2,404,780
City Council	71,430	7,391,702
Courts	1,109,636	(843,189)
Environmental and Compliance	1,582,749	837,842
Fire and Rescue	434,458	30,828
Housing	227,573	47,539
Jacksonville Citywide Activities	(378,391)	7,089,944
Jacksonville Economic Dev. Commission		1,107,871
Office of the Sheriff	411,211	4,434,059
Planning and Development	6,842,056	3,082,229
Public Defender		303,200
Public Libraries	85,697	64,303
Public Works	373,840	576,903
Recreation and Community Services	1,233,779	2,264,710
State Attorney		857,208
Total Special Revenue Funds	\$15,108,212	\$29,649,929
Capital Project Funds:		
Environmental and Compliance		
Fire and Rescue		
Recreation and Community Services		
Public Works		
Total Capital Project Funds	\$0	\$0
Enterprise Funds:		
Jacksonville Economic Dev. Commission	\$6,756,238	\$21,485,375
Environmental and Compliance	2,341,948	1,195,167
Jacksonville Citywide Activities	(659,672)	1,507,898
Public Works	14,807,470	68,240,639
Total Enterprise Funds	\$23,245,984	\$92,429,079
Internal Services Funds:		
Central Operations	\$8,798,473	\$130,590,927
Finance	1,685,385	37,546,344
General Counsel	7,666,135	1,605,391
Information Technology	15,805,956	28,300,031
Jacksonville Citywide Activities	(993,045)	
Total Internal Service Funds	\$32,962,904	\$198,042,693

CITY OF JACKSONVILLE, FLORIDA

SCHEDULE OF APPROPRIATIONS, CONTINUATION

Capital Outlay	Grants And Aids	Other Uses	Total
\$6	\$16,061,762		\$21,580,722
			7,463,132
122,752		16,978	406,177
138,470		128,466	2,687,527
2			465,288
	75,000		350,112
	80,030,983		86,742,536
(62,975)			1,044,896
1			4,845,271
3		595,233	10,519,521
1			303,201
			150,000
764,000	30,000,000		31,714,743
2	1,166,383	389,320	5,054,194
1			857,209
\$962,263	\$127,334,128	\$1,129,997	\$174,184,529
\$20,000,000			\$20,000,000
		1,500,000	1,500,000
1,790,000			1,790,000
89,783,555			89,783,555
\$111,573,555	\$0	\$1,500,000	\$113,073,555
\$4			\$28,241,617
2		511,455	4,048,572
		15,253,774	16,102,000
11,758,638		2,148,985	96,955,732
\$11,758,644	\$0	\$17,914,214	\$145,347,921
\$7,424,404		\$1,709,792	\$148,523,596
2		114,268,043	153,499,774
1		420,824	9,692,351
1,275,692		1,374,578	46,756,257
			(993,045)
\$8,700,099	\$0	\$117,773,237	\$357,478,933

CITY OF JACKSONVILLE, FLORIDA

SCHEDULE OF APPROPRIATIONS BY DEPARTMENT

Department	Personnel Expenses	Operating Expenses
General Trust And Agency Funds:		
Finance	\$478,968	\$8,250,242
Jacksonville Citywide Activities	(14,850)	
Sheriff's Trusts	168,752	144,846
Total General Trust And Agency Funds	\$632,870	\$8,395,088
Component Units:		
Jacksonville Economic Dev. Commission	\$1,541,193	\$9,523,938
Jacksonville Citywide Activities	(\$91,436)	
Jacksonville Housing Finance Authority	306,051	292,841
Recreation and Community Services		33,366
Total Component Units	\$1,755,808	\$9,850,145
Appropriations Grand Total	\$633,803,670	\$550,199,506

CITY OF JACKSONVILLE, FLORIDA

SCHEDULE OF APPROPRIATIONS, CONTINUATION

Capital Outlay	Grants And Aids	Other Uses	Total
\$1		\$173,986	\$8,903,197 (14,850) 313,598
\$1	\$0	\$173,986	\$9,201,945
(\$9,499,998)	\$189,500	\$147,719	\$1,902,352 (91,436)
1		134,167	733,060 33,366
(\$9,499,997)	\$189,500	\$281,886	\$2,577,342
\$132,709,943	\$169,118,302	\$149,236,546	\$1,635,067,967

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

ADVISORY AND REGULATORY BOARDS

Asian Commission

The commission is a liaison between the Asian community and city government as a means of obtaining information, guidance, and comprehensive studies in order to effectively recognize the concerns and support diversity in the community.

Civil Service Board

The board hears appeals of permanent civil service employees in proposed disciplinary actions. It also hears grievances of hiring practices and promotions that cannot be resolved by the head of Human Resources. All other types of permanent employee grievances are heard by the board when they cannot be resolved at the department level through the four-step grievance procedure.

Construction Trade Qualifying Board

The board administers regulations in Chapters 62 and 342 of the Ordinance Code. It provides for the preparation, administration and grading of examinations of tradesmen or contractors working the fields of electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, vinyl siding, apartment maintenance, above ground pool, pool sub-contractors and carpentry sub-contractors meet the qualifications required by law. The board regulates and certifies general, building, and residential contractors who were registered with the state of Florida prior to Sept. 17, 1973; commercial pool, residential pool and pool servicing contractors, registered prior to Apr. 15, 1985; roofing contractors, registered prior to Aug. 4, 1987; and sheet metal contractors, prior to July 1, 1993.

Hispanic American Advisory Board

The board acts as a liaison between the Hispanic community and city government to provide a forum for recognizing the concerns and desires of Hispanic citizens.

Mayor's Commission on the Status of Women

The commission promotes the status of women. It also holds a conference once a year.



CITY OF JACKSONVILLE, FLORIDA

ADVISORY BOARDS

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
MAYOR'S ADVISORY BOARD					
OPERATING EXPENSES	887	0	0	0	
DIVISION TOTAL	887	0	0	0	
MAYOR'S ASIAN COMMISSION					
OPERATING EXPENSES	4,149	7,205	845	-6,360	-88.3%
DIVISION TOTAL	4,149	7,205	845	-6,360	-88.3%
CIVIL SERVICE BOARD					
PERSONNEL EXPENSES	150,088	152,536	152,375	-161	-0.1%
OPERATING EXPENSES	39,180	50,414	41,269	-9,145	-18.1%
DIVISION TOTAL	189,268	202,950	193,644	-9,306	-4.6%
CONST. TRADES QUALIFYING BOARD					
PERSONNEL EXPENSES	158,585	160,903	165,969	5,066	3.1%
OPERATING EXPENSES	36,881	48,365	56,049	7,684	15.9%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	195,466	209,269	222,019	12,750	6.1%
MAYOR'S HISPANIC COMMISSION					
OPERATING EXPENSES	4,795	5,170	2,700	-2,470	-47.8%
DIVISION TOTAL	4,795	5,170	2,700	-2,470	-47.8%
MAYOR'S COMMISSION ON STATUS OF WOMEN					
OPERATING EXPENSES	7,959	11,900	5,802	-6,098	-51.2%
DIVISION TOTAL	7,959	11,900	5,802	-6,098	-51.2%
<hr/>					
TOTAL EXPENDITURES	402,524	436,494	425,010	-11,484	-2.6%

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
CIVIL SERVICE BOARD	2	2	2	0
CONST. TRADES QUALIFYING BOARD	3	3	3	0

PART TIME HOURS	FY 08	FY 09	FY 10	Change
MAYOR'S ADVISORY BOARD	750	750	0	-750
CIVIL SERVICE BOARD	0	0	0	0
CONST. TRADES QUALIFYING BOARD	0	0	0	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT : Advisory and Regulatory Board

DIVISION: Asian Commission

FUNCTION:

The Mayor's Asian American Advisory Board (MAAAB) acts as a liaison between the Asian Community and the City Government. It provides a means by which the City may obtain information, guidance, and on-going comprehensive studies relating to citizens of Asian descent, in order to effectively recognize the concerns and desires of its Asian citizens to support the diversity in the community.

HIGHLIGHTS:

- MAAAB meets monthly to discuss matters of interest to the Asian community and the City of Jacksonville. Throughout the year the Board sponsors various events which includes a Town Hall Meeting and Leadership Summit. Additionally, an Annual Asian American Heritage event is sponsored in May in honor of "Asian Pacific American Month". This is a community education and networking event that is designed to recognize and support citizens of Asian descent.

ANALYSIS:

Operating Expenses

The net reduction of \$6,360 is due to the elimination of funding for the annual luncheon.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT : Advisory and Regulatory Board

DIVISION: Civil Service Board

FUNCTION:

The Civil Service Board hears appeals of permanent Civil Service employees who choose to appeal a proposed disciplinary action. They also hear grievances of Civil Service employees and prospective employees when Human Resources cannot satisfactorily resolve their grievances insofar as promotion and hiring are concerned. The Board hears other types of permanent Civil Service employee grievances when they cannot be resolved at the department level through the four-step procedure.

HIGHLIGHTS

- The Civil Service Board will review a series of proposed changes to the Civil Service and Personnel Rules and Regulations, submitted by the Human Resources Division in accordance with Article 17.05(d) of the City Charter, of which, have not been updated in a decade.

ANALYSIS:

Personnel Expenses

There are no significant changes in personnel expenses.

Operating Expenses

The reduction of \$9,145 is the result of decreases in legal fees of \$5,947, information technology network group charges of \$1,863 and copy center charges of \$1,545.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Advisory and Regulatory Board
DIVISION:	Construction Trade Qualification Board

FUNCTION:

The CTQB administers the Construction Trades Regulations as set forth in Chapters 62 and 342 of the Ordinance Code. It protects the citizens of Duval County by ensuring that the tradesmen or contractors, working in the fields of general, residential, building, pool categories, sheet metal, roofing, non-structural siding, non-electrical signs, electrical, heating/air-conditioning/refrigeration, plumbing, water treatment installations, irrigation, natural gas, apartment maintenance, above ground pools and carpentry sub-contractors meet the qualifications required by law. It provides for the preparation, administration and grading of professional examinations for those trades.

HIGHLIGHTS:

- For FY 10, Construction Trade Qualification Board has added Garage Door contractors and will be adding Low Voltage contractors to those that must meet qualifications required by law.
- Additionally CTQB is working with the Information Technology Department to make more applications and other forms accessible online. This will create efficiencies by reducing processing time and resources, thus saving tax payer dollars.

ANALYSIS:

Personnel Expenses

The net increase of \$5,066 is primarily the result of higher pension costs of \$6,587, offset by payroll taxes reduction of \$1,620.

Operating Expenses

The net increase of \$7,684 is due to the increase in information technology data center service costs of \$13,255, offset by reductions in network group charges of \$1,456, copy center charges of \$2,659 and copier consolidation charges of \$1,152.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT : Advisory and Regulatory Board

DIVISION: Hispanic American Advisory Board

FUNCTION:

The Hispanic American Advisory Board provides a means by which the City may obtain information, guidance and on-going comprehensive studies relating to its citizens of Hispanic descent, in order to effectively recognize the concerns and desires of the growing Hispanic community and promote city services. The Board advises the Mayor and his staff on specific needs within the Hispanic community.

HIGHLIGHTS:

- During FY 10, the Hispanic American Advisory Board will continue to perform outreach in the Hispanic Community to educate and create an awareness of opportunities.

ANALYSIS:

Operating Expenses

The decrease of \$2,470 is primarily due to reductions in funding for the annual luncheon, which will be recuperated by increased fund raising.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT :	Advisory and Regulatory Board
DIVISION:	Mayor's Commission on the Status of Women

FUNCTION:

The Commission's purpose is to develop a public consciousness of the talents of women, regardless of race, color or creed, as equal partners in the private, business and civic community; to encourage women to become actively involved in matters pertaining to the community; to work toward utilization of capable women in roles of leadership; and to serve as a source of information for women on legal and human rights, economic equality, health, and discrimination.

HIGHLIGHTS:

- Host the annual Women's History Month Breakfast, which honors local women for their outstanding achievements.
- The Commission partnered with the Thomas G. Carpenter Library, University of North Florida, and celebrated past and present honorees of Women's History Month with a reception and exhibit of the collection of commemorative posters from 1986-2009.
- Collaborating with the Women's Center of Jacksonville the Commission celebrated Equal Pay Day. The forum which was open to the public celebrated, the "Spirit of Rosie" awards, which were presented to women who have proven themselves in the workplace, broken down barriers, and entered non-traditional careers.

ANALYSIS:

Operating Expenses:

The net decrease of \$6,098 is due primarily to reductions in funding for the Women's History Month Breakfast, which will be recouperated through fund raising.

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

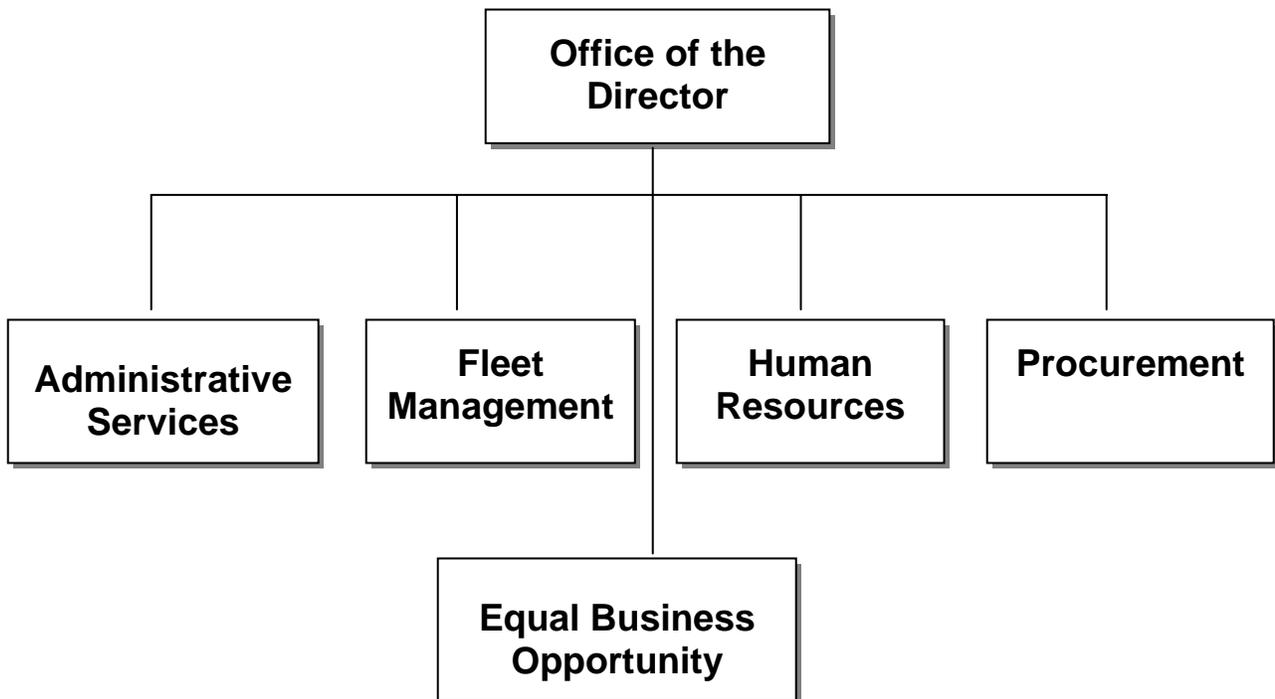
CENTRAL OPERATIONS DEPARTMENT

DEPARTMENT VISION:

The development of a centralized model for the standardization of processes, economics and efficiencies of scale, and cross-training necessary to eliminate redundancy and to maximize governmental efficiency for each of the City's departments, using agencies, commissions, and ultimately, its independent authorities.

DEPARTMENT MISSION:

The empowerment of city managers to effectively defend, protect, and serve the citizens of Jacksonville through the centralized and efficient provision of their administrative and operational needs.



CITY OF JACKSONVILLE, FLORIDA
Central Operations

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
<u>Division-Administrative Services</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 4,900,491	\$ 5,566,695	5,402,632
# FTEs	110	101	94
<i>Workload/Demand</i>			
# of employees serviced by ASD	2,900	3,100	3,100
# of requisitions processed		9,100	9,600
# of invoices receipted		34,000	36,000
# of invoices created		5,100	5,400
# of hours provided to departments for admin support		5,000	5,500
# of City User Fee payment issues, received, researched and resolved		5,500	6,000
<i>Efficiency</i>			
Avg. # of days participating in the Transitional Duty Program as an alternative to Worker Compensation	91%	80% of potential WC cases	264
# of off-cycle payroll checks requested per pay period due to ASD clerical error.	9	10 or less	7 or less
# of working days to process purchasing and supply requests received from customers.	2	2 working days or less	2 working days or less
# of working days to process invoice payments from authorization to pay.	5	5 working days or less	5 working days or less
# of working days to process JSEB invoice payments from authorization to pay.	3	3 working days or less	3 working days or less
% of time administrative support is provided to customers within requested timeframe.	91%	90% or greater	93% or greater
Avg. customer satisfaction score.	New	4.0 or greater	4.0 or greater
<u>Division-Fleet Management:</u>			
SERVICES/MEASURES			
<i>Inputs</i>			
\$ amount of budget	\$ 37,295,752	\$ 45,744,035	37,861,009
# FTEs	168	149	127
<i>Workload/Demand</i>			
# of overdue PM and safety inspection.	326	200	229
# of returns	7	4	4
<i>Efficiency</i>			
\$ of equipment accidents - City Fault. (Risk Management to monitor liability cost to the City)	\$ 506,040	\$ 500,000	1,060,000
Average Unit Cost (Fuel)	\$ 2.9184	\$ 3.4000	3
Fuel Consumption (Gallon)	4,157,174	7,673,555	7,700,000
Avg. Age of Fleet in Replacement Program (months)	84	96	96
Avg. Cost of Car/Light Truck Oil Change	\$ 12.75	\$ 15.00	15
Avg. # of days to repair vehicles and equipment	2.9	2.0	2
Avg. # of days (from the creation of a requirement until the receipt of Parts).	3.8	2.0	2

CITY OF JACKSONVILLE, FLORIDA
Central Operations

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
<u>Division-Human Resources</u>			
<i>Inputs</i>			
\$ of amount of budget	\$ 87,109,492	87,200,991	96,108,097
# of FTE's	88	87	75
<i>Workload/Demand</i>			
Organizational Support (OS) - # of examination requests administered during fiscal year.	307	250	200
Organization Development (OD) - % of employees meeting training hours requirements.	92.0%	90.0%	90.0%
Organization Development (OD) - Aggregate # of employees enrolling in LDA annually (Beginning in Jan 2009)		500	750
Employee Benefits (EB) - Avg. # of Employees attending Lunch & Learns during fiscal year.	60	2,600	2,860
OS - # of Oracle transactions processed during Fiscal Year.	7,194	8464	8,500
<i>Efficiency</i>			
HR - Audit for errors by sampling 75 Oracle transactions / EB, OS – bi-weekly after payroll runs.	32.00%	< 5.0%	< 5.0%
Employee Benefits (EB) - Audit of enrollment changes		< 3.0%	< 2.5%
OS - Improve the employee to supervisor staffing ratio / report semi annually	1:4	1:5	1:5
OS – Time elapsed from receipt of exam request to list certified, excluding extended recruitment positions	15.16	18 Calendar Days	17 Calendar Days
OS - Time elapsed from receipt of request to fill vancancy via internal exam to list certified, excluding extended recruitment positions.	15.16	35 Calendar Days	34 Calendar Days
OS – Time elapsed from applicant selection by management to entry into Oracle as new hire	5.17	10 Calendar Days	9 Calendar Days
OS – Operations – Cycle time on eHR transactions, new hires, terminations, worker status changes.	5.25	5	5 Calendar Days
HR - Customer satisfaction survey / reports semi annually	3.69%	3.70%	3.75%
<u>Division-Public Information Office/Office of the Director</u>			
SERVICES/MEASURES			
<i>Inputs</i>			
\$ Amount of Budget	\$ 3,360,440	\$ 3,641,699	4,141,823
# of FTE's	37	35	41
<i>Workload/Demand</i>			
Customer Satisfaction	4.89	4.90	4.5
<i>Efficiency</i>			
Avg. Speed of Answer	0:00:51	0:01:00	0:01:00
<u>Division-EBO and Contract Compliance</u>			
<i>Inputs</i>			
\$ Amount of budget	\$ 1,046,815	1,139,317	1,212,423
# of FTE's	11	11	11
<i>Workload/Demand</i>			
Proposed: # of JSEB Applications Received			
<i>Efficiency</i>			
% of New JSEBs applying for Bonding Assistance	5%	5%	7%
% of New JSEBs applying for Capital	2%	2%	5%

CITY OF JACKSONVILLE, FLORIDA
Central Operations

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
% of New JSEBs applying for Fiscal physicals and accounting scholarships	5%	5%	6
% of total dollars awarded to JSEB	10	10	12
% of JSEB contract awarded as set-asides	7	7	9
Avg. # of days to process JSEB application.	30	30	30
Avg. # of days for the bonding consultant to respond to bonding request.	5	5	5
Avg. # of days to process JSEB application receiving capital assistance	15	15	15
Avg. # of days to process JSEB internal application receiving fiscal physicals.	10	10	10
Avg. # of days to process JSEB application receiving accounting scholarships.	30	30	30

CITY OF JACKSONVILLE, FLORIDA

CENTRAL OPERATIONS

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
ADMINISTRATIVE SERVICES DIVISION					
PERSONNEL EXPENSES	4,887,942	5,078,347	4,866,102	-212,245	-4.2%
OPERATING EXPENSES	400,546	550,136	911,551	361,415	65.7%
DIVISION TOTAL	5,288,488	5,628,483	5,777,653	149,170	2.7%
EQUAL BUSINESS OPPORTUNITY					
PERSONNEL EXPENSES	551,172	595,736	607,139	11,403	1.9%
OPERATING EXPENSES	588,846	557,392	699,102	141,710	25.4%
DIVISION TOTAL	1,140,018	1,153,128	1,306,241	153,113	13.3%
FLEET MANAGEMENT DIVISION					
PERSONNEL EXPENSES	7,509,573	8,011,238	7,559,896	-451,342	-5.6%
OPERATING EXPENSES	30,671,244	53,850,134	42,769,209	-11,080,925	-20.6%
CAPITAL OUTLAY	0	12,381,702	7,424,402	-4,957,300	-40.0%
OTHER USES	1,413,103	1,446,857	1,446,857	0	0.0%
DIVISION TOTAL	39,593,920	75,689,931	59,200,364	-16,489,567	-21.8%
HUMAN RESOURCES DIVISION					
PERSONNEL EXPENSES	4,899,871	5,264,000	5,129,620	-134,380	-2.6%
OPERATING EXPENSES	79,927,094	82,955,917	90,033,639	7,077,722	8.5%
CAPITAL OUTLAY	53,962	3	3	0	0.0%
OTHER USES	79,201	92,132	144,705	52,573	57.1%
DIVISION TOTAL	84,960,128	88,312,052	95,307,967	6,995,915	7.9%
OFFICE OF DIRECTOR					
PERSONNEL EXPENSES	545,924	764,628	3,180,372	2,415,744	315.9%
OPERATING EXPENSES	616,939	546,887	952,243	405,356	74.1%
CAPITAL OUTLAY	0	1	2	1	100.0%
DIVISION TOTAL	1,162,863	1,311,516	4,132,617	2,821,101	215.1%
PUBLIC INFORMATION DIVISION					
PERSONNEL EXPENSES	2,223,252	2,513,984	0	-2,513,984	-100.0%
OPERATING EXPENSES	642,179	682,054	0	-682,054	-100.0%
CAPITAL OUTLAY	175,794	1	0	-1	-100.0%
DIVISION TOTAL	3,041,225	3,196,039	0	-3,196,039	-100.0%
PROCUREMENT DIVISION					
PERSONNEL EXPENSES	1,728,165	1,787,586	2,071,434	283,848	15.9%
OPERATING EXPENSES	1,156,925	1,762,180	2,173,540	411,360	23.3%
CAPITAL OUTLAY	0	3,600	1	-3,599	-100.0%
OTHER USES	90,723	118,981	118,230	-751	-0.6%
DIVISION TOTAL	2,975,813	3,672,347	4,363,205	690,858	18.8%
TOTAL EXPENDITURES	138,162,456	178,963,496	170,088,047	-8,875,449	-5.0%

CITY OF JACKSONVILLE, FLORIDA

CENTRAL OPERATIONS

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
ADMINISTRATIVE SERVICES DIVISION	103	103	94	-9
EQUAL BUSINESS OPPORTUNITY	0	11	11	0
FLEET MANAGEMENT DIVISION	168	149	130	-19
HUMAN RESOURCES DIVISION	88	83	75	-8
OFFICE OF DIRECTOR	6	9	52	43
PUBLIC INFORMATION DIVISION	48	47	0	-47
PROCUREMENT DIVISION	48	34	37	3

PART TIME HOURS	FY 08	FY 09	FY 10	Change
ADMINISTRATIVE SERVICES DIVISION	1,300	1,300	1,300	0
EQUAL BUSINESS OPPORTUNITY	0	0	0	0
FLEET MANAGEMENT DIVISION	5,200	5,200	2,080	-3,120
HUMAN RESOURCES DIVISION	2,644	32,644	32,644	0
OFFICE OF DIRECTOR	0	0	4,280	4,280
PUBLIC INFORMATION DIVISION	4,280	4,280	0	-4,280
PROCUREMENT DIVISION	1,248	1,248	1,248	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Central Operations
DIVISION:	Administrative Services

FUNCTION:

To provide the City of Jacksonville using agencies with efficient, effective administrative work in managing, supervising and coordinating a broad variety of administrative support functions such as payroll, purchasing, budget preparation, safety, administrative technology, supply/storage and mail courier support.

HIGHLIGHTS:

- The division will continue to enhance customer service, by tracking work orders, eliminating tracking spreadsheets and saving employee time and resources.
- The division will continue to review and enhance its processes in an effort to achieve streamlined and consistent procedures that take into consideration the unique requirements of its customers.
- The division will continue to streamline the ordering of office supplies in an effort to reduce waste and control excessive inventorying by refining the variety of office supplies offered and by eliminating the ordering unnecessary specialty items.

ANALYSIS:

Personnel Expenses

The net decrease of \$212,245 is mainly attributable to a decrease of \$245,335 for nine (9) positions. This is offset somewhat by an increase of \$58,081 in employee benefits costs.

Operating Expenses

The net increase of \$361,415 is mainly attributable to a net increase of \$166,778 for information technology division (ITD) needs, copier consolidation of \$132,941 and telecommunication of \$55,865.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Central Operations
DIVISION:	Equal Business Opportunity/Contract Compliance

FUNCTION:

The division is responsible for deployment and administration of Chapter 126, Part 6, and shall: (a) Process certification applications; (b) Assist the Director of Central Operations in setting participation JSEB and MBE goals on a project basis; (c) Monitor City projects for compliance with the requirements of Chapter 126, Jacksonville Ordinance Code; (d) Report on the expenditure of City funds paid to certified companies; (e) Assist in the resolution of disputes between City vendors regarding issues of payment, performance and overall contract compliance; (f) Provide support services to assist certified vendors in their efforts to secure training, bonding and access to capital pursuant to Sections 6A and 6B herein; and (g) Assist the Director of Central Operations in performing the various duties defined in and/or required by Chapter 126, Jacksonville Ordinance Code.

HIGHLIGHTS:

- The division will continue to promote economic growth by fully administering the Jacksonville Small and Emerging Business Program, certification of section 3 and State of Florida certification.

ANALYSIS:

Personnel Expenses

The net increase of \$11,403 is mainly attributable to a slight increase in employee benefits costs.

Operating Expenses

The net increase of \$141,710 is mainly attributable to an increase of \$100,000 for a disparity study and an increase of \$40,565 in information technology division (ITD) needs.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Central Operations

DIVISION: Fleet Management

FUNCTION:

This division is responsible for stewardship of more than 5,400 pieces of equipment ranging from off-road equipment to motorcycles as well as managing the annual vehicle replacement program. The division provides a comprehensive service program to all city agencies and various independent authorities and state agencies. Our comprehensive program starts with the identification and acquisition of equipment requirements of the City agencies through the disposition of the surplus equipment. The program includes the following: Paint & Body services, repair and maintenance of various types of mobile equipment, Air Conditioning & Electrical services, Small Engine services, Welding & Machine Shop services, Refurbish/Rebuild services on Hydraulic Systems and various components, as well as the maintenance of city fuel sites, and mobile off-site fueling.

HIGHLIGHTS:

- Fuel will be provided to the contract haulers utilized by the Solid Waste division. The approximate usage is capped at 1,094,725 gallons per year.
- Mandated long standing environmental monitoring and clean-up for locations belonging to Mosquito Control, Fire & Rescue, Office of the Sheriff, Fleet Management and Recreation & Community Services totaling \$544,000 is contained within this budget.
- Budget contains funding for projected fuel usage of over 7.7 million gallons for City, Independent Authorities and State agencies.

ANALYSIS:

Personnel Expenses

The net savings is being driven mainly by the elimination of seventeen positions. This savings is being offset somewhat by an increase in pension costs.

Operating Expenses

The Operating Expense decrease is being driven by a \$10.1 million drop in fuel costs and a \$662,178 reduction in banking fund repayment related to vehicle replacements. There were also slight decreases in environmental services and various internal service allocations.

Capital Outlay

This Capital Outlay amount represents the FY 10 approved vehicle replacements. \$4,263,902 is for pay-go and \$3,160,500 is borrowed for capital from the Banking Fund.

Other Uses

Expenses associated with the category of Other Uses are comprised solely of indirect costs allocated from general government supporting functions. Such indirect costs primarily relate to support provided by the Finance Department, Central Operations, Public Buildings, Office of the Mayor and City Council.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Central Operations

DIVISION: Human Resources

FUNCTION:

The Human Resources division provides strategic organizational leadership in areas of human resources planning and organizational development by city executive leadership. Human Resources are a customer service organization which offers the following support to the City of Jacksonville:

- 1) Consulting services to departments and agencies to assist in selecting, developing and deploying employees to most effectively achieve the organizations mission.
- 2) Administer and deliver effective training programs to meet present and future needs within the city government.
- 3) Develop and deliver programs and services to support employees and retirees, including health, life, dental and vision insurance, FSA's and deferred compensation.

HIGHLIGHTS:

- Organizational Development has been successful in the Leadership Development Academy (LDA) with over 500 enrollees since implementation in April 2009. LDA is a 64-hour training curriculum that will be required to be completed to sit for supervisor promotional exams effective October 1, 2010.
- Human Resources will continue its "Development Coaching" mentoring program, which connects employees in Human Resources who are less experienced with employees in Human Resources who are more experienced. This program is designed to enhance the skills of the mentee and get them thinking of where they want to go next in the organization.

ANALYSIS:

Personnel Expenses

The net decrease of \$134,380 is primarily attributable to a reduction of eight (8) positions. This is somewhat offset with an increase of in employee benefits costs.

Operating Expenses

The net increase of \$7,077,722 is mainly attributable to an increase of \$7,685,142 in health and dental premiums paid in by both employees and employer. There also were increases of \$159,811 for pre-employment physicals that had the responsibility transferred from risk management and a net increase of \$312,709 in information technology division (ITD) needs. This is somewhat offset with decreases of \$325,000 in employee training, \$100,000 in tuition reimbursement, \$134,472 in premium paid senior care, and \$466,450 in premium paid police and fire leave.

Other Uses

The increase of \$52,573 is attributable the group health indirect cost allocation.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Central Operations

DIVISION: Office of Director

FUNCTION:

This division is responsible for the overall management of the Department of Central Operations, in the provision of resources and services that are associated with Administrative Services, Equal Business Opportunities/Contract Compliance, Fleet Management, Human Sources, and Procurement. Other functions that operate through the division include 630-City through the Call Center, contract and payment compliance services through the Office of the Ombudsman, grants coordination , Mayors Against Illegal Guns (MAIG), and communication, photography and graphic design, media relations and public relations (PR) consulting services thru Public Information.

HIGHLIGHTS:

- The Call Center's 630-City will explore the feasibility of expanding the available communication channels for customers, including without limitation, text messaging, chat, and other social media outlets.
- The Office of the Ombudsman will continue to assist in monitoring contract and payment issues that may arise on citywide projects such as the Duval County Courthouse.
- The Grants Coordinator will create a citywide grant manual to outline our current processes and identify opportunities for improvement/increased efficiency, and will create a newsletter that, among other things, will provide the public with information on what grant funding is being pursued and how the same is being used.
- The (MAIG) Mayors Against Illegal Guns will continue public education and awareness regarding illegal guns, and will pursue support for public safety and crime prevention.
- Public Information will increase its emphasis on using new social media such as Facebook and Twitter as a means to keep the public informed about city news and events.

ANALYSIS:

Personnel Expenses

The increase of \$2,415,744 is primarily the result of moving 41 positions that were formerly in the public information division into the office of the director.

Operating Expenses

The increases of \$405,356 is primarily attributable to an increase of \$662,245 in public information and call center that are no longer a Division and now a part of office of the director. This is offset somewhat with a decrease of \$247,926 in internal services costs for the office of the director.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Central Operations

DIVISION: Procurement

FUNCTION:

Procure a wide variety of supplies, equipment and contractual services for city agencies and provide intergovernmental duplication, mail and messenger service at the lowest dollar cost.

HIGHLIGHTS:

- The division is developing an in-house product to streamline the bid specification development and will also provide standardized templates for bid specifications.
- The Procurement staff continually provides one on one training for divisions and departments as the need arises.

ANALYSIS:

Personnel Expenses

The increase of \$283,848 is mainly attributable to an increase of \$225,377 for three new (3) positions.

Operating Expenses

The increase of \$411,360 is mainly attributable to increases in internal service allocations including \$211,034 for computer data center services and \$42,548 for mailroom/copy center charges. There was also a \$140,000 increase in Postage Supplies in the central mailroom activity related to the centralization of city postage costs.

Capital Outlay

The decrease of \$3,599 is for the removal of one time capital funding in FY 09.

Other Uses

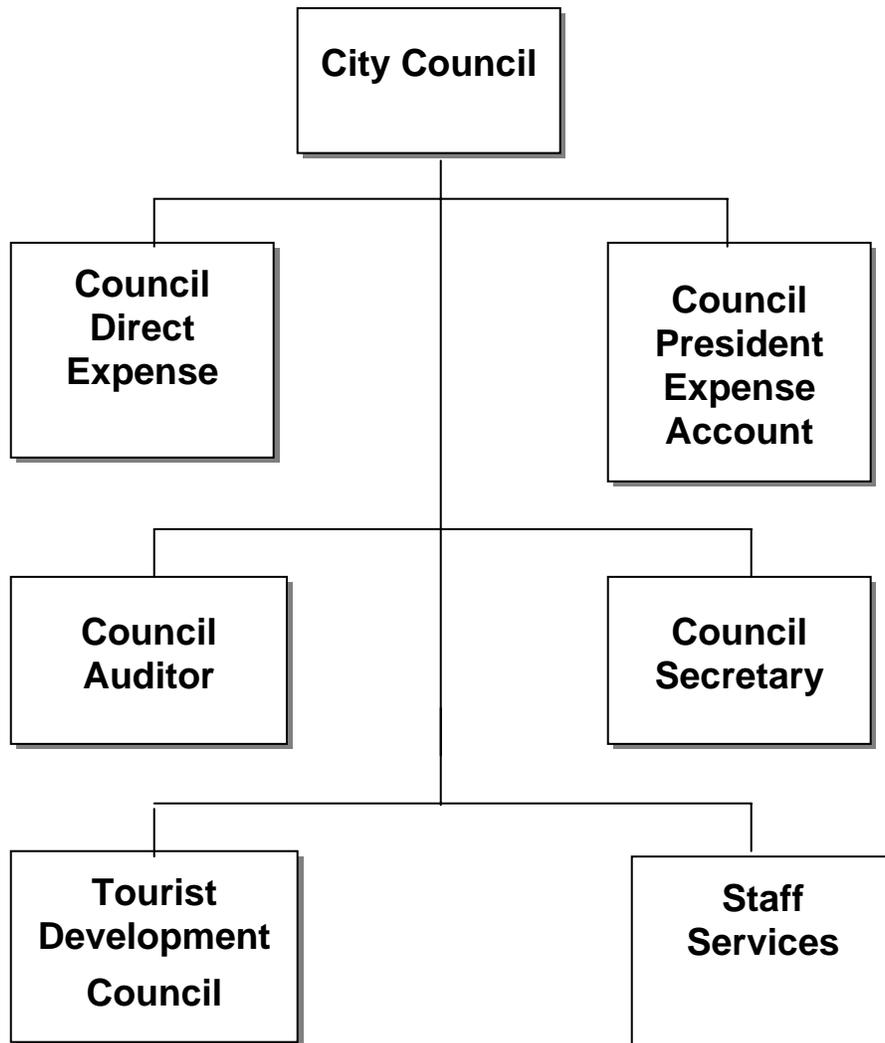
The decrease of \$751 is related to the indirect cost allocation for the copy center based upon the city's annual independent indirect cost study.

CITY OF JACKSONVILLE, FLORIDA

COUNCIL

DEPARTMENT MISSION:

To perform the legislative functions of the Consolidated City of Jacksonville. The Council Auditor improves the accountability and effectiveness of local government by actively providing independent and informative services to the City Council and the citizens of Jacksonville. The Council Secretary provides the City Council and each of the Council Standing Committees with necessary support to facilitate the process of adopting and enacting legislation in accordance with the rules of the Council, Ordinance Code and the Laws of Florida. The Council Staff Services provides each member of the Council with the necessary clerical support, and provides for the administrative affairs of the Council. The Tourist Development Council administers the Local Option Tourist Development Tax.



CITY OF JACKSONVILLE, FLORIDA

CITY COUNCIL

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
COUNCIL AUDITOR					
PERSONNEL EXPENSES	1,500,538	1,658,539	1,779,323	120,784	7.3%
OPERATING EXPENSES	68,337	131,763	162,283	30,520	23.2%
CAPITAL OUTLAY	0	500	500	0	0.0%
DIVISION TOTAL	1,568,875	1,790,802	1,942,106	151,304	8.4%
COUNCIL SECRETARY					
OPERATING EXPENSES	583,716	534,762	577,002	42,240	7.9%
DIVISION TOTAL	583,716	534,762	577,002	42,240	7.9%
DIRECT EXPENDITURES					
PERSONNEL EXPENSES	1,171,674	1,287,135	1,302,032	14,897	1.2%
OPERATING EXPENSES	105,154	341,027	388,407	47,380	13.9%
CAPITAL OUTLAY	21,905	2	2	0	0.0%
DIVISION TOTAL	1,298,734	1,628,164	1,690,441	62,277	3.8%
COUNCIL PRESIDENT EXPENSE ACCOUNT					
OPERATING EXPENSES	3,788	10,000	10,000	0	0.0%
DIVISION TOTAL	3,788	10,000	10,000	0	0.0%
COUNCIL STAFF SERVICES					
PERSONNEL EXPENSES	2,905,661	3,078,242	3,143,086	64,844	2.1%
OPERATING EXPENSES	1,735,395	2,080,110	1,822,484	-257,626	-12.4%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	4,641,056	5,158,353	4,965,571	-192,782	-3.7%
TOURIST DEVELOPMENT COUNCIL					
PERSONNEL EXPENSES	217,532	71,047	71,430	383	0.5%
OPERATING EXPENSES	6,854,291	8,828,369	7,391,702	-1,436,667	-16.3%
OTHER USES	0	0	1,915	1,915	0.0%
DIVISION TOTAL	7,071,824	8,899,416	7,465,047	-1,434,369	-16.1%
TOTAL EXPENDITURES	15,167,992	18,021,497	16,650,167	-1,371,330	-7.6%

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
COUNCIL AUDITOR	18	18	18	0
DIRECT EXPENDITURES	19	19	19	0
COUNCIL STAFF SERVICES	44	44	44	0
TOURIST DEVELOPMENT COUNCIL	4	1	1	0

PART TIME HOURS	FY 08	FY 09	FY 10	Change
COUNCIL AUDITOR	3,000	3,000	3,000	0
COUNCIL STAFF SERVICES	375	480	480	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Council
DIVISION:	Council Auditor

FUNCTION:

The Council Auditor's office provides the City Council and the citizens of Jacksonville with financial information regarding the city and its independent agencies.

HIGHLIGHTS:

- Review financial legislation and major projects submitted for Council's approval.
- The office performs a number of audits each year to meet legal requirements and to review all areas on a periodic basis. They assist independent auditors in their annual audits of the city and some of its independent agencies.
- Quarterly financial reports are compiled to provide routine information.
- In addition to their audit schedule, they respond to council requests for information and all budget requests requiring council approval are reviewed.

ANALYSIS:

Personnel Expenses

The increase of \$120,784 is primarily attributable to increases in pension costs of \$75,588, and salaries of \$59,986 as well as other small increases, offset by reductions in part time salaries of \$40,500.

Operating Expenses

The increase of \$30,520 is due mainly to a scheduled technology refresh, as well as increases in information technology data center service costs.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	City Council
DIVISION:	Director/Council Secretary

FUNCTION:

Budgeted expenses related to the Value Adjustment Board. The objective of the Director/Council Secretary is to hear and resolve appeals of property assessments.

The Value Adjustment Board (VAB) reviews appeals from decisions made by the Duval County Property Appraiser. VAB jurisdiction includes appeals of property value assessments, exemption denials and agricultural (greenbelt) classification denials, among others. The Council Director/Council Secretary serves as the Value Adjustment Board Clerk and provides all staff and support for the functions of the VAB. The 2008 VAB has received more than 6,000 petitions and has scheduled 2,500 hearings to date versus the 1,200 hearings held for the 2007 VAB year. The number of hearings for the 2008 VAB year will steadily increase as new hearing dates are established and late file petitions are reviewed.

The Value Adjustment Board is established pursuant to Chapter 194, Florida Statutes. The VAB consists of five members: two members of the Jacksonville City Council, one of whom shall be the chairperson, one member of the Duval County School Board and two citizen members. As a quasi-judicial body, this board is not allowed to discuss matters pending before them outside of public hearings and noticed meetings.

Constituents are required to complete a petition in full, have it notarized, and then file it with the Clerk of the VAB, accompanied by a filing fee of up to \$15.00. Homeowners appealing a homestead exemption denial, and persons with appropriate certificate or other documentation issued by the Department of Children and Family Services, will be exempted from paying the filing fee.

HIGHLIGHTS:

- The staff continues to develop internal processes to increase efficiencies to manage the increase in number of petitions filed by constituents.
- Staff is working diligently to provide petition application in an interactive format by the end of 2010.

ANALYSIS:

Operating Expenses

The net increase of \$42,240 is mainly due to a jump in professional services costs of \$70,500 to process a greater number of homestead/portability and property value petitions. This is partially offset by a reduction in copier consolidation funding of \$28,260.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	City Council
DIVISION:	Direct Expenditures

FUNCTION:

Budgeted expenses for the salaries, benefits, and travel of the Elected City Council Members. Salaries are established pursuant to the salary formula established in Chapter 145, Florida Statutes.

The City Council is the legislative body of the City of Jacksonville's consolidated government. It is comprised of nineteen elected officials - fourteen District Council Members and five At-Large Council Members. City Council Members serve four-year terms and cannot serve more than two consecutive full terms due to term limits.

Legislation considered by the City Council flows through Standing Committees made up of Council members before going to the full Council for a vote. All bills are assigned to one or more of the seven Standing Committees for recommendations to be made to the full Council. The full Council meets on the second and fourth Tuesday of each month, and the committees meet the week before Council meetings.

HIGHLIGHTS:

- In an effort to continue our commitment towards a paperless and seamless workflow, the Council Director has requested for a final request to have an electronic signature documents passed by the Council during the Legislative process.

ANALYSIS:

Personnel Expenses

The increase of \$14,897 is due primarily to an increase in group hospitalization insurance costs.

Operating Expenses

The increase of \$47,380 is due primarily to an increase in ITD data center service charge, offset by a slight reduction in ITD network group costs.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	City Council
DIVISION:	Council President Expense Account

FUNCTION:

Pursuant to Ordinance 2002-0189-E, Section 106.508, an expense account allowance established for the use of the Council President based on a annual appropriation by the Council of up to \$10,000.00 to cover expenses associated with official City business for which there is no other established account which could otherwise be used for said expenses.

ANALYSIS:

Operating Expenses

There are no changes to funding levels from FY 09 to FY 10.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	City Council
DIVISION:	Staff Services

FUNCTION:

The Office of City Council is made up of the Director's Office and three divisions – Administrative Services, Legislative Services and Research.

The Office of the Director provides oversight for the entire department and includes Information Systems personnel. Responsible for all oversight of the Council departments, contract negotiations, professional services, creation and development of training manuals and workshops for the Council Members and Staff. Responsible for creation and maintaining tracking system for Lobbyist and Gift Disclosure transparency. Maintain all Records Management and Retention for the City of Jacksonville legislative process. Staff members maintain information systems, computer hardware and software, manage the Council web site, and provide technical assistance of equipment including the public broadcasting of all meetings of the Council and Council Committees. They also assist with communication devices and other equipment used by City Council Members and staff. Staff members oversee the City Council board/commission appointments and confirmations process. Responsible for Council Chamber, Council facilities, meeting rooms including all programs, equipment and technology support. This office consists of one Director and three staff members.

The Administrative Services Division is responsible for performing the administrative functions for the City Council. These functions include the preparation and maintenance of the budget, purchasing office supplies and equipment, coordinating and payment for services, human resources, payroll, employee benefits, computer and telephone related services and equipment, travel accounting, scheduling and maintenance of City Council rooms, and the front desk reception area. Additional responsibilities include distribution of incoming mail, preparing coffee and water for meetings, maintaining inventory of all City-owned equipment/supplies, reservations for City Council meetings rooms, and related office functions. This division is made up of one Chief and four staff members.

The Legislative Services Division is responsible for the legislative process. Duties include preparation and distribution of Council and Committee agendas, establishment and maintenance of legislative bill files, and staff support for meetings of the Council and Council Committees. In addition, Lobbyist records for the City must be maintained as well as a Public Notice system for the legislative body in accordance with Chapter 602, Ordinance Code. Staff members maintain public records for the City Council and respond to information requests. Also provides staff support for the Value Adjustment Board. This division is comprised of one Chief, one Assistant Chief, and ten staff members.

The Council Research Division provides research and analysis of legislative proposals and projects. Staff members prepare bill summaries, maintain research records, draft resolutions, and prepare media releases and official correspondence. This division consists of one Chief and two staff members.

ANALYSIS:

Personnel Expenses

The increase of \$64,844 is mainly attributable to the increase in pension contribution costs.

Operating Expenses

The reduction of \$257,626 is primarily attributed to a decrease in professional services, legal services, technology network group and copier consolidation costs.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Council
DIVISION:	Tourist Development Council

FUNCTION:

The Duval County Tourist Development Council (TDC) is an activity of the City Council consisting of three City Council members and six representatives of the hotel and tourism industry. The TDC promotes and advertises convention facilities and tourist attractions.

ANALYSIS:

Operating Expenses

The decrease of \$1,436,667 is primarily due to the reduction in TDC contingency of \$1,548,879, partially offset by the increase in trust fund expenditures of \$112,484.

CITY OF JACKSONVILLE, FLORIDA

CLERK OF THE COURTS

DEPARTMENT VISION:

The Clerk of the Circuit Court of Duval County will be a leader in providing assistance, expertise and benefit those having business with the Clerk's Office. The Clerk's Office will utilize proven and emerging technology to provide efficient service, emphasizing professionalism, timeliness and courtesy. Our goal is to achieve a customer satisfaction culture, striving for excellence in all areas of the Clerk's Office.

DEPARTMENT MISSION:

The Clerk of the Circuit Court is a constitutional office established pursuant to Article 5, Section 16 of the Constitution of the State of Florida. The historical functions of Clerk's Office are to maintain court records, attend court sessions process civil and criminal court cases, receive and disburse monies for fines, court costs, forfeitures, fees service charges, alimony, child support and victim restitution. The Clerk serves as recorder of the public record in the county. The Clerk performs functions mandated by the Constitution of the State of Florida, the Florida Statutes, and the Ordinances of the City of Jacksonville which include but are not limited to the issuance of marriage licenses, processing tax deeds, fine, forfeiture and bond collections in misdemeanor and felony cases, and management of the Domestic Relations Depository and Traffic Violations Bureau. The Clerk provides professional support to the judiciary, legal, financial and public communities in the performance of enumerated constitutional duties.

**Clerk of the
Courts**

CITY OF JACKSONVILLE, FLORIDA

CLERK OF THE COURT

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
CLERK OF THE COURTS					
PERSONNEL EXPENSES	1,692,003	1,941,956	1,628,202	-313,754	-16.2%
OPERATING EXPENSES	1,967,236	1,306,923	968,157	-338,766	-25.9%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	1,171,637	1,042,564	993,171	-49,393	-4.7%
DIVISION TOTAL	4,830,876	4,291,444	3,589,531	-701,913	-16.4%
<hr/>					
TOTAL EXPENDITURES	4,830,876	4,291,444	3,589,531	-701,913	-16.4%

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
CLERK OF THE COURTS	41	41	37	-4

PART TIME HOURS	FY 08	FY 09	FY 10	Change
CLERK OF THE COURTS	13,480	13,480	0	13,480

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT :	Clerk of the Court
DIVISION:	Circuit Municipal County Courts

FUNCTION:

Continue to improve customer service and enhanced productivity through system modernization and digital conversion. Support Article 5 requirements and develop a reliable financial system.

HIGHLIGHTS:

- To facilitate the continuing transition to the requirements of Article 5 Revision 7 and improve constituent services the Clerk will:
- Destroy old files with filing source to reduce city costs
- To move away from manual processing and maintain tax deed records with new tax deed software application.
- To redact private information from public records with verification software.

ANALYSIS:

Personnel Expenses

The net decrease of \$313,754 is mainly attributable to a decrease of \$158,961 in full-time salaries for four (4) positions. There are also decreases of \$136,173 in part-time salaries and \$37,202 in overtime. This is offset somewhat with an increase of \$18,582 in employee benefits.

Operating Expenses

The net decrease of \$338,766 is primarily attributable to a contingency lapse of \$500,000. There also is a decrease of \$94,732 in miscellaneous services and charges. These decrease are offset somewhat with an increase of \$229,241 in telecommunications charges and \$37,564 in information technology data center services costs.

Other Uses

The net decrease of \$49,393 is attributable to a reduction of \$138,000 in administrative costs allocated from the clerk's state budget. This is offset somewhat with an increase of \$88,607 for indirect cost allocation.

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

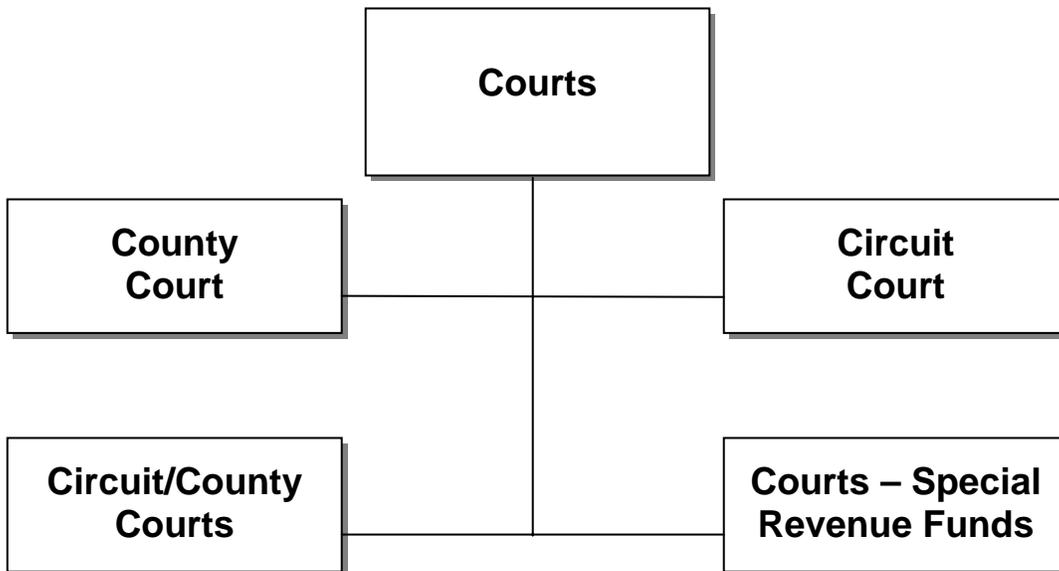
COURTS

DEPARTMENT VISION:

The Fourth Judicial Circuit will be known as as model in Florida for providing fair and accurate judicial decisions and appropriate legal services to all those individuals seeking relief or assistance from its courts and departmental divisions. The judiciary will provide efficient and timely service and courtesy in all areas of the court including Family Law, Felony, Probate, Juvenile, Civil, Misdemeanors, Violation of Municipal Ordinances and Traffic Infraction.

DEPARTMENT MISSION:

The Fourth Judicial Circuit Courts and County Courts are constitutional offices established pursuant to the Constitution of the State of Florida, Article 5, Sections 5 & 6. Circuits shall have the power to issue writs of mandamus, quo warranto, certiorari, prohibition and habeas corpus and all writs necessary or proper to the complete exercise of their jurisdiction. They shall have the power of direct review of administrative action prescribed by general law.



CITY OF JACKSONVILLE, FLORIDA

COURTS

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
CIRCUIT/COUNTY COURTS					
OPERATING EXPENSES	0	93,207	100,024	6,817	7.3%
DIVISION TOTAL	0	93,207	100,024	6,817	7.3%
CIRCUIT COURT					
OPERATING EXPENSES	1,816,120	2,536,374	1,934,519	-601,855	-23.7%
CAPITAL OUTLAY	47,186	46,928	30,000	-16,928	-36.1%
DIVISION TOTAL	1,863,306	2,583,302	1,964,519	-618,783	-24.0%
COUNTY COURT					
PERSONNEL EXPENSES	14,321	0	0	0	
OPERATING EXPENSES	469,907	95,971	293,072	197,101	205.4%
DIVISION TOTAL	484,228	95,971	293,072	197,101	205.4%
COURTS - SPECIAL REVENUE FUNDS					
PERSONNEL EXPENSES	409,486	598,922	1,109,636	510,714	85.3%
OPERATING EXPENSES	748,264	637,442	-1,635,540	-2,272,982	-356.6%
CAPITAL OUTLAY	167,200	142,005	122,752	-19,253	-13.6%
OTHER USES	6,525	13,921	16,978	3,057	22.0%
DIVISION TOTAL	1,331,475	1,392,290	-386,174	-1,778,464	-127.7%
<hr/>					
TOTAL EXPENDITURES	3,679,009	4,164,770	1,971,441	-2,193,329	-52.7%

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
COURTS - SPECIAL REVENUE FUNDS	6	12	22	10

PART TIME HOURS	FY 08	FY 09	FY 10	Change
COURTS - SPECIAL REVENUE FUNDS	0	0	0	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Courts
DIVISION:	Circuit/County Courts

FUNCTION:

The mission of the Office of Criminal Conflict and Civil Regional Counsel, First Region, is to provide professional legal representation to persons entitled to court-appointed counsel under the Federal or State Constitution or as authorized by general law.

The vision of the Office of Criminal Conflict and Civil Regional Counsel, First Region, is to be recognized as a team of professionals whose reputation is known for providing the best legal representation in the State of Florida to persons entitled to court-appointed counsel under the Federal or State Constitution.

HIGHLIGHTS:

- The Office of Criminal Conflict and Civil Regional Counsel, First Region is a relatively new state agency created by the legislature in 2007.

ANALYSIS:

Operating Expenses

Operating Expenses increased by \$6,817 primarily due to the increase of \$6,660 in telephone and telegraph.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT :	Courts
DIVISION:	Circuit Court

FUNCTION:

The Fourth Judicial Circuit Court is comprised of 35 judges who preside over all felony, probate, family dependency and juvenile matters, as well as civil cases of \$15,000 or more (F.S. 34.01, (4)). The counties covered by the Fourth Judicial Circuit Court are Clay, Duval and Nassau.

ANALYSIS:

Operating Expenses

The decrease of \$601,855 is mainly the result of a decrease of \$593,188 in Courts Technology due to the decline in the housing market which caused a decrease in recording fees, which funds the Courts technology requirements. There also were decreases for rent of \$74,777, telecommunications of \$25,119 and repairs and maintenance of \$27,405. This was offset somewhat with an increase to Guardian-Ad-Litem of \$115,614 primarily in information technology division needs.

Capital Outlay

The decrease of \$16,928 is attributable to a decrease in funding for office equipment in Judicial Support.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT :	Courts
DIVISION:	County Courts

FUNCTION:

The Fourth Judicial County Court is comprised of 20 judges who preside over all misdemeanors, violation of municipal ordinances, traffic infractions, and civil actions under \$15,000 (F.S 34.01, (4)). The counties covered by the Fourth Judicial Circuit are Clay, Duval and Nassau.

ANALYSIS:

Operating Expenses

The net increase of \$197,101 is primarily attributed to an increase of \$200,000 for County Court Maintenance and an increase of \$60,651 for telecommunication charges. This was offset somewhat with a decrease of \$65,517 in public buildings plant renewal.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT :	Courts
DIVISION:	Courts – Special Revenue Funds

FUNCTION:

As a result of Article 5 Revision 7 the Judicial Trusts are now made up of: Duval County Law Library, Juvenile Alternative Program, Court Innovations Legal Aide, Courthouse Trust Fund and Recording Fees-Technology and Teen Court.

ANALYSIS:

Personnel Expenses

The increase of \$510,714 is primarily attributable to a increase of \$506,304 for ten (10) positions due to the Teen Court operations being transferred from the State Attorney.

Operating Expenses

The net decrease of \$2,272,982 is mainly attributable to a de-appropriation followed by a transfer of \$2,457,915 from the Courthouse Trust Fund to FY2010 Authorized Capital Projects to cover costs for the new Courthouse. There also were minimal decreases in other Special Revenue Funds due to the economy. This was somewhat offset with an increase of \$257,378 for the transfer of Teen Court.

Capital Outlay

The net decrease of \$19,253 is primarily the result of a decrease of \$29,253 for library materials in the Duval County Law Library. This was offset somewhat by an increase of \$10,000 in Teen Court.

Other Uses

There was an increase of \$3,057 for the indirect cost Allocation for the Law Library.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT OF ENVIRONMENTAL AND COMPLIANCE

DEPARTMENT VISION:

Pursue a clean, safe and healthy community through a partnership with business, citizen groups and government to foster community values that embrace the natural environment, promote public safety and encourage civic pride. Provide a work place that nurtures employee growth, builds character and fosters team spirit. Earn public trust by providing excellent service, which exceeds the expectations of our customers. Operate with a common purpose to fulfill the City's overall mission to provide responsive and responsible government.

DEPARTMENT MISSION:

To make Jacksonville the most clean, safe and healthy community in America so Jacksonville is the best place in the nation to live, work and raise a family.



CITY OF JACKSONVILLE, FLORIDA
Environmental and Compliance

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
<u>Division-Animal Care & Protective Services</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 3,594,354	\$ 3,830,588	\$ 4,568,296
# FTE	62	62	62
<i>Workload/Demand</i>			
Total # of received/impounded animals per year	26,639	24,057	22,460
# of adoptions out of total received population	2,095	3,309	3,500
# of education/outreach projects conducted annually	2	4	6
# of pet licenses sold annually	66,168	45,900	100,000
# of pets microchipped by animal care & control	2,322	3,385	4,250
Total # of animal care and control calls received annually	33,951	32,781	31,500
# of calls received for stray animals	11,840	11,567	10,900
# of surgeries per veterinarian	1,941	2,719	2,760
# of foster care providers	167	150	150
# of animals placed in foster care annually	649	1,092	1,000
# of animals placed through pet placement partnerships	2,009	6,759	7,000
# of animals returned to their owners	1,373	1,283	1,200
# of dogs received in shelter annually	11,887	9,858	9,700
# of cats received in shelter annually	13,455	12,222	12,000
# of reptiles received in shelter annually	31	5	10
# of other received in shelter annually	1,297	734	750
# of active volunteers	18	25	50
# of volunteer hours annually	1,120	1,300	1,950
# of animal impounds by source (owner relinquishment, field officer, front office)	5,895	5,330	4,800
	9,415	9,370	8,800
	9,390	9,357	8,860
# of AC&C euthanasias per year	19,663	11,355	9,760
<i>Efficiency</i>			
% of feral animals TNR	1%	94%	94%
\$ value of volunteer hours	\$21,841	\$25,350	\$38,500
<i>Effectiveness</i>			
% of At-Large Issues Resolved (Animals Captured)	79.52%	81.01%	80.73%
# of Live Releases	4,944	11,351	12,700
% of At-Large Issues Resolved (Animals Captured)	17.36%	16.26%	15.24%
# of Live Releases	4,944	11,351	30,610
<u>Division-Environmental Quality Division</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 2,407,584	\$ 3,406,166	\$ 5,671,271
# FTE	70	70	69
<i>Workload/Demand</i>			
# of emergency response incidents	298	313	325
# of Noise pollution cases per year	463	500	500
# of citizen complaints for water quality	644	620	630
<i>Efficiency</i>			
%of ER cases closed on time	94%	96%	96%

CITY OF JACKSONVILLE, FLORIDA
Environmental and Compliance

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
% of NP cases closed within 13 days	95%	98%	98%
% of water quality data collected for MS4/NPDES efforts	98%	96%	94%
% of water quality complaints responded within one day	97%	96.5%	95%

Division-Mosquito Control

\$ amount of budget	\$ 2,049,831	\$ 2,228,710	\$ 2,453,918
# FTE (authorized)	28	28	28
<i>Workload/Demand</i>			
# of pesticide applications per year	n/a	n/a	n/a
# of light traps used	21	21	21
# of acres treated by ground and air combined	485,750	456,106	456,106
# of educational programs conducted annually	14	14	14
<i>Efficiency</i>			
% of citizen requests for service responded to within 4 business days	96.70%	91.80%	91.80%
% of mosquito inspections completed	132%	100%	100%
# of incidents of mosquito borne illnesses (Health Dept statistics)	0	0	0
Annual MCD operating cost per capita (population - 850,962)	2.36	2.69	2.5
<i>Effectiveness</i>			
Avg. customer Satisfaction Score	4.25	4.35	4.35

Division-Municipal Code Compliance

<i>Inputs</i>			
\$ amount of budget	\$ 6,206,961	\$ 6,491,194	\$ 6,470,872
# FTE	76	73	72
<i>Workload/Demand</i>			
# of existing unsafe buildings demolished (by owner and city contractor)	120	130	200
# of cited nuisance properties	15,000	19,000	20000
# of zoning code and property safety/maintenance cases addressed by field employees	10,000	13,000	20000
Days lapsed from request for service to initial inspection, as documented in PICS database	4	4	4
<i>Efficiency</i>			
# of days lapsed between receipt of nuisance abatement work orders and project completion	20	12	12
# of days lapsed between receipt of board-up work orders and project completion	10	10	10
# of days lapsed between formal and emergency demolition bids approval and actual demolition	45 days	45 days	30 days

CITY OF JACKSONVILLE, FLORIDA

ENVIRONMENTAL & COMPLIANCE

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
ANIMAL CARE & CONTROL DIVISION					
PERSONNEL EXPENSES	2,343,602	2,808,954	2,930,782	121,828	4.3%
OPERATING EXPENSES	1,642,565	1,742,176	1,637,513	-104,663	-6.0%
CAPITAL OUTLAY	33,953	1	1	0	0.0%
DIVISION TOTAL	4,020,120	4,551,131	4,568,296	17,165	0.4%
CAPITAL OUTLAY	0	0	20,000,000	20,000,000	
DIVISION TOTAL	0	0	20,000,000	20,000,000	
CONSUMER AFFAIRS DIVISION					
PERSONNEL EXPENSES	81,047	0	0	0	
OPERATING EXPENSES	25,760	0	0	0	
DIVISION TOTAL	106,807	0	0	0	
MUNICIPAL CODE COMPLIANCE					
PERSONNEL EXPENSES	3,260,422	3,496,725	3,489,407	-7,318	-0.2%
OPERATING EXPENSES	3,101,642	2,994,469	2,981,465	-13,004	-0.4%
DIVISION TOTAL	6,362,064	6,491,194	6,470,872	-20,322	-0.3%
ENVIRONMENTAL QUALITY					
PERSONNEL EXPENSES	4,076,254	4,156,345	4,379,898	223,553	5.4%
OPERATING EXPENSES	852,528	1,190,165	1,024,434	-165,731	-13.9%
CAPITAL OUTLAY	66,460	89,197	138,473	49,276	55.2%
OTHER USES	158,459	142,721	128,466	-14,255	-10.0%
DIVISION TOTAL	5,153,701	5,578,428	5,671,271	92,843	1.7%
MOSQUITO CONTROL					
PERSONNEL EXPENSES	1,219,081	1,356,518	1,390,033	33,515	2.5%
OPERATING EXPENSES	759,332	1,180,214	823,139	-357,075	-30.3%
CAPITAL OUTLAY	31,366	31,438	240,746	209,308	665.8%
DIVISION TOTAL	2,009,778	2,568,170	2,453,918	-114,252	-4.4%
OFFICE OF DIRECTOR					
PERSONNEL EXPENSES	931,782	1,091,321	1,141,859	50,538	4.6%
OPERATING EXPENSES	440,371	164,704	1,285,878	1,121,174	680.7%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	1,372,153	1,256,026	2,427,738	1,171,712	93.3%
PUBLIC PARKING DIVISION					
PERSONNEL EXPENSES	2,448,299	2,234,550	2,177,515	-57,035	-2.6%
OPERATING EXPENSES	1,188,034	1,328,624	1,169,128	-159,496	-12.0%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	341,419	202,614	511,455	308,841	152.4%
DIVISION TOTAL	3,977,751	3,765,789	3,858,099	92,310	2.5%
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TOTAL EXPENDITURES	23,002,373	24,210,738	45,450,194	21,239,456	87.7%

CITY OF JACKSONVILLE, FLORIDA

ENVIRONMENTAL & COMPLIANCE

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
ANIMAL CARE & CONTROL DIVISION	63	63	62	-1
MUNICIPAL CODE COMPLIANCE	92	74	72	-2
ENVIRONMENTAL QUALITY	67	70	69	-1
MOSQUITO CONTROL	29	29	29	0
OFFICE OF DIRECTOR	12	14	11	-3
PUBLIC PARKING DIVISION	51	51	51	0

PART TIME HOURS	FY 08	FY 09	FY 10	Change
ANIMAL CARE & CONTROL DIVISION	0	0	0	0
MUNICIPAL CODE COMPLIANCE	0	0	0	0
ENVIRONMENTAL QUALITY	0	0	0	0
MOSQUITO CONTROL	2,552	2,552	2,552	0
OFFICE OF DIRECTOR	0	0	0	0
PUBLIC PARKING DIVISION	8,596	8,596	8,596	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT :	Environmental & Compliance
DIVISION:	Animal Care and Protective Services

FUNCTION:

Animal Care and Protective Services is responsible for the enforcement of city ordinances under Chapter 462, and state statutes that relate to the care and control of domestic and companion animals. The Division investigates animal cruelty and neglect, picks up stray animals, and addresses community concerns regarding animals. It also houses lost and stray animals, assists citizens with animal-related problems as well as providing educational information about animal care and safety to citizens. The Division provides care and shelter for lost and unwanted animals, and places adoptable animals into new homes both directly through adoption and indirectly by utilizing a network of Pet Placement Partners. The Division provides pet licensing services to verify rabies vaccination and to assist in returning animals to their owners when they are lost. It oversees SPAY-JAX, a spay/neuter program for low income families. Furthermore the division receives funding from the General Fund, Spay & Neuter Rebate Trust Fund, and Veterinary Services Trust Fund.

HIGHLIGHTS:

- Investigate and hold dangerous dog hearings.
- Manage rabies control and bite case program in conjunction with the Health Department.
- Increase the number of live releases by adoptions, rescue and fostering efforts.
- Streamline the licensing process to increase successful "return to owner" outcomes.
- Increase the coordination between ACPS and community groups to enhance services.

ANALYSIS:

Personnel Expenses

The number of authorized positions decreased by one from 63 to 62 between FY 09 and FY 10. However, personnel expenses increased by \$121,828 mainly due to increases in workers compensation of \$53,295, group hospitalization of \$36,295, turn over and reclassification of positions accounting for \$41,585.

Operating Expenses

The net reduction of \$104,663 is primarily due to reductions in postage of \$49,813, fleet costs of \$40,794, printing costs of \$10,000 and travel of \$5,000.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Environmental & Compliance
DIVISION:	Municipal Code Compliance

FUNCTION:

Municipal Code Compliance Division (MCCD) inspects properties to determine if violations of JOC Chapters 518 and 656 exist and to enforce code to achieve compliance of observed violations. Chapter 518 addresses the following public health and safety issues: unsafe structure violations; commercial and residential violations; abandoned/junk vehicle violations, and; environmental nuisance violations; Chapter 656 addresses zoning code standards. If owners fail to comply violations, the division refers cases to the Municipal Code Enforcement Special Magistrate for adjudication and subsequent fines, or directly to a city contractor for abatement of violations.

HIGHLIGHTS:

- MCCD will work with the Special Magistrate's office to streamline the quasi-judicial process.
- MCCD has increased the number of assigned zone nuisance contractors from 4 to 6, to improve efficiency.

ANALYSIS:

Personnel Expenses

The net reduction of \$7,318 is due primarily to a elimination of two vacant positions during the budgetary review process totaling \$79,726, offset by the increase of group hospitalization insurance of \$46,287 and pension contribution of \$19,447.

Operating Expenses

The net reduction of \$13,004 is attributable mainly to the reductions made in rentals (land and buildings) of \$153,557, professional services of \$10,106, contractual services of \$17,647 and miscellaneous services and charges of \$11,396. This is mostly offset by increases in mailroom charges of \$177,687.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Environmental & Compliance

DIVISION: Environmental Quality

FUNCTION:

The Environmental Quality Division (EQD) administers and monitors the City of Jacksonville's air and water resources with particular emphasis on pollution control issues. It also enforces laws related to environmental quality issues. The responsibilities of the division include: air, odors, noise, surface water, groundwater, underground storage tanks, hazardous wastes, wetlands and wildlife.

HIGHLIGHTS:

- The EQD's laboratory will soon initiate analyzing microbiological samples from the St. Johns River and its tributaries, monitoring water quality in accordance with the Mayor's River Initiative/Accord. This new capability is also needed to support the characterization of water basins relative to the effects of failing septic tank systems and other sources, and remediation efforts related to the Mayor's River Initiative.
- The Surface Water Pollution Activity continues to expand its inspection and monitoring programs to address the City of Jacksonville's NPDES permit requirements for environmental compliance and the TMDL Basin Management Action Plan (BMAP). The new five-year NPDES permit will begin in 2010, which incorporates more intense investigative and sampling activities within identified impacted basins beyond the 2009 levels, which necessitates greater laboratory analyses.

ANALYSIS:

Personnel Expenses

The net increase in personnel expenses of \$223,553 is mainly attributable to increases in pension contribution of \$93,021, life and health insurance of \$41,356, workers compensation of \$33,222, and special pay of \$23,252.

Operating Expenses

The net reduction of \$165,731 in operating expenses is attributable to various reductions, including information technology network group and data center service charges of \$113,400, miscellaneous services and charges of \$47,206, professional services of \$15,000, insurance of \$13,512, and travel expenses of \$3,668. These decreases were partially offset by an increase in rentals and leases of \$24,080.

Capital Outlay

The increase of \$49,276 is attributed to funding necessary to replace or upgrade air pollution testing equipment within Air Pollution Control EPA 105 Grant.

Other Uses

The reduction of \$14,255 in Other Uses is due to the annual independent indirect cost study.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Environmental & Compliance

DIVISION: Mosquito Control

FUNCTION:

The function of Mosquito Control Division is to educate the public, provide response and relief to citizens on mosquito issues and to protect the public health by suppressing mosquitoes capable of transmitting disease.

HIGHLIGHTS:

- The division surrendered nine vehicles as part of the city fleet reduction effort and retrofitted a more fuel efficient vehicle for portable lab operations. On-board GIS units will benefit vehicle routing and operational efficiency in FY10.
- Lease agreements were developed in negotiation with OGC and JAA for Craig and Herlong Field sites and submitted for Council consideration. Anticipate finalization in FY10.
- Contractors began planning for final phase of on-site mitigation for an area of underground contamination. Work will commence in FY10.

ANALYSIS:

Personnel Expenses

There were no significant changes to personnel expenses in FY 10.

Operating Expenses

The net reduction of \$357,075 is due primarily to the reclassification of helicopter replacement funds into Capital Outlay of \$230,852 and reductions in fleet repairs/maintenance of \$128,169.

Capital Outlay

The increase of \$209,308 is due to the reclassification of funds for the eventual replacement of the helicopter used in mosquito control activities.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Environmental & Compliance

DIVISION: Office of the Director

FUNCTION:

To enhance the quality of life of the Jacksonville community by effectively administering regulatory programs to protect our natural environment and safeguard the public health, safety and welfare in a cost effective manner. To provide financial and management support to its five divisions: Municipal Code Compliance, Environmental Quality, Mosquito Control, Public Parking and Animal Care and Control.

HIGHLIGHTS:

- Manage the City's Energy Efficiency Community Block Grant (EECBG) program.
- Manage the City's Sustainability effort.
- Manage the Water withdrawal and water quality efforts.
- Manage the Landfill permitting effort.
- Manage the Project New Ground (ash clean-up) program.
- Oversee the City's Clean-it-Up, Green-it-Up program.
- Manage Compliance activities i.e, Municipal Code, Air Quality, Animal Control, Mosquito Control and Public Parking and Enforcement.

ANALYSIS:

Personnel Expenses

The net increase of \$50,538 is due mainly to the increase of part-time salaries by \$94,000, partially offset by the elimination of one (1) vacant position.

Operating Expenses

The net increase of \$1,121,174 is due primarily to the increase in rentals (land and buildings) which is attributable to the department moving to the Jake Godbold building from their former location within City Hall.

Capital Outlay

The increase of \$20,000,000 reflects the funding of the ash sites remediation project.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Environmental & Compliance
DIVISION:	Public Parking

The function of the Public Parking division is to administer parking services, parking enforcement, vehicle for hire, vehicle regulation, and to conduct vehicle inspections for all City-owned vehicles.

HIGHLIGHTS:

- The division will create a comprehensive plan to address obsolete ordinance language, explore new parking meter technology and employ promotional strategies to offset underutilization of certain facilities.
- The implementation of the license plate recognition technology (Autovue) will likely continue to exceed \$100,000 in the collection of delinquent fines owed to the City.

ANALYSIS:

Personnel Expenses

The net reduction of \$57,035 in personnel expenses is due primarily to turnover and a reclassification of positions. However, the net number of employees has not changed from FY 09 to FY 10.

Operating Expenses

The net reduction of \$159,496 in operating expenses is due to reductions in various areas, primarily to plant renewal of \$216,765, miscellaneous services and charges of \$30,273, repairs and maintenance of \$21,484. These decreases are partially offset by an increase in insurance costs of \$161,316.

Other Uses

The increase of \$308,841 is due to adjustments made as a result of the annual independent indirect cost study.

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

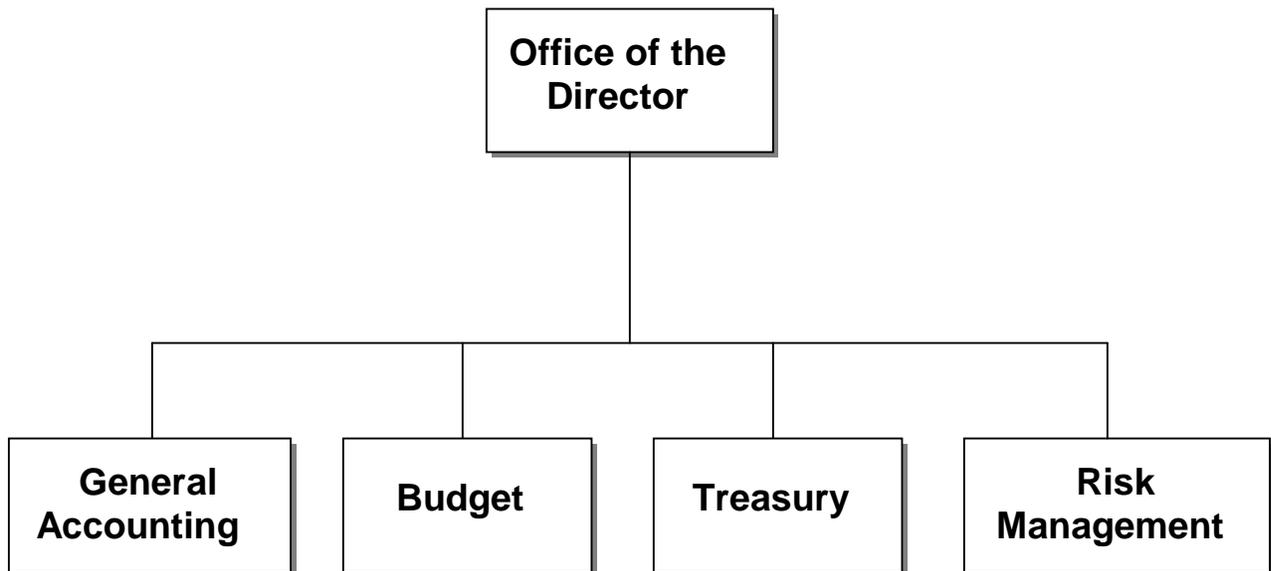
DEPARTMENT OF FINANCE

DEPARTMENT VISION:

The Department will provide services that exceed expectations to all of our customers. It will provide a work environment for all employees of the Department which offers opportunities to contribute, earn rewards and recognition, and to achieve personal and professional growth. The Department will operate with a common purpose, organizational unity, effective communication and a competitive spirit.

DEPARTMENT MISSION:

The Department of Finance will continually provide efficient, effective, innovative services and fiscal expertise with responsibility to all departments and agencies of the Consolidated City of Jacksonville.



CITY OF JACKSONVILLE, FLORIDA

Finance

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
<u>Division- Accounting</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 5,100,028	\$ 4,484,390	\$ 4,335,368
# of FTE's	51	49	49
<i>Workload/Demand</i>			
# of Checks issued (vendors)	53,000	100,986	65,000
# of Checks Issued (payroll)	27,004	26,500	27,500
# of Direct Deposit payments made (payroll)	202,954	203,500	209,000
# of ACH payments (vendors)	5,100	6,500	13,000
# of departmental personal property capital assets inventory :	50	200	200
<i>Efficiency</i>			
% of Payment based on industry standard of 30 day payment from the delivery/invoice date to payment mailed date.	90%	90%	90%
% of Payment from the delivery/invoice date to the submittal to GAD. Goal is processing within 20 days.	90%	90%	90%
% of GAD payment from the submittal to GAD of required information for or the four way matching (PO, Departmental authorization, Budget Capacity, and Invoice from Vendor) to 10 days.	95%	95%	95%
<i>Effectiveness</i>			
Unqualified opinion on audit of the prior fiscal year.	Yes	Yes	Yes
GFOA certificate of Excellence in Financial Reporting for the Accounting System response on set up of accounts. Two business days to respond and complete routine requests.	Yes	Yes	Yes
Accounting System response on set up of security. One business day to respond and complete routine requests.	95%	95%	95%
% of BJP- GAD on Time Accounts Payable Payments (3 working days)	95%	95%	95%
% of JSEB - GAD On Time Accounts Payable Payments (3 working days)	95%	95%	95%
External Receivables outstanding greater than 120 days	63,000	63,000	63,000
Departmental Payroll Quick Pays	1.1%	0.7%	0.5%
GAD Payroll Quick Pays	6	2	1
<u>Division-Budget</u>			
<i>Inputs</i>			
\$ amount of Budget	\$ 1,107,268	\$ 1,157,690	\$ 1,212,960
# of FTE's	11	11	11
<i>Workload/Demand</i>			
\$ value of budgets analyzed	\$ 1,876,175,022	\$ 1,909,576,465	\$2,026,817,117
# of Budget Transfers	189	176	170
# of Transfer Directives	460	396	400
# of RC's	949	542	560
<i>Effectiveness</i>			
GFOA Distinguished Budget Presentation Award	Yes	Yes	Yes

CITY OF JACKSONVILLE, FLORIDA

Finance

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
<u>Division-Treasury</u>			
<i>Inputs</i>			
\$ amount of Budget	\$ 1,297,765	\$ 1,397,315	\$ 1,259,245
# of FTE's	10	10	9
<i>Workload/Demand</i>			
# of deposit items carried as reconciling items on end of month bank reconciliation that occurred more than 5 days prior to month end	10	5	5
% of weekly cash flow forecasts prepared using standard cash availability methodology	25%	80%	90%
Annual review of Investment Policy Statement	1	1	1
% of monthly and quarterly investment reports released within 20 days of month/quarter end	100%	100%	100%
% of correctly calculated and posted investment earnings entries prior to month end close utilizing average daily cash balance	80%	100%	100%
% of interim monthly Pension financial statements provided to Pension Board with 20 days of month end	100%	100%	100%
Annual Review of Debt Management Policy Statement	1	1	1
Update of Annual Debt Affordability Study	1	1	1
<i>Efficiency</i>			
% of Pensioner participation in direct deposit	95%	97%	98%
% of bank reconciliations prepared and reviewed within 20 days of month end	60%	100%	100%
% of remittance advices successfully delivered electronically on the next business day to vendors participating in ACH payment program who have requested notification	50%	90%	100%
% of collection locations receiving payment via each of the following electronic media:			
Credit Cards	10%	50%	50%
Debit Cards	0%	50%	50%
E-checks	0%	50%	50%
<u>Division-Risk Management</u>			
<i>Workload/Demand</i>			
<i>Input</i>			
\$ Amount of Budget	\$ 41,224,007	\$ 38,107,617	\$ 39,461,517
# of FTE's	32	23	22
<i>Workload/Demand</i>			
# of new public liability claims	2,602	2,800	2,200
Program claim recoveries - public liability and workers' comp	\$ 1,846,512	\$ 2,030,512	\$ 1,511,166
# of new workers' compensation claims	1,650	1,600	2,112
Closing Ratio - workers' compensation claims	117%	119%	119%
State experience modification rate	0.84%	0.84%	0.84%
Safety training / loss prevention scheduled meetings	86	104	139
<i>Efficiency</i>			
Same day contact - public liability claims	0.73%	0.78%	0.78%
Closing Ratio - public liability claims	108%	111%	115%
Avg. days pending to close for public liability claims	76.4	55.0	55.0

CITY OF JACKSONVILLE, FLORIDA

FINANCE

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
ACCOUNTING DIVISION					
PERSONNEL EXPENSES	2,974,913	3,192,541	3,303,580	111,039	3.5%
OPERATING EXPENSES	1,275,831	1,285,212	1,031,787	-253,425	-19.7%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	4,250,744	4,477,754	4,335,368	-142,386	-3.2%
BUDGET DIVISION					
PERSONNEL EXPENSES	846,714	915,056	913,009	-2,047	-0.2%
OPERATING EXPENSES	135,934	215,591	299,950	84,359	39.1%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	982,648	1,130,648	1,212,960	82,312	7.3%
GENERAL EMPLOYEE PENSIONS					
PERSONNEL EXPENSES	399,969	459,731	478,968	19,237	4.2%
OPERATING EXPENSES	885,486	10,802,182	8,250,242	-2,551,940	-23.6%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	298,644	251,563	173,986	-77,577	-30.8%
DIVISION TOTAL	1,584,099	11,513,477	8,903,197	-2,610,280	-22.7%
OFFICE OF THE DIRECTOR					
PERSONNEL EXPENSES	1,401,456	1,810,242	1,391,812	-418,430	-23.1%
OPERATING EXPENSES	423,666	599,510	484,244	-115,266	-19.2%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	1,825,122	2,409,753	1,876,057	-533,696	-22.1%
RISK MANAGEMENT					
PERSONNEL EXPENSES	1,488,763	1,705,695	1,685,385	-20,310	-1.2%
OPERATING EXPENSES	34,793,585	35,399,399	37,136,294	1,736,895	4.9%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	387,680	417,101	639,837	222,736	53.4%
DIVISION TOTAL	36,670,027	37,522,196	39,461,517	1,939,321	5.2%
TREASURY					
PERSONNEL EXPENSES	789,399	815,700	778,802	-36,898	-4.5%
OPERATING EXPENSES	598,242	922,466	890,492	-31,974	-3.5%
CAPITAL OUTLAY	0	1	1	0	0.0%
DEBT SERVICE	3,079,033	38,171,067	38,978,389	807,322	2.1%
OTHER USES	0	109,893,356	113,628,206	3,734,850	3.4%
DIVISION TOTAL	4,466,674	149,802,590	154,275,890	4,473,300	3.0%
TOTAL EXPENDITURES	49,779,314	206,856,418	210,064,989	3,208,571	1.6%

CITY OF JACKSONVILLE, FLORIDA

FINANCE

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
ACCOUNTING DIVISION	51	49	49	0
BUDGET DIVISION	11	11	11	0
GENERAL EMPLOYEE PENSIONS	6	7	7	0
OFFICE OF THE DIRECTOR	16	17	11	-6
RISK MANAGEMENT	23	23	22	-1
TREASURY	10	10	9	-1

PART TIME HOURS	FY 08	FY 09	FY 10	Change
ACCOUNTING DIVISION	0	0	0	0
BUDGET DIVISION	1,040	1,040	1,040	0
GENERAL EMPLOYEE PENSIONS	0	1,080	1,080	0
OFFICE OF THE DIRECTOR	7,118	7,118	7,118	0
RISK MANAGEMENT	2,800	2,800	2,800	0
TREASURY	2,000	2,000	2,000	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT :	Finance
DIVISION:	Accounting

FUNCTION:

Provides quality accounting services and financial reports to other City departments, regulating agencies and citizens, in compliance with generally accepted accounting principles (GAAP) and City, State and Federal Laws.

HIGHLIGHTS:

- Coordinate the annual financial audit and single audit for Federal and State grants awarded to the City. Goal is to receive an unqualified opinion on both audits.
- The Accounting Division will apply for the Government Finance Officers Association (GFOA) award for Excellence in Financial Reporting.
- Support implementation of the new general employees pension system.
- Provide accounting and reporting support for the new stimulus grants awarded under the American Recovery and Reinvestment Act (ARRA).

ANALYSIS:

Personnel Expenses

Personnel Expenses increased by \$111,039 primarily due to the increase of \$25,744 in salaries and \$84,994 in pension contribution.

Operating Expenses

Operating Expenses decreased by \$253,425 primarily due to a decrease of \$92,432 in information technology department center services allocation, \$85,687 in technology refresh/system development and \$62,000 in contractual services for temporary employment agency services.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Finance

DIVISION: Budget

FUNCTION:

The Budget Office provides support services to general government departments in the development and execution of the Annual Budget, facilitates the implementation of administrative policy, and assists in continuously improving productivity and effectiveness.

HIGHLIGHTS:

- The Budget Office will deploy Actuate's PerformanceSoft Software (PerformanceSoft). Performance soft is a comprehensive performance management application that allows the City to measure a wide array of metrics and key performance indicators (KPIs) through strategic and operational information collection and presentation. It will collect data from various end-point applications (FAMIS, JaxPro, Maximo, etc.) and consolidates the data, allowing the creation of unlimited reports and dashboards for measuring performance.
- The Budget Office will apply for the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award.

ANALYSIS:

Operating Expenses

Operating Expenses increased by \$84,359 primarily due to the increase of \$58,924 in information technology department data center service allocation and \$35,122 in technology refresh/systems development. This was somewhat offset by a decrease of \$10,053 in copier consolidation allocation.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Finance
DIVISION:	General City Employees Pension Fund Administration

FUNCTION:

To administer the Pension Plans to insure retiree benefits are paid and to provide our constituents with a high degree of customer service by responding to customer inquiries in a timely, accurate, and professional manner. Assets will be managed to insure a reasonable growth rate is achieved with a prudent amount of risk, and consistent with the guidelines established within the Investment Policy Statement developed by the Plan Trustees.

HIGHLIGHTS:

- The General Employees Pension Fund Administration Office will implement the new, optional Defined Contribution Plan. The Office will also administer the employees' option to switch between the Defined Benefit and Defined Contributions Plans.

ANALYSIS:

Personnel Expenses

Personnel Expenses increased by \$19,237 primarily due to the increase of \$5,479 in leave rollback/sellback, \$10,543 in pension contribution and \$4,835 in group hospitalization insurance.

Operating Expenses

Operating Expenses decreased by \$2,551,940 primarily due to the decrease of \$2,700,455 in professional services for the cost of money managers of the General Employees Pension Fund. This was partially offset by an increase of \$192,626 in internal service allocations.

Other Uses

Other Uses decreased by \$77,577 due to a reduction in indirect cost allocation plan.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT :	Finance
DIVISION:	Office of the Director

FUNCTION:

The Director's Office provides the financial, managerial and administrative support to its divisions to meet specific divisional goals as well as collective department goals.

HIGHLIGHTS:

- Assist Labor Relations group to introduce new reduced benefit for "new employees" under various union contracts and related pension benefit programs.
- Oversee implementation of new (non-uniform) employee "Choice" of either Defined Benefit or Deferred Contribution pension programs.

ANALYSIS:

Personnel Expenses

Personnel Expenses decreased by \$418,430 primarily due to the reduction of six (6) positions.

Operating Expenses

Operating Expenses decreased by \$115,266 primarily due to the decrease of \$73,831 in office of general counsel allocation, \$19,897 in information technology department network group allocation, \$14,208 in copy center allocation, \$5,000 in miscellaneous services and charges and \$3,610 in general liability insurance.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Finance
DIVISION:	Risk Management

FUNCTION:

Risk Management provides risk mitigation to the operating departments so that they can meet their mission and goals statements to the public, by providing cost efficient administration of their programs. The Miscellaneous Insurance Program provides various insurance coverages for the City of Jacksonville and the Self-Insurance Program provides the following coverages for the City: Worker's Compensation, General Liability, and Loss Prevention & Safety Training. Also, acts as an adviser to city government on insurance related matters.

HIGHLIGHTS:

- Implementation of the CS STARS software modification has started in order to be in compliance with the Medicare Secondary Payer Mandatory Reporting Act of 2007 by April 1, 2010.
- The migration from hosting the CS STARS software on the City servers to hosting the software on the CS STARS ASP servers in Chicago has started.
- The CS STARS ASP software upgrade from 9.2 to 9.3 will improve the ability to meet the State of Florida's electronic First Report of Injury requirement; during FY 10 an upgrade to version 10 will continue to improve the efficiency and effectiveness of claims handling.

ANALYSIS:

Personnel Expenses

There was a net decrease of \$20,310 due mainly to the elimination of one (1) position.

Operating Expenses

Operating expenses increased by \$1,736,895 due to increases in professional services of \$236,167 and expected paid loss expenses of \$1,372,550.

Other Uses

The increase of \$222,736 represents a higher indirect cost allocation from the previous year.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT : Finance

DIVISION: Treasury

FUNCTION:

To measure and record cash, investment and debt activities for the City of Jacksonville. This division also administers the budget for the City's Banking Fund. The Banking Fund is a centralized source of financing for capital items and will save the City considerable amounts of interest expense based on the premise that the City can borrow money at a lesser rate than most installment or lease purchase agreements.

HIGHLIGHTS:

- Enhance e-commerce by expanding utilization of electronic receipts and disbursements.
- Expanding Banking Fund utilization for internal lending, providing savings over external borrowing for capital items.

ANALYSIS:

Personnel Expenses

Personnel Expenses decreased by \$36,898 primarily due to the elimination of one position.

Operating Expenses

Operating Expenses decreased by \$31,974 primarily due to a reduction in professional services.

Debt Service

The Debt Service amount budgeted reflects the repayment of interest and principal on the amounts approved and borrowed by the Banking Fund for FY 10 as well as prior years. This amount is driven by the cost, life and inception of each project that is approved.

Other Uses

Other Uses includes all new capital borrowing anticipated (loans) for the upcoming fiscal year. The additional borrowing is made up of \$86,928,540 for Capital Improvement Projects (CIP), \$11,280,000 for stormwater projects, \$7,000,000 for a radio system for public safety, \$3,160,500 for vehicle replacements, \$293,700 for Fire & Rescue department equipment, \$1,429,856 for ITD system development, \$1,796,010 for Supervisor of Elections department voting machines, and \$1,739,600 for equipment in the Sheriff's Office.

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

FIRE AND RESCUE

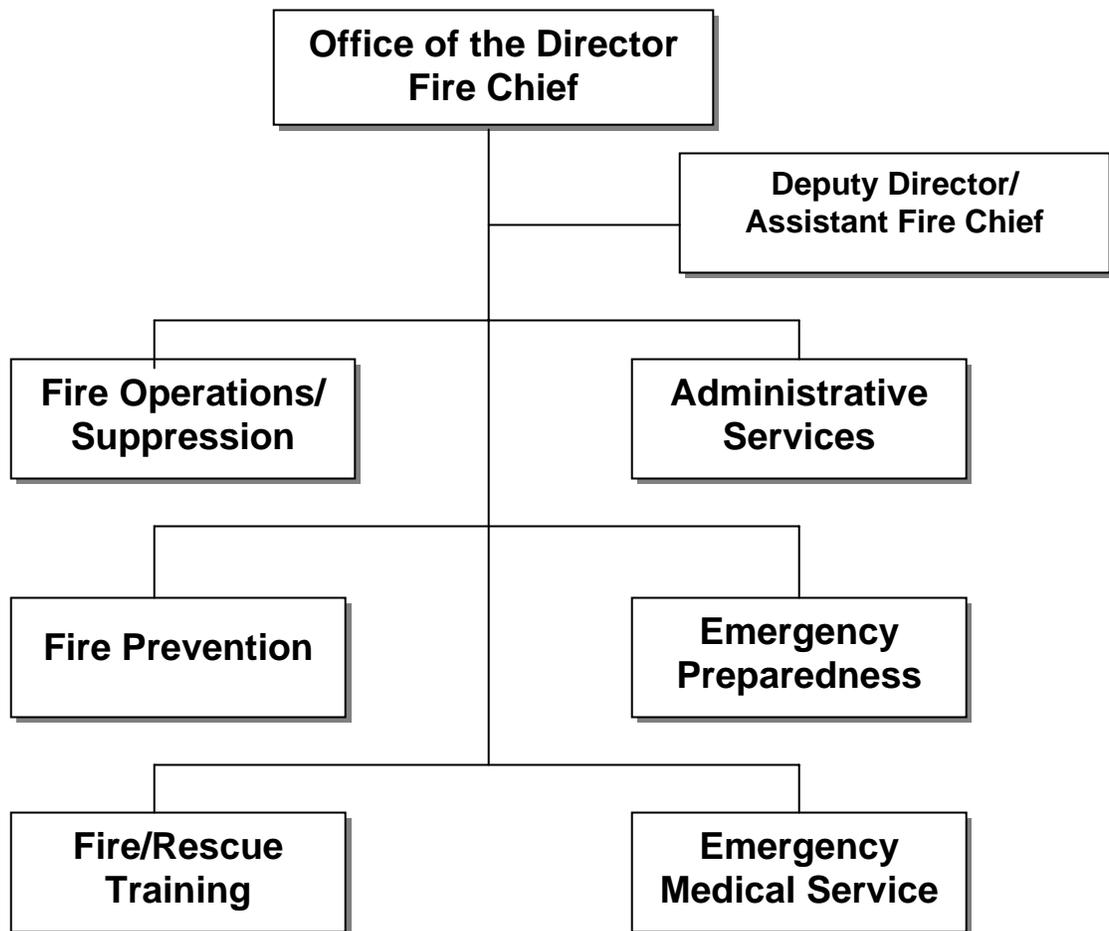
DEPARTMENT VISION:

To move into the next century providing the finest in Fire and EMS services by operating from modern facilities, utilizing the most effective vehicles, tools and equipment, providing our highly trained firefighters with state-of-the-art gear/clothing, and creating a work environment conducive to the highest standards of morale, safety, and professionalism.

DEPARTMENT MISSION:

To preserve and protect the lives, property and environment of our community:

The Fire and Rescue Department consists of six divisions. The Emergency Preparedness Division provides the contingency planning necessary for the city to cope with and recover from natural and man-made disasters. The Fire Prevention Division provides a full array of fire prevention services including public education, fire inspections, arson investigations and plans review. The Training Division provides training, certification and re-certification from our state-of-the-art training facility. Along with fire suppression, pre-hospital medical care and transport the Fire Suppression and Emergency Medical Services Divisions also have various units available to respond to special emergency situations such as hazardous materials incidents and high angle rescue situations.



CITY OF JACKSONVILLE, FLORIDA

Fire Rescue

SERVICES/MEASURES	FY 08		
	Historical	FY 09 Estimated	FY 10 Projected
Inputs			
\$ amount of Budget	\$ 96,768,547	\$ 99,360,316	\$ 113,052,478
# of FTE's	930	907	968
Workload/Demand			
# of suppression calls	21,300	22,000	24200
Efficiency			
\$ average per call	\$ 460.70	\$ 467.00	\$472.30

Division - Rescue

Inputs			
\$ amount of Budget	\$ 28,955,612	\$ 37,152,895	\$ 38,454,112
# of FTE's	253	270	272
Workload/Demand			
# of EMS transport calls	48,900	50,887	52414
Efficiency			
\$ average per transport call	\$ 320.10	\$ 493.99	\$ 500.02

Division- Prevention/Plans Review

Inputs			
\$ amount of Budget	\$ 3,155,724	\$ 3,135,388	\$ 3,162,050
# of FTE's	28	29	26
Workload/Demand			
# of Building Inspections Conducted	8,500	8,600	8700
# of Fire Investigations Performed	520	530	480
# of Public Education Presentations	640	680	700
# of Smoke Detectors Installed	315	345	625
# of Building Plans Reviewed	6,200	6,280	4500
Efficiency			
\$ average per call	\$ 174.60	\$ 177.30	210.73

90th Percentile Response Times by District

North	8:10	8:10	8:10
North West	6:12	6:12	6:12
South West	7:15	7:15	7:15
Arlington	7:00	7:05	7:05
South East	7:30	7:35	7:35
Urban Core	4:05	4:05	4:05
City Wide Response Times	7:02	7:10	7:10

CITY OF JACKSONVILLE, FLORIDA

FIRE AND RESCUE

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
ADMINISTRATIVE SERVICES					
PERSONNEL EXPENSES	821,656	805,776	905,108	99,332	12.3%
OPERATING EXPENSES	1,857,990	719,205	950,899	231,694	32.2%
CAPITAL OUTLAY	0	395,001	351,850	-43,151	-10.9%
DIVISION TOTAL	2,679,646	1,919,982	2,207,857	287,875	15.0%
FIRE/RESCUE CAPITAL PROJECTS					
OPERATING EXPENSES	236	0	0	0	
CAPITAL OUTLAY	1,714,526	2,000,000	0	-2,000,000	-100.0%
OTHER USES	0	0	1,500,000	1,500,000	
DIVISION TOTAL	1,714,762	2,000,000	1,500,000	-500,000	-25.0%
EMERGENCY PREPAREDNESS					
PERSONNEL EXPENSES	749,325	534,236	753,678	219,442	41.1%
OPERATING EXPENSES	596,037	763,938	433,276	-330,662	-43.3%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	1,345,362	1,298,175	1,186,955	-111,220	-8.6%
FIRE OPERATIONS					
PERSONNEL EXPENSES	83,369,982	89,953,269	97,522,284	7,569,015	8.4%
OPERATING EXPENSES	11,413,900	15,718,959	15,530,193	-188,766	-1.2%
CAPITAL OUTLAY	1,984,664	100,648	1	-100,647	-100.0%
DIVISION TOTAL	96,768,546	105,772,876	113,052,478	7,279,602	6.9%
FIRE PREVENTION					
PERSONNEL EXPENSES	4,699,149	2,935,852	2,883,459	-52,393	-1.8%
OPERATING EXPENSES	868,700	324,401	278,588	-45,813	-14.1%
CAPITAL OUTLAY	0	22,902	3	-22,899	-100.0%
DIVISION TOTAL	5,567,849	3,283,155	3,162,050	-121,105	-3.7%
FIRE TRAINING					
PERSONNEL EXPENSES	2,438,384	2,619,657	3,443,708	824,051	31.5%
OPERATING EXPENSES	526,191	700,755	668,200	-32,555	-4.6%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	2,964,575	3,320,413	4,111,909	791,496	23.8%
DIRECTOR-FIRE ADMIN					
PERSONNEL EXPENSES	2,115,093	2,213,256	1,743,353	-469,903	-21.2%
OPERATING EXPENSES	1,158,905	893,235	799,092	-94,143	-10.5%
CAPITAL OUTLAY	0	1	0	-1	-100.0%
DIVISION TOTAL	3,273,998	3,106,492	2,542,445	-564,047	-18.2%
RESCUE					
PERSONNEL EXPENSES	26,138,380	28,899,304	32,702,202	3,802,898	13.2%
OPERATING EXPENSES	2,817,232	5,297,623	5,751,909	454,286	8.6%
CAPITAL OUTLAY	0	795,253	1	-795,252	-100.0%
DIVISION TOTAL	28,955,612	34,992,180	38,454,112	3,461,932	9.9%
TOTAL EXPENDITURES	143,270,351	155,693,273	166,217,806	10,524,533	6.8%

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

FIRE AND RESCUE

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
ADMINISTRATIVE SERVICES	12	12	13	1
EMERGENCY PREPAREDNESS	6	6	7	1
FIRE OPERATIONS	930	976	968	-8
FIRE PREVENTION	67	29	26	-3
FIRE TRAINING	21	24	28	4
DIRECTOR-FIRE ADMIN	19	21	13	-8
RESCUE	253	270	272	2

PART TIME HOURS	FY 08	FY 09	FY 10	Change
ADMINISTRATIVE SERVICES	920	0	0	0
EMERGENCY PREPAREDNESS	0	0	0	0
FIRE OPERATIONS	31,200	91,656	91,656	0
FIRE PREVENTION	1,320	0	0	0
FIRE TRAINING	0	0	0	0
DIRECTOR-FIRE ADMIN	584	1,504	1,504	0
RESCUE	900	29,900	29,900	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Fire and Rescue
DIVISION:	Administrative Services

FUNCTION:

The Administrative Services Division is responsible for maintaining facilities by performing needed station maintenance and repairs. Administrative Services assists in the location of new fire stations in high volume areas or where station conditions do not meet standards. This division also tracks services and performance of fleet vehicles as well as repair fire/rescue equipment. The Administrative Services section also writes and tracks bids, assists in the awards and the procurement of supplies/services for the Fire and Rescue Department.

HIGHLIGHTS:

- Construction and replacement of Fire Station #28 opening October 2009.
- Purchase of Air Compressors, Thermal Imaging Cameras, hydra-ram tools, skid units, gas fans, and a portable generator.
- Dredging project at Marine 1 under contract.
- Construction of Fire Station #40 is in design and expected to be completed late FY 2010.
- Added a Storage Garage at # 4 to house USAR equipment for the Florida Task Force 5 regional team.

ANALYSIS:

Personnel Expenses

There was a net increase of \$99,332 due primarily to the addition of one (1) position. Other minor increases in overtime, special pay and health insurance also contributed. These increases were somewhat offset by small decreases in pension contributions and worker's compensation.

Operating Expenses

The increase of \$231,694 is due primarily to an increase in professional services of \$125,000 for a fire extinguisher contract and an increase of \$91,656 for a banking fund internal service allocation.

Capital Outlay

There was a decrease of \$43,151 for fire capital equipment. Items that will be purchased in FY 10 include Self-Contained Breathing Apparatus (SCBA) equipment and thermal imaging cameras.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Fire and Rescue

DIVISION: Capital Projects

FUNCTION:

This division is used during the budget process to show banking fund or pay-as-you-go funding for capital projects associated with the Fire and Rescue Department that are included in the budget ordinance.

HIGHLIGHTS:

- Contract Administration will begin along with starting the construction of Fire Stations #61 and #63.

Capital Outlay:

There was a reduction of \$2,000,000 in capital outlay and a \$1,500,000 increase in other uses which resulted in a net decrease of \$500,000. Banking Fund debt proceeds are allocated to assist with building two new fire stations #61 and #63 that were recommended in the TriData Report, funded partially by banking fund debt proceeds and the remaining balance by federal grant funds.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Fire and Rescue
DIVISION:	Emergency Preparedness

FUNCTION:

The Emergency Preparedness Division administers a full range of emergency management issues for all hazards faced by our community. This includes tasks and functions within disaster mitigation, preparedness, response and recovery. The Division also oversees the Duval County Emergency Operations Center. However, since the Dept of Homeland Security designated Jacksonville a high-risk urban area under the Urban Area Security Initiative (UASI) program, the Division continues to be responsible for managing and coordinating homeland security preparedness programs for a 13-county area. With a myriad of rules and regulations from both the federal and state side governing the program, the Division plays a major role in coordinating urban area preparedness to terrorism and catastrophic events.

HIGHLIGHTS:

- Secure funding for the 2010 UASI and other homeland security grant programs
- Increase applications and funding for FEMA mitigation grants
- Utilize grant funds to develop comprehensive Incident Management training program for Complex Command teams
- Update and seek Council approval of Duval County Local Mitigation Strategy
- Update the Duval County Comprehensive Emergency Management Plan
- Monitor and update Interagency Coordination Procedures (ICP), Hazard Specific Plans (HSP), Position Specific Guides
- Continue to recruit and train citizens for the Community Emergency Response Teams (CERT)
- Conduct training and exercises tied to ICPs and HSPs

ANALYSIS:

Personnel Expenses

There was an increase of \$219,442 in personnel expenses due to an increase in salaries of \$72,653 for one (1) position that was added, and increases in retirement contributions of \$113,891, special pay of \$27,142 and health insurance of \$13,328.

Operating Expenses

The decrease of \$330,662 is due primarily to reductions of \$298,708 in internal service allocations: \$218,839 for information technology data center services charges, \$56,147 for telecommunications and \$17,608 for copy center expenses.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Fire and Rescue

DIVISION: Fire Operations

FUNCTION:

Fire Operations is responsible for minimizing the loss of life and property resulting from fires and other disasters through fire suppression.

HIGHLIGHTS:

- Funding for a Computer Aided Dispatch replacement has been obtained and this will enhance the ability of Fire and Rescue dispatchers to more effectively and efficiently dispatch the necessary assistance to requests for service city-wide.
- Ladder 28 has been relocated to Station #50 while the construction of new Station #28 is being completed. The Ladder is expected to move back to the new Fire Station #28 upon opening in October 2010.
- A class of 24 recruits will be hired in September 2010 to further improve the JFRD Cadet program.
- A recruit class of 30 will be hired in March 2010 to provide staffing for field units.

ANALYSIS:

Personnel Expenses

There was a net increase of \$7,569,015 in personnel expenses of which \$6,742,202 is attributed to retirement contributions. There is also an increase in special pay of \$1,453,694 and health insurance of \$442,330. Offsetting this increase was a reduction of eight positions totaling \$446,899 in salaries and a decrease of \$791,598 in workers compensation.

Operating Expenses

The \$188,766 net decrease is due to reductions in costs for vehicle parts, oil and gas.

Capital Outlay

The decrease of \$100,647 is a result of not funding capital expenditures in FY 2010.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Fire and Rescue

DIVISION: Fire Prevention

FUNCTION:

The Fire Prevention Division performs fire and life safety building inspections; reviews new construction plans for fire code compliance, conducts fire and life safety public education programs and investigates fires for origin and cause determination.

HIGHLIGHTS:

- The Division was awarded a grant to purchase a clean extinguisher training system. The new system will enhance efforts to train the public in the proper use of fire extinguishers.
- The division is pursuing a grant to help replace aging inspector laptops and purchase hand held devices.
- The public education section has a goal of contacting more than 70,000 persons with a fire safety message, a 10% increase.

ANALYSIS:

Personnel Expenses

There was a net decrease of \$52,393 due to the reduction of three (3) positions which totaled \$121,709 in salaries. Offsetting most of this reduction was an increase in retirement contributions of \$51,246.

Operating Expenses

There was a net decrease of \$45,813 due to reductions in internal service allocations of which \$27,803 are for information technology data center services, \$9,153 for fleet repairs and maintenance, and \$14,232 for fleet parts, oil and gas.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Fire and Rescue

DIVISION: Fire Training

FUNCTION:

The Jacksonville Fire and Rescue Training Division provides state of the art training, education and certification to all personnel necessary to insure the Fire and Rescue department remains competent, efficient and effective in providing the citizens and visitors of Duval county with cutting edge delivery of emergency services.

HIGHLIGHTS:

- The Training Division will assist employees seeking to fulfill promotion requirements and educational opportunities through the newly implemented Professional Growth and Development Plan.
- EMS and Paramedic training will increase due to the influx of paramedics as outlined in the Professional Growth and Development Plan.
- Development Program: Create and implement JFRD advanced EMS skill classes to ensure that all paramedics with the department are able to provide a high level of quality service to the citizens and visitors to Jacksonville.
- New systems and policies have been established to ensure that all JFRD personnel remain current with all their certifications and training.
- Development Program: Create and implement a Mass Casualty Incident class and Safety Officer Program that will provide an in-depth training program for any officer candidate to receive instruction regarding safety issues at emergency incidents.
- Continue to guide, instruct, and prepare future JFRD employees through a vigorous minimum standards and recruit training courses offered at the Training Academy.

ANALYSIS:

Personnel Expenses

There was a net increase of \$824,051 due to an increase of four positions transferred from other areas within the department with salary costs of \$308,287. Other increases include retirement contribution of \$278,074, terminal leave of \$89,746, overtime salaries of \$15,273, special pay of \$96,454 and health insurance of \$27,627.

Operating Expenses

There is a net decrease of \$32,555 mostly due to a reduction of \$23,955 for internal service expenses primarily for fleet vehicle rental of \$14,572, fleet parts, oil and gas of \$8,443 and professional services of \$18,400. These reductions were partially offset by increases in dues, subscriptions and publications and travel.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Fire and Rescue
DIVISION:	Office of the Director / Administration

FUNCTION:

The Office of the Director provides leadership and management support to all of the Divisions within the Fire and Rescue Department. It includes human resources, recruiting, payroll, general administrative, budgeting and planning functions. It also provides support in the areas of media relations, health and wellness, logistics, technological advancement and quality control.

HIGHLIGHTS:

- Continue to provide oversight for the 10-Year TriData Implementation Plan. This plan anticipates funding in future fiscal years to build eight new fire stations equipped with engine and rescue companies, replace or relocate seven existing stations, add six full-time and two peak-time rescue units, add four additional ladder companies, two additional Marine units, four person minimum staffing for 23 engine companies.
- Continue to develop a comprehensive recruitment program that ensures a diverse pool of eligible candidates for firefighter so that the workforce is reflective of the City's diverse population.
- Continue the department's Firefighter Cadet Program.
- Continue to improve and automate paper processes within the department.

ANALYSIS:

Personnel Expenses

There was a decrease of \$469,903, primarily attributable to a reduction of eight positions of which \$391,400 was in salaries and \$44,948 in health insurance charges.

Operating Expenses

The net decrease of \$94,143 is due to reductions in miscellaneous and general liability insurance of \$149,533 and a contingent lapse of \$451,824 along with decreases in postage for \$5,000, operating/office supplies of \$3,638 and public building plant renewal for \$14,330. These decreases were partially offset by an increase in internal service expenses of \$534,427 reflecting higher costs of \$361,845 for a banking fund allocation, \$73,487 for the copier consolidation program, \$34,655 for fleet vehicle rental, \$43,442 for technology system development and wireless communication of \$20,825.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Fire and Rescue

DIVISION: Rescue

FUNCTION:

To deliver the highest quality pre-hospital medical care and to minimize loss of life, and property through the suppression of fire and containment of hazardous materials incidents. To process calls for emergency assistance in a quick and effective manner as to reduce the response time to the citizens of Jacksonville.

HIGHLIGHTS:

- Continue procurement and installation of new Cardiac Monitors for all ALS, BLS, and support vehicles.
- The Information Technology Department is currently working on replacing the JFRD server purchased in FY 2009. This will enhance our ability to store and retrieve critical data.
- Electronic patient care reports will be sent to area hospitals electronically beginning in Spring 2010
- Implemented "Red Flag" identity theft program as of November 1, 2009
- All patient care data collected in the cardiac monitors will be electronically transferred to each patient care report
- Annual review and revision of the EMS SOG 430 will be completed by February 2010

ANALYSIS:

Personnel Expenses

The net increase of \$3,802,898 is mostly due to higher retirement contributions of \$2,073,569. Other increases are related to the addition of two positions and higher costs for health insurance and workers compensation.

Operating Expenses

There was an increase of \$454,286 due to an increase in fleet internal service charges, with \$383,784 for vehicle rental and the remaining increase for fleet repairs and maintenance.

Capital Outlay

The decrease of \$795,252 is a result of not funding capital expenditures in FY 2010.

CITY OF JACKSONVILLE, FLORIDA

GENERAL COUNSEL

DEPARTMENT VISION:

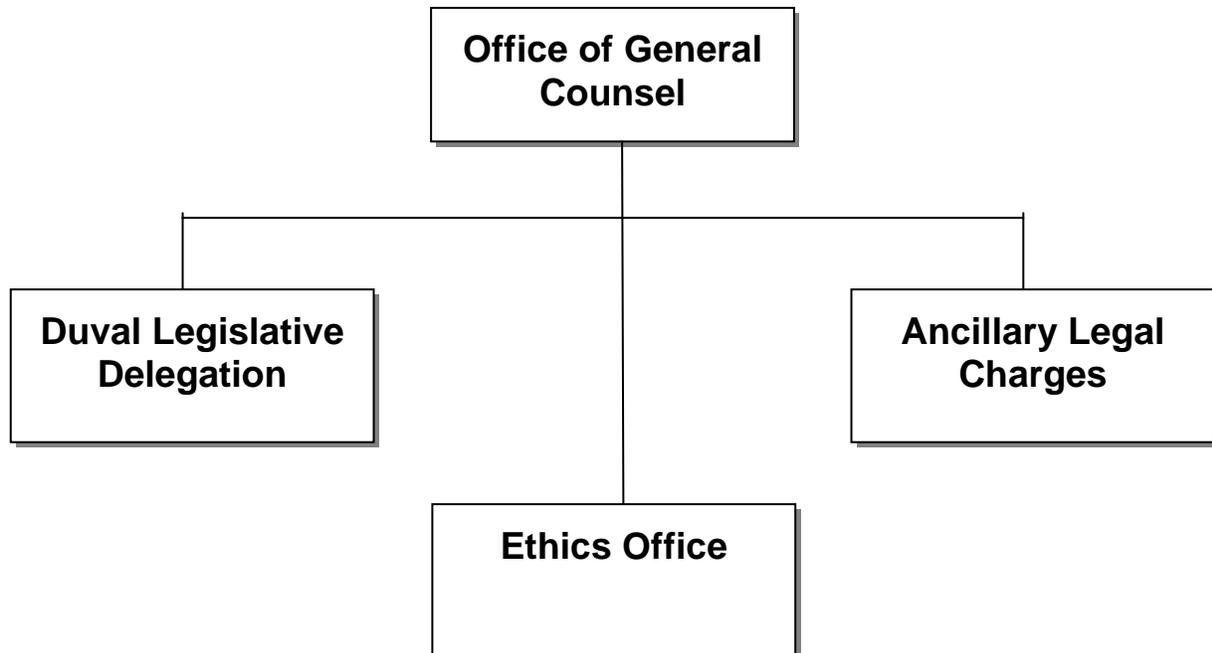
To be one of the best, most progressive and modern law firms in the State of Florida.

Accomplishment of this Vision will be assisted by:

- Hiring and retaining exceptional legal talent.
- Utilizing modern technology to improve quality and lower costs.
- Further developing paralegal and Municipal Law Clinic services.
- Providing specialized expertise in various practice areas.
- Providing cost effective, efficient legal services.
- Developing an awareness of the importance of utilizing legal service on the "front-end" to avoid legal problems.

DEPARTMENT MISSION:

To provide the highest quality legal services to the City of Jacksonville and its Independent Agencies.



CITY OF JACKSONVILLE, FLORIDA

GENERAL COUNSEL

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
ANCILLARY LEGAL CHARGES					
OPERATING EXPENSES	742,098	420,346	446,680	26,334	6.3%
DIVISION TOTAL	742,098	420,346	446,680	26,334	6.3%
ETHICS OFFICE					
PERSONNEL EXPENSES	85,328	81,783	81,135	-648	-0.8%
OPERATING EXPENSES	3,773	17,285	12,089	-5,196	-30.1%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	89,101	99,069	93,225	-5,844	-5.9%
OFFICE OF GENERAL COUNSEL					
PERSONNEL EXPENSES	7,316,621	7,653,175	7,666,135	12,960	0.2%
OPERATING EXPENSES	1,342,567	1,220,997	1,305,961	84,964	7.0%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	249,267	252,284	420,824	168,540	66.8%
DIVISION TOTAL	8,908,454	9,126,457	9,392,921	266,464	2.9%
DUVAL LEGISLATIVE DELEGATION					
PERSONNEL EXPENSES	64,460	63,588	66,812	3,224	5.1%
OPERATING EXPENSES	9,198	25,480	19,553	-5,927	-23.3%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	73,658	89,069	86,366	-2,703	-3.0%
<hr/>					
TOTAL EXPENDITURES	9,813,311	9,734,941	10,019,192	284,251	2.9%

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
ETHICS OFFICE	1	1	0	-1
OFFICE OF GENERAL COUNSEL	72	74	73	-1
DUVAL LEGISLATIVE DELEGATION	2	2	1	-1

PART TIME HOURS	FY 08	FY 09	FY 10	Change
ETHICS OFFICE	0	0	2,080	2,080
OFFICE OF GENERAL COUNSEL	2,600	2,600	2,600	0
DUVAL LEGISLATIVE DELEGATION	0	0	0	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	General Counsel
DIVISION:	Ancillary Legal Charges

FUNCTION:

Ancillary legal charges are the external professional legal fees and costs incurred in litigation and transactional representation including but not limited to: court reporters, experts, special counsel, witness fees, deposition fees and other costs associated with providing legal representation.

From its inception, the Ancillary Legal Charges account provided a clearing house for the payment of litigation and professional services to the Consolidated Government.

All charges are scrutinized and approved, and all services are monitored and overseen by the Office of General Counsel.

HIGHLIGHTS:

- Provide adequate and timely resources necessary to properly protect City assets and defend City policies.
- Address the important claims, including the multi-million dollar Trail Ridge Landfill claims.

ANALYSIS:

Operating Expenses

The net increase of \$26,334 in operating expenses is a result of \$75,499 increase in professional services, \$5,000 increase in court reporter fees, and \$1,335 increase in information technology GIS aerial charges. These increases are partially offset by a \$55,500 reduction in miscellaneous charges and services.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	General Counsel
DIVISION:	Ethics Office

FUNCTION:

The Ethics Office and the Ethics Officer have been established pursuant to Chapter 602 of the Ordinance Code, and by Executive Order of the Mayor.

The purposes of the Ethics Office and Ethics Officer are to ensure compliance with the many rules and regulations established by state and local law; and to expand training to and awareness of City employees as to their need to make legal, enlightened, and morally responsible choices in their relationships with others, their public/private interactions.

The Ethics Office and the Ethics Officer work in coordination with the Ethics Commission, the Office of General Counsel, Departmental Ethics Officers, and the leadership of the various branches and agencies of government, to assure more transparency and trust in government, and to encourage ethical and responsible decision making. The Ethics Office and the Ethics Officer monitor a City-wide hotline to help identify, address, root out, or explain behavior that raises appearances of impropriety in government.

The Ethics Office and the Ethics Officer are administratively housed in the Office of General Counsel for fiscal management purposes.

HIGHLIGHTS:

- Find new and effective ways to coordinate ethics activities between the Ethics Commission, Ethics Officer, Inspector General, Office of General Counsel, and State Agencies.
- Improve and expand ethics training to targeted audiences throughout the Consolidated Government.

ANALYSIS:

Personnel Expenses

The net decrease of \$648 is mainly due to minor adjustments in salary and benefit costs.

Operating Expenses

The decrease of \$5,196 is primarily the result of reductions in internal service allocations.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	General Counsel
DIVISION:	Office of General Counsel

FUNCTION:

The Office of General Counsel provides legal services to all Departments, Agencies, Independent Authorities and elected officials of the City of Jacksonville, including document drafting and review, advice, counsel and advocacy and the prosecution and defense of claims or positions.

The operations of the Office of General Counsel and the services it provides are divided into the following specialty areas: Government Operations and Commercial Law, Real Estate and Procurement Law, Land Use and Environmental Law, Legislative Affairs, General Litigation, and Tort Litigation.

HIGHLIGHTS:

- Continue the focus on providing front-end participation in City negotiations and initiatives for the purpose of avoiding legal exposure and multi-million dollar liability.
- Address the growing needs for legal services of the independent agencies and constitutional officers.
- Address the office and City wide transition to electronic media and storage to enhance transparency and efficiency.

ANALYSIS:

Personnel Expenses

The net increase of \$12,960 is primarily the result of an increase of \$116,485 in pension contributions and \$47,799 in insurance costs. These were offset by a decrease of approximately \$160,000 in permanent and probationary salaries.

Operating Expenses

The net increase of \$84,964 is primarily attributed to a \$133,641 increase in the internal services allocation, most of which was a result of increased data center service charges. Somewhat offsetting this increase was a decrease of \$26,956 in miscellaneous expenditures and plant renewal as well as several other smaller reductions in operating expenses.

Other Uses

The increase of \$168,540 is the result of higher indirect costs. In terms of the Office of General Counsel such indirect costs primarily relate to support provided by the Finance Department, Central Operations, Public Buildings, Office of the Mayor and City Council.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	General Counsel
DIVISION:	Duval Legislative Delegation

FUNCTION:

The Duval Legislative Delegation Office is a support office for those State Senators and Representatives serving Duval County. The Office provides services to all departments, agencies, independent agencies and elected officials of the City of Jacksonville, citizens and state legislators, including document drafting and review, coordinating and scheduling of events, planning of school field trips and participation at various functions. The Office serves as an effective liaison between the citizens and government of the City of Jacksonville and Duval County's elected state officials.

HIGHLIGHTS:

- Assist the Charter Revision Commission in its recommendation process.
- Continued enhancement of the Duval Delegation's website and public informational processes so as to provide local community access to the legislative process.

ANALYSIS:

Personnel Expenses

The net increase of \$3,324 in personnel expenses is mainly due to a \$1,375 correction in permanent salaries and a \$1,638 increase in pension contributions.

Operating Expenses

The decrease of \$5,927 is the result of several small reductions in the Legislative Delegation's operating budget including \$2,700 in travel expense, \$1,456 in information technology networking charges, and \$1,724 in copy center charges.

CITY OF JACKSONVILLE, FLORIDA

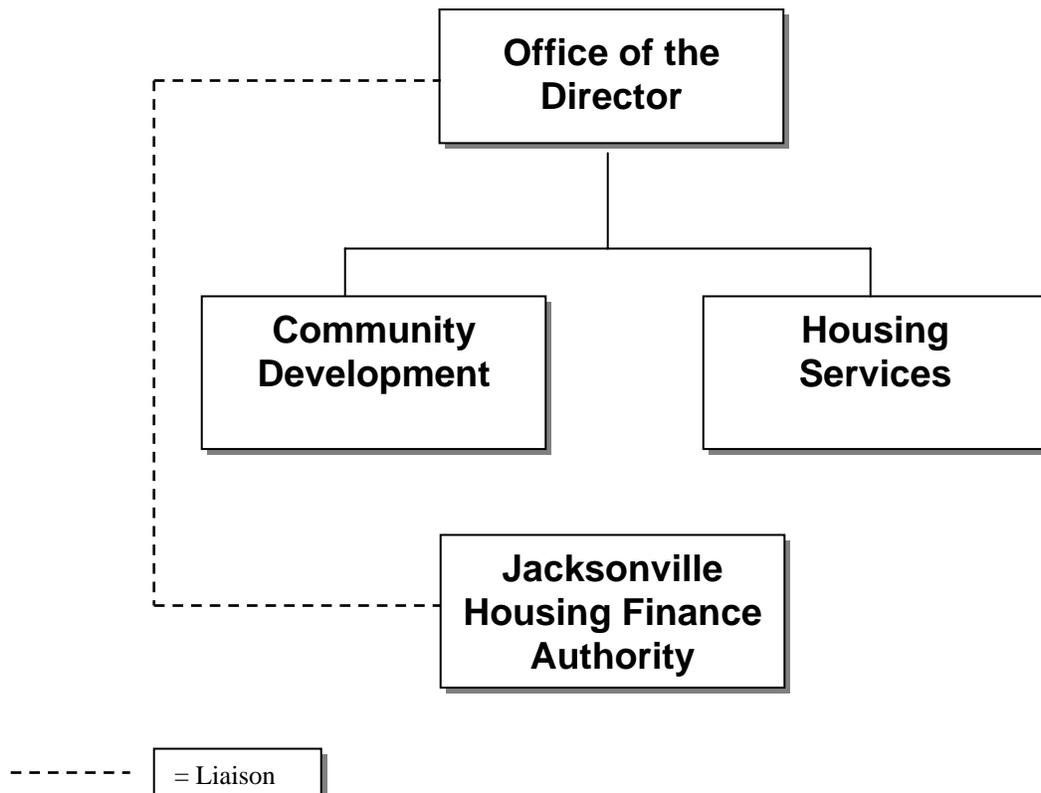
HOUSING

DEPARTMENT VISION:

The Housing Department helps ensure affordable housing fairly and equitably for people who require it. It also fosters community development and resident involvement in neighborhoods and administers the Northwest Jacksonville Economic Development Fund (NWJEDF).

DEPARTMENT MISSION:

Through coordinated outreach efforts, the department opens lines of communication between government and Jacksonville's many diverse neighborhoods. Our staff members assist neighborhoods in reaching common goals and identifying and meeting individual needs through empowerment training, legislation, enforcement, direct services, information and two-way communications and through citywide activities which bring our citizens together.



CITY OF JACKSONVILLE, FLORIDA

Housing

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
Inputs			
\$ amount of budget	\$ 20,297,280	\$ 18,668,675	\$ 12,190,951
# FTE	46	38	38
Workload/Demand			
# of persons receiving down payment assistance	162	178	276
# of persons assisted through first-time mortgage program	84	84	85
# of real estate parcels conveyed dedicated to new housing	5	5	5
# of Community Housing Development Organizations assisted	12	12	7
# of not-for-profit & for-profit building developers other than CHDOs assisted with homeownership	3	2	2
# of not-for-profit & for-profit building developers other than CHDOs assisted with rental projects	3	2	0
# of households receiving rehabilitation assistance	109	208	118
# of referrals made to prevent foreclosures	75	75	100
# of small business applications received for the NW	5	5	
# of environmental hazard sites remediate	1	1	1
# of sites identified for remediation	3	3	3
# of failing septic systems repaired	17	21	11
# of septic systems abandoned and homes connected to city se	65	65	33
# of persons receiving emergency assistance	85	240	0
# of persons assisted through HOPWA program	1,545	1,428	1784
# of preventative crime programs established	10	10	10
# of persons assisted through crime prevention programs	500	500	500
# of units monitored for long term affordability	150	150	150
Efficiency			
% of SHIP and HOME funds available for down payment assist:	21%	20%	73%
% of JHFA single-family mortgage revenue bonds spent	100%	100%	100%
Total HOME \$ spent on Community Housing Development Org:	26%	26%	15%
% of SHIP and CDBG funds spent on rehabilitation assistance	59%	59%	30%
% of funds spent on rental unit housing	5%	1%	0%
Total \$ spent on public facility improvements	\$ 1,300,000	\$ 1,471,119	\$ 1,400,000
Total \$ spent on physical infrastructure projects	\$ 104,200	\$ 104,200	\$ 103,732
Total \$ spent on public service activities	\$ 1,000,000	\$ 1,982,764	\$ 1,017,167
% of Town Center projects completed through Phase 2	33%	33%	33%
Total \$ spent on Town Centers	\$ 731,250	\$ 731,250	\$ 731,250
% of small business approved for NW Econ. Dev. Fund	50%	50%	50%
% of NW Econ. Dev. Fund projects completed	50%	50%	50%
% of active internal file audits	50%	50%	50%
% of reduction in journal entries	10%	10%	10%
Value of real estate lots conveyed	\$ 35,000	\$ 35,000	\$ 25,000
# of total units produced by Community Housing Development Organizations	36	40	30
# of total homeownership units produced by for-profit & not-for-profit building developers other than CHDOs	35	39	0
# of total rental units produced by for-profit & not-for-profit building developers other than CHDOs	75	25	0
# of park and neighborhood center projects completed	3	3	1

CITY OF JACKSONVILLE, FLORIDA

Housing

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
# of Town Centers completed through Phase 2	5	5	5

(1) For research purposes 15 months was used - information was gathered from budgets, '06-'07 CAPER and the SHIP annual report

(2) Going forward the city's fiscal year will be used for reporting

(3) 2008-2009 production goal as of May 31, 2009 used for unit estimates

CITY OF JACKSONVILLE, FLORIDA

HOUSING

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
COMMUNITY DEVELOPMENT					
PERSONNEL EXPENSES	748,494	233,477	227,573	-5,904	-2.5%
OPERATING EXPENSES	279,741	35,931	47,539	11,608	32.3%
CAPITAL OUTLAY	1,677	0	0	0	
GRANTS AND AIDS	2,701,151	575,000	575,000	0	0.0%
OTHER USES	33,223	0	0	0	
DIVISION TOTAL	3,764,285	844,408	850,112	5,704	0.7%

TOTAL EXPENDITURES	3,764,285	844,408	850,112	5,704	0.7%
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AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
COMMUNITY DEVELOPMENT	14	4	4	0

PART TIME HOURS	FY 08	FY 09	FY 10	Change
COMMUNITY DEVELOPMENT	8,944	0	0	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Housing
DIVISION:	Community Development

FUNCTION:

The Community Development Division supports neighborhood development in the city and assists with a variety of structural and organizational improvements. The division rehabilitates and redevelops slums and blighted areas, fosters town center initiatives and is responsible for relocating people displaced by these activities. The division also coordinates activities with six Citizen's Planning Advisory Committee (CPACs). The division administers the Community Development Block Grant (CDBG) program awarded annually to the City of Jacksonville through the U.S. Department of Housing and Urban Development (HUD).

CDBG program funds are sub-granted annually to public and private non-profit agencies that are responsible for developing and implementing programs that principally benefit low and moderate-income citizens or aid in the prevention or elimination of slums and blight. Awards are made to projects that best meet program eligibility requirements and address prioritized needs.

ANALYSIS:

Personnel Expenses

The net decrease of \$5,904 is due mainly to a grant subsidizing a portion of one position for \$8,290, offset by increases in insurance costs of \$1,476 and other negligible increases.

Operating Expenses

The increase of \$11,608 is primarily due to higher legal costs.

CITY OF JACKSONVILLE, FLORIDA

JACKSONVILLE HOUSING FINANCE AUTHORITY

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
JHFA ADMINISTRATION					
PERSONNEL EXPENSES	66,718	127,875	306,051	178,176	139.3%
OPERATING EXPENSES	281,667	241,904	292,841	50,937	21.1%
CAPITAL OUTLAY	0	1	1	0	0.0%
GRANTS AND AIDS	85,000	0	0	0	
OTHER USES	29,225	191,842	134,167	-57,675	-30.1%
DIVISION TOTAL	462,610	561,622	733,060	171,438	30.5%

TOTAL EXPENDITURES	462,610	561,622	733,060	171,438	30.5%
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AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
JHFA ADMINISTRATION	0	1	2	1

PART TIME HOURS	FY 08	FY 09	FY 10	Change
JHFA ADMINISTRATION	2,080	2,080	2,080	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT : Jacksonville Housing Finance Authority

DIVISION: JHFA Administration

FUNCTION:

The Jacksonville Housing Finance Authority (JHFA) was created for the purpose of addressing affordable housing needs in the City of Jacksonville by stimulating the construction and rehabilitation of housing through the use of public financing. The JHFA is empowered to alleviate the shortage of affordable residential housing and to provide capital for investment in such facilities for low, moderate or middle income families and persons anywhere within the City of Jacksonville through the issuance of its revenue bonds (*subject to legislative approval*).

HIGHLIGHTS:

- The Neighborhood Stabilization Program authorized by the Housing and Economic Recovery Act of 2008 brought an additional \$26,175,317 in federal funding to the City of Jacksonville in order to address the negative impact of mortgage foreclosures in our most impacted neighborhoods.
- The American Recovery and Reinvestment Act of 2009 will bring an additional \$1,817,335 in Community Development Block Grant funding and \$2,779,039 in additional Homelessness Prevention funding to the City of Jacksonville in the coming months.

ANALYSIS:

Personnel Expenses

The increase of \$178,176 is mainly due to the relocation of the Housing Director and the Housing Finance Manager's salary and benefits within the Jacksonville Housing Finance Authority.

Operating Expenses

The increase of \$50,937 is mainly due to increases in professional services related to Bond Audit Services.

Other Uses

The reduction of \$57,675 is due to an adjustment to the administrative overhead costs related to the change noted above in Personnel Expenses.

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

INFORMATION TECHNOLOGY

DEPARTMENT VISION:

Building strategic relationships and delivering customer-focused solutions via value-based IT services and support.

DEPARTMENT MISSION:

- To operate, maintain and safeguard the City of Jacksonville's technology infrastructure
- To complete projects and services on time with no problems that improve their business processes and service delivery to the Citizens of Jacksonville

**Information
Technology**

CITY OF JACKSONVILLE, FLORIDA

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
Inputs			
\$ amount of budget	\$ 49,444,770	\$ 46,762,775	\$ 46,756,257
# FTE	200	194	190
Workload/Demand			
# of Customer strategic meetings that a given CRM was involved with	6	deleted	
# of strategic technology projects completed by the Office of Technology that are aligned to Customer business needs	6	deleted	
Efficiency			
% of value based IT products and services that were delivered within the initial cost estimate	70%	deleted	
% of Customers whose ITD actual spend was not greater than the budgeted spend	Not tracked	deleted	
% of IT investments made by ITD that are strategic as well as tied to the business needs of Customers	95%	deleted	
% of project solutions provided to Customers that are business-based and aligned to their business needs	80%	deleted	
% of changes implemented right the first time	85%	deleted	
% of ITD employees that have completed a communications training class	40%	deleted	
% of ITD employees that have at least two performance objectives tied to ITD strategic objectives	80%	deleted	
% of ITD SharePoint sties that are updated monthly with new content	90%	deleted	
% of ITD employees who are proficient in more than one application, system or technology	45%	deleted	
Effectiveness			
% of Customers rating ITD products and services above average	65%	75%	

Proposed FY09/10 new measures for ITD

- 1 Actual YTD telecom spend
- 2 Budgeted monthly ITD spend
- 3 Total number of accurate monthly telecom bills
- 4 Total number of action plans implemented quarterly based upon customer satisfaction survey
- 5 Total number of all monthly changes documented and tracked in a central repository
- 6 Total number of assets tracked accurately monthly
- 7 Total number of closed monthly projects delivered on time and within budget

CITY OF JACKSONVILLE, FLORIDA

- 8 Total number of documents completed monthly within 24 billable hours
- 9 Total number of employee performance plans with linked objectives
- 10 Total number of features updated each quarter on the ITD Technology Matters website
- 11 Total number of monthly change management exceptions
- 12 Total number of monthly completed projects with posted documented lessons learned on employee portal
- 13 Total number of monthly implemented ITP projects in compliance with Customer signed-off requirements
- 14 Total number of monthly meetings held with key customers
- 15 Total number of monthly minutes of COJ enterprise network availability minus unscheduled downtime
- 16 Total number of monthly production changes implemented right the first time
- 17 Total number of quarterly survey respondents rating overall ITD staff performance "3" or better
- 18 Total number of security policies implemented annually
- 19 Total number of standard operating procedures created annually for grants as well as contracts
- 20 Total number of technology solutions that contribute to COJ's Sustainability and Green initiatives
- 21 Total number of Windows servers consolidated

CITY OF JACKSONVILLE, FLORIDA

INFORMATION TECHNOLOGY

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
INFORMATION TECHNOLOGY					
PERSONNEL EXPENSES	15,134,903	15,647,139	15,805,956	158,817	1.0%
OPERATING EXPENSES	18,014,708	27,671,334	28,300,031	628,697	2.3%
CAPITAL OUTLAY	0	1,650,418	1,275,691	-374,727	-22.7%
OTHER USES	1,550,696	1,793,883	1,374,578	-419,305	-23.4%
DIVISION TOTAL	34,700,307	46,762,774	46,756,256	-6,518	0.0%
<hr/>					
TOTAL EXPENDITURES	34,700,307	46,762,774	46,756,256	-6,518	0.0%

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
INFORMATION TECHNOLOGY	200	194	190	-4

PART TIME HOURS	FY 08	FY 09	FY 10	Change
INFORMATION TECHNOLOGY	8,030	8,300	8,300	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Information Technology
DIVISION:	Information Technology

FUNCTION:

The Information Technology Department is the customer-focused, professional services organization that exists to operate, maintain and safeguard the technology infrastructure. To continually evaluate, promote and implement technology enhancements and to ensure that all City Departments have the technology required to operate in the most efficient and cost-effective manner. The Information Technology Department works in partnership with our clients, combining their knowledge of processes with our technology expertise to develop robust solutions.

HIGHLIGHTS:

The functional areas within IT were identified and isolated into unique activity codes. The associated revenue from these functional areas has also been moved into the unique activity codes. By isolating these cost centers a revised billing structure was designed to more accurately charge our customers. This allows the Budget Office to determine if these functional areas are covering their costs and it allows Departments to more accurately see and control their technology related costs.

The Information Technology Department Radio Division was approved \$7 million of capital outlay for the replacement of the First Coast Radio System project.

ANALYSIS:

Personnel Expenses

The net increase of \$158,517 is due to increases in pension and health insurance costs offset by reductions related to the elimination of four (4) positions.

Operating Expenses

The Operating Expense increase is the net result of several large budget changes. The most unique of which is the impact of a contra expense account set up during the FY 09 budget process by Council for various system development projects. This was removed in the FY 10 budget and has the impact of appearing to increase the budget by \$925,807. Professional services for system development had a net increase of \$854,423, system development internal service allocation increased by \$511,078 and repairs & maintenance increased \$407,362. These increases were offset by decreases in software, computer items under \$1,000 of \$690,136 and Banking Fund loan repayment of \$1,078,108.

Capital Outlay

This Capital Outlay amount represents budgeted capital needed for the FY 10 approved ITD system development projects. Of that total \$1,269,439 will be borrowed capital from the Banking Fund.

Other Uses

Expenses associated with the category of Other Uses are comprised solely of indirect costs allocated from general government supporting functions. Such indirect costs primarily relate to support provided by the Finance Department, Central Operations, Public Buildings, Office of the Mayor and City Council.

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

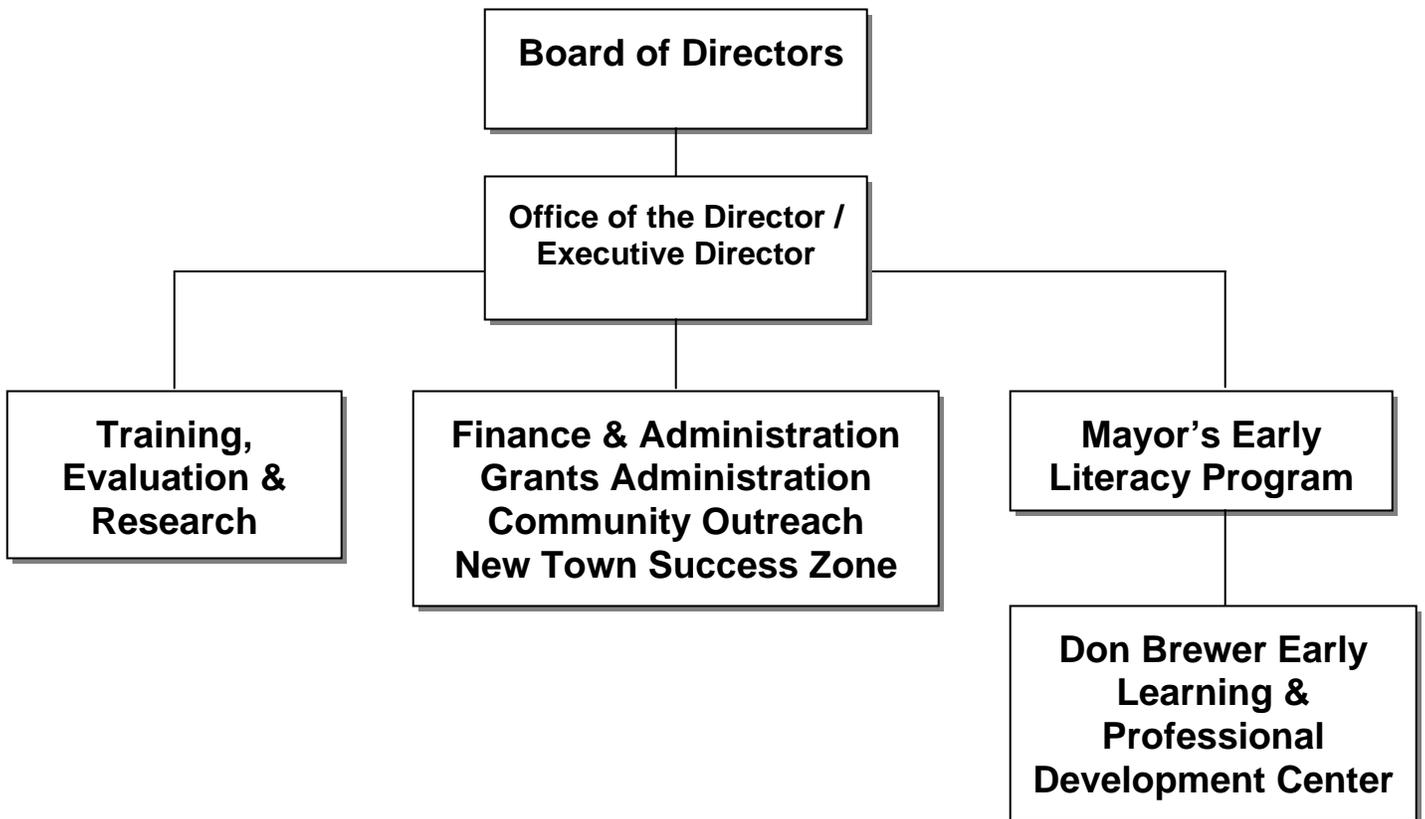
JACKSONVILLE CHILDREN'S COMMISSION

DEPARTMENT VISION:

Jacksonville will be one of America's top 10 cities for children to reach their highest potential.

DEPARTMENT MISSION:

To support families in their efforts to maximize their children's potential to be healthy, safe, educated and contributing members of the community.



CITY OF JACKSONVILLE, FLORIDA
Jacksonville Children's Commission

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
Inputs			
\$ Amount of Budget	\$ 22,795,973	\$ 22,835,202	\$ 21,580,722
# of FTE's	74	55	50
Workload/Demand			
# of Supper and Snacks served to children in the After School Food Program	725,000	1,082,862	1,291,482
# of Lunches and snacks served to children in the summer lunch program	750,000	791,000	800,000
# of Contracts developed and executed for funded agencies (includes Jacksonville Journey Programs) - New in FY10	N/A	N/A	98
% of Annual Fiscal Monitoring performed via a site visit from a member of the JCC Fiscal Department for all agencies who receive more than \$100,000 in JCC funding.	100%	100%	100%
% of Bi-Annual fiscal monitoring performed via a site visit from a member of the JCC fiscal department for all agencies who receive less than \$100,000 in JCC Funding	100%	100%	100%
% of Fiscal monitoring of agencies receiving less than \$100,000 in JCC funding will be performed by requiring agencies to send a sample of supporting documentation during years monitoring is not done via site visit	100%	100%	100%
Efficiency			
Grant Expenditures will be reimbursed in accordance with spending guidelines	1% Error Rate	1% Error Rate	1% Error Rate
Effectiveness			
# of Checks produced for childcare providers as a percent of total payments (Will continue to reduce checks moving toward total ACH payments). New in FY10	N/A	N/A	2%
<u>Division-Grant Administration, Development, Evaluation and Research</u>			
Workload/Demand			
# of dollars expended; with agencies expending 95% of their budgets.	On Target	\$ 14,134,695	\$ 13,416,902
Quarterly monitoring performed on-site by member of JCC Grant Administration Staff			100%
Effectiveness			
Less than 5% of agencies receive a below satisfactory rating - New in FY10	N/A	N/A	99%
Agencies spend 95% of their allocated budgets - New in FY10	N/A	N/A	98%
% of agencies reaching 90% of their goals and objectives - New in FY10	N/A	N/A	90%
% of agencies serving low-income children/families - New in FY10	N/A	N/A	100%

CITY OF JACKSONVILLE, FLORIDA
Jacksonville Children's Commission

Division-School Readiness - Early Literacy:

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
<i>Workload/Efficiency</i>			
% of centers with a post-ERS of 3.0 or better	90%	90%	90%
% of centers who have improved one star level in five domains	70%	75%	75%
% of students who attain the National CDA Credential	90%	90%	95%
% of coaching contact time	80%	80%	80%

Division-Family Services

<i>Workload/Demand</i>			
# of children removed from the Unified Wait List	5,885	5,685	7,962
# of enrollment packets mailed	3,402	3,276	4,666
# of families returning for re-determination or updates	9,277	9,077	10,230
	Children	Children	Children
# of children terminated from care.	1,161	961	2,379
<i>Efficiency</i>			
Record of e-mails and phone calls to DCF and FSS	1,800	2,000	2,379
<i>Effectiveness</i>			

Division-Workforce Development:

<i>Workload/Demand</i>			
# of people trained and screened for mentors. - New in FY10			1,000
<i>Effectiveness</i>			

Network for Strengthening Families Measures (Grant funding)

<i>Inputs</i>			
Budget	\$325,00	\$ 325,000	\$ 175,000
Staff	4	4	2
<i>Workload/Efficiency</i>			
# Of Families Participating In <i>7 Habits of Successful Families</i>	1,019	1,000	1,000
# Of Referrals For Issue Specific Services	2,256	3,000	
<i>Efficiency</i>			
% of Families Graduating from <i>7 Habits of Successful Families</i>	86%	85%	80%
% Of Families Who Indicate Learning The Program Has Made A Difference In Their Lives	86%	85%	85%
% Of Families With Increased Family Functioning Scores Post-Test	60%	60%	60%
% of Families Who Would Recommend the Program to Others	90%	90%	90%

CITY OF JACKSONVILLE, FLORIDA

JACKSONVILLE CHILDREN'S COMMISSION

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
DON BREWER CENTER - JCOD					
PERSONNEL EXPENSES	811,514	0	0	0	
OPERATING EXPENSES	330,149	337,271	379,145	41,874	12.4%
DIVISION TOTAL	1,141,663	337,271	379,145	41,874	12.4%
EARLY LITERACY					
PERSONNEL EXPENSES	1,298,823	1,375,723	1,318,422	-57,301	-4.2%
OPERATING EXPENSES	715,965	752,232	607,925	-144,307	-19.2%
CAPITAL OUTLAY	24,638	2	1	-1	-50.0%
GRANTS AND AIDS	2,040,013	2,076,188	1,927,379	-148,809	-7.2%
DIVISION TOTAL	4,079,439	4,204,145	3,853,727	-350,418	-8.3%
HOMEWORK ZONE					
OPERATING EXPENSES	36,953	0	0	0	
DIVISION TOTAL	36,953	0	0	0	
OFFICE OF DIRECTOR - JCC					
PERSONNEL EXPENSES	1,313,462	1,412,095	1,501,221	89,126	6.3%
OPERATING EXPENSES	1,225,088	1,772,496	1,306,264	-466,232	-26.3%
CAPITAL OUTLAY	17,027	3,003	4	-2,999	-99.9%
GRANTS AND AIDS	10,221,170	20,579,480	19,639,151	-940,329	-4.6%
DIVISION TOTAL	12,776,746	23,767,074	22,446,640	-1,320,434	-5.6%
PROGRAM SERVICES					
PERSONNEL EXPENSES	184,654	182,633	0	-182,633	-100.0%
OPERATING EXPENSES	97,539	110,905	0	-110,905	-100.0%
CAPITAL OUTLAY	3,489	0	0	0	
DIVISION TOTAL	285,682	293,538	0	-293,538	-100.0%
TRAINING, EVALUATION & RESEARCH					
PERSONNEL EXPENSES	212,743	231,937	294,531	62,594	27.0%
OPERATING EXPENSES	44,240	137,342	111,446	-25,896	-18.9%
CAPITAL OUTLAY	15,520	1	1	0	0.0%
DIVISION TOTAL	272,504	369,280	405,978	36,698	9.9%
YOUTH TRAVEL					
GRANTS AND AIDS	0	40,000	0	-40,000	-100.0%
DIVISION TOTAL	0	40,000	0	-40,000	-100.0%
TOTAL EXPENDITURES	18,592,987	29,011,308	27,085,490	-1,925,818	-6.6%

CITY OF JACKSONVILLE, FLORIDA

JACKSONVILLE CHILDREN'S COMMISSION

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
DON BREWER CENTER - JCOD	19	0	0	0
EARLY LITERACY	22	24	21	-3
OFFICE OF DIRECTOR - JCC	26	21	24	3
PROGRAM SERVICES	3	3	0	-3
TRAINING, EVALUATION & RESEARCH	4	4	5	1

PART TIME HOURS	FY 08	FY 09	FY 10	Change
DON BREWER CENTER - JCOD	3,820	0	0	0
EARLY LITERACY	520	520	0	-520
OFFICE OF DIRECTOR - JCC	2,040	1,020	1,020	0
TRAINING, EVALUATION & RESEARCH	0	1,020	0	-1,020

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Jacksonville Children's Commission

DIVISION: Don Brewer Center

FUNCTION:

The Don Brewer Center serves as a state-of-the-art, research-based early learning facility and services children ranging from infants to four (4) year olds in seven classrooms.

HIGHLIGHTS:

In FY 10, the facility will continue to be operated by a third party, the Florida State College of Jacksonville, Florida.

ANALYSIS:

Operating Expenses

There was a net increase of \$41,874 in contractual services due to a contract with the Florida State College to operate the daycare center.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Jacksonville Children's Commission

DIVISION: Early Literacy

FUNCTION:

The Mayor's Early Literacy Initiative is a program designed to ensure preschoolers are school ready by improving the quality of learning at childcare centers throughout Jacksonville, and through programs such as the Mayor's Book Club and other activities.

HIGHLIGHTS:

- Mayor Peyton's Book Club serves approximately 9,500-10,000 new members (Duval County 4-year-olds) each year. Members receive a book bag filled with literacy tools and a set of 12 books, written about our river, local museums, bridges, libraries, and other amenities in Jacksonville.
- The JaxKids Day at the Main Library (Fall), JaxKids Day Tree Festival (Winter), Museum Hop (Spring), and The Great Jacksonville Campout (Summer) are programs and literacy-related events held for Book Club members and their families to participate in throughout the year.
- The Great Outdoor Adventure, a component of Mayor Peyton's Book Club, focuses on conservation and the environment and encourages members and their families to enjoy our local natural treasures. Members receive an informational card highlighting monthly themes (i.e. marine life and wetlands, camping, harvest season and environmental awareness. Corporate sponsorships and community partners make it possible to provide these early literacy tools and related events to Book Club members each year.
- The Early Literacy Teams coordinate agencies to ensure that every child has the opportunity to learn more about the world, practice social skills and acquire the knowledge needed to enter school ready to succeed. This is accomplished by working directly with the childcare center to improve the skills of the early learning caregiver and improve the early learning environment through scholarships in education: Child Development Associate (CDA), AA/AS in Early Childhood Education and BA/BS in Early Childhood Education for childcare providers. These teams also provide supplies and materials related to the standards of the Environmental Rating Scales, Birth-5 and VPK State Standards, and the Quality Rating and Improvement System.

ANALYSIS:

Personnel Expenses

There is a net decrease of \$57,301 due to a reduction of \$70,007 in salaries resulting from the reduction of three (3) positions, a reduction of \$5,356 in part time salaries, and decreased payroll taxes of \$6,614. Partially offsetting these decreases were increases of \$15,593 in retirement contributions, \$4,428 in special pay, and \$4,751 in health insurance.

Operating Expenses

The decrease of \$144,307 is mostly attributable to reductions of \$76,118 in operating supplies, \$32,015 for miscellaneous services and charges, \$21,000 in printing and binding, and \$12,749 in advertising.

Other Uses

The reduction of \$148,809 from Grants in Aids was the result of fewer grant dollars being distributed.

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Jacksonville Children's Commission
DIVISION:	Office of Director

FUNCTION:

The Jacksonville Children's Commission is responsible for carrying out the City's mission regarding children services as defined by Chapter 51, Ordinance Code. The Office of the Director oversees the general operations of the organization, distributing funds to outside agencies, ensuring that city grant dollars earmarked for children and family programs are being spent appropriately, and evaluating whether the services provided are improving the lives of thousands of children and families in Duval County.

HIGHLIGHTS:

- In FY 09-10, the Jacksonville Children's Commission will continue to plan and implement the next phase of the New Town Success Zone which links two, after school programs, case management services, community engagement initiatives, employment skills training, and a family support center. These specific programs will insulate families residing within the New Town neighborhood to improve the lives of their children.
- JaxKids Day will expand with additional partners and activities.
- The Web site will evolve to include up-to-date information and videos.
- Grants Administration will continue to provide administrative support to the Jacksonville Journey and oversight of funding for children's programs administered by the Commission.
- The Nutrition Team will continue to provide oversight for the Summer Lunch Program and the After School/Team Up Food Programs in low income and high crime areas including the Jacksonville Journey sites.
- Childhood obesity will continue to be addressed by providing nutrition education classes at each of the Team Up sites. This program incorporates healthy eating habits with a walking program for children.

ANALYSIS:

Personnel Expenses

There is a net increase of \$89,126 in personnel expenses of which \$31,752 is for salaries, \$44,845 for retirement contributions and \$19,236 for health insurance. These costs were partially offset by a decrease in workers' compensation of \$1,977.

Operating Expenses

There is a decrease of \$466,232 due to a reduction in professional services of \$337,000, of which \$300,000 was reallocated to subsidies and contributions to private organizations, a drop in operating supplies of \$47,395 as well as decreases in printing and binding of \$23,637, promotional costs of \$30,698, and plant renewal of \$16,152.

Other Uses

There was a net decrease for Grants in Aid of \$940,329. Most of these reductions were from funds that are part of the Jacksonville Journey Program, of which \$685,225 was reduced from the Out of School Suspension Centers, \$599,456 was reduced from the Team Up Program, and \$241,200 was reduced from the Juvenile Crime Prevention and Intervention Program. However, of these decreases, all but \$251,885 for Out of School Suspension Centers will have their funding restored through grants. These decreases were partially offset by an increase of \$500,000 in Early Literacy.

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Jacksonville Children's Commission
DIVISION:	Program Services

FUNCTION:

Provide management and oversight to the Family Involvement Program, which is linked with a variety of other learning programs for children from birth to 18 years of age, including the following: Needs based family workshops, training for day care providers, neighborhood family grants, a Fathers Make a Difference initiative, a Grandparents initiative (GRANDS), a Family Literacy initiative with the Jacksonville Public Library, WJCT public broadcasting, the Mayor's Great Outdoor Adventure partnership, and complementary learning community collaborations.

HIGHLIGHTS:

- Programs to address parenting skills and family strengthening will continue as a component of other programs.

ANALYSIS:

This division was not funded during the FY 09-10 budget process because the positions from the Family Involvement Program were moved to other areas to take on the additional contract management and compliance work of the Jacksonville Journey programs as well as mentor background screening & training.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Jacksonville Children's Commission
DIVISION:	Training, Evaluation and Research

FUNCTION:

The Children's Commission's Training Division offers a wealth of trainings to enhance the skills of all adults who parent, work with, relate to, and advocate for children and youth. We also train and work with youth to promote positive development, enhance their lives and build leadership skills.

HIGHLIGHTS:

- Will provide quality summer camp training and positive youth development trainings to all Team Up sites including those funded by the Jacksonville Journey.
- The training institute will provide a quarterly on-line catalog that will provide a comprehensive array of trainings offered by faculty members that consist of community providers and Children's Commission staff.
- Will serve at least 2,000 community members in infant, child and youth development trainings by providing at least 25 on-site trainings per month and at least 8 off-site trainings per month. We will also provide optional Continuing Educational Units (CEUs) and Continuing Education Credits (CEs) trainings.
- Will continue to run a tight internal control system with the Children's Commission Mentor Center and will train and conduct a level II background screening on approximately 800 potential volunteer mentors.
- Will provide to non-profits annual camp summit training and will serve at least 800 summer camp employees, volunteers and junior counselors.
- Will partner with Duval County Public Schools and implement positive youth development trainings to faculty members and will coach youth development in the classrooms
- Will partner with Mayor's office and offer youth development training to COJ employees during the Mayor's Summer Jobs program

ANALYSIS:

Personnel Expenses

The increase of \$62,594 is mainly due to one (1) position being transferred from the Program Services Division.

Operating Expenses

The decrease of \$25,896 is primarily due to a reduction of \$12,000 in professional services, \$7,999 in printing and binding, and \$3,500 in operating supplies.

CITY OF JACKSONVILLE, FLORIDA

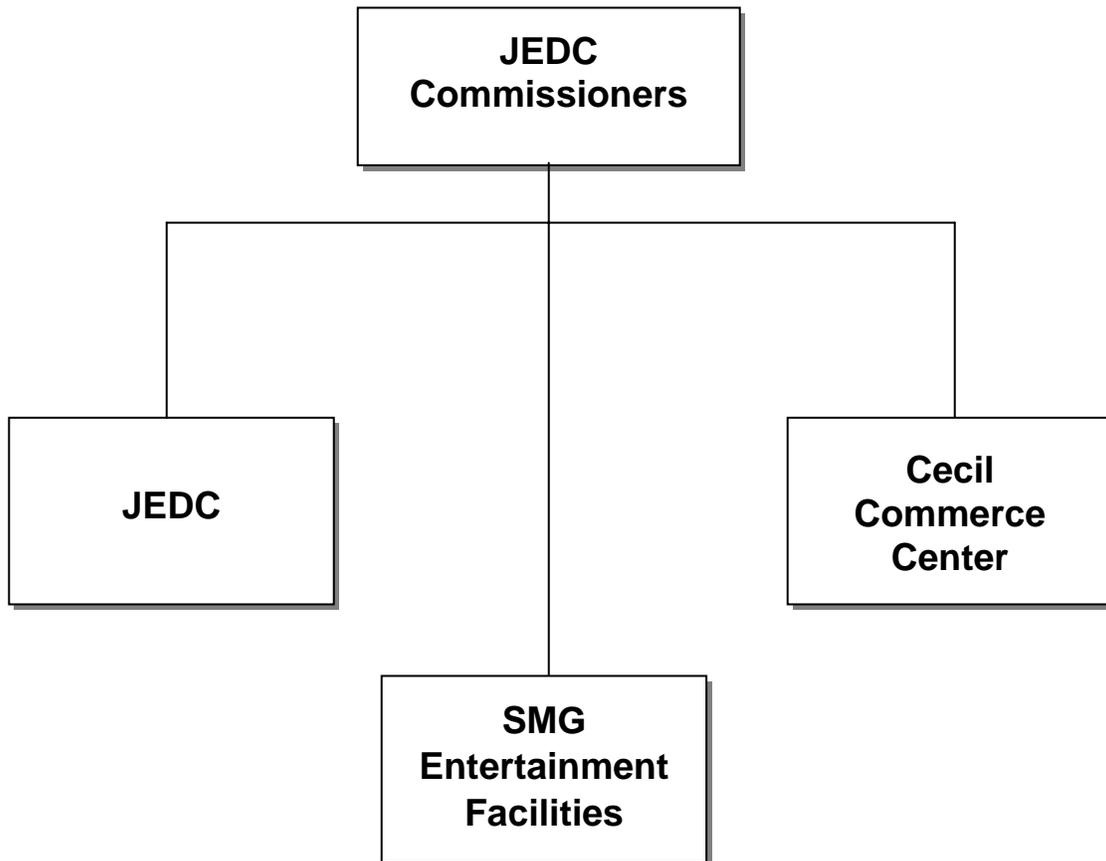
JACKSONVILLE ECONOMIC DEVELOPMENT COMMISSION

DEPARTMENT VISION:

To impart a positive understanding of the impact public investment in economic development has to the citizens of the city and the region; impacts which increase the number of career opportunities, diversify the business mix for all of Northeast Florida and ensure sound economic health through existing business expansions and new business growth. In addition, to have a united regional policy for existing and future growth management and economic development issues, and make the downtown a 24-hour active business and social environment.

DEPARTMENT MISSION:

To increase prosperity for Jacksonville by attracting targeted industries and utilizing tax incentives to bring job generating investments into specific areas of the community.



CITY OF JACKSONVILLE, FLORIDA
Jacksonville Economic Development Commission

SERVICES/MEASURES	FY 08	FY 09	FY 10
	Historical	Estimated	Projected
<i>Inputs</i>			
\$ amount of budget	\$11,862,129	\$12,685,540	\$11,402,352
# FTE	15	18	17
<i>Workload/Demand</i>			
# of familiarization visits	30	32	35
# of new jobs	1728	550	550
# of JEDC approved projects	10	5	5
# of EZ applications processed	217	270	330
<i>Efficiency</i>			
Amount of new Private Capital Investment	\$136,865,000	\$60,000,000	\$60,000,000
% complete in negotiations with Master Developer at COCA	N/A	80%	100%
Increase in Duval County Average Wage	\$41,521	\$42,880	\$43,000
Increase in assessed value of Duval County tax base(in millions)	\$60,905,038	\$60,689,772	\$60,500,000
Increase in countywide job growth	468,301	454,537	445,000
# of business prospects identified that may be interested in locating to Jacksonville	46	45	50
<i>Effectiveness</i>			
Ratio: City Dollars: Job	1626:1	1600:1	1600:1
Ratio: Private Capital Investment: City Dollar	48.72:1	49:1	50:1
Ratio: Annual Payroll: City Dollar	19.72:1	20:1	21:1
Avg. wage of jobs created by firms receiving assistance	\$51,772	\$52,000	\$53,000

CITY OF JACKSONVILLE, FLORIDA

JAX ECONOMIC DEVELOPMENT COMMISSION

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
CECIL FIELD					
OPERATING EXPENSES	1,329,064	1,661,050	2,075,561	414,511	25.0%
DIVISION TOTAL	1,329,064	1,661,050	2,075,561	414,511	25.0%
JEDC CAPITAL PROJECTS					
CAPITAL OUTLAY	213,006	0	0	0	
DIVISION TOTAL	213,006	0	0	0	
ENTERTAINMENT FACILITIES-SMG					
PERSONNEL EXPENSES	6,519,787	6,475,615	6,756,238	280,623	4.3%
OPERATING EXPENSES	23,046,553	22,821,659	21,485,375	-1,336,284	-5.9%
CAPITAL OUTLAY	0	66,500	1	-66,499	-100.0%
DIVISION TOTAL	29,566,339	29,363,774	28,241,614	-1,122,160	-3.8%
JEDC					
PERSONNEL EXPENSES	1,468,802	1,677,924	1,541,193	-136,731	-8.1%
OPERATING EXPENSES	6,838,437	9,085,352	8,556,248	-529,104	-5.8%
CAPITAL OUTLAY	706,017	2	-9,562,973	-9,562,975	8750.0%
GRANTS AND AIDS	116,847	102,000	189,500	87,500	85.8%
OTHER USES	441,749	159,212	147,719	-11,493	-7.2%
DIVISION TOTAL	9,571,851	11,024,490	871,687	-10,152,803	-92.1%
TOTAL EXPENDITURES	40,680,260	42,049,314	31,188,862	-10,860,452	-25.8%

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
ENTERTAINMENT FACILITIES-SMG	0	0	0	0
JEDC	15	18	17	-1

PART TIME HOURS	FY 08	FY 09	FY 10	Change
ENTERTAINMENT FACILITIES-SMG	0	0	0	0
JEDC	4,160	4,160	4,160	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Jacksonville Economic Development Commission
DIVISION:	JEDC Cecil Field Trust

FUNCTION:

The Cecil Field Trust Fund accounts for all funds received by the city (excluding all such funds or revenues relative to any interlocal agreement between the Jacksonville Airport Authority and the city and/or the Jacksonville Economic Development Commission) from any entity in payment of rental or other fees associated with the use of the city's portion of Cecil Commerce Center. Such funds are used to defray either: (a) the city's improvements, repair or maintenance cost for any facilities at Cecil Commerce Center, (b) the cost of any realtor commissions payable by the city pursuant to approval by the City Council; or (c) such other costs of undertaking city obligations, goals and objectives at Cecil Commerce Center as approved by the Mayor, the Council, and the Jacksonville Economic Development Commission.

HIGHLIGHTS:

- Finalize the agreement for a Master Cecil Developer.

ANALYSIS:

Operating Expenses

The net increase of \$414,511 is primarily the result of moving \$429,784 in maintenance contract costs to Cecil Field Trust Division from the Jacksonville Economic Development Commission Division. This is offset by a decrease of \$15,273 in professional services.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Jacksonville Economic Development Commission
DIVISION:	JEDC Entertainment Facilities

FUNCTION:

SMG was contracted by the city to manage six public entertainment facilities which include the Jacksonville Municipal Stadium, the Memorial Arena, Jacksonville Baseball Stadium, Times Union Center for Performing Arts, the Convention Center and the Equestrian Center. The Jacksonville Economic Development Commission (JEDC) serves as a liaison for SMG. Ordinance 2007-1265 extended the contract between the City of Jacksonville and SMG, which is set to expire March 30, 2013.

HIGHLIGHTS:

- SMG and the city of Jacksonville are in negotiations to reduce insurance costs, which could result in savings for the city.

ANALYSIS:

Personnel Expenses

The net increase of \$280,623 is for SMG's employees salaries and benefits.

Operating Expenses

The net reduction of \$1,336,284 in operating expenses is mainly attributable to the transfer of contractual services and maintenance funding for building improvements to the Public Works Department.

Capital Outlay

No capital expenditures are funded in FY 10.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Jacksonville Economic Development Commission
DIVISION:	Jacksonville Economic Development Commission

FUNCTION:

The mission of the Jacksonville Economic Development Commission (JEDC) is to develop and execute policies that result in sustainable job growth, rising personal incomes and a broader tax base throughout Northeast Florida. The JEDC achieves its mission through five main objectives: 1) Recruit and expand higher wage job opportunities, 2) Promote and encourage private capital investment, 3) Increase the growth and expansion of small business, 4) Promote and leverage investment in economically distressed areas, 5) Promote a healthy and vibrant downtown.

HIGHLIGHTS:

- Continue coordinated efforts to increase Downtown Retail recruitment.
- Continue efforts to implement the Downtown Action Plan.
- Develop Port and Transportation coordination.
- Coordinate outreach with UNF SBDC.

ANALYSIS:

Personnel Expenses

The decrease of \$136,731 is due to the reduction of one position as well as a reduction in part-time dollars.

Operating Expenses

The net decrease of \$529,104 is mainly attributable to reductions in the Cecil Field maintenance contract of \$829,784 (which entails moving \$429,784 to Cecil Field Trust and a \$400,000 reduction in the maintenance contract). Additionally, there are reductions in the economic grant program of \$635,141, promotion & advertising of \$76,354, construction costs of \$62,975, legal charges of \$61,402, information technology aerials of \$41,720, network group of \$29,067, printing charges of \$21,119 and banking fund repayment of \$19,479. These decreases are primarily offset by an increase in the Southbank Tax Increment District expenses of \$1,107,871 for public improvements within the District.

Capital Outlay

The decrease of \$9,562,975 is due to the elimination of a planned parking garage construction project at the Landing.

Grants and Aids

There was an increase of \$87,500 in Grants and Aids due to the subsidy for the Bob Hayes Track Meet being moved from a contingency account in FY 09.

Other Uses

The decrease of \$11,493 is due to a realignment of indirect costs.

CITY OF JACKSONVILLE, FLORIDA

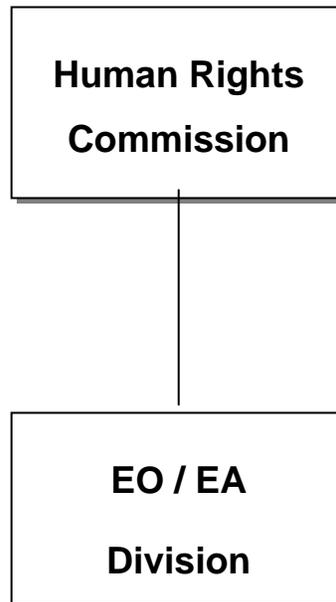
JACKSONVILLE HUMAN RIGHTS COMMISSION

DEPARTMENT VISION:

To change the ethos of Jacksonville and to create an environment where harmony, unity and equality abounds.

DEPARTMENT MISSION:

To promote and encourage fair treatment and equal opportunity for all persons regardless of race, color, religion, sex, national origin, age, disability, marital, or familial status; to promote mutual understanding and respect among members of all economic, social, racial, religious, and ethnic groups; and to eliminate discrimination against and antagonism between religious, racial and ethnic groups and their members.



CITY OF JACKSONVILLE, FLORIDA
Jacksonville Human Right's Commission

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
Workload/Demand:			
# of investigative inquiries. (Telephonic)	1,240	1,200	1,200
# of investigative inquiries. (Electronic-Walkin-Questionnaires)	755	700-750	700-750
# of employment charges accepted.	312	300	300
# of employment charges resolved.	178	170	170
# of housing/public accommodations complaints accepted.	39	50	40
# of housing/public accommodations complaints resolved.	24	24	24
# of participants completing study circles.	220	350	400
# of participants attending dialogue sessions on race/ethnic relations.	697	800	850
# of participants reached through educational outreach activities	797	1,000	1,200
Effectiveness:			
% of employment charges resolved within 180 days.	31.5%	43.0%	40.0%
% of housing/public accommodations complaints resolved within 100 days.	31.80%	45.00%	45.00%
Customer satisfaction scores for employment charges	4.32	4.00	3.50
Customer satisfaction scores for housing/public accommodations complaints	N/A	3.50	4.00
% of participants who have a new awareness as a result of participating in dialogue sessions.	82	85	85
EO/EA Division:			
# of EO/EA Consultations.	48	50	40-45
#of EO/EA Investigations accepted.	18	25	25
# of EO/EA complaints resolved.	18	15	15
Avg. days of EO/EA resolved complaints.	47.1	60.0	60-75
# of EO/EA training courses conducted.	68	50	55-60
# of city employees trained.	1,464	1,200	1,200
Customer Satisfaction score for EO/EA training.	4.71	4.60	4.60

CITY OF JACKSONVILLE, FLORIDA

HUMAN RIGHTS COMMISSION

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
JAX HUMAN RIGHTS COMMISSION					
PERSONNEL EXPENSES	923,564	970,501	1,010,832	40,331	4.2%
OPERATING EXPENSES	164,121	267,750	290,798	23,048	8.6%
CAPITAL OUTLAY	0	2	2	0	0.0%
DIVISION TOTAL	1,087,685	1,238,253	1,301,632	63,379	5.1%
<hr/>					
TOTAL EXPENDITURES	1,087,685	1,238,253	1,301,632	63,379	5.1%

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
JAX HUMAN RIGHTS COMMISSION	20	17	17	0

PART TIME HOURS	FY 08	FY 09	FY 10	Change
JAX HUMAN RIGHTS COMMISSION	0	0	0	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Jacksonville Human Rights Commission
DIVISION:	Jacksonville Human Rights Commission

FUNCTION:

To promote and encourage fair treatment and equal opportunity for all persons, promote mutual understanding and respect among all groups, and endeavor to eliminate discrimination. The Jacksonville Human Rights Commission (JHRC) has the authority to conduct investigations and enforce complaints of discriminatory practices in employment and housing. To implement the policies outlined in the Equal Opportunity/Equal Access (EO/EA) program for the City and to provide positive steps to correct or eliminate the vestiges of past discriminatory practices that may have effectively denied full and equal participation by under represented groups in the City's workforce. The EO/EA Division has the responsibility for resolving internal employee complaints of noncompliance of the equal opportunity employment laws.

HIGHLIGHTS:

- The Jacksonville Human Rights Commission continues to be vigorous in its enforcement activities as reflected in the upward trend in the number of subpoenas issued in FY 09. There has been an increase in the number of complaints accepted alleging discriminatory practices in employment (149 YTD); particularly complaints based on age (17). The JHRC has also experienced an increase in the number of housing complaints focused on failure to provide reasonable accommodations. Proactive measures have been implemented to heighten the business case for diversity, inclusion and equality in the workplace. As a result, the JHRC has been successful in adding workplace study circles in two organizations and has cultivated five new coalition partners in efforts to eliminate racial disparities in our community.
- The Equal Opportunity/Equal Access (EO/EA) Division continues to investigate internal complaints of unfair treatment in the workplace, provide technical assistance to departments and agencies, as needed and to update the City Equal Opportunity Plan in support of the city's \$23+ million dollars in federal grants and funding. To date, EO/EA has conducted 27 training sessions reaching over 550 employees, supervisors and managers.

ANALYSIS:

Personnel Expenses

Personnel Expenses increased by \$40,331 primarily due to higher pension and other employee benefit costs.

Operating Expenses

Operating Expenses increased by \$23,048 primarily due to an increase of \$25,653 in information technology department data center services costs.

CITY OF JACKSONVILLE, FLORIDA

OFFICE OF THE MAYOR

DEPARTMENT MISSION:

The Mayor's Office will provide leadership and implement public policy to promote public safety and enhance the quality of life of all of Jacksonville's citizens, now and in the future

DEPARTMENT VISION:

A municipal government that protects public investment and provides quality services to the taxpayers with the highest degree of efficiency and the lowest possible cost; and a safe, continually developing city with a vibrant economy, a growing taxbase and a superb quality of life, including recreational and cultural opportunities, in which growth is proactively and effectively managed, natural assets are preserved and enhanced, infrastructure is maintained and expanded to meet community needs, and where early literacy is a core community value.

CITY OF JACKSONVILLE, FLORIDA

MAYOR'S OFFICE

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
ADMINISTRATION					
PERSONNEL EXPENSES	1,924,137	1,929,984	1,747,147	-182,837	-9.5%
OPERATING EXPENSES	390,031	424,457	331,852	-92,605	-21.8%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	2,314,168	2,354,442	2,079,000	-275,442	-11.7%
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TOTAL EXPENDITURES	2,314,168	2,354,442	2,079,000	-275,442	-11.7%

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
ADMINISTRATION	17	16	15	-1

PART TIME HOURS	FY 08	FY 09	FY 10	Change
ADMINISTRATION	2,400	2,400	2,400	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Office of the Mayor

DIVISION: Administration

FUNCTION:

The mayor is the government's full-time chief executive. The Office of the Mayor oversees all departments and divisions of the executive branch, interacts with the Jacksonville City Council to ensure the enforcement of all ordinances and laws and recommends the annual budget for City Council review and adoption.

HIGHLIGHTS:

The Mayor's Office will continue implementation of *The Jacksonville Journey* – a comprehensive, community-wide public safety initiative – and continue its work to draw down federal dollars from the 2009 American Recovery and Reinvestment Act.

ANALYSIS:

Personnel Expenses

The net reduction of \$182,837 is largely the combination of the elimination of one position and other personnel changes equaling \$229,640 and lower group hospitalization insurance costs of \$12,988. These decreases were partially offset by an increase in part-time salaries of \$60,000 and in retirement contributions of \$5,487.

Operating Expenses

The reduction of \$92,605 is primarily due to reductions in promotional activities of \$52,835, fleet charges of \$12,718, copy center costs of \$9,919, travel costs of \$6,800 and postage of \$5,272.

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

MEDICAL EXAMINER

DEPARTMENT VISION:

To Medical Examiner's Office is committed to providing quality service in the investigation and certification of deaths under the jurisdiction of this office. We constantly strive to conduct honest and impartial independent investigations into the manner and cause of death. We continue to educate ourselves to the advancement of forensic science and investigation techniques that increase the quality of our work and decrease the time necessary to accomplish our tasks.

DEPARTMENT MISSION:

The Medical Examiner's Office Mission is to serve the public and judicial needs of the citizens of Duval County. Also to provide service to surrounding counties; Clay, Nassau, Columbia, Hamilton, Lafayette and Suwannee by providing professional, accurate and timely death investigation services to all residents of those counties. To determine the cause and manner of deaths under certain circumstances as mandated in Florida Statute 406. To perform quality and efficient medicolegal investigations with objectivity irrespective of personal beliefs or emotional attachment to the circumstances of any particular case, preserving the dignity of the deceased and to be of service to their families, local government and law enforcement agencies.

CITY OF JACKSONVILLE, FLORIDA
Medical Examiner

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
Inputs			
\$ amount of budget	\$ 3,025,113	\$ 3,074,007	\$ 3,128,100
# FTE	26	27	27
Workload/Demand			
# of cremation authorizations requested	5,396	5,827	6,293
# of cremation authorizations completed	5,396	5,827	6,293
# of scene removals completed within 2 hours of notification by law enforcement agency	1,085	1,095	1,106
# of removals requested from city contracted removal service	1,085	1,095	1,106
# of removals requested	1,085	1,095	1,106
# of decedents transported	1,557	1,603	1,651
# total cases	2,066	2,086	2,107
# of cases in which autopsies were performed	1,216	1,228	1,240
# of microslides requested	2,310	3,269	4,576
# of microslides produced	2,310	3,269	4,576
# of non ME cases (jurisdiction declined)	467	481	495
Efficiency			
% of autopsies of total cases	70%	70%	70%
\$ per autopsy (internal examination)	\$ 2,100.00	\$ 2,100.00	\$ 2,160.00
\$ per inspection (external examination)	\$ 630.00	\$ 630.00	\$ 650.00
\$ per record review (private doctor)	\$ 350.00	\$ 350.00	\$ 360.00
\$ per non ME case (jurisdiction declined)	\$ 60.00	\$ 60.00	\$ 62.00
% of total cases where jurisdiction is declined	21%	21%	21%
% of exams completed within 24 hours of arrival	100%	100%	100%
Average turnaround time of microslides produced within 5 days of request by pathologist	5 days	5 days	5 days
\$ per microslide produced (includes staff time)	\$ 20	\$ 30	\$ 30
% of investigative summaries completed by day of exam	100%	100%	100%
% of toxicology reports completed within 30 days of exam	96%	96%	96%
% of tests completed in house of total test requested	99%	99%	99%

CITY OF JACKSONVILLE, FLORIDA

MEDICAL EXAMINER

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
MEDICAL EXAMINER					
PERSONNEL EXPENSES	2,216,106	2,419,917	2,424,248	4,331	0.2%
OPERATING EXPENSES	552,325	654,089	703,851	49,762	7.6%
CAPITAL OUTLAY	126,464	1	1	0	0.0%
DIVISION TOTAL	2,894,895	3,074,007	3,128,100	54,093	1.8%
<hr/>					
TOTAL EXPENDITURES	2,894,895	3,074,007	3,128,100	54,093	1.8%

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
MEDICAL EXAMINER	26	27	27	0

PART TIME HOURS	FY 08	FY 09	FY 10	Change
MEDICAL EXAMINER	6,240	6,240	6,240	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Medical Examiner

DIVISION: Medical Examiner

FUNCTION:

To provide top quality, highly professional forensic services to the citizens of our community. Services include autopsies, toxicological examinations, histopathological preparations of tissues, autopsy reports, scene investigations, expert witness testimony, conducting symposiums, storage of bodies until proper disposition is made, assisting law enforcement agencies, as well as teaching and training for medical residents and the private medical sector.

HIGHLIGHTS:

- The City of Jacksonville has four (4) Board Certified Pathologists who are among a small group of highly-respected, highly experienced Pathologists of statewide reputation.
- Jacksonville is one of the few Medical Examiner Offices with an on-site toxicology and histology laboratory.

ANALYSIS:

Operating Expenses

The increase of \$49,762 is primarily due to an increase of \$100,862 in information technology data center service charges partially offset by a decrease of \$32,016 in installment purchases and a decrease of \$18,000 in auto allowance.

CITY OF JACKSONVILLE, FLORIDA

OFFICE OF THE SHERIFF

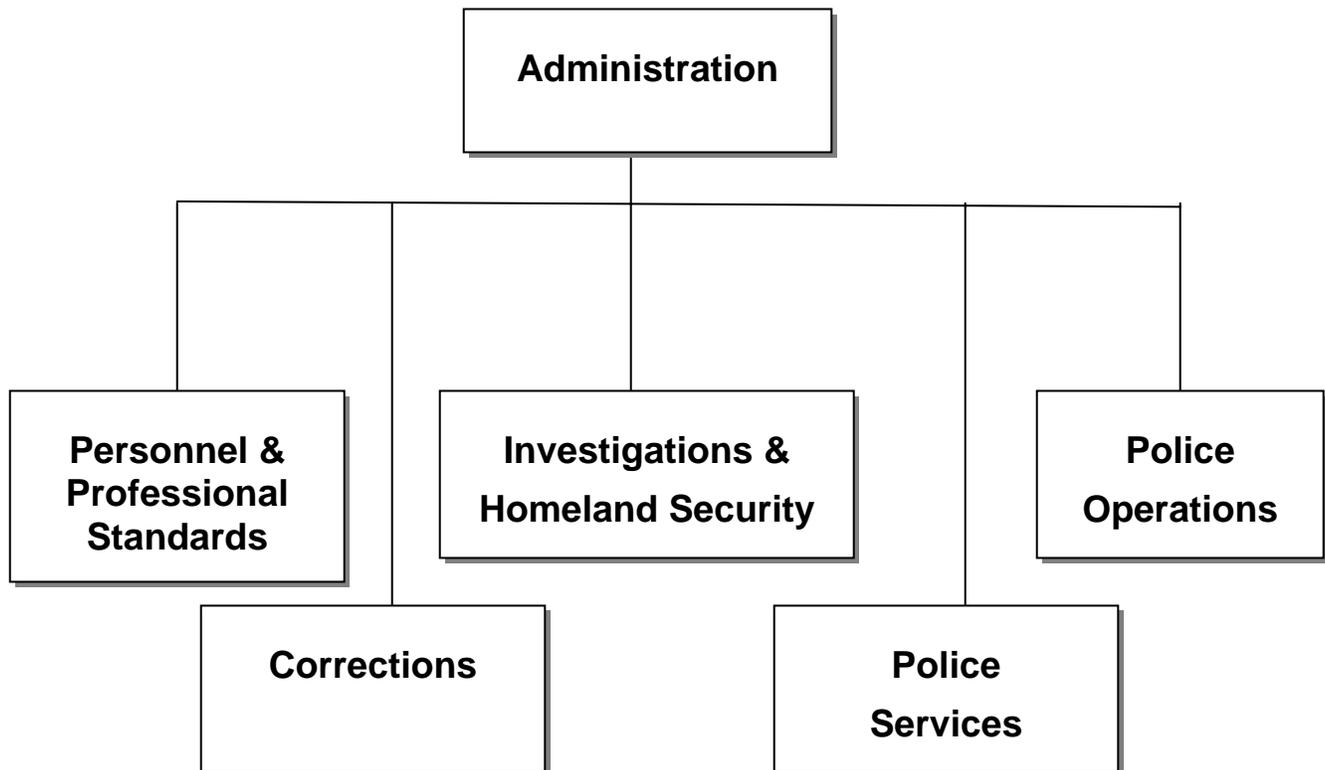
DEPARTMENT MISSION:

The mission of the Jacksonville Sheriff's Office is to protect the lives and property of the citizens of this community, to preserve the peace, and to prevent crime and disorder while constantly guarding personal liberties as prescribed by law.

To achieve our mission we must develop and provide:

- A well-trained and disciplined patrol force capable of assessing and responding to the changing needs of the community it serves, to include delivering swift emergency response when required.
- A proactive traffic enforcement program designed to regulate traffic movement and assure safe and expedient travel on city streets.
- A skilled and experienced investigative team for bringing criminal offenders to swift and impartial justice.
- A community relations effort charged with educating the public about law enforcement issues with emphasis on the community's role and responsibilities with respect to the prevention of crime.
- An unrelenting quest to eliminate organized crime and vice violations, with special emphasis on those associated with the distribution and sale of illegal drugs.
- Facilities for secure, humane, corrective and productive detention of those awaiting trial as well as those already sentenced.

The Jacksonville Sheriff's Office recognizes that we cannot fulfill our mission without community support. It is imperative that a dialogue characterized by mutual trust and open and honest communication is maintained between this agency and our community. It must include a willingness to continually examine and modify policies and procedures to assure that our mission is accomplished in a manner compatible with the best interests of the community.



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

OFFICE OF THE SHERIFF

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
SHERIFF-ADMINISTRATION					
PERSONNEL EXPENSES	7,342,057	3,310,027	3,903,296	593,269	17.9%
OPERATING EXPENSES	2,682,503	3,434,983	3,143,833	-291,150	-8.5%
CAPITAL OUTLAY	1,118,627	2,044,490	1,620,002	-424,488	-20.8%
DIVISION TOTAL	11,143,187	8,789,500	8,667,131	-122,369	-1.4%
CORRECTIONS					
PERSONNEL EXPENSES	52,071,202	55,898,811	66,413,800	10,514,989	18.8%
OPERATING EXPENSES	24,183,701	25,110,227	16,775,671	-8,334,556	-33.2%
CAPITAL OUTLAY	0	1	218,168	218,167	6700.0%
DIVISION TOTAL	76,254,903	81,009,039	83,407,639	2,398,600	3.0%
INVESTIGATION&HOMELAND SECURITY					
PERSONNEL EXPENSES	39,327,086	41,925,472	45,179,984	3,254,512	7.8%
OPERATING EXPENSES	6,204,158	6,446,000	6,188,316	-257,684	-4.0%
DIVISION TOTAL	45,531,245	48,371,472	51,368,300	2,996,828	6.2%
POLICE OPERATIONS					
PERSONNEL EXPENSES	118,858,603	130,941,085	140,113,610	9,172,525	7.0%
OPERATING EXPENSES	23,048,916	25,891,097	22,023,691	-3,867,406	-14.9%
CAPITAL OUTLAY	428,452	100,000	119,600	19,600	19.6%
DIVISION TOTAL	142,335,971	156,932,182	162,256,901	5,324,719	3.4%
PERSONNEL & PROF. STANDARD					
PERSONNEL EXPENSES	6,955,794	9,741,726	11,854,132	2,112,406	21.7%
OPERATING EXPENSES	1,362,085	2,221,028	2,374,244	153,216	6.9%
DIVISION TOTAL	8,317,879	11,962,754	14,228,376	2,265,622	18.9%
POLICE SERVICES					
PERSONNEL EXPENSES	24,337,288	24,511,538	26,633,029	2,121,491	8.7%
OPERATING EXPENSES	14,818,401	13,200,314	14,257,510	1,057,196	8.0%
CAPITAL OUTLAY	140,083	1	1	0	0.0%
DIVISION TOTAL	39,295,773	37,711,853	40,890,540	3,178,687	8.4%
TOTAL EXPENDITURES	322,878,958	344,776,800	360,818,887	16,042,087	4.7%

CITY OF JACKSONVILLE, FLORIDA

OFFICE OF THE SHERIFF

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
SHERIFF-ADMINISTRATION	86	31	35	4
CORRECTIONS	726	801	932	131
INVESTIGATION&HOMELAND SECURITY	397	424	405	-19
POLICE OPERATIONS	1,356	1,436	1,430	-6
PERSONNEL & PROF. STANDARD	56	127	146	19
POLICE SERVICES	381	380	414	34

PART TIME HOURS	FY 08	FY 09	FY 10	Change
SHERIFF-ADMINISTRATION	0	0	0	0
CORRECTIONS	2,080	2,080	32,656	30,576
INVESTIGATION&HOMELAND SECURITY	0	2,080	6,240	4,160
POLICE OPERATIONS	103,236	103,236	99,076	-4,160
PERSONNEL & PROF. STANDARD	0	7,280	18,440	11,160
POLICE SERVICES	311,597	302,237	291,077	11,160

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Office of the Sheriff
DIVISION:	Administration

FUNCTION:

To provide the overall leadership, direction and management for the Office of the Sheriff and all of its employees. Offers support and conducts oversight of agency activities that have system wide impact. These activities include strategy development, continuous improvement activities, interagency initiatives, legislative initiatives, law enforcement information systems, crime analysis, community relations, external communications, internal investigations and accreditation/inspections.

HIGHLIGHTS:

- The Jacksonville Sheriff's Office (JSO) was awarded federal Community Oriented Policing grant funding providing for fifty new sworn police officer positions.
- The agency continues its emphasis on strategic deployment based on intelligence led policing strategies and focused on problem solving policing. This is complemented by technology/crime analysis advancements and a commitment to continuous improvement activities.
- Part of JSO's overall crime reduction strategy relates to reducing recidivism. Re-Entry programming through the Jacksonville Re-Entry Center and JSO's Dismas program for violent offenders are both proving successful opportunities for offenders to become productive, law-abiding citizens in our community.

ANALYSIS:

Personnel Expenses

Personnel Expenses increased by \$593,269 primarily due to the addition of four (4) grant positions and \$284,275 in pension contributions.

Operating Expenses

Operating Expenses decreased by \$291,150 primarily due to a lapse of \$545,000 and a decrease of \$309,534 in public buildings plant renewal charges. These decreases were offset by an increase of \$355,863 in banking fund allocation, \$114,083 in fleet repairs and maintenance, \$71,389 in technology refresh/systems development and several other minor operating costs.

Capital Outlay

Capital Outlay decreased by \$424,488 due to the decrease in funding for the purchase of computer equipment and software.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Office of the Sheriff
DIVISION:	Corrections

FUNCTION:

To provide detention for sentenced and un-sentenced arrestees. Three correctional facilities provide and promote rehabilitation, vocational training and educational opportunities. Additionally, the division provides medical, psychiatric and other federally mandated services to inmates. Re-entry services are provided to local, state, and federal offenders returning to our local community. These services are delivered through the "Portal of Entry" known as Jacksonville Re-Entry Center (JREC). Correctional programs are designed to aid in the reduction of recidivism by offenders. The Jacksonville Sheriff's Office (JSO) Department of Corrections is committed to being responsive to the community, offering services that are restorative in character and responsible to their commitments.

HIGHLIGHTS:

- The average daily inmate population for the correctional facilities in FY 10 is projected at 4,104.
- To reduce costs, a new Health Services Program for inmates was formed for FY 10 to provide federally mandated inmate services. The new Program increases the number of Corrections Division employees by 97 for FY 10 and consists of doctors, nurses, medical technicians and support personnel.

ANALYSIS:

Personnel Expenses

Personnel Expenses increased by \$10,514,989 primarily due to the net increase of 131 positions: 97 positions were added for the new in-house Inmate Health Services Program and 44 positions were added for the Public Safety Initiative Program while ten (10) positions were transferred to the Division of Police Services. Overtime expenses have been decreased by \$3,062,157 compared to FY 09 budget.

Operating Expenses

Operating Expenses decreased by \$8,334,556 primarily due to the elimination of the inmate health care services contract (\$10,272,336) which is being administered in-house. This reduction was partially offset by an increase of \$1,398,000 in chemical and drugs cost, \$330,000 in medical malpractice costs and \$198,922 in other operating supplies.

Capital Outlay

Capital Outlay increased by \$218,167 due to budgeting for medical equipment, furniture, etc. for the new in-house inmate health care services.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Office of the Sheriff
DIVISION:	Investigation and Homeland Security/Narcotics and Vice

FUNCTION:

To provide extensive investigations of more complex criminal activity including national., state and other multi-jurisdictional initiatives which impact the Jacksonville area. Specially trained and focused investigative units address criminal activity utilizing forensic techniques, computer analysis and other specialized tools while investigating and building cases against suspects and criminal enterprises. Illegal drug distribution, vice activities, and terrorist threats are also the focus of personnel assigned to this Division. The complexity of the crimes, and the sophistication of the criminal enterprises investigated, require secured sharing of electronic data, evidence and personnel among law enforcement agencies. These investigations, whether short term or protracted, may involve covert operations and coverage of wide geographic areas.

HIGHLIGHTS:

- The Intelligence Unit continues to develop its programming focused on Jacksonville's critical infrastructures.
- The Jacksonville Sheriff's Office specialized units participate in the Regional Domestic Security Task Force and are active in the federally designated Urban Area Security Initiative (UASI) activity for Northeast Florida.
- The Investigations Division continues to provide clearance rates on violent crimes such as murder, rape, robbery and aggravated assault that exceed the national rate.
- The Crimes Against Persons, Crimes Against Property and Vice sections continue to show positive results through the work of specialized units such as Economic Crimes and Internet crimes Against Children. Arrests for identity theft, computer pornography targeting children, human trafficking, and illegal contractors preying upon the elderly are a few of their successful initiatives.

ANALYSIS:

Personnel Expense

Personnel Expenses increased by \$3,254,512 primarily due to the increase of \$3,186,901 in pension contributions and \$99,525 in group hospitalization insurance costs, including the impact of nineteen (19) positions being transferred to the Division of Personnel and Professional Standards.

Operating Expense

Operating Expenses decreased by \$257,684 primarily due to the decrease of \$262,682 in fleet repairs/maintenance.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Office of the Sheriff
DIVISION:	Police Operations

FUNCTION:

To provide the first-response emergency police services throughout the jurisdiction. Officers conduct follow-up field investigations, staff six substations, and provide specialized law enforcement services to citizens focusing on problem solving. In addition, these officers perform traffic control, crime prevention, special security services and community outreach. Community outreach efforts focus on crime prevention training to businesses, civic organizations, schools, youth and neighborhood watch groups.

HIGHLIGHTS:

- Patrol and Enforcement is projected to respond to over 500,000 calls for service in FY 10, in addition to responding to those activities that are "on viewed" for enforcement action.
- School Resource Officers have implemented Project Safe Students in Schools, resulting in a reduction of repeat incidents by students identified for intervention.
- Traffic enforcement and prevention activities continue to contribute to the decline of motorist fatalities on Jacksonville roadways.

ANALYSIS:

Personnel Expense

Personnel Expenses increased by \$9,172,525 primarily due to the increase of \$9,931,775 in pension contributions and the 19 new positions within this division. Moderating this increase was the transfer of twenty-four (24) positions to the Division of Police Services.

Operating Expenses

Operating Expenses decreased by \$3,867,406 primarily due to the decrease of \$3,106,566 in fleet management charges and \$734,289 in wireless communication.

Capital Outlay

Capital Outlay increased by \$19,600 due to the increase in funding for computer equipment & software financed through the banking fund.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Office of the Sheriff
DIVISION:	Personnel and Professional Standards

FUNCTION:

To provide human resource planning, recruitment, training, records and standards. Works to attract and retain high caliber employees for service to the community. Focuses on employee development, to ensure qualified, capable, highly skilled professional workforce. Additionally, to provide continuous improvement services to the agency, to examine processes and resources aimed at eliminating waste and improving effectiveness and efficiencies. Oversees specialized law enforcement management information systems hardware and software for all divisions of Jacksonville Sheriff's Office (JSO). Maintains all records in accordance with Florida Statutes, manages all five accreditation processes, ensuring that professional standards continue to distinguish JSO as "the" premier law enforcement agency.

HIGHLIGHTS:

- The Personnel Division will scan personnel, confidential and medical files for over 3,300 employees into a secured document management system. All files will be managed in the electronic database, providing a more efficient way to store and retrieve files.

ANALYSIS:

Personnel Expenses

Personnel Expenses increased by \$2,112,406 primarily due to the transfer of 19 positions from the Division of Investigation & Homeland Security.

Operating Expenses

Operating Expenses increased by \$153,216 primarily due to the increase of \$143,458 in employee training, \$62,000 in repairs and maintenance, and \$60,393 in clothing, uniforms & safety equipment costs. These increases were partially offset by a \$91,757 decrease in assessment center costs for police and corrections, which is budgeted every other year, and a \$39,136 decrease in fleet management charges.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Office of the Sheriff
DIVISION:	Police Services

FUNCTION:

To provide a wide variety of law enforcement support functions for the Jacksonville Sheriff's Office (JSO), including budget development, financial analysis, financial management, communication systems, property and evidence management, operating supply inventory management, contract services, records and identification services, and fleet maintenance management. These essential services help to ensure that JSO policing divisions can concentrate on preventing and investigating crime, while operating efficiently and effectively in a fiscally responsible manner.

HIGHLIGHTS:

- The FY 10 police emergency communications overtime budget was reduced by 57.3% or \$510,294 as compared to FY 09 budget.

ANALYSIS:

Personnel Expenses

The Personnel Expenses increased by \$2,121,491 primarily due to transfer of 34 positions from other divisions (10 from the Division of Corrections and 24 from the Division of Police Operations) within the department.

Operating Expenses

The Operating Expenses increased by \$1,057,196 primarily due to the increase of \$845,365 in wireless communication and \$222,327 in miscellaneous services and charges.

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

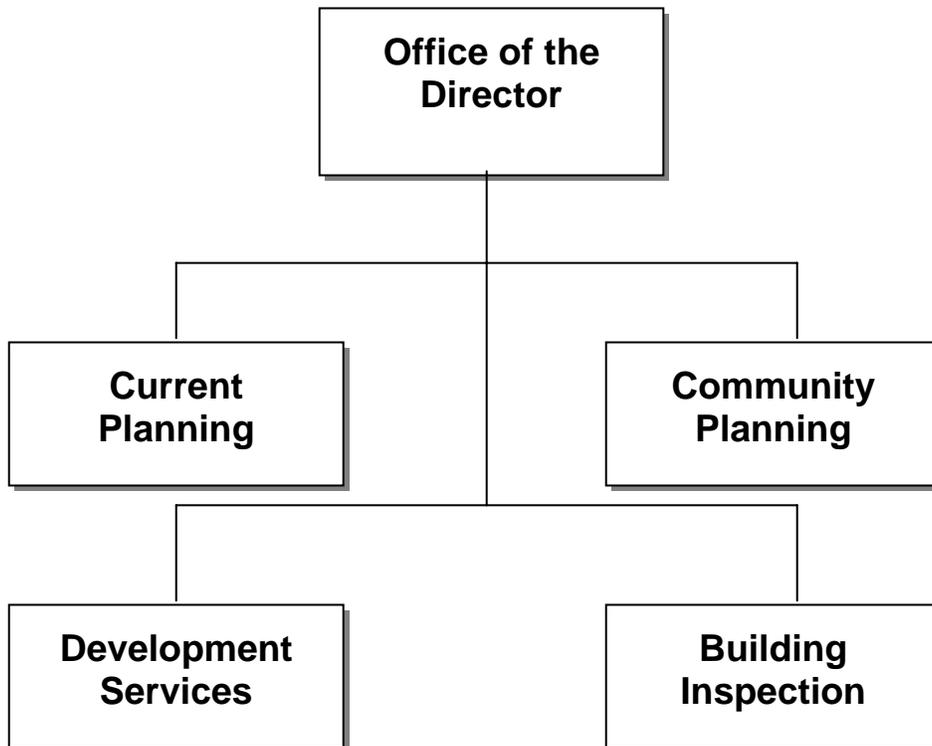
PLANNING AND DEVELOPMENT DEPARTMENT

DEPARTMENT VISION:

We strive to create a city of distinctive, healthy, and sustainable neighborhoods and to be a recognized leader in efficient and effective planning.

DEPARTMENT MISSION:

Provide sound planning services, a simplified regulatory and permitting process, and a shared city-wide vision for our natural and built environment.



CITY OF JACKSONVILLE, FLORIDA
Planning Development

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
Inputs			
\$ amount of budget	\$20,477,155	\$19,525,697	\$18,435,723
# FTE	225	238	194
Workload/Demand			
# of building permits issued	23,265	19,584	21,542
# of building inspections performed	107,479	82,821	91,103
# of electrical permits issued	26,872	20,826	22,909
# of electrical inspections performed	50,250	38,964	42,860
# of mechanical permits issued	16,201	11,690	12,858
# of mechanical inspections performed	32,531	24,668	27,134
# of plumbing permits issues	13,500	10,203	11,223
# of plumbing inspections performed	32,361	22,839	25,123
# of mobile home permits issued	349	188	206
# of mobile home inspections performed	367	237	261
# of sign permits issued	2,200	1,556	1,711
# of sign inspections performed	2,951	2,544	2,798
# of zoning applications processed	542	458	500
# of right-of-way permits issued	3,340	1,900	2,300
# of DRI reviews completed	0	1	0
# of NOPC reviews	7	7	7
# of addresses assigned	6,632	5,561	5,840
# of comp plan amendments processed	89	72	65
Efficiency			
% of man hours spent performing planning activities vs.	12%	12%	12%
# of days to complete preliminary horizontal review (average)	8.9	4.71	4.71
# of days to complete revised/final horizontal review (average)	4.2	2.45	2.45
\$ cost per building inspection (average)	\$37.04	\$40.20	\$35.47
\$ cost per electrical inspection (average)	\$35.04	\$39.40	\$34.74
\$ cost per mechanical inspection (average)	\$37.11	\$41.37	\$36.67
\$ cost per plumbing inspection (average)	\$46.72	\$55.77	\$49.79
\$ cost per mobile home inspection (average)	\$35.04	\$39.40	\$24.74
\$ cost per sign inspection (average)	\$37.04	\$40.20	\$35.47
\$ cost per zoning application processed (average)	\$3,015	\$3,090	\$3,044
\$ cost per DRI review (average)	\$20,424	\$20,935	\$20,621
\$ cost per address assignment (average)	\$24	\$25	\$25
\$ cost per comp plan amendment processed (average)	\$7,440	\$7,626	\$7,512
\$ cost per horizontal review (average)	\$438	\$449	\$442

CITY OF JACKSONVILLE, FLORIDA

PLANNING AND DEVELOPMENT

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
BUILDING & ZONING INSPECTION					
PERSONNEL EXPENSES	7,473,201	7,737,877	6,498,793	-1,239,084	-16.0%
OPERATING EXPENSES	2,605,805	2,753,517	2,170,054	-583,463	-21.2%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	1,179,548	723,311	595,233	-128,078	-17.7%
DIVISION TOTAL	11,258,553	11,214,706	9,264,081	-1,950,625	-17.4%
COMMUNITY PLANNING DIVISION					
PERSONNEL EXPENSES	1,957,626	2,142,022	2,230,718	88,696	4.1%
OPERATING EXPENSES	710,235	1,062,842	916,656	-146,186	-13.8%
CAPITAL OUTLAY	0	1	1	0	0.0%
DIVISION TOTAL	2,667,861	3,204,865	3,147,375	-57,490	-1.8%
PLANNING & DEVELOPMENT CAPITAL PROJECTS					
CAPITAL OUTLAY	0	1,656,767	0	-1,656,767	-100.0%
DIVISION TOTAL	0	1,656,767	0	-1,656,767	-100.0%
CURRENT PLANNING					
PERSONNEL EXPENSES	1,064,853	1,191,148	999,013	-192,135	-16.1%
OPERATING EXPENSES	242,666	408,365	343,993	-64,372	-15.8%
DIVISION TOTAL	1,307,519	1,599,513	1,343,006	-256,507	-16.0%
DEVELOPMENT SERVICE DIVISION					
PERSONNEL EXPENSES	2,195,318	2,317,421	2,403,943	86,522	3.7%
OPERATING EXPENSES	706,011	618,909	1,226,177	607,268	98.1%
CAPITAL OUTLAY	420	3	3	0	0.0%
DIVISION TOTAL	2,901,749	2,936,333	3,630,123	693,790	23.6%
LAND USE					
OPERATING EXPENSES	627,216	0	0	0	
DIVISION TOTAL	627,216	0	0	0	
OFFICE OF THE DIRECTOR					
PERSONNEL EXPENSES	693,918	560,880	515,938	-44,942	-8.0%
OPERATING EXPENSES	984,135	669,358	535,197	-134,161	-20.0%
CAPITAL OUTLAY	36,203	3	3	0	0.0%
DIVISION TOTAL	1,714,256	1,230,241	1,051,138	-179,103	-14.6%
TOTAL EXPENDITURES	20,477,155	21,842,425	18,435,723	-3,406,702	-15.6%

CITY OF JACKSONVILLE, FLORIDA

PLANNING AND DEVELOPMENT

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
BUILDING & ZONING INSPECTION	128	134	103	-31
COMMUNITY PLANNING DIVISION	32	33	30	-3
CURRENT PLANNING	19	18	15	-3
DEVELOPMENT SERVICE DIVISION	38	45	40	-5
OFFICE OF THE DIRECTOR	8	8	6	-2

PART TIME HOURS	FY 08	FY 09	FY 10	Change
BUILDING & ZONING INSPECTION	0	0	0	0
COMMUNITY PLANNING DIVISION	6,355	6,355	5,257	-1,098
CURRENT PLANNING	2,080	2,080	0	-2,080
DEVELOPMENT SERVICE DIVISION	0	0	0	0
OFFICE OF THE DIRECTOR	0	0	0	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Planning and Development

DIVISION: Building Inspection

FUNCTION:

The Building Inspection Division is responsible for ensuring that existing and future developments and construction comply with the Florida Building Code and the City of Jacksonville's building ordinances. The Division's primary roles are to ensure the safety of buildings and related landscapes by performing inspections and enforcing building, electrical, plumbing, mechanical, and other related city codes. In addition, the Division performs reviews of various permit applications and plans examination.

HIGHLIGHTS:

- The Division will operate with 31 fewer positions in FY 10 as compared to the prior year given the downturn in the construction industry and economic conditions.
- The Division will temporarily assign a Building Plans Examiner position to the Duval County Courthouse project during the construction.
- Less significant code issues involving matters such as stick signs and ponds will be absorbed by Environmental and Compliance Department and Development Services Division.

ANALYSIS:

Personnel Expenses

The net decrease of \$1,239,084 is the result of the elimination of 31 positions and \$66,120 of overtime given the construction industry slowdown. Partially offsetting the decrease was an increase in pension contributions and workers compensation insurance in the amounts of \$44,460 and \$6,674, respectively.

Operating Expenses

The \$583,463 net decrease is primarily due to a \$334,021 reduction in the internal rent allocation for Building and Inspection Division's use of office space, a \$159,235 decrease in fleet management charges, and reductions in operating supplies and professional services by \$57,650 and \$20,000, respectively. Somewhat offsetting these decreases, information technology costs increased \$136,118, particularly in the area of geographic information systems.

Other Uses

The decrease of \$128,078 in indirect costs is directly related to the reduction in the number of authorized positions.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Planning and Development

DIVISION: Community Planning

FUNCTION:

The Community Planning Division's primary purpose is to maintain, amend, and monitor the Comprehensive Plan of the City of Jacksonville. This role includes many diverse planning efforts in the areas of capital facilities, land use, parks, historic preservation, and neighborhoods.

These broad-range planning efforts produce the Comprehensive Plan of the City of Jacksonville including amendments thereof, the Evaluation and Appraisal Report (EAR) of the Comprehensive Plan, short and long-term land use plans, neighborhood plans, historic studies and designations, short and long-range transportation plans, and other plans required or desired to support the Comprehensive Plan. The Division also reviews Developments of Regional Impacts (DRI) and performs traffic and transit testing.

HIGHLIGHTS:

- Introduce new goals, objectives and policies in the update to the 2010 Comprehensive Plan that includes creating and incorporating three (3) additional district vision plans for the Southeast, Arlington and the Urban Core into an overall City vision.
- Develop policies to implement recommendations of the Evaluation and Appraisal Report (EAR) of the 2010 Comprehensive Plan.
- Focus efforts towards workforce housing, the health of the river, and the transportation/land-use connection, updating the planning timeframe to 2030 and revising the Future Land Use map.
- Concentrate on master planning for the rural areas of the City and on infill development/redevelopment.
- Create and implement a Transportation Concurrency Exception Area (TCEA) Mobility Plan in lieu of the City's fair share system within two (2) years.

ANALYSIS:

Personnel Expenses

The net increase of \$88,696 is primarily due to the transfer of one (1) position from the Office of the Director and the transfer of \$38,351 in part-time wages from the Current Planning Division. Increases in the contributions for pensions (\$50,375), group health insurance premiums (\$14,428) and worker compensation insurance (\$10,224) were also factors in the increase. Partially offsetting these increases were the elimination of two (2) positions and the transfer of two (2) positions to another department.

Operating Expenses

The decrease of \$146,186 is mainly attributable to a \$76,753 reduction in information technology support, a \$16,515 reduction in telecommunication costs and a \$16,274 reduction in copier consolidation costs.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Planning and Development

DIVISION: Current Planning

FUNCTION:

The Current Planning Division addresses short-term growth and development issues through the review of proposed zoning changes. To this end, the Division is responsible for administering the Zoning Code (Chapter 656) and site plan reviews pursuant to Chapter 654 Subdivision Regulations. The Division accepts and reviews applications for Planned Unit Development (PUD) rezonings and PUD verification, conventional rezonings, exceptions, variances, waivers, administrative deviations, cell tower review, amendments to final orders, and amendments to Chapter 656 and 654 of the Ordinance Code.

The Division provides technical and support staff to the Land Use and Zoning Committee, Planning Commission, Tower Review Committee, and the Industrial Technical Advisory Committee (ITAC). The Division is actively involved in all Zoning Code re-write committees and conducts regular quasi-judicial public hearings for all Administrative Deviation requests. The Current Planning staff assists the general public with questions relating to the Zoning Code, zoning verification, development and permitting, and zoning application processes.

HIGHLIGHTS:

- Address short-term growth and development issues through review of proposed zoning changes.
- Administer zoning overlay districts in the City including the Downtown Overlay, Mayport, Springfield, San Marco and the Riverside-Avondale Zoning Overlay.
- Develop a web-based submittal of zoning applications to include automating internal sufficiency reviews and public notice requirements. Expected outcomes are improved transparency to the general public by making more information readily available on-line prior to public hearings, while improving routine distribution and review times by various agencies.

ANALYSIS:

Personnel Expenses

The decrease of \$192,135 is attributable to the following personnel changes: the elimination of one (1) position, the transfer of two (2) positions to the Development Services Division, the transfer of \$38,351 in part-time wages to the Community Planning Division, and a \$2,154 reduction in overtime.

Operating Expenses

The net decrease of \$64,372 is mainly attributable to a \$38,080 reduction in the allocation of information technology support and a \$23,735 reduction in the provision for legal costs.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Planning and Development

DIVISION: Development Services

FUNCTION:

The Development Services Division encompasses various agencies involved in regulating local land development. These agencies include the Review Group, Zoning, Concurrency, and Addressing.

The Review Group receives and provides civil plan review and inspection services for subdivisions, commercial, roadway and drainage projects, issues and inspects right-of-way permits, and is responsible for flood plain determination. The Zoning Counter ensures applicants apply for allowable uses of the property and accepts applications for zoning variances, administrative deviations and other waivers.

The Concurrency Management System Office coordinates the intake of all concurrency applications and transmits information electronically to the various concurrency testing agencies and departments. Concurrency is tested for concurrency in mass transit, traffic circulation, solid waste, storm water runoff, potable water, sanitary sewer, and recreation and open space. The Addressing Office takes the lead role in coordinating 9-1-1 emergency addressing. The Office issues new addresses and adds them to the City's GIS system.

HIGHLIGHTS:

- Enhance the Concurrency Management Systems Office CITRIX application to include the electronic storage and retrieval of all Certificate of Use (COU) applications for the purposes of reducing the review time at the Zoning Counter.
- Create an online application for COU's in order for applicants to track progress.
- Collaborate with Building Inspection Division to enhance its application system to include consideration of Right-of-Way permits and allow internal and external review tracking via the web.

ANALYSIS:

Personnel Expenses

The net increase of \$86,522 is primarily due to increases in pension contribution and group health insurance costs.

Operating Expenses

The net increase of \$607,268 is primarily due to the funding of a \$400,000 Transportation Concurrency Exception Area Mobility Plan and a \$192,958 increase in information technology support costs.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT : Planning and Development

DIVISION: Office of the Director

FUNCTION:

The Office of the Director of Planning and Development provides technical, financial, managerial, and administrative support to the Department and associated Boards and Commissions.

HIGHLIGHTS:

- Review and make recommendations to the City's Zoning Code.
- Review and update the 2010 Comprehensive Plan and prepare planning time frame to 2030.
- Department offices will be consolidated at one location (Ed Ball Building) in January 2010. Enhancing the customer service experience and expanding upon office efficiencies are expected outcomes.

ANALYSIS:

Personnel Expenses

The net decrease of \$44,942 reflects the elimination of one (1) position and the transfer of another to the Community Planning Division, including a \$1,200 reduction in overtime, partially offset by a \$4,619 increase in contributions for pensions.

Operating Expenses

The net decrease of \$134,161 is mainly attributable to a \$47,437 reduction in telecommunication costs, a \$27,735 reduction in copier consolidation costs, a \$25,930 reduction in the provision for legal costs and a \$24,000 reduction in repairs and maintenance costs.

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

PROPERTY APPRAISER

DEPARTMENT VISION:

To earn the public's trust.

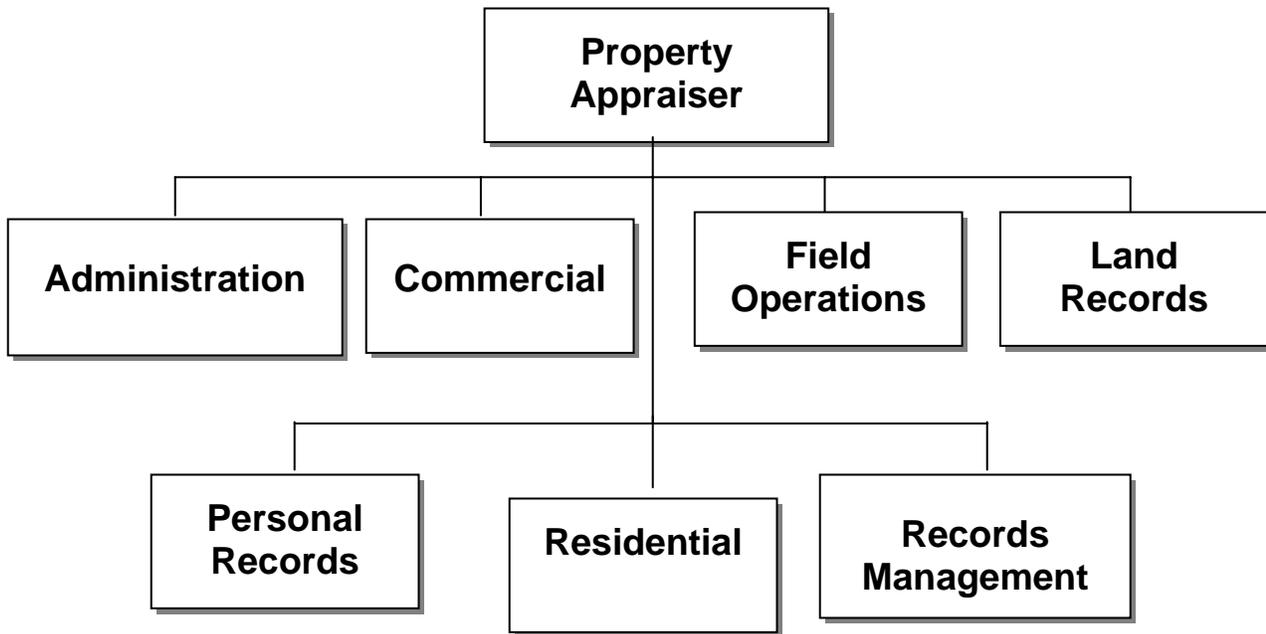
DEPARTMENT MISSION:

We will:

Produce a fair, equitable and accurate tax roll as required by law.

Focus on our customers – the taxpayers.

Support the continuous personal and professional development of our employees.



CITY OF JACKSONVILLE, FLORIDA

PROPERTY APPRAISER

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
ADMINISTRATION					
PERSONNEL EXPENSES	992,458	986,511	1,299,898	313,387	31.8%
OPERATING EXPENSES	1,409,093	1,313,290	1,010,267	-303,023	-23.1%
CAPITAL OUTLAY	46,724	1	1	0	0.0%
DIVISION TOTAL	2,448,275	2,299,802	2,310,166	10,364	0.5%
COMMERCIAL					
PERSONNEL EXPENSES	1,076,528	1,079,314	1,054,312	-25,002	-2.3%
OPERATING EXPENSES	49,018	65,499	101,719	36,220	55.3%
DIVISION TOTAL	1,125,546	1,144,813	1,156,031	11,218	1.0%
CAPITAL PROJECTS					
CAPITAL OUTLAY	58,950	0	0	0	
DIVISION TOTAL	58,950	0	0	0	
FIELD OPS					
PERSONNEL EXPENSES	1,286,458	1,398,996	1,420,535	21,539	1.5%
OPERATING EXPENSES	260,677	297,000	291,313	-5,687	-1.9%
DIVISION TOTAL	1,547,135	1,695,996	1,711,848	15,852	0.9%
LAND RECORDS					
PERSONNEL EXPENSES	1,296,828	1,349,177	1,138,740	-210,437	-15.6%
OPERATING EXPENSES	18,316	48,572	104,981	56,409	116.1%
DIVISION TOTAL	1,315,144	1,397,749	1,243,721	-154,028	-11.0%
PERSONAL RECORDS					
PERSONNEL EXPENSES	653,674	680,063	690,278	10,215	1.5%
OPERATING EXPENSES	22,658	38,908	76,532	37,624	96.7%
DIVISION TOTAL	676,332	718,971	766,810	47,839	6.7%
RESIDENTIAL					
PERSONNEL EXPENSES	1,033,333	1,093,080	1,115,889	22,809	2.1%
OPERATING EXPENSES	7,858	75,158	74,120	-1,038	-1.4%
DIVISION TOTAL	1,041,191	1,168,238	1,190,009	21,771	1.9%
RECORDS MANAGEMENT					
PERSONNEL EXPENSES	690,356	803,016	821,959	18,943	2.4%
OPERATING EXPENSES	111,095	123,939	157,593	33,654	27.2%
DIVISION TOTAL	801,451	926,955	979,552	52,597	5.7%
TOTAL EXPENDITURES	9,014,025	9,352,524	9,358,137	5,613	0.1%

CITY OF JACKSONVILLE, FLORIDA

PROPERTY APPRAISER

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
ADMINISTRATION	10	10	14	4
COMMERCIAL	16	15	14	-1
FIELD OPS	33	32	32	0
LAND RECORDS	25	25	21	-4
PERSONAL RECORDS	13	12	12	0
RESIDENTIAL	17	18	19	1
RECORDS MANAGEMENT	14	16	16	0

PART TIME HOURS	FY 08	FY 09	FY 10	Change
ADMINISTRATION	2,080	2,080	2,080	0
PERSONAL RECORDS	2,080	2,080	2,080	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Property Appraiser

DIVISION: Administration

FUNCTION:

The Administrative Division supports the department through financial, human resources and information technology services. The division also educates taxpayers about pertinent laws and services through its community outreach efforts. The goal of the division is to implement programs and policies that allow the department to meet its vision and help employees better serve their customers. The division develops the annual tax roll while also providing all technological services within the department.

HIGHLIGHTS:

- The Administration will convert the CAMA (computer assisted mass appraisal) database to enhance both data management and inter-face with the current GIS system.
- The division will install a new operating system to improve its ability to maintain operations locally.
- The division renegotiated the vendor contract for maintenance and support of the CAMA system, a savings of \$503,967 over the next four (4) years

ANALYSIS:

Personnel Expenses

The increase of \$313,387 is mainly attributable to the transfer of four (4) positions and related employee benefits from the Land Records Division to the Administration Division.

Operating Expenses

The net decrease of \$303,023 is mainly attributable to a decrease in information technology charges of \$164,388, telecommunication charges of \$51,388 and repairs and maintenance of \$132,191. This is somewhat offset with an increase in legal of \$50,554 for a fee appraiser expert to prevent tax losses.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Property Appraiser

DIVISION: Commercial

FUNCTION:

The Commercial Division assesses all commercial property in Duval County including industrial land, vacant commercial property and property with business, retail, office, multi-family and industrial structures. Commercial appraisers use three standard appraisal methods-the market, cost and income approaches- to determine value. Market data is used to develop parameters for like groups of properties which are applied uniformly and equitably throughout the county.

HIGHLIGHTS:

- The commercial appraisal division will improve the compilation, model descriptions and organization of supporting market data for income models.
- In response to the recent legislative changes, the division will continue the implementation, employee training and quality control of the 10% non-homestead assessment cap.

ANALYSIS:

Personnel Expenses

The decrease of \$25,002 is the result of the transfer of one (1) position to the Residential Division.

Operating Expenses

The increase of \$36,220 is mainly attributable to a \$33,223 increase in information technology charges for data center costs.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Property Appraiser

DIVISION: Field Operations

FUNCTION:

The Field Operations Division physically inspects property in Duval County to ensure that details are correct in the Property Appraiser's date base. Florida law (F.S 193.023) requires all county property appraisers to inspect all property at least once every five years. The division's field appraisers canvas neighborhoods and also respond to customer requests and permits where work is under way or has been completed.

HIGHLIGHTS:

- The division will continue physical inventories while also developing new policies and procedures for utilizing image technology.
- The division will continue its focus on new construction utilizing photography to assist in the accurate setting of quality grades.
- Field appraisers will be trained to perform data entry to further enhance efficiency.

ANALYSIS:

Personnel Expenses

The increase of \$21,539 is attributable to various increases in employee benefits.

Operating Expenses

The slight decrease of \$5,687 is mainly attributable to travel and other operating supplies.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Property Appraiser

DIVISION: Land Records

FUNCTION:

The Land Records Division maintains the inventory of property on every parcel in Duval County. The division updates property maps and ownership information by monitoring all recorded documents for changes in ownership status. This includes sales and transfers of ownership. The county's property maps change when the composition of the land changes and the division's cadastralists adjust them accordingly.

HIGHLIGHTS:

- The division will modernize its operating systems to allow work and generated maps to be transferred digitally, further reducing the need for hard copies.
- The division has reassigned staff to accommodate shifts in work volume which will provide a heightened focus on quality production and efficiency.

ANALYSIS:

Personnel Expenses

The decrease of \$210,437 is mainly attributable to a transfer of four (4) positions and related employee benefits to the Administration Division.

Operating Expenses

The increase of \$56,409 is mainly attributable to an increase of \$55,237 in information technology charges.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Property Appraiser

DIVISION: Personal Records

FUNCTION:

The Personal Records Division is responsible for assessing all business assets other than real estate in Duval County. Florida law requires businesses to report and pay taxes on tangible property such as office furniture and equipment, tools, machinery and leased equipment. Owners of rental property must also report assets such as furniture and appliances. The division sends out annual returns to businesses and determines value based on costs of assets and state guidelines which utilize depreciation factors.

HIGHLIGHTS:

- The division will continue to scan and store returns electronically rather than manually. This will reduce manpower needed to sort and file returns and will improve accessibility to data.
- The division will begin a process to develop programming which will allow taxpayers to file returns electronically. In addition to providing convenience for the taxpayer, this effort should accelerate internal processing time.

ANALYSIS:

Personnel Expenses

The slight increase of \$10,215 is mainly attributable to employee benefits.

Operating Expenses

The increase of \$37,624 is mainly attributable to higher information technology costs for data services.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Property Appraiser

DIVISION: Residential

FUNCTION:

The Residential Division is responsible for assessing all developed residential property with single family homes, multifamily properties up to (9) nine units, mobile homes and condominiums as well as vacant residential land and agriculture land. The division's appraisers determine fair market value for all residential property in Duval County using computer modeling and standardized appraisal techniques that consider market trends and factors such as property features and conditions.

HIGHLIGHTS:

- The division will increase efficiency by streamlining processes and further standardizing appraisal methods.
- In an effort to ensure uniformity of presentations before the value adjustment board, the division continues to standardize the format and method in which information is presented as new state rules are developed.

ANALYSIS:

Personnel Expenses

The increase of \$22,809 is mainly attributable to a transfer of (1) one position and associated employee benefits from the Commercial Division.

Operating Expenses

The slight decrease of \$1,038 is mainly the result of a decrease in travel.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Property Appraiser
DIVISION:	Records Management

FUNCTION:

The Records Management Division assists customers who call and e-mail the Property Appraiser's Office as well as those who come into the office for service. The division is responsible for processing all exemption applications as well as notifying citizens who are eligible to file for homestead and other exemptions. The division's customer service representatives explain the tax roll and various documents upon the customer's request. The division also represents the Property Appraiser's Office at community workshops to educate citizens on the Property Appraisers' Office processes and services.

HIGHLIGHTS:

- The division will focus on increasing efficiency and productivity through teambuilding and training.
- The division will standardize the format and method in which information is presented to ensure uniformity of presentations before the value adjustment board.
- The division will continue to aggressively investigate exemption abuse and provide education to the public on new laws and procedures.

ANALYSIS;

Personnel Expenses

The increase of \$18,943 is mainly attributable to an increase in pension and group health.

Operating Expenses

The increase of \$33,654 is mainly attributable to an increase in the information technology division (ITD) data center service allocation of \$41,662. This is offset somewhat with a decrease of \$10,659 in professional services.

CITY OF JACKSONVILLE, FLORIDA

PUBLIC DEFENDER

DEPARTMENT VISION:

To support the ideals and intentions of the United States and Florida Constitutions.

DEPARTMENT MISSION:

To provide competent legal representation, when appointed by the Court, to indigent persons charged with or arrested for felony offenses, misdemeanors, violation of a municipal ordinance, alleged to be a delinquent, or subject to involuntary civil commitment under the provisions of the Sexual Predator Civil Commitment Act.

Note: The Public Defender Office is an agency of the State of Florida. Chapter 27.54 of the Florida Statutes requires that the City of Jacksonville provide the Public Defender with such office space, utilities, telephone services, custodial services, library services, and communication services as may be necessary for the proper and efficient functioning of their offices.

**Public
Defender**

CITY OF JACKSONVILLE, FLORIDA

PUBLIC DEFENDER

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
PUBLIC DEFENDER					
OPERATING EXPENSES	1,050,810	1,231,093	1,247,630	16,537	1.3%
CAPITAL OUTLAY	56,751	226,801	1	-226,800	-100.0%
DIVISION TOTAL	1,107,561	1,457,894	1,247,631	-210,263	-14.4%
TOTAL EXPENDITURES	1,107,561	1,457,894	1,247,631	-210,263	-14.4%

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Public Defender
DIVISION:	Public Defender

FUNCTION:

To provide competent legal representation, when appointed by the court, to indigent persons charged with or arrested for felony offenses, misdemeanors, violation of a municipal ordinance, alleged to be a delinquent, or subject to involuntary civil commitment under the provisions of the Sexual Predator Civil Commitment Act.

HIGHLIGHTS:

- This will be the first full fiscal year for the new Public Defender who took office in January 2009.

ANALYSIS:

Operating Expenses

The net increase of \$16,537 is mainly attributable to an increase of \$21,201 in building rent, \$36,248 in wireless communication and \$6,967 for telecommunication. This was offset somewhat with a decrease of \$46,498 in information technology costs.

Capital Outlay

The decrease of \$226,800 is the result of fewer capital purchases.

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

PUBLIC HEALTH

DEPARTMENT VISION:

To be the Standard for Excellence in Public Health Service and to attain levels of health in this community, previously thought unattainable.

DEPARTMENT MISSION:

To continually improve the health and environment of people and the community.

The Duval County Health Department is a partnership between the State of Florida and the City of Jacksonville. The funding for the Duval County Health Department comes from the State of Florida, the City of Jacksonville and from county fees for vital statistics, communicable disease, primary care and environmental health. The City of Jacksonville funds approximately 9% of the total operating budget. The figures shown are for the portion funded by the City of Jacksonville.

CITY OF JACKSONVILLE, FLORIDA

PUBLIC HEALTH

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
PUBLIC HEALTH UNIT					
OPERATING EXPENSES	<u>322,738</u>	<u>770,422</u>	<u>732,899</u>	<u>-37,523</u>	<u>-4.9%</u>
DIVISION TOTAL	<u>322,738</u>	<u>770,422</u>	<u>732,899</u>	<u>-37,523</u>	<u>-4.9%</u>
<hr/>					
TOTAL EXPENDITURES	322,738	770,422	732,899	-37,523	-4.9%

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Public Health
DIVISION:	Public Health Unit

FUNCTION:

To continually improve the health and environment of the community through the provision of medical, social services and environmental services and the creation and support of community partnerships.

HIGHLIGHTS:

- Duval County Health Department (DCHD) Strategic Plan was implemented on July 1, 2009. The plan consists of five goals supported by twenty-five objectives and by the Duval County Health Department's Business Plan/Budget which is currently in process.
- Duval County Health Department is participating in the State of Florida Medicaid Reform as part of what was a two county pilot, and now has become a 6 county pilot.
- Expanded our effort to pursue numerous Federal Grants to enhance health services to our community. These enhancements include the expansion of our Federal Qualified Health Center to cover a large portion of the Greater Jacksonville's population and to extend the hours of operations.
- DCHD participates in a violence prevention initiative to reduce Jacksonville's murder rate. The four major components of this initiative include: violence data report; violence prevention policy development; social epidemiology research; and violence death review team. All components are represented by members of the community to ensure coordinated response and widespread acceptance.
- With the support of the Mayor's office, the City Council approved a fee increase proposal submitted by DCHD. This proposal (was approved on February 1, 2008) slightly increased the fee charged for some of the environmental health, nutrition services and for birth/death certificates.

ANALYSIS:

Operating Expenses

Operating Expenses decreased by \$37,523 primarily due to the decrease of \$28,549 in public buildings plant renewal charges and \$10,911 in general liability insurance.

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

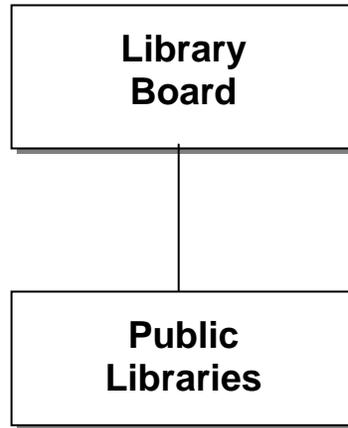
PUBLIC LIBRARIES

DEPARTMENT VISION:

Start Here. Go Anywhere!

DEPARTMENT MISSION:

To connect people with ideas that enlighten, encourage, inspire, enrich, and delight.



CITY OF JACKSONVILLE, FLORIDA

Public Library

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
Inputs			
\$ amount of budget	\$34,465,794	\$38,686,994	\$41,939,848
# FTE	368	369	363
Workload/Demand			
Developing Measures			
Effectiveness			
Overall Customer Satisfaction Survey system score	8.5	8.7	8.48

CITY OF JACKSONVILLE, FLORIDA

PUBLIC LIBRARIES

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
JACKSONVILLE PUBLIC LIBRARIES					
PERSONNEL EXPENSES	18,080,219	19,191,867	19,472,560	280,693	1.5%
OPERATING EXPENSES	6,730,508	8,827,871	9,886,239	1,058,368	12.0%
CAPITAL OUTLAY	4,469,593	3,794,673	3,644,673	-150,000	-4.0%
OTHER USES	5,185,474	6,872,583	8,936,376	2,063,793	30.0%
DIVISION TOTAL	34,465,794	38,686,994	41,939,848	3,252,854	8.4%
<hr/>					
TOTAL EXPENDITURES	34,465,794	38,686,994	41,939,848	3,252,854	8.4%

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
JACKSONVILLE PUBLIC LIBRARIES	368	369	363	-6

PART TIME HOURS	FY 08	FY 09	FY 10	Change
JACKSONVILLE PUBLIC LIBRARIES	197,375	204,095	200,935	-3,160

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Public Libraries

DIVISION: Public Libraries

FUNCTION:

The Jacksonville Public Library's mission is to connect people with ideas that enlighten, encourage, inspire, enrich, and delight; to bring people together with the information and educational and cultural experiences that they want and need.

HIGHLIGHTS:

- 13 new V-Check self-check units will be purchased to replace older models. The new units will work with COJ E-commerce to allow customers the convenience of self-service payments by credit or debit card.
- Established partnerships with the Jacksonville Zoo, Communities in Schools, Duval County Public Schools and Jacksonville Children's Commission will result in the development of programs for children and teens that promote reading, age appropriate learning and basic fundamentals for individual success.
- More than five million people will visit the library.
- Over nine (9) million items will be circulated.
- An estimated 225,000 children, teens and adults will attend programs at the Jacksonville Public Library.

ANALYSIS:

Personnel Expenses

The increase of \$280,693 is primarily due to increases in pension of \$381,348 and insurance of \$121,666. This was slightly offset by a salary reduction of \$149,076, part-time dollar reduction of \$33,568, and a worker's compensation reduction of \$33,052.

Operating Expenses

The increase of \$1,058,368 is mostly due to a \$1,975,805 increase in data center service charges as a result of a revised inventory count. This increase was offset by a \$472,313 decrease in network group charges, a \$206,250 decrease in repairs and maintenance, a \$43,700 decrease in professional services, and a \$179,281 decrease in plant renewal charges.

Capital Outlay

The decrease of \$150,000 is a direct result of the elimination of a machinery and equipment purchase for the library conference facility trust.

Other Uses

The increase of \$2,063,793 in Other Uses represents higher indirect costs due to a correction of the square footage calculation of the library system.

CITY OF JACKSONVILLE, FLORIDA

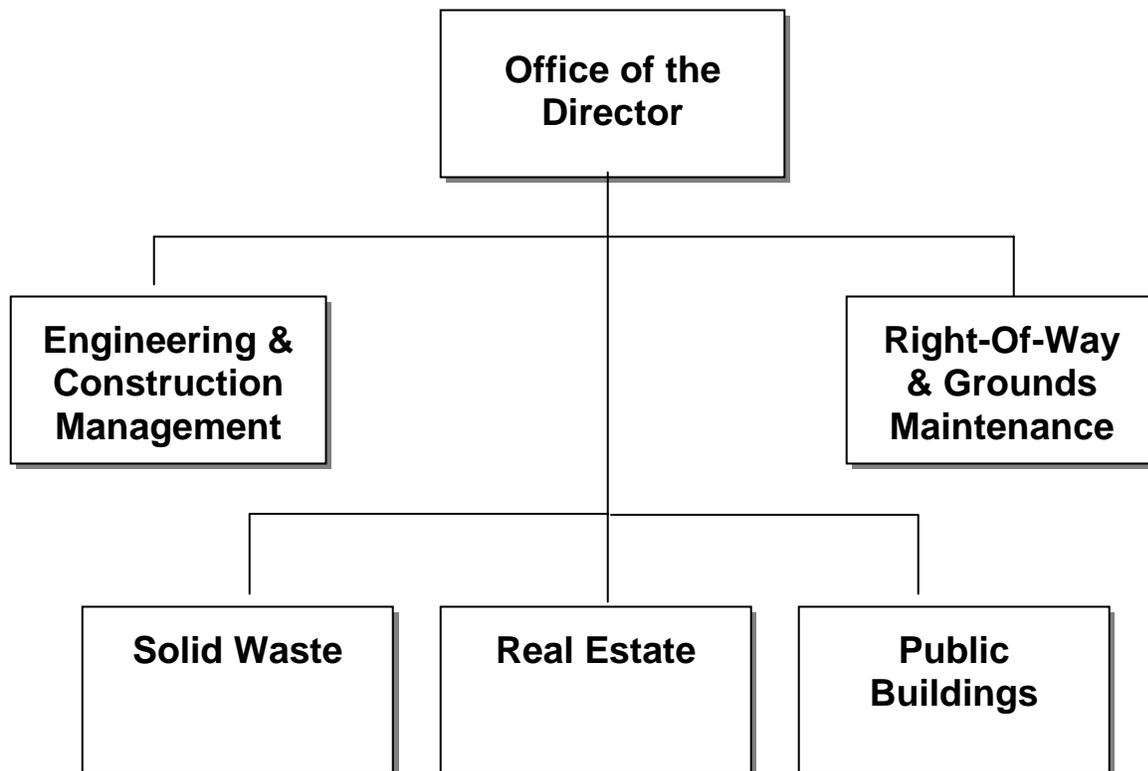
DEPARTMENT OF PUBLIC WORKS

DEPARTMENT VISION:

We shall continuously provide safe, timely, and cost effective infrastructure improvements to accommodate the growth of our community. We shall utilize the latest technology to reduce costs while increasing productivity. We shall conduct our operations in a manner that is sensitive to the environment.

DEPARTMENT MISSION:

To maintain and enhance our City's infrastructure with dependable, professional and willing employees who are committed to excellence in customer service and satisfaction.



CITY OF JACKSONVILLE, FLORIDA

Public Works

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
PARK MOWING			
<i>Inputs</i>			
\$ amount of budget	1,655,276	1,704,934	1,756,082
# of FTE	11	11	11
<i>Workload/Demand</i>			
# of acres for active Parks	7,928	7,980	7,980
# of acres for passive Parks	64,126	64,074	64,074
# of cuts annually for active parks	36	36	39
# of cuts annually for passive parks	21	21	21
<i>Efficiency</i>			
\$ of in-house park mowing per acre	\$ 16.78	\$ 19.09	\$ 19.66
\$ for maintenance per acre of parks	\$ 24.93	\$ 25.93	\$ 26.71
% of parks mowed weekly by Park Maintenance	85%	90%	100%
% of parks mowed weekly by Contractors	69%	69%	75%
<i>Effectiveness</i>			
# of CARE's received monthly for Parks Grounds Maintenance	33	30	55
ROW MOWING			
<i>Inputs</i>			
\$ amount of budget	\$ 3,932,430	\$ 4,050,403	\$ 4,171,915
# of FTE	11	11	11
<i>Workload/Demand</i>			
# of urban ROW acres maintained	961	918	940
# of suburban ROW acres maintained	1,881	2,063	2,100
# of rural ROW acres maintained	1,103	1,013	1,063
# of mowing cycles annually for urban ROW	12	12	12
# of mowing cycles annually for suburban ROW	8	8	8
# of mowing cycles annually for rural ROW	4	4	4
<i>Efficiency</i>			
\$ average per acre of ROW mowed	\$ 76.17	\$ 79.21	\$ 81.59
<i>Effectiveness</i>			
# of CARE's received monthly for Weeds/Brush Mow R/W	87	80	75
STORMWATER MAINTENANCE			
<i>Inputs</i>			
\$ amount of budget	\$ 7,186,981	\$ 13,667,409	\$ 15,650,464
# of FTE	199	199	196
<i>Workload/Demand</i>			
# of inlet/outlet/manholes	51,165	51,500	51,750
# of ditch miles to maintain	6,000	6,000	6,000

CITY OF JACKSONVILLE, FLORIDA

Public Works

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
# of mechanical inlet/outlet cleaned per month	738	738	738
# of ditch miles maintained monthly	32	35	35
Efficiency			
\$ average per ditch mile cleaned	\$ 4,118.40	\$ 4,000.00	\$ 4,000.00
\$ average for mechanical inlet/outlet cleaning	\$ 40.00	\$ 40.00	\$ 40.00
 TRAFFIC SIGNALS			
Inputs			
\$ amount of budget	\$ 4,442,022	\$ 4,575,283	\$ 4,229,213
# of FTE	42	42	41
Workload/Demand			
# of signals maintained by Traffic Engineering	1,147	1,147	1,147
Efficiency			
\$ for signal repair	\$ 2,221,011	\$ 2,287,641	\$ 2,516,405
% of signals repaired within (x) time of notification			
Avg signal repair response time (minutes)	45	45	45
Effectiveness			
# of CARE's received monthly for Traffic Signal Malfunctions	423	400	600
 ROAD MAINTENANCE			
Inputs			
\$ amount of budget	\$ 433,857	\$ 446,873	\$ 460,279
# of FTE	12	12	12
Workload/Demand			
# of roadway miles to maintain	3,601	3,631	3,661
# of requests for road surface potholes patched	1,986	3,038	1,560
# of requests for sidewalk maintenance	950	840	780
# of sport fields maintained	406	406	406
# of landscape acres to maintain	26	26	26
Efficiency			
\$ average for pothole patch	\$ 20.00	\$ 20.00	\$ 20.00
% of road surface potholes patched within time of notification	100%	100%	100%
Effectiveness			
# of CARE's received monthly for pothole repair.	164	160	160
 Division-Public Buildings:			
FACILITIES MAINTENANCE			
Inputs			
\$ amount of budget	\$ 27,805,199	\$ 37,478,681	\$ 33,382,156
# of FTE	149	144	135

CITY OF JACKSONVILLE, FLORIDA

Public Works

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
Workload/Demand			
# of square footage for Government Administration Facilities	1,199,667	1,258,995	1,258,995
# of square footage for Fire Stations	346,187	346,187	346,187
# of square footage for Libraries	735,157	735,157	735,157
# of square footage for Recreation/Community/Senior centers	879,645	879,645	879,645
# of square footage requires cleaning (cleaned by public buildings)	2,490,000	2,630,000	2,630,000
# of square footage requires repair (repaired by public buildings)	7,320,397	7,416,725	7,416,725
# of Maximo work orders issues received yearly	15,572	16,000 <	22,000 <
Efficiency			
\$ of cleaning per square foot, as maintained by public buildings (average)	\$ 0.54	\$ 0.87	\$ 0.87
\$ of repair per square foot, as maintained by public buildings (average)	\$ 1.79	\$ 1.97	\$ 2.27
# of days from reported to repair high priority items	3	2	4
# of days from reported to repair other items			
# of days from reported date of oldest workorder not completed (average)	120	120	132
% of work orders received completed in 5 business days	70%	70%	63%
# of recordable lost time injuries.	1	1	0
Effectiveness			
# Maximo of complaints for janitorial services per location	4.5 per day	3 per day >	2 per day >
\$ Energy Increase/Decrease over past year (electricity)	30% Increase	8% Increase	3% decrease

Division-Solid Waste:

COLLECTION AND DISPOSAL

Inputs

\$ amount of budget	\$ 68,424,007	\$ 67,287,722	\$ 71,146,377
# of FTE	153	150	132

Workload/Demand

# of city collection premises	57,270	57,486	57,606
# of contract collection premises	205,499	205,668	207,815
Annual landfill tons	813,422	723,383	813,422
Total tonnage collected for hazardous waste	429	518	518
Total tonnage collected for litter abatement	794	764	764
Total tonnage for illegal dumping	2,782	2,688	2,688

Efficiency

Avg. resolution time for collections	90%	90%	90%
\$ per premise City (average)	\$ 11.26	\$ 11.94	\$ 11.86
\$ per premise contract haulers (average)	\$ 11.35	\$ 13.15	\$ 11.90
# of validated missed collection complaints for contract routes	10,630	15,555	15,555

CITY OF JACKSONVILLE, FLORIDA

Public Works

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
# of validated missed collection complaints for city routes	2,837	1,995	1,995
# of recordable lost time injuries	36	8	10
Effectiveness			
Annual landfill revenue	\$ 26,586,533	\$ 21,961,603	\$ 22,283,232
Annual franchise revenue	\$ 7,419,654	\$ 7,497,843	\$ 7,497,843
Total City collections costs	\$ 7,735,183	\$ 8,233,593	\$ 8,197,574
\$ Total contract cost for refuse collection	\$ 27,993,679	\$ 32,456,590	\$ 29,675,559
Average sale price per ton of recovered recyclable material	\$ 49	\$ 49	\$ 20
Annual gas payment revenue	\$ 316,500	\$ 631,500	\$ 193,500

Division-Real Estate

Inputs

\$ amount of budget	\$ 611,479	\$ 746,843	\$ 807,180
# of FTE	19	16	15

Workload/Demand

# of ROW acquisition for BJP	467	300	400
# of ROW acquisition for Drainage	175	125	125
# of leased/licensed properties managed	118	118	112
# of Production Units (Parcels Per Agent) annually	80	55	75

Efficiency

% of available tax reverted parcels disposed per year	100%	100%	100%
% of city purchases of property that equal to or less than appraised value	65%	65%	65%
% of property rights acquired by Eminent Domain	20%	15%	20%
% of property rights voluntarily acquired	80%	85%	80%

Effectiveness

Revenue generated from leased/licensed property	\$ 378,927	\$ 346,989	\$ 364,460
Lease rate per square foot (equal or exceed market rate)	\$ 19	\$ 20	\$ 20

Division- Engineering & Construction Management

DESIGN

Inputs

\$ amount of budget	\$ 868,836	\$ 891,701	\$ 914,566
# of FTE	14	14	14

Workload/Demand

# of Projects	53	53	97
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Efficiency

% of Projects Designed Within Budget	94%	81%	93%
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Effectiveness

% of Projects Meeting Schedule	62%	77%	83%
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CITY OF JACKSONVILLE, FLORIDA

Public Works

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
TRAFFIC STUDIES			
<i>Workload/Demand</i>			
# of traffic Warrant studies			
- # of signal/sign studies completed	7	7	10
- # of signal/sign studies pending	21	21	14
- # traffic calming studies completed	11	11	10
- # traffic calming studies pending	20	20	14
<i>Efficiency</i>			
\$ per traffic warrant study			
- Cost per signal/sign study	\$ 6,325	\$ 6,325	\$ 3,000
- Cost per traffic calming study	\$ 2,200	\$ 2,200	\$ 1,200
CONSTRUCTION			
<i>Inputs</i>			
\$ amount of budget	\$ 905,806	\$ 929,643	\$ 953,480
# of FTE	21	21	21
<i>Workload/Demand</i>			
# of contracts managed	140	140	50
<i>Efficiency</i>			
% of Projects Completed on Time	100%	100%	90%
% of engineering cost compared to total construction cost	16.0%	18.0%	16.0%
% of design cost compared to total construction cost	15.0%	16.0%	16.0%
% of contract value related to Change Orders	3.6%	3.6%	18%
% of Change Orders, per project, that are caused by the Contract Administration Phase (Errors & Omission)	0.1%	0.1%	11.6%
% of Change Orders, per project, that are caused by the Contract Administration Phase (Unforeseen Conditions)	3.5%	3.5%	11.6%
% increase in number of days required for completed construction contracts over original contract days.	10.6%	17.9%	10.6%
# of recordable lost time injuries.	21	21	21

CITY OF JACKSONVILLE, FLORIDA

PUBLIC WORKS

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
PUBLIC WORKS VARIOUS CAPITAL PROJECTS					
OPERATING EXPENSES	0	593,044	0	-593,044	-100.0%
CAPITAL OUTLAY	30,612,725	80,674,750	43,063,555	-37,611,195	-46.6%
OTHER USES	0	0	4,655,596	4,655,596	
DIVISION TOTAL	30,612,725	81,267,794	47,719,151	-33,548,643	-41.3%
ENGINEERING & CONSTRUCTION MGMT DIVISION					
PERSONNEL EXPENSES	3,615,789	3,843,630	3,732,533	-111,097	-2.9%
OPERATING EXPENSES	2,084,087	1,213,554	1,368,026	154,472	12.7%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	-708,980	-767,014	-767,014	0	0.0%
DIVISION TOTAL	4,990,897	4,290,171	4,333,546	43,375	1.0%
R-O-W AND GROUNDS MAINT DIVISION					
PERSONNEL EXPENSES	19,278,847	20,301,610	20,570,425	268,815	1.3%
OPERATING EXPENSES	27,892,688	32,281,923	31,623,193	-658,730	-2.0%
CAPITAL OUTLAY	1,287,055	5,028,827	737,536	-4,291,291	-85.3%
GRANTS AND AIDS	30,205,409	31,121,713	30,000,000	-1,121,713	-3.6%
OTHER USES	0	0	1,138,296	1,138,296	
DIVISION TOTAL	78,664,000	88,734,073	84,069,450	-4,664,623	-5.3%
OFFICE OF THE DIRECTOR					
PERSONNEL EXPENSES	1,440,489	1,497,687	1,511,230	13,543	0.9%
OPERATING EXPENSES	636,050	-1,226,872	703,156	1,930,028	-157.3%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	-125,675	-102,364	-102,364	0	0.0%
DIVISION TOTAL	1,950,864	168,452	2,112,023	1,943,571	1153.8%
PUBLIC BUILDINGS					
PERSONNEL EXPENSES	6,856,054	7,261,961	7,266,870	4,909	0.1%
OPERATING EXPENSES	20,949,144	27,594,404	26,115,286	-1,479,118	-5.4%
CAPITAL OUTLAY	991,467	2,611,556	58,599,405	55,987,849	2143.9%
DIVISION TOTAL	28,796,666	37,467,921	91,981,561	54,513,640	145.5%
REAL ESTATE					
PERSONNEL EXPENSES	919,373	1,032,386	1,011,966	-20,420	-2.0%
OPERATING EXPENSES	452,969	485,778	446,893	-38,885	-8.0%
CAPITAL OUTLAY	0	1	1	0	0.0%
OTHER USES	-760,863	-651,680	-651,680	0	0.0%
DIVISION TOTAL	611,479	866,485	807,180	-59,305	-6.8%
STREETS & DRAINAGE					
CAPITAL OUTLAY	196,673	1,750,000	0	-1,750,000	-100.0%
DIVISION TOTAL	196,673	1,750,000	0	-1,750,000	-100.0%

CITY OF JACKSONVILLE, FLORIDA

PUBLIC WORKS

SOLID WASTE

PERSONNEL EXPENSES	6,820,440	7,107,355	6,933,202	-174,153	-2.5%
OPERATING EXPENSES	58,349,859	64,631,893	62,824,414	-1,807,479	-2.8%
CAPITAL OUTLAY	0	19,574,002	478,638	-19,095,364	-97.6%
OTHER USES	3,253,708	810,256	1,388,761	578,505	71.4%
DIVISION TOTAL	68,424,007	92,123,506	71,625,015	-20,498,491	-22.3%

TOTAL EXPENDITURES	214,247,310	306,668,402	302,647,926	-4,020,476	-1.3%
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AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
ENGINEERING & CONSTRUCTION MGMT	67	65	59	-6
R-O-W AND GROUNDS MAINT DIVISION	451	453	434	-19
OFFICE OF THE DIRECTOR	14	13	14	1
PUBLIC BUILDINGS	149	144	135	-9
REAL ESTATE	19	16	15	-1
SOLID WASTE	153	150	132	-18

PART TIME HOURS	FY 08	FY 09	FY 10	Change
ENGINEERING & CONSTRUCTION MGMT	0	0	0	0
R-O-W AND GROUNDS MAINT DIVISION	26,619	26,619	22,459	-4,160
OFFICE OF THE DIRECTOR	750	750	750	0
PUBLIC BUILDINGS	1,146	1,146	1,146	0
REAL ESTATE	0	0	0	0
SOLID WASTE	0	0	0	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Public Works
DIVISION:	Public Works Various Capital Projects

FUNCTION:

Public Works Various Capital Projects reflect a broad range of capital projects that address roads, infrastructure and transportation needs, improve drainage conditions and reduce flooding, provide for construction and improvements for government facilities as well as provide for target economic development.

HIGHLIGHTS:

- A new subfund (328) was created for the purposes of accounting for the General Capital Projects approved as part of the FY 10 Capital Improvement Program – 2010 Authorized Capital Projects.
- \$11,280,000 appropriated for Stormwater Capital Projects.

ANALYSIS:

Operating Expenses

The decrease of \$593,044 is due to the budgeting of interest and principal payments in governmental activities as opposed to activities within the administering department of Public Works.

Capital Outlay

Capital Outlay represents the FY 10 capital projects approved as part of the Capital Improvement Program (CIP) adopted for the five (5) year period beginning October 1, 2009 through the fiscal year ending September 30, 2014. Details as to capital project funding sources, specific program areas and project names, as well as the projected capital project expenditures through fiscal year ending September 30, 2014, are reflected in the "Capital Projects" section of this document.

Other Uses

The appropriation of \$4,655,596 reflects funding placed in reserves that could be later used for the Northbank Riverwalk Extension Project subject to City Council approval.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Public Works
DIVISION:	Engineering and Construction Management

FUNCTION:

The Engineering and Construction Management Division is responsible for planning and designing public works projects, including facilities that provide water, wastewater, water reclamation, sanitation and solid waste disposal services to all requiring agencies of the central government, independent agencies, and to the general public as a whole.

The Architectural/Structural and Parks Design section provides engineering and architectural design of buildings, bridges, structures, utilities, parks, dredges, landscapes and other assorted projects. The Construction Management section manages and inspects construction contracts for various City-owned projects. The Paving and Drainage Design section manages drainage bond projects, accessways, miscellaneous roadway and drainage projects, curb and gutter petition projects, special assessment dredge projects, town centers and archives of city projects.

HIGHLIGHTS:

- Complete the construction of three (3) new fire stations using the design/ build approach.
- Update existing FEMA Flood Plain Maps and make available preliminary maps in December 2009 and final adoption of new FEMA Flood Plain Maps by December 31, 2010.
- Design five (5) new drainage improvement projects to support the Stormwater Utility.

ANALYSIS:

Personnel Expenses

The net decrease of \$111,097 is primarily due to elimination of five (5) technical worker positions and one (1) supervisory position as well as a \$13,682 reduction in overtime. A \$77,761 increase in pension contributions served to partially offset these decreases.

Operating Expenses

The net increase of \$154,472 is primarily due to a \$320,003 increase in the allocation of information technology costs, particularly in the areas of technology replacement and data center services. Somewhat offsetting the increase was a \$68,337 reduction in fleet management costs, a \$16,649 reduction in projected fuel costs and reductions in copier consolidation and telecommunication costs of \$17,919 and \$6,327, respectively.

Other Uses

Other Uses reflects the supervisory allocation of engineering service charges to various capital projects.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Public Works
DIVISION:	ROW and Grounds Maintenance

FUNCTION:

The Right of Way and Grounds Maintenance Division plans, builds and maintains the streets, highways and drainage facilities and their landscapes. The Division also provides and maintains street lighting, traffic signals, traffic control devices, including railroad crossings, and landscaping at public buildings, streets, parks and other public sites. In addition, the Division is responsible for maintaining over 5,200 linear miles of drainage ditches across Duval County, in addition to countless stormwater ponds, curbs, inlets, culverts and other stormwater facilities.

HIGHLIGHTS:

- Maintain approximately 3,619 miles of county roadways to include restriping, sidewalks and 26 acres of associated landscape.
- Maintain the grounds maintenance of 392 parks and community centers, including 406 sports fields, totaling over 78,000 acres of land.
- Maintain 1,147 traffic signals having the goal of a 45 minute average response time to repair.

ANALYSIS:

Personnel Expenses

Personnel Expenses reflect an increase of \$268,815 when the effects of a position decrease of 19 positions are considered in conjunction with increases in pension contributions of \$303,147, group health insurance premiums of \$125,681 and workers' compensation insurance of \$504,649.

Operating Expenses

The net decrease of \$658,730 is mostly due to a \$660,478 reduction in fleet management costs, a \$500,000 reduction in professional services associated with the National Pollution Discharge Elimination System permit, a \$547,204 reduction in right-of-way mowing, a \$500,000 reduction in county-wide street sweeping, a \$186,220 reduction in radio/dispatch costs and a \$121,618 reduction in telecommunication costs. Substantially offsetting these decreases is a \$1,830,117 increase in park mowing costs given the assumption of this responsibility in FY 10.

Capital Outlay

Capital Outlay comprises \$664,000 of various streets and highways road projects, funded from 20% of the 5th and 6th Cent Gas Tax, and \$73,535 funded from the general fund for traffic signal repair.

Grants and Aids

Payments to the Jacksonville Transportation Authority will decrease as a result of a projected \$1,121,713 decrease in Local Option Gas Tax revenue.

Other Uses

Other Uses reflects the first year that indirect costs are allocated to Stormwater Services (subfund 461) in accordance with the indirect cost study.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Public Works
DIVISION:	Office of the Director

FUNCTION:

The Office of the Director oversees the following five (5) Divisions: Engineering & Construction Management, Public Buildings, Real Estate, Right-of-Way and Grounds Maintenance, and Solid Waste. To this end, the Office of the Director establishes departmental policies and procedures and provides financial, managerial, and administrative support to meet specific division goals, as well as collective departmental goals.

The Office of the Director manages the Stormwater Management Utility and associated capital projects along with the administration of the fees and processing of applications for residential and non-residential fee exemptions. The Director of Public Works serves as the Director of the Stormwater Management Utility. In terms of the Better Jacksonville Plan (BJP), the Office of the Director manages various roadway and drainage improvement projects.

HIGHLIGHTS:

- Oversee the construction of the new Duval County Courthouse – estimated completion 2012.
- Continually evaluate departmental Performance Measures for effectiveness and efficiencies to ensure targeted outcomes.
- Continue to oversee the administration of the City's user fees and develop enhanced billing procedures and formats in an effort to reduce overall costs and increase the rate of collections.

ANALYSIS:

Personnel Expenses

The net increase of \$13,543 is primarily due to the transfer of one (1) position from Right-of-Way and Grounds Maintenance Division as well as a \$37,068 increase in pension contributions. These increases were offset by the impact of lower budgeted salaries involving two (2) vacant Project Manager positions.

Operating Expenses

The net increase of \$1,930,028 is mainly due to the absence of \$2,000,000 contingency lapse budgeted in FY 09 as an expenditure credit. The contingency lapse was previously budgeted in the Office of the Director in order to provide a financial resource to the Solid Waste operation given the uncertainties surrounding a landfill contract.

Other Uses

Other Uses reflects the supervisory allocation of engineering service charges to various capital projects.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Public Works
DIVISION:	Public Buildings

FUNCTION:

The Public Buildings Division provides security, custodial and maintenance services for all public buildings in addition to providing landscape services outside of public buildings, along roadways and other various sites, including downtown. To that end, the Division maintains the HVAC, plumbing, electrical and any other maintenance required to approximately 420 buildings totaling over six million square feet. Notable public buildings include City Hall at St. James, City Hall Annex, Ed Ball Building, Duval County Courthouse, and the Police Memorial Building. In addition, the Division, in conjunction with Public Works Real Estate Division, maintains records of buildings leased from or by the City.

HIGHLIGHTS:

- Continue the City's "Green Initiative" via the lighting and plumbing retrofit program in an effort to reduce energy consumption and costs.
- Continue implementation of a park lighting energy management system and park lighting relamp/energy conservation at various active park locations.
- Oversee multiple capital projects funded as part of a five-year Capital Improvement Program (CIP) to include, but not limited to, roof replacements, upgrades to the Pre-Trial Detention Facility as well as capital improvements at seven (7) public pools.
- Increase and enhance security measures at key City facilities.

ANALYSIS:

Personnel Expenses

Personnel Expenses reflect only a slight increase of \$4,909 when the effects of a net position decrease of nine (9) positions are considered in conjunction with increases in pension contributions (\$105,448), group health insurance premiums (\$22,418) and workers compensation insurance (\$97,936). The net position decrease is reflective of the elimination of 11 technical / worker positions and one (1) Building Engineer position, the transfer of two (2) positions from the Right-of-Way and Grounds Maintenance Division and one (1) position from the Jacksonville Public Library into the Division.

Operating Expenses

The net decrease of \$1,479,118 is primarily due to the absence of a one-time allowance of \$1,200,000 in FY 09 for renovations of a new City facility (City Hall Annex) and a \$677,964 reduction in the costs for various renovations, repairs and installations to the Ed Ball Building. Partially offsetting the decreases was a \$472,431 increase in utility costs and a \$17,852 increase in the allocation of information technology costs.

Capital Outlay

The net increase of \$55,987,849 is due to the appropriation of \$58,000,000 towards the County Courthouse construction project and a \$2,012,151 reduction in various routine maintenance and repair costs of City facilities.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Public Works

DIVISION: Real Estate

FUNCTION:

The Real Estate Division manages the financial aspects of the City's real estate holdings in terms of acquisition, representation thereof, appraisals, disposals, inventories, usage assessments and other related functions. In addition, the Division, in conjunction with Public Works Public Buildings Division, maintains records of buildings leased from or by the City.

HIGHLIGHTS:

- Conduct Public Auction(s) for surplus properties in an effort to reduce the City's surplus property inventory and maintenance costs while generating revenues through Ad Valorem taxes.
- Continue participation with Office of General Counsel in the settlement of eminent domain cases

ANALYSIS:

Personnel Expenses

The net decrease of \$20,420 is primarily due to the elimination of one (1) position.

Operating Expenses

The net decrease of \$38,885 is primarily due to the transfer of \$45,000 for grass mowing responsibilities at various surplus properties to the Right-of-Way and Grounds Maintenance Division. Other decreases include a \$28,363 reduction in legal costs. Partially offsetting these decreases was a \$55,410 increase in the allocation of information technology costs, primarily in the area of data center services.

Other Uses

Other Uses reflects the supervisory allocation of real estate charges involving the purchase of land, easements and right-of-ways to various capital projects.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Public Works
DIVISION:	Solid Waste

FUNCTION:

The Solid Waste Division manages, in an environmentally and economically sound manner, solid waste generated, transported, or stored in the county from public and private entities. The Division also monitors and collects litter and illegal dumping along streets and public rights-of-way. In terms of landfills, the Division supervises ongoing closures and post closures. Mitigating the effects of permitting and operating Class I and Class III landfills are additional functions of the Division as well as educating the general public on issues surrounding solid waste, recycling and hazardous waste.

HIGHLIGHTS:

- Rate reviews to be conducted for residential hauler contracts.
- Premise counts to be conducted for City and contract hauler locations.
- Permitting, design and litigation support at the Trail Ridge Landfill will be publically bid.

ANALYSIS:

Personnel Expenses

The net decrease of \$174,153 is primarily due to the reduction of \$494,293 in personnel costs given the elimination of 18 positions, which is partially offset by an increase in the allocation of workers' compensation insurance and pension contributions of \$347,820 and \$23,493, respectively.

Operating Expenses

The net decrease of \$1,807,479 is primarily due to the absence of \$2,041,250 in principal and interest payments and a \$1,877,018 reduction in the residential garbage disposal contracts. Additional decreases include a \$788,751 reduction in fleet costs, the absence of \$543,125 for contracted litter pick-up and a \$363,562 decrease in landfill costs based on lower projections in solid waste tonnage. Primary offsets to these decreases include a \$3,092,691 increase in funding to support incremental closure costs associated with the Trail Ridge Landfill and a \$643,536 increase in the contract for the operation of the Landfill.

Capital Outlay

In FY 10, \$478,638 provides for the purchase and development of an approximately 500 acre site, adjacent to the Trail Ridge Landfill, for use as a borrow pit to furnish materials for landfill operations.

Other Uses

Other Uses reflects the supervisory allocation of administrative costs distributed within the collection and disposal operations and indirect costs allocated in accordance with the indirect cost study. The increase of \$578,505 is primarily due to the first-year allocation of \$439,516 and \$34,977 to the residential collection and downtown collection activities, respectively.

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

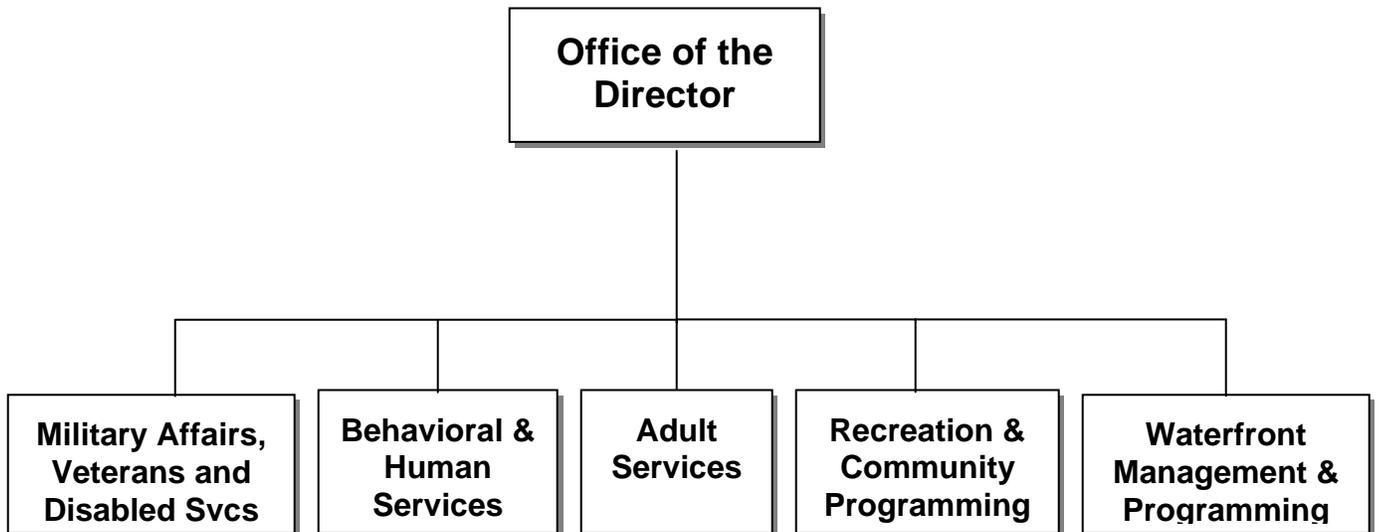
RECREATION AND COMMUNITY SERVICES

DEPARTMENT VISION:

Enriching lives through quality parks and programs while building strong families and healthy communities.

DEPARTMENT MISSION:

To enrich the quality of life in Jacksonville by providing recreational opportunities for all residents and to administer programs and services that meet the basic needs of the most vulnerable people in our community.



CITY OF JACKSONVILLE, FLORIDA

Recreation Community Services

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
<u>County Extension Office</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 906,603	\$ 1,039,971	\$ 1,051,588
# of FTE	7	7	7
<i>Workload/Demand</i>			
# of Education Contact by Agents	80,393	80,803	80,803
# of Education programs held annually	1,922	1,973	1,973
# of Success Stories and Achievements	840	150	150
# of Volunteer Hours Donated	39,843	41,067	41,067
# of Education Contacts by Volunteers	107,556	109,356	109,356
\$ Value of Volunteer Hours donated	\$ 718,762	\$ 743,312	\$ 743,312
<i>Effectiveness</i>			
% of Participants Surveyed showing an increase of: knowledge, skills, attitudes, or practice change	91%	92%	92%
<u>DAWN and YouthBuild</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 802,589	\$ 745,365	745,365
# of FTE	7	6	7
<i>Workload/Demand</i>			
# of participants in Dawn	20	30	30
# of participants in YouthBuild	90	75	85
<i>Efficiency</i>			
% of contracts which are deemed noncompliant at time of application	n/a	16%	n/a
% of grant dollars funded vs dollars requested	35%	36%	36%
% of ex-offenders provided referrals for housing & employment	47%	40%	40%
<i>Effectiveness</i>			
Increase grade level per participant in the DAWN & YouthBuild programs	1	2	2
Increase the number of DAWN participants passing the GED	7	12	15
Increase the number of low-income homes built/renovated by YouthBuild participants	125	51	71
Increase the number of YouthBuild participants passing the GED Exam.	27	37	38

CITY OF JACKSONVILLE, FLORIDA

Recreation Community Services

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
<u>RITZ THEATER</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 1,032,915	\$ 1,070,216	\$ 1,043,219
# of FTE	7	7	7
<i>Workload/Demand</i>			
# of bi-monthly Ritz Theater events	6	6	6
# of monthly Ritz Theater events	6	6	8
# of staff hours used to produce monthly Ritz Theater events	2640	2666	
# of Annual ticketed Ritz Theater events	48	26	40
# of new facility rental leases obtained annually at Ritz Theater	20	15	15
# of school related fields trips per month to Ritz Theater	16	16	35
<i>Efficiency</i>			
% increase of attendees to art, cultural & heritage events at Ritz Theater	70%	90%	95%
% increase of attendees to enrichment & self awareness programs at Ritz Theater	50%	75%	85%
% increase of attendees to monthly literary events at Ritz Theater	10%	15%	25%
% increase of patrons to ticketed events Ritz Theater	10%	15%	20%
Average customer satisfaction score per Ritz Theater event			
Total # of public/private dollars leveraged annually for Ritz Theater	\$ 51,277	\$ 150,000	\$250,000
<u>SPECIAL EVENTS</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 3,650,000	\$ 3,700,000	\$ 3,123,905
# of FTE	17	16	15
<i>Workload/Demand</i>			
# of special events	58	59	50
# of event website visits	215,000	215,000	350,000
<i>Efficiency</i>			
Avg. customer satisfaction score for special event	95%	95%	95%
Annual increase in dollars allocated to non-profits through their event participation each year	\$ 10,000	\$ 10,000	\$ 12,000

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

Recreation Community Services

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
<u>Division- Adult Services</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 8,011,117	\$ 7,929,125	\$7,778,412
# of FTE	31	31	31
<i>Workload/Demand</i>			
# of senior centers	19	19	19
# of senior centers hours accessible by the public	39,516	39,516	39,516
# of children served by Foster Grandparents	942	649	700
# of seniors transported	81,792	85,881	90,000
# of routes to pick up seniors	25	24	24
# of meals served monthly	24,769	26,600	26,600
# of new non-stipend volunteers recruited to provide supportive assistance to frail elders	10	13	13
# of new programs conducted	27	35	35
# of seniors attending centers	4,553	4,781	4,800
# of senior center hours utilized (rentals)	516	350	360
<i>Efficiency</i>			
% of children served by Tale Teller volunteers who are ready to advance to the next grade	90%	93%	93%
% of new non-stipend volunteers recruited to provide supportive assistance to frail elders	8%	10%	10%
% of new Tale Teller volunteers	44%	50%	50%
Unit Cost /Average cost per senior to transport	New	\$5.20	\$6.33
<i>Effectiveness</i>			
% increase in senior center attendance by first-time seniors	23%	24%	26%
% of children served by Foster Grandparents improve their reading & math test scores	71%	60%	70%
% of seniors who increase their nutritional health by attending a senior center	86%	87%	88%

CITY OF JACKSONVILLE, FLORIDA

Recreation Community Services

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
<u>Division- Military Affairs</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 1,079,961	\$ 1,241,564	1,355,713
# of FTE	13	14	17
<i>Workload/Demand</i>			
# of businesses made accessible	204	204	204
# of claims submitted for Veterans/claimants	4,389	4,555	4,600
# of events conducted/supported by the Division that pay tribute to active or retired military personnel & educate, create awareness for persons with disabilities	15	15	15
# of grant dollars procured/managed on an annual basis	\$ 680,000	\$1,355,000	\$1,100,000
# of grants applied for on an annual basis	4	4	4
# of job placements obtained on a quarterly basis	50	37	15
# of new distribution outlets identified & utilized	18	18	18
# of resumes submitted/referred to employers on a quarterly basis	183	183	183
# of Veterans counseled for employment opportunities	312	312	312
# of Veterans served on a quarterly basis social services	1,475	1,400	1,000
# of Veterans served on a quarterly basis veteran services	1,100	1,200	1,250
# of trained and certified Parking Posse participants	55	73	93
Actual # of citations issued by Div employees & parking posse	2,157	2,200	2,400
Actual # of educational materials distributed	4758	4758	4758
<i>Efficiency</i>			
Annual revenues generated for the Handicap Parking Trust Fund through citations issued.	\$ 125,125	\$ 126,000	\$ 128,000
Aggregate monetary value of Social Services provided/acquired on an annual basis	\$ 204,915	\$ 210,803	\$ 219,000
Amount of Federal dollars paid to Veterans in Duval County - cumulative	\$162 million	\$162 million	\$164 million
# of citations issued per certified member	39	30	26

CITY OF JACKSONVILLE, FLORIDA

Recreation Community Services

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
<u>Division - Waterfront Management</u>			
Waterfront Management			
<i>Inputs</i>			
\$ amount of budget	\$ 1,212,501	\$ 1,700,675	\$1,583,145
# of FTE	3	6	6
<i>Workload/Demand</i>			
# of acres treated for exotic species removal	45	50	50
# of annual prescribed burns	0	3	3
# of hours of environmental education at 16 specific sites	787	780	400
# of new trail miles developed on Preservation Parks	5	8	15
# of prescribed burns with the Northeast Florida Prescribed Burn Team MOU	0	3	3
# of preserves developed for resource-based or water access	2	3	3
# of acres of exotic species on Preservation parks needing treatment	100	75	70
# CARE issues received	5	5	10
# of preserves with increased water access	2	3	
<i>Efficiency</i>			
\$ per acre of preserve developed	\$ 13,731	\$ 8,924	\$5,133
<i>Effectiveness</i>			
% CARE Issues closed with due date threshold	100%	100%	100%

CITY OF JACKSONVILLE, FLORIDA

Recreation Community Services

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
Huguenot & Hanna Park			
<i>Inputs</i>			
\$ amount of budget	\$ 1,624,538	\$ 1,837,954	\$1,875,157
# of FTE	15	15	15
<i>Workload/Demand</i>			
# Campsites rented at K.A. Hanna Park	15,000	18,000	20,500
# Days Dolphin Plaza Rented at K.A. Hanna Park	57	60	60
# Campsites rented at Huguenot Memeorial Park	7,550	6,384	6,500
# Day-use visitors at K.A. Hanna Park	400,000	450,000	460,000
# Day-use visitors at Huguenot Memorial Park	379,520	379,261	398,224
# CARE Issues received- K.A. Hanna Park	6	6	6
# CARE Issues received- Huguenot Memorial Park	6	6	6
<i>Efficiency</i>			
% campsites rented per year- K.A. Hanna Park	14%	17%	28%
% campsites rented per year- Huguenot Memorial Park	9%	15%	15%
% Dolphin Plaza rented per year	15%	16%	16%
\$ Revenue per day-use visitor at K.A. Hanna Park	\$ 1.24	\$ 1.33	1.1
\$ Revenue per day-use visitor at Huguenot Memorial Park	\$ 2.41	\$ 1.45	1.00

CITY OF JACKSONVILLE, FLORIDA

Recreation Community Services

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
<u>Division - Recreation & Community Programming</u>			
Community Centers and Athletics			
<i>Inputs</i>			
\$ amount of budget	\$ 5,885,919	\$ 5,818,797	5,311,741
# of FTE	92	92	80
<i>Workload/Demand</i>			
# of staffed community centers	25	26	23
# of people attending community centers annually	350,000	450,000	450,000
# community center hours available for programming	63,750	79,560	70,000
# of children enrolled in Club Rec	783	800	800
# of non-employee accidents at recreation programs per 100,000 recreation program attendees	3	3	3
# of unstaffed Centers	5	0	4
# of new contracts for partnerships with unstaffed Centers	5	10	2
# of baseball diamonds	282	286	290
# of soccer fields	88	88	88
# of football fields	25	25	25
# of customers served by league athletic programs	41,258	44,013	75,000
<i>Efficiency</i>			
% of available community center hours providing str	75%	85%	85%
% of baseball diamonds utilized	91%	95%	95%
% of soccer fields utilized	94%	95%	95%
% of football fields utilized	90%	95%	95%
<i>Effectiveness</i>			
Average customer satisfaction score per year (based on a 5.0 Likert scale) for Club Rec & Day Camp	4.00	4.00	4
Average customer satisfaction score per season (based on a 5.0 Likert scale) for Athletics	4.00	4.00	4.1
% of participants returning to Day Camp program	40%	47%	50%
% of Recreation CARE issues responded to within 3	90%	90%	92%
# of association agreements issued by RCP	33	45	50
# field permits issued by RCP	329	350	600

CITY OF JACKSONVILLE, FLORIDA

Recreation Community Services

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
Aquatics			
<i>Inputs</i>			
\$ amount of budget	\$ 1,494,271	\$ 1,323,284	1,388,632
# of FTE	2	2	2
<i>Workload/Demand</i>			
# of pools	33	33	33
# of pool hours accessible by the public	18,282	19,000	19,000
# of people utilizing	450,000	475,000	475,000
# of swimming lessons taught	5,500	5,750	5,750
<i>Efficiency</i>			
% of pool hours utilized	95%	95%	95%
<i>Effectiveness</i>			
Average customer satisfaction score (based on a 5.0 Likert scale) for Swimming Lessons	4.00	4.00	4.3
Cecil Field			
<i>Inputs</i>			
\$ amount of budget	\$ 1,861,074	\$ 1,735,504	1,822,973
# of FTE	8	8	8
<i>Workload/Demand</i>			
# annual community center attendance (exposures)	55,958	65,000	100,000
# community center hours available for programmin	1,560	2,000	2000
# of pool hours accessible by the public	3,340	3,340	3340
annual pool attendance (exposures)	118,243	125,000	150,000
# swimming lessons taught	821	875	900
<i>Efficiency</i>			
% of community center hours providing structured p	75%	85%	80%
% of pool hours utilized	95%	95%	95%
<i>Effectiveness</i>			
Average customer satisfaction score for Cecil Aquatics (based on 5.0 Likert scale)	4.00	4.00	4.5
Average customer satisfaction score for Cecil Programs (based on 5.0 Likert scale)	4.00	4.00	4.75

CITY OF JACKSONVILLE, FLORIDA

Recreation Community Services

SERVICES/MEASURES	FY 08 Historical	FY 09 Estimated	FY 10 Projected
<u>Division - Behavioral and Human Services</u>			
<i>Inputs</i>			
\$ amount of budget	\$ 22,254,340	\$ 22,874,314	\$21,322,740
# of FTE	34	33	33
<i>Workload/Demand</i>			
# of at-risk families provided assistance with rent and/or utilities to prevent homelessness	4,143	4,017	3,900
# of advocacy services provided to victims of sexual assault	2,000	3,000	3,025
# of crime prevention education/awareness events presented to at-risk populations (workshops, seminars)	10	12	15
# of financially assisted individuals completing the "Money Matters" course	650	775	1,000
# of counseling/support group sessions offered to victims of violent crime & their family members	6	15	15
# of secondary victims served	700	725	725
# of primary crime victims receiving advocacy/case management services	2,400	2,500	2,600
<i>Efficiency</i>			
% of individuals who complete the In-jail Drug Treatment Program	75%	75%	75%
% of violent crime victims receiving crisis stabilization (prescriptions medication, rent, food & utilities)	70%	75%	70%
\$ of Treatment Per In-Mate (Drug Program)	\$ -	\$ 3,412	\$2,229.00

CITY OF JACKSONVILLE, FLORIDA

RECREATION & COMMUNITY SERVICES

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
ADULT SERVICES DIVISION					
PERSONNEL EXPENSES	1,447,683	1,922,823	1,937,963	15,140	0.8%
OPERATING EXPENSES	717,674	506,715	407,365	-99,350	-19.6%
CAPITAL OUTLAY	0	2	1	-1	-50.0%
GRANTS AND AIDS	0	3,102,960	3,102,960	0	0.0%
DIVISION TOTAL	2,165,357	5,532,500	5,448,289	-84,211	-1.5%
BEHAVIORAL & HUMAN SVCS DIV.					
PERSONNEL EXPENSES	1,979,474	2,020,763	2,004,966	-15,797	-0.8%
OPERATING EXPENSES	19,544,751	20,178,548	19,317,771	-860,777	-4.3%
CAPITAL OUTLAY	0	3	3	0	0.0%
GRANTS AND AIDS	730,115	675,000	0	-675,000	-100.0%
DIVISION TOTAL	22,254,340	22,874,314	21,322,740	-1,551,574	-6.8%
REC/COMMUNITY SVCS CAPITAL PROJECTS					
CAPITAL OUTLAY	11,179	15,605,233	0	-15,605,233	-100.0%
DIVISION TOTAL	11,179	15,605,233	0	-15,605,233	-100.0%
OFFICE OF DIRECTOR					
PERSONNEL EXPENSES	3,383,037	3,384,407	3,441,049	56,642	1.7%
OPERATING EXPENSES	5,320,765	6,848,205	5,626,200	-1,222,005	-17.8%
CAPITAL OUTLAY	0	4	4	0	0.0%
GRANTS AND AIDS	5,622,235	8,983,551	7,618,599	-1,364,952	-15.2%
DIVISION TOTAL	14,326,037	19,216,167	16,685,852	-2,530,315	-13.2%
REC&COMMUNITY PROGRAMMING DIV					
PERSONNEL EXPENSES	5,943,082	6,187,871	6,239,643	51,772	0.8%
OPERATING EXPENSES	2,391,041	2,651,625	2,671,498	19,873	0.7%
CAPITAL OUTLAY	68,565	1	1	0	0.0%
DIVISION TOTAL	8,402,687	8,839,497	8,911,142	71,645	0.8%
VETERAN & DISABLED SVC					
PERSONNEL EXPENSES	699,124	804,812	921,582	116,770	14.5%
OPERATING EXPENSES	130,837	186,751	184,130	-2,621	-1.4%
CAPITAL OUTLAY	0	1	1	0	0.0%
GRANTS AND AIDS	250,000	250,000	250,000	0	0.0%
DIVISION TOTAL	1,079,961	1,241,564	1,355,713	114,149	9.2%
WATERFRONT MGMT & PROGRAMMING					
PERSONNEL EXPENSES	765,644	986,798	1,087,355	100,557	10.2%
OPERATING EXPENSES	1,613,557	2,367,838	2,214,992	-152,846	-6.5%
CAPITAL OUTLAY	33,333	1	1	0	0.0%
OTHER USES	291,481	431,492	389,320	-42,172	-9.8%
DIVISION TOTAL	2,704,015	3,786,129	3,691,668	-94,461	-2.5%
TOTAL EXPENDITURES	50,943,575	77,095,404	57,415,404	-19,680,000	-25.5%

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

RECREATION & COMMUNITY SERVICES

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
ADULT SERVICES DIVISION	0	31	31	0
BEHAVIORAL & HUMAN SVCS DIV.	40	33	33	0
OFFICE OF DIRECTOR	48	43	46	3
REC&COMMUNITY PROGRAMMING DIV	128	102	90	-12
VETERAN & DISABLED SVC	13	14	17	3
WATERFRONT MGMT & PROGRAMMING	18	20	21	1

PART TIME HOURS	FY 08	FY 09	FY 10	Change
ADULT SERVICES DIVISION	0	38,962	38,662	-300
BEHAVIORAL & HUMAN SVCS DIV.	3,900	2,600	2,600	0
OFFICE OF DIRECTOR	14,148	30,788	34,986	4,198
REC&COMMUNITY PROGRAMMING DIV	286,902	201,585	201,585	0
VETERAN & DISABLED SVC	0	0	0	0
WATERFRONT MGMT & PROGRAMMING	10,557	10,557	10,557	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Recreation & Community Services

DIVISION: Adult Services

FUNCTION:

The Adult Services Division administers and operates community-wide social service programs serving the adult population, especially older adults, of the City of Jacksonville. The division provides services and opportunities for residents that support successful aging and promote the realization of one's potential. Projects and activities offer diverse volunteer experiences, provide for safety and enjoyment of life and maximize self-sufficiency.

HIGHLIGHTS:

- Through the division's aggressive marketing and introduction of new programming efforts, first-time senior participation is expected to increase.
- The division will continue to increase the number of nutritional meals served to seniors.
- The Independent Living, Foster Grandparents and Retired and Senior Volunteer (RSVP) Programs will recruit additional volunteers for their respective programs in order to increase services provided to the community.

ANALYSIS:

Personnel Expenses

The net increase of \$15,140 is mainly due to a \$12,996 increase in pension contributions, a \$13,075 increase in insurance costs, and a \$8,388 increase in workers compensation. The increases are somewhat offset by a \$19,595 decrease in permanent and probationary salaries.

Operating Expenses

The decrease of \$99,350 is primarily due to a \$93,458 reduction in legal charges, fleet costs, data center service charges, and wireless communications costs.

Grants & Aids

The \$3,102,960 in grants and aids is the same funding for the Jacksonville Senior Services Program in FY 10 as in FY 09.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Recreation & Community Services

DIVISION: Behavioral & Human Services

FUNCTION:

The function of this division is to improve the quality of life for the citizens of Jacksonville through improving support for people of need by providing a quality array of mandated mental health and substance abuse services as well as direct services in the form of temporary emergency financial assistance including shelter, utilities and groceries. In addition, the division provides comprehensive services to crime victims and survivors and their significant others throughout Jacksonville/Duval County to reduce victims' traumas and facilitate their recovery from the impact of victimization, while advocating for their welfare and rights to fair treatment.

HIGHLIGHTS:

- Funding supports the Victim Services Center, which provides an extensive array of vital services (such as counseling, crisis stabilization, advocacy and victim compensation) for victims and their families in the aftermath of violent crime.
- The Sexual Assault Center (SARC) provides crucial "first responder" services (forensic examinations, medical follow-up and counseling) for victims of sexual assault and their families.
- The division's budget provides key services to our City's most vulnerable populations through funding the County's portion of such state and local mandates as Community Alcohol and Mental Health Programs, Medicaid Inpatient Hospital and Nursing Home care, the Indigent Cremation/Burial Program and Homeless Outreach Services.
- The division's Emergency Assistance Program provides temporary, short-term rent/mortgage and utility assistance, thereby preventing "at risk" families from becoming homeless as the result of eviction. Additionally, family self-sufficiency is increased through limited case management and the delivery of the "Money Matters" money management curriculum.

ANALYSIS:

Personnel Expenses

The decrease of \$15,797 is primarily due to a \$62,141 reduction in permanent and probationary salaries resulting from deletion of one position and a \$6,395 reduction to special pay. This is somewhat offset by an increase in retirement contributions of \$32,985 and an increase of \$21,299 in insurance costs.

Operating Expenses

The decrease of \$860,777 is primarily due to a reduction in Medicaid expenditures of \$698,884. In addition, miscellaneous services and charges was reduced by \$74,007 and miscellaneous non-departmental expenditures associated with the Baker Act were reduced by \$60,967.

Grants & Aids

The \$675,000 decrease is due to funding for the Alcohol Rehabilitation Program being moved into the Office of the Director Division.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Recreation & Community Services

DIVISION: Office of Director

FUNCTION:

The function of the Office of Director is to provide executive, administrative and management direction for all divisions in the department and provide liaison for the city with the Children's Commission, Library, Human Rights Commission, and Medical Examiner. The Office also provides direct oversight and management for Special Events activities, the Ritz Theatre and LaVilla Museum, the Cooperative Extension Services, Grant Compliance, Park Development, and JaxParks Community Relations.

HIGHLIGHTS

- The Ritz Theatre and Museum will continue to present, exhibit and produce visual and performing arts programming in FY 10. This fiscal year the organization will focus highly on fundraising, grant applications and audience development to enhance revenues for programs.
- In FY 10, the Grant Compliance Unit will successfully administer (57) Public Service Grants, (8) Jacksonville Journey programs, (4) Trust Fund programs, (1) Budget allocation and (1) YouthBuild Grant and (4) Justice Assistance Grants.
- The Office of Special Events will continue to plan and implement downtown events, Fourth of July Celebration, Starry Nights, Florida-Georgia, Jazz Festival, Holiday Window Decorating, Jacksonville Light Parade, downtown movies and entertainment, and many of the senior events. Collectively the events create an economic impact of more than \$200 million each year.
- The Office of Community Relations will continue to promote JaxParks programs, events, activity opportunities, positive community impact, resource development needs and volunteer opportunities.
- The Office of Park Development will continue to develop, renovate and improve all City Parks.

ANALYSIS:

Personnel Expenses

The \$56,642 increase is due to several changes within the budget. Authorized positions increased by three (3) for FY 10 due to transfers from other areas, which caused a \$84,288 increase in salaries. Pension costs increased by \$80,177, health insurance costs by \$31,368 and Medicare taxes by \$3,383. Offsetting the increases is a decrease of \$126,479 on part-time salaries and a \$17,352 decrease in workers' compensation costs.

Operating Expenses

The decrease of \$1,222,005 is mainly due to a \$412,930 decrease in data center services costs, a \$286,295 decrease in networking charges, a \$261,487 reduction in plant renewal and miscellaneous services, and a \$165,135 reduction in security services.

Grants and Aids

The \$1,364,952 net decrease is primarily the result of a \$1,937,986 reduction to ex-offender and juvenile assessment center programs related to the Jacksonville Journey – Public Safety Initiative, which are now grant funded, and a \$46,349 reduction to public service grants. Somewhat offsetting the decrease is movement of \$604,307 associated with the Alcohol Rehab Program into the Office of the Director division and a \$15,076 increase to the Choose Life Trust Fund.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Recreation & Community Services
DIVISION:	Recreation & Community Programming

FUNCTION:

The Division of Recreation and Community Programming provides active recreation opportunities to Jacksonville residents and visitors through programming at staffed community centers, youth and adult athletic leagues, and seasonal swimming facilities. Included in this is operation of the Cecil Recreation facilities, including an indoor year-round aquatic complex, tournament softball facilities, a community center and gymnasium. The Division also manages partnerships at non-city staffed community centers, and coordinates pavilion and center rentals and special use permits.

HIGHLIGHTS:

- Staff will expand professional development training through Florida Recreation and Park Association workshops and Jacksonville Children's Commission Youth Development courses.
- Community Centers will expand services by partnering with non profit agencies to provide educational, healthy living and enrichment activities to participants.
- Club Rec will provide afterschool care at 20 locations to over 800 Jacksonville children.
- Ten Community Center locations will now offer "specialty" day camps, with individual emphasis on excellence in the following areas: Arts, Tennis, Media, Drama, Fitness, Sports, Nature, Teens and Preschool.
- The Teen Warehouse program will expand to eight (8) Community Centers, with separate rooms, amenities and activities for teenagers. This program has an active Teen Advisory Board made up of representatives from each center. The teens will identify business projects in order to raise funds for group travel.
- The Division will expand the summer programs into weekend evenings, providing family activities to residents of Health Zone One.
- Successful partnerships with Babe Ruth baseball, Pop Warner Football and Spirit and other sports associations will provide team sports and leagues for over 20,000 Jacksonville youth.
- Staff will continue to offer the "Great Outdoor Adventure" program at all staffed community center sites to area Pre-K participants, and expand knowledge of nature, conservation, and the environment by offering the "Wild Outdoor Wonders" program for all Club Rec locations.
- The Division will utilize contract staff to expand programs at community centers, including dance, yoga, and art.

ANALYSIS:

Personnel Expenses

The net increase of \$51,772 is primarily due to a \$200,378 increase in part time salaries and a \$189,730 increase in pension contributions, somewhat offset by a \$328,538 decrease in salaries and wages resulting from the elimination of twelve positions.

Operating Expenses

The net increase of \$19,873 is primarily due to the addition of \$25,000 in contractual services for the Character Counts program. This is somewhat offset by a \$4,900 reduction in travel costs at Cecil Commerce Center.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Recreation & Community Services
DIVISION:	Military Affairs, Veteran & Disabled Services

FUNCTION:

Combining the expertise of two offices, this division is well-suited to the special needs of members of the armed forces and their families, veterans and the disabled. The division works closely with area defense facilities. The staff assists veterans and their families file claims and apply for social and educational assistance. In addition, the division increases awareness of the successes and needs of disabled persons, monitors legislation related to the disabled and advises the mayor regarding compliance with that legislation.

HIGHLIGHTS:

- The 2010 budget will allow the division to continue to serve the nearly 200,000 Veterans and 38,000 active duty service members in the City of Jacksonville, as well as improve the quality of life for persons with disabilities, who are approximately 20% of the city's population. These efforts include public ceremonies and events, direct support, individual counseling and overall advocacy.
- The division's goal is to make Jacksonville the most military-friendly city in the country, and the leadership demonstrated by Disabled Services in removing barriers for persons with disabilities has prompted the National Disability Institute to choose Jacksonville for several pilot projects and its Leadership Summit.

ANALYSIS:

Personnel Expenses

The increase of \$116,770 is primarily due to the addition of three (3) positions, two of which were transferred from Administrative Services. In addition, retirement contributions increased by \$18,074 and health insurance costs by \$22,828.

Operating Expenses

The decrease of \$2,621 is due to several small reductions in various operating accounts.

Grants and Aids

The funding level remains consistent with FY 09 at \$250,000. This grant provides funding for the continuation of the Combat Duty Tax Reimbursement Grant.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Recreation & Community Services

DIVISION: Waterfront Management & Programming

FUNCTION:

The Waterfront Management and Programming Division protects and maintains existing public land that is environmentally sensitive and culturally significant and acquires new land for preservation. The division also operates nature preserves and parks, offers environmental education programs and takes the lead in restoring and managing fragile ecosystems.

HIGHLIGHTS:

- The Waterfront Management and Programming Division has several projects in design that will be completed in FY10 including amenity development at Betz-Tiger Point Preserve (parking, restrooms, picnic pavilion, boardwalk and marsh overlook), the second phase of development at Reddie Point Preserve (park drive, parking, sidewalks, entrance gate), and the second phase of development at Thomas Creek Preserve (restrooms, pavilion, parking). Other scheduled improvements for FY10 include construction of restrooms at the Imeson Road Trailhead, construction of a water taxi station at Alimacani Boat Ramp, restrooms at Harbor View Boat Ramp, additional parking at Palms Fish Camp and a pump out station at Sisters Creek Marina.
- In December, 2008 the state approved the management plan for Huguenot Memorial Park which incorporates several new measures for public safety and resource/ wildlife protection. Public safety measures include a parking/ driving lane marked by posts lining corridor boundaries on the Atlantic shoreline. Resource protection measures include a dune conservation zone, a driving corridor delineated by a series of bollards linked by rope along the cove to limits vehicle access to the tidal sand flats. Additional park improvement plans during FY10 include repaving the park drive, completing the renovation of the wildlife observation boardwalk and designing an off-beach parking area.
- Kathryn Abbey Hanna Park will host a Kite Festival as a part of the JaxParks "Get Out There" event. A surf camp is also planned as a part of the City's Summer Camp programming. Planned park improvements include renovation of the boardwalk crossover at the #1 parking area, and implementation of an online reservation system for campers.

ANALYSIS:

Personnel Expenses

The increase is primarily due to salary and benefits costs related to the transfer of one (1) position from the Public Works Department. In addition, life and health insurance costs increased by \$18,196 and pension costs increased by \$13,261.

Operating Expenses

The decrease of \$152,846 is primarily due to a \$95,000 reduction in miscellaneous services and charges. In addition, there was a \$24,055 decrease in other operating supplies, a \$24,323 reduction in repairs and maintenance, and a \$9,379 reduction in insurance costs at Hanna Park.

Other Uses

The decrease of \$42,172 is a direct result of a reduction in indirect costs for FY 10.

CITY OF JACKSONVILLE, FLORIDA

STATE ATTORNEY

DEPARTMENT VISION:

In addition to seeking justice in all crimes, we will continue to emphasize programs that deter juvenile misconduct and prosecutions that punish repeat and violent juvenile behavior. In other areas of prosecution, our special assault and repeat offender division will continue to be featured along with a new specialized unit that deals with gun violence.

DEPARTMENT MISSION:

The State Attorney shall appear in the circuit and county courts within his/her judicial circuit and prosecute or defend on behalf of the state all suits, applications, or motions, civil or criminal, in which the state is a party.

Note: The State Attorney is an agency of the State of Florida. Chapter 27.34 of the Florida Statutes requires that the City of Jacksonville provide the State Attorney with such office space, utilities, telephone services, custodial services, library services, transportation services, and communication services as may be necessary for the proper and efficient functioning of their offices.

State Attorney

CITY OF JACKSONVILLE, FLORIDA

STATE ATTORNEY

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
STATE ATTORNEY					
OPERATING EXPENSES	1,667,023	1,641,200	1,288,529	-352,671	-21.5%
CAPITAL OUTLAY	55,361	256,751	1	-256,750	-100.0%
DIVISION TOTAL	1,722,385	1,897,951	1,288,530	-609,421	-32.1%
TEEN COURT					
OPERATING EXPENSES	177,220	209,293	0	-209,293	-100.0%
CAPITAL OUTLAY	0	5,000	0	-5,000	-100.0%
DIVISION TOTAL	177,220	214,293	0	-214,293	-100.0%
TRUANCY PROGRAM					
OPERATING EXPENSES	114,807	133,797	0	-133,797	-100.0%
DIVISION TOTAL	114,807	133,797	0	-133,797	-100.0%
TOTAL EXPENDITURES	2,014,412	2,246,041	1,288,530	-957,511	-42.6%

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: State Attorney

DIVISION: State Attorney

FUNCTION:

While engaging in criminal prosecution and/or diversion we will: continue to review and improve trial strategy & approach for appropriate results; increase service to all victims; develop better coordination and collaboration with other existing programs, e.g., truancy, for youth targeting first time juvenile offenders; focus renewed attention on prosecution of cases involving violent crimes committed with guns; and totally assess the delivery of services to public including victim contact, streamlining paperwork and cooperative effort with other agencies.

HIGHLIGHTS:

- Fiscal year 2010 represents the first full fiscal year for the new State Attorney who took office in January 2009.

ANALYSIS:

Operating Expenses

The decrease of \$352,671 is mainly attributable to the decrease of \$216,081 for rent due to the consolidation of the state employees into the courthouse annex, a reduction in plant renewal costs of \$55,553, a drop of \$57,609 for information technology charges and a decrease of \$28,500 in professional services.

Capital Outlay

The decrease of \$256,750 is attributable to a reduction in capital items for FY2010.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	State Attorney
DIVISION:	Teen Court

FUNCTION:

As a result of Ordinance 2005-683-E the Duval County Teen Court Program and the Teen Court Truancy Program are currently administered by the State Attorney. The program is funded by a \$3 fee assessed as a court cost on violations of state criminal statutes or municipal ordinances or added to a fine or civil penalty for any violation of chapter 316, Florida Statutes. The program provides Duval County youth with an alternative to a conviction record by diverting them into programs where they are subject to peer group involvement as part of the rehabilitation process, and/or exposure to community service work and positive role models.

HIGHLIGHTS:

- Teen court was transferred from State Attorney to Courts in FY09.

ANALYSIS:

Operating Expenses

The decrease of \$209,293 is attributable to the transfer of teen court to the courts operations.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	State Attorney
DIVISION:	Truancy Program

FUNCTION:

As a result of Ordinance 2005-683-E the Duval County Teen Court Program and the Teen Court Truancy Program are currently administered by the State Attorney. The program is funded by a \$3 fee assessed as a court cost on violations of state criminal statutes or municipal ordinances or added to a fine or civil penalty for any violation of chapter 316, Florida Statutes. The Teen Court Truancy Program has been developed in a truancy reduction effort.

HIGHLIGHTS:

- The Teen court/truancy program was transferred from State Attorney to the courts in FY09.

ANALYSIS:

Operating Expenses

The decrease of \$133,797 is attributable to the transfer of the teen court truancy program to the courts operations.

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

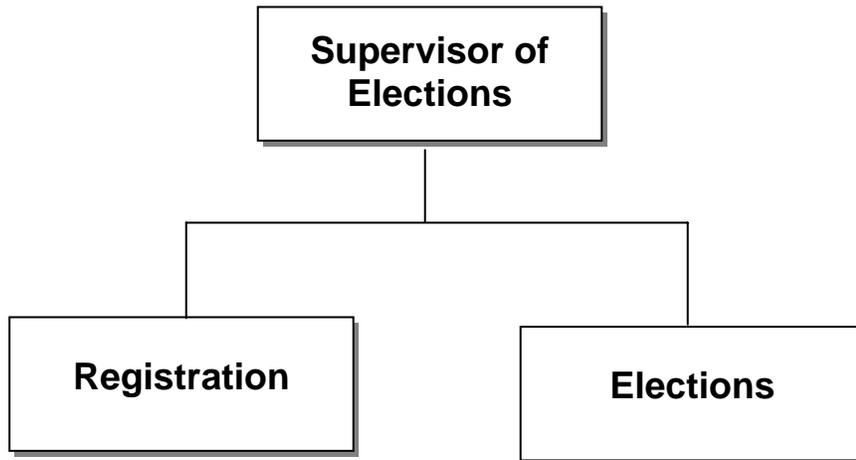
SUPERVISOR OF ELECTIONS

DEPARTMENT VISION:

To provide an accessible, convenient, and efficient registration and voting environment, so as to encourage an ever increasing citizen awareness of and participation in the electoral process.

DEPARTMENT MISSION:

The Supervisor of Elections Office is dedicated to providing the information, education and technology needed for fair elections and for the public to become effective and empowered voters. To conduct State and local elections for the citizens of Duval County, in accordance with the elections laws of the State of Florida. To provide superior election services to the citizens of Duval County.



CITY OF JACKSONVILLE, FLORIDA

SUPERVISOR OF ELECTIONS

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
ELECTIONS					
PERSONNEL EXPENSES	2,030,363	1,580,222	1,110,659	-469,563	-29.7%
OPERATING EXPENSES	1,895,534	2,093,809	1,998,338	-95,471	-4.6%
CAPITAL OUTLAY	572,786	1	1,796,011	1,796,010	1000.0%
DIVISION TOTAL	4,498,683	3,674,032	4,905,008	1,230,976	33.5%
REGISTRATION					
PERSONNEL EXPENSES	1,864,159	1,994,344	2,036,790	42,446	2.1%
OPERATING EXPENSES	1,541,044	2,262,698	1,615,001	-647,697	-28.6%
CAPITAL OUTLAY	1,822,750	0	0	0	
DIVISION TOTAL	5,227,953	4,257,042	3,651,791	-605,251	-14.2%
TOTAL EXPENDITURES	9,726,636	7,931,074	8,556,799	625,725	7.9%

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
REGISTRATION	34	35	34	-1

PART TIME HOURS	FY 08	FY 09	FY 10	Change
ELECTIONS	181,665	51,280	36,630	14,650
REGISTRATION	6,240	6,240	6,240	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT: Supervisor of Elections

DIVISION: Registration

FUNCTION:

To conduct state and local elections for the citizens of Duval County in accordance with the election laws of the State of Florida.

HIGHLIGHTS:

- The department will conduct a countywide voter registration drive for high school and college age citizens.
- The department will conduct numerous voter education and voter registration events.

ANALYSIS:

Personnel Expenses

The net increase of \$42,446 is mainly attributable to an increase in pension and group health costs. This is offset somewhat with a decrease in part-time salaries.

Operating Expenses

The decrease of \$647,697 is mainly attributable to a decrease of \$56,361 for the one election going from a general presidential election to one (1) gubernatorial primary election, a decrease of \$359,471 for the installment purchase for voting equipment that will be paid out of the banking fund, and a lapse of \$119,337.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT : Supervisor of Elections

DIVISION: Elections

FUNCTION:

To conduct state and local elections for the citizens of Duval County in accordance with the election laws of the State of the Florida.

HIGHLIGHTS:

- The department will prepare and conduct for the gubernatorial primary election.

ANALYSIS:

Personnel Expenses

The decrease of \$469,563 is mainly attributable to a decrease of \$452,850 in part-time salaries and related employee benefits due to the one (1) election going from a presidential general election to one (1) gubernatorial primary election.

Operating Expenses

The net decrease of \$95,471 is mainly attributable to a decrease of \$263,310 due to the one (1) election going from a presidential general election to one (1) gubernatorial primary election. There also was a decrease of \$20,486 in legal and \$8,359 for the copy center. This is somewhat offset with an increase of \$199,710 for payback to the banking fund for the new voting machines.

Capital Outlay

The increase of \$1,796,010 is for the purchase of new voting machines.

CITY OF JACKSONVILLE, FLORIDA

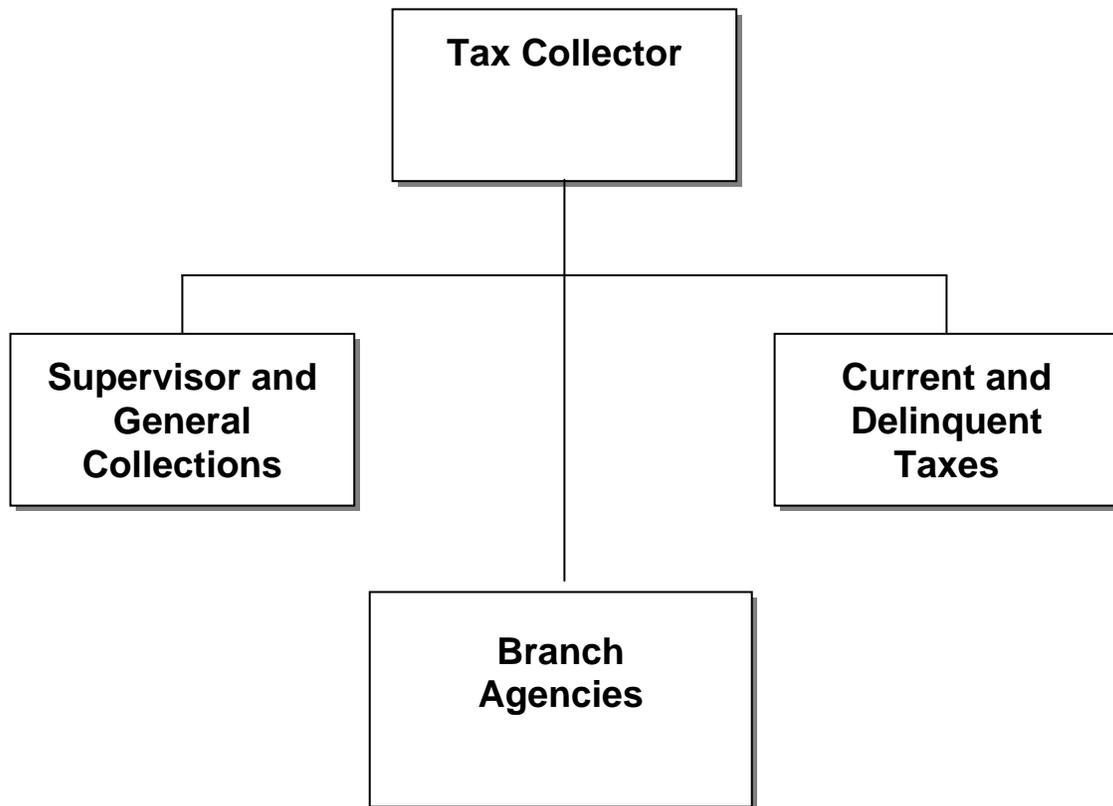
TAX COLLECTOR

DEPARTMENT VISION:

The vision of the Duval County Tax Collector's Office is the achievement of a high level of customer service through a well-trained staff and modern collection techniques.

DEPARTMENT MISSION:

The mission of the Duval County Tax Collector's Office is to provide governmental services through the collection and distribution of taxes, fees and service charges, as required by local ordinance and state statute. These services will be provided to customers in the most courteous, effective and cost-efficient method possible.



CITY OF JACKSONVILLE, FLORIDA

TAX COLLECTOR

EXPENDITURES BY DIVISION	FY 08 Actual	FY 09 Budget	FY 10 Approved	Dollar Change	Percent Change
BRANCH AGENCIES					
PERSONNEL EXPENSES	6,948,791	7,639,546	8,898,288	1,258,742	16.5%
OPERATING EXPENSES	936,526	1,099,236	1,193,572	94,336	8.6%
CAPITAL OUTLAY	8,445	1	1	0	0.0%
DIVISION TOTAL	7,893,763	8,738,783	10,091,861	1,353,078	15.5%
CURRENT & DELINQUENT TAXES					
PERSONNEL EXPENSES	1,186,994	1,161,968	1,198,969	37,001	3.2%
OPERATING EXPENSES	46,208	234,498	195,087	-39,411	-16.8%
DIVISION TOTAL	1,233,202	1,396,466	1,394,056	-2,410	-0.2%
SUPERVISION & GENERAL COLLECTIONS					
PERSONNEL EXPENSES	1,525,103	1,455,202	1,576,873	121,671	8.4%
OPERATING EXPENSES	2,536,899	2,608,128	2,446,645	-161,483	-6.2%
CAPITAL OUTLAY	498,904	1,699,105	520,836	-1,178,269	-69.3%
DIVISION TOTAL	4,560,905	5,762,435	4,544,354	-1,218,081	-21.1%
TOTAL EXPENDITURES	13,687,870	15,897,684	16,030,271	132,587	0.8%

AUTHORIZED POSITIONS	FY 08	FY 09	FY 10	Change
BRANCH AGENCIES	204	182	202	20
CURRENT & DELINQUENT TAXES	26	22	22	0
SUPERVISION & GENERAL COLLECTION	24	19	20	1

PART TIME HOURS	FY 08	FY 09	FY 10	Change
BRANCH AGENCIES	30,740	30,740	48,940	18,200
CURRENT & DELINQUENT TAXES	1,300	6,500	6,500	0
SUPERVISION & GENERAL COLLECTION	3,900	3,900	3,900	0

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Tax Collector
DIVISION:	Branch Agencies

FUNCTION:

The Branch Agencies division provides staffing and oversight at (9) nine Tax Collector branch offices throughout the county. These offices are open Monday thru Friday with extended hours of 7:15a.m. - 5:45 p.m. and perform a variety of transactions including tag and title work, tax payments and hunting and fishing licenses.

HIGHLIGHTS:

- The Tax Collector's Office will be adding full service driver's license services at various locations due to the State closing two of the three Department of Motor Vehicles (DMV) offices in the county.

ANALYSIS:

Personnel Expenses

The increase of \$1,258,742 is mainly attributable to an increase of \$594,073 for twenty positions, \$204,750 for part-time salaries and \$465,897 for related employee benefits for two (2) Full Service Driver's License Operations.

Operating Expenses

The increase of \$94,336 is mainly attributable to additional rent of \$77,861 at one of the branches.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Tax Collector
DIVISION:	Current and Delinquent Taxes

FUNCTION:

The Current and Delinquent Taxes Division is responsible for all day to day operations related to real estate taxes, tangible personal property taxes and local business tax receipts (formerly Occupational License Tax Receipts). It also has a staff of full and part-time field inspectors responsible for monitoring non-payment of tangible personal property taxes and local business tax receipts. This area also conducts our annual tax certificate sale required by Florida Statutes.

ANALYSIS:

Personnel Expenses

The increase of \$37,001 is primarily attributable to higher pension and group health costs.

Operating Expenses

The decrease of \$39,411 is mainly attributable to a decrease of \$34,005 in information technology charges.

CITY OF JACKSONVILLE, FLORIDA

DEPARTMENT:	Tax Collector
DIVISION:	Supervision and General Collections

FUNCTION:

The Supervision and General Collections Division reaches across all areas of the Tax Collector's Office and includes Administration, Finance Information Technology and Mail Processing. All balancing of collections and disbursements are handled in this area.

HIGHLIGHTS:

- The Tax Collector's Office will be adding full service driver's license services at various locations due to the State closing two of the three Department of Motor Vehicles (DMV) offices in the county.

ANALYSIS:

Personnel Expenses

The increase of \$121,671 is attributable to the addition of one (1) position and associated benefits to provide for the two Full Service Driver's License Operations.

Operating Expenses

The decrease of \$161,483 is mainly attributable to a decrease of \$125,000 in office supplies, \$12,500 in employee training, \$10,600 in miscellaneous services and charges, and \$10,000 in travel.

Capital Outlay

A total of \$520,835 is budgeted for one time equipment for the two Full Service Driver's License Operations.

CITY OF JACKSONVILLE, FLORIDA



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

ASSESSED AND ESTIMATED ACTUAL VALUES OF TAXABLE PROPERTY

Last Ten Fiscal Years

(in thousands)

Tax Year	Assessed Taxable Values				Estimated Actual Values (4)	Ratio of Assessed to Actual Values
	Real Property (1)	Personal Property (2)	Centrally Assessed Property (3)	Total Taxable Property		
2000	24,880,669	4,721,210	138,449	29,740,327	44,158,093	67.35
2001	27,147,738	4,691,012	130,112	32,968,862	47,888,763	66.76
2002	29,377,996	4,661,787	136,798	34,176,581	51,415,885	66.47
2003	32,580,744	4,624,319	169,546	37,374,610	56,409,622	66.26
2004	35,588,575	4,488,617	189,987	40,267,179	60,763,555	66.27
2005	40,587,166	5,117,180	148,323	45,852,669	68,385,952	67.05
2006	46,764,105	5,032,337	154,700	51,951,142	77,477,171	67.05
2007	55,944,510	5,093,426	171,758	61,209,694	92,412,916	66.23
2008	60,150,228	4,745,482	176,783	65,072,493	95,707,463	67.99
2009	57,194,144	4,844,087	196,194	62,234,425	92,957,955	66.94

- (1) Prior to FY 81, State Homestead Laws exempted from taxation the first \$5,000 of assessed value for qualified homeowners. For FY 81, the homestead exemption was increased to \$15,000; for FY 82, it was increased to \$20,000; and for FY 83 through FY07, it was increased to \$25,000. Commencing with FY 08, the homestead exemption increased to \$50,000.
- (2) Personal property values are also net of certain allowable exemptions - primarily for inventories (which have not been assessed since FY 82) and government property.
- (3) Centrally assessed property is railroad property and private car line property, which must be separately assessed.
- (4) Estimated actual values are the total "just" values of property subject to taxation, as defined by 193.011, Florida Statutes.

NOTE: These figures derive from the Preliminary Tax Roll that is submitted to the Department of Revenue by July 1st of each year.

Source: Duval County Property Appraiser's Office

CITY OF JACKSONVILLE, FLORIDA

PROPERTY TAX RATES - - ALL OVERLAPPING GOVERNMENTS

Last Ten Fiscal Years
(Per \$1,000 of Assessed Value)

Year	District (Note 1)	City of Jacksonville			Other Taxing Authorities			Combined Millage Total
		Operations	Debt Service	Total	Schools	Water Management District	FIND (Note 2)	
2001	GSD	10.5498	0.0225	10.5723	9.2580	0.4720	0.0410	20.3433
	USD	10.5498	0.0225	10.5723	9.2580	0.4720	0.0410	20.3433
2002	GSD	10.3465	0.0210	10.3675	8.8720	0.4620	0.0386	19.7401
	USD	10.3465	0.0210	10.3675	8.8720	0.4620	0.0386	19.7401
2003	GSD	10.1650	0.0192	10.1842	8.9200	0.4620	0.0385	19.6047
	USD	10.1650	0.0192	10.1842	8.9200	0.4620	0.0385	19.6047
2004	GSD	9.8398	0.0000	9.8398	9.0510	0.4620	0.0385	19.3913
	USD	9.8398	0.0000	9.8398	9.0510	0.4620	0.0385	19.3913
2005	GSD	9.6879	0.4730	10.1609	8.0920	0.4620	0.0385	18.7534
	USD	9.6879	0.4730	10.1609	8.0920	0.4620	0.0385	18.7534
2006	GSD	9.6500	0.4210	10.0710	8.0040	0.4620	0.0385	18.5755
	USD	9.6500	0.4210	10.0710	8.0040	0.4620	0.0385	18.5755
2007	GSD	9.6400	0.3420	9.9820	7.7000	0.4620	0.0385	18.1825
	USD	9.6400	0.3420	9.9820	7.7000	0.4620	0.0385	18.1825
2008	GSD	8.4841	0.1510	8.6351	7.6040	0.4158	0.0345	16.6894
	USD	8.4841	0.1510	8.6351	7.6040	0.4158	0.0345	16.6894
2009	GSD	8.4841	0.0000	8.4841	7.5610	0.4158	0.0345	16.4954
	USD	8.4841	0.0000	8.4841	7.5610	0.4158	0.0345	16.4954
2010	GSD	9.2727	0.0000	9.2727	7.5820	0.4158	0.0345	17.3050
	USD	9.2727	0.0000	9.2727	7.5820	0.4158	0.0345	17.3050

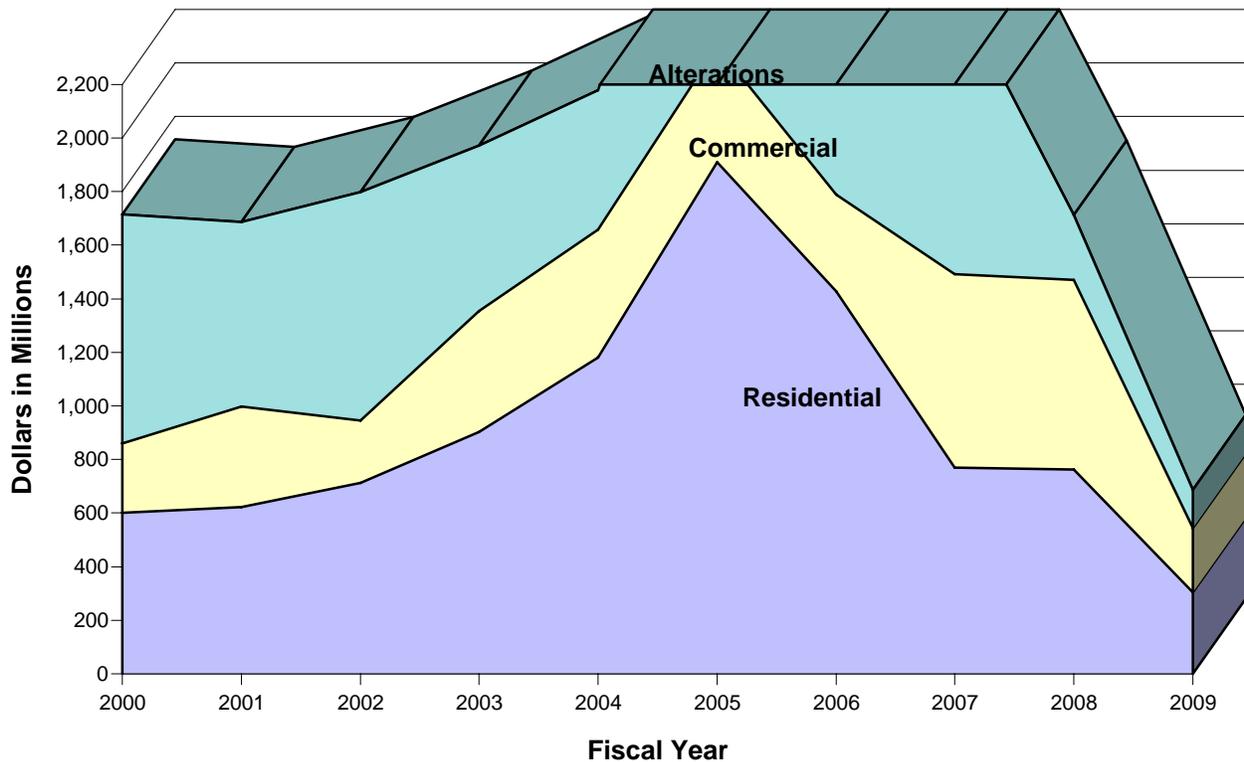
(1) The City of Jacksonville has a total of six (6) taxing districts within its jurisdiction. The most prevalent rates are the GSD (General Services District) and the USD (Urban Services District 1) which are shown here. The GSD applies to most taxpayers and is effectively a county-wide rate.

CITY OF JACKSONVILLE, FLORIDA

VALUE OF BUILDING PERMITS ISSUED

(Millions of Dollars)

The graph below illustrates the downward trend Jacksonville has experienced during the past four (4) years. The \$687.3 million in building permits issued during the 2008-2009 fiscal year reflects a decrease of \$1,024.2 million (59.8%) over the prior year. Residential New Construction and Commercial New Construction were the major contributors with a 60.2% and a 66.2% decrease respectively. There was an decrease of 39.9% in Alterations.



CITY OF JACKSONVILLE, FLORIDA

CONSTRUCTION ACTIVITY

Last Ten Fiscal Years
(Dollars in Thousands)

Year	New Construction			Total	Permits >\$1MM	Increase in Family Units
	Residential	Commercial	Alterations			
2000	600,833	259,934	854,827	1,715,594	150	7,082
2001	622,959	374,950	688,407	1,686,316	139	6,505
2002	711,968	232,161	853,260	1,797,389	157	7,782
2003	902,891	451,668	616,691	1,971,250	226	7,692
2004	1,181,385	476,224	521,114	2,178,723	253	9,523
2005	1,909,429	432,980	1,311,678	3,654,088	297	13,017
2006	1,427,870	361,426	878,146	2,667,442	318	10,736
2007	768,476	723,964	1,078,323	2,570,762	358	6,736
2008	761,547	709,525	240,506	1,711,578	295	9,386
2009	303,218	239,636	144,453	687,307	123	6,961

Source: City of Jacksonville Building and Inspection Division

CIVILIAN LABOR FORCE, EMPLOYMENT, AND UNEMPLOYMENT JACKSONVILLE SMSA*

As of September 30th:

Year	Civilian			Rate
	Labor Force	Employment	Unemployment	
2000	586,022	568,037	17,985	3.07
2001	600,209	573,095	27,114	4.52
2002	596,122	565,150	30,972	5.20
2003	594,346	562,540	31,806	5.40
2004	616,526	587,322	29,204	4.70
2005	623,026	600,127	22,899	3.70
2006	642,770	620,959	21,811	3.39
2007	661,353	635,666	25,687	3.88
2008	676,906	634,030	42,876	6.33
2009	689,650	617,276	72,374	10.49

*The Jacksonville Standard Metropolitan Statistical Area (SMSA) currently is comprised of Baker, Clay, Duval, Nassau, and St. John's Counties. Prior years' history has been restated to conform to the current SMSA.

Source: Florida Research and Economic Database (FRED)

CITY OF JACKSONVILLE, FLORIDA

GROSS SALES, AND FLORIDA PRICE LEVEL INDEX FOR DUVAL COUNTY

Last Ten Calendar Years

(dollars in thousands)

Year	Gross Sales	Florida Price Level Index *
1999	26,928,621	97.01
2000	28,906,339	97.62
2001	30,375,869	96.88
2002	31,348,713	95.29
2003	33,615,046	97.20
2004	33,307,667	102.29
2005	38,136,809	101.95
2006	42,322,115	101.79
2007	44,187,340	101.74
2008	43,756,562	101.93

* The Florida Price Level Index is a spatial index of 120 items which is similar in composition to the Consumer Price Index. However, instead of measuring the change in prices over time, it indicates the relative cost of maintaining a set standard of living, compared to the statewide average (recomputed each year at a base of 100).

Sources: Gross sales from the University of Florida, Bureau of Economic and Business Research

Florida price indices from the Department of Education Office of Budget and Management

CITY OF JACKSONVILLE, FLORIDA

MISCELLANEOUS STATISTICAL DATA

September 30, 2009

First Charter: February 11, 1832

Consolidation: October 1, 1968

Form of Government: Mayor and City Council - 14 Council members are elected by district and five (5) Council members are elected at-large.

Area: 840.1 square miles of which 765.8 square miles is land and 74.3 is water.

Census History

<u>Year</u>	<u>Jacksonville</u>	<u>Duval County</u>	<u>Jacksonville SMSA*</u>
1900	28,429	39,733	64,187
1910	57,699	75,163	105,012
1920	92,588	113,540	143,562
1930	129,549	155,503	190,413
1940	173,065	210,143	247,449
1950	204,517	304,029	356,161
1960	201,030	455,411	522,169
1970	504,265 **	528,865	612,585
1980	540,920 **	571,003	722,252
1990	635,230 **	672,971	906,725
2000	735,617 **	778,879	1,100,491

* The Jacksonville SMSA (Standard Metropolitan Statistical Area) as recently redefined, includes Clay, Duval, Nassau, and St. Johns Counties; for comparative purposes, prior years' history has been correspondingly restated.

** After Consolidation.

Solid Waste Disposal:	Number of City Landfills in Operation	1
	Annual Tonnage	745,898.4
	Number of City-Contracted Yard Waste Recycling Facilities	1
	Annual Tonnage	117,395.2
Motor Vehicle Inspection:	Number of Vehicles Inspected	10,607
Fire Protection:	51 Fire Stations and 2 Marine-Based Stations 929 Full-Time Employees Budgeted and 73 Volunteers	
Rescue:	32 Rescue Units in Fire Stations 272 Full-Time Employees Budgeted.	
Police Protection:	1,711 Sworn Officers and 1,393 Civilians	
	Average Daily Police Calls for Service	4,312
	Average Daily Population by Institution:	
	John E. Goode Pretrial Detention Facility	2,726
	James I. Montgomery Correctional Center	641

CITY OF JACKSONVILLE, FLORIDA

MISCELLANEOUS STATISTICAL DATA

September 30, 2009

(continued)

Police Protection (Cont.)	Community Corrections Division	294	
	Home Detention	41	
	Hospitals	7	
Parks and Recreation:	<u>Property Owner:</u>		
	DPRE	9,419.02 acres	
	Associations	19.23 acres	
	Federal	835 acres	
	Florida State Parks	8231.64 acres	
	Jacksonville Beach	119 acres	
	National Park Service	55,000 acres	
	Preservation	16,361.57 acres	
	DCSB	358.62 acres	
	SJRWMD	6,989.51 acres	
	<u>Amenity:</u>		
	Basketball Courts	145	
	Boat Ramps	25	
	Community Centers	65	
	Playgrounds	272	
	Softball and Baseball Diamonds	210	
	Swimming Pools	35	
	Tennis Courts	156	
	Soccer Fields	68	
	Trails	137 miles	
	<u>Special Facilities:</u>		
	Bethesda Park	49.1 acres	
	Camp Tomahawk	21.3 acres	
	Jack Drew Softball Complex	21.85 acres	
	Huguenot Memorial Park	346.48 acres	
	Kathryn Abbey Hanna Park	446.76 acres	
	Metropolitan Park	61.15 acres	
	Riverwalk	3.5 acres	
	Kids Kampus	10 acres	
	Cecil Field Gymnasium and Fitness Center	53.96 acres	
	Convention Center:	<u>Prime Osborn Convention Center</u>	
		Convention Center	265,000 sq. ft.
		Meeting Rooms	22
Parking Spaces		860	
Exhibit Hall		78,500 sq. ft.	
Ballroom		10,000 sq. ft.	
Grand Lobby		10,000 sq. ft.	
Courtyard		11,000 sq. ft.	
Performing Arts Center:	<u>Times Union Center for the Performing Arts</u>		
	Moran Theater	3,000 seats	
	Jacoby Concert Hall	1,800 seats	
	Terry Theater	600 seats	

CITY OF JACKSONVILLE, FLORIDA

MISCELLANEOUS STATISTICAL DATA

September 30, 2009

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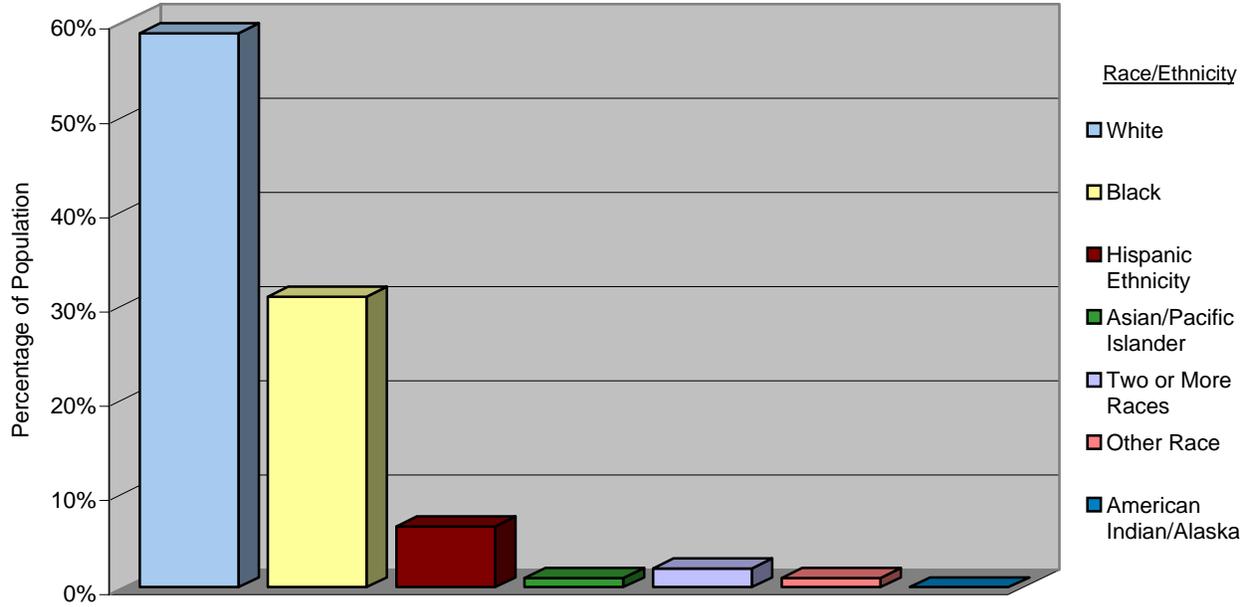
Sports Complex:	<u>Jacksonville Veterans Memorial Arena</u>	
	Seating Capacity	14,300 seats
	<u>Baseball Grounds at Jacksonville</u>	
	Seating Capacity	10,000 seats
	<u>Jacksonville Municipal Stadium</u>	
	Football Seating Capacity	76,767 seats
	Football Seating Capacity (with temporary seating)	82,209 seats
	Concert Seating Capacity	60,300 seats
	Parking Spaces	6,500
	Clubs (East and West)	2
Water System:	Residential Customers	282,976
	Commercial & Industrial Customers	23,131
	Total Customers	306,107
	Average Daily Demand	116.7 MGD
	Maximum Day Demand	164.3 MGD
	Number of Wells	134
	Number of Water Treatment Plants	35
	Water Mains Installed or Replaced	22.09 miles
Total Miles of Water Mains	4,291	
Wastewater System:	Residential Customers	213,332
	Commercial & Industrial Customers	17,263
	Total Customers	230,595
	Average Daily Flow	75.7 MGD
	Number of Treatment Plants	15
	Number of Pumping Stations	1,261
	Sewer Lines Replaced or Reconditioned	16.42 miles
	Total Sewer Lines	3,760 miles
Streets:	City Maintained Paved	3,615.56 miles
	City Maintained Dirt	<u>4.07 miles</u>
	Total City Maintained	3,619.63 miles
	State Maintained	
	Primary Roads	372.3 miles
	Expressways	<u>94.9 miles</u>
Total State Maintained	467.2 miles	
Animal Care and	Responses by Officers	32,516
Protective Services:	Complaints Received	24,849
	Animals Impounded	25,377
	License Tags Dispensed	86,236
Public Parking:	Downtown Parking Garages Capacity	2,636
	Downtown Parking Lots Capacity	1,205
	On-Street Meters	1,448

2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

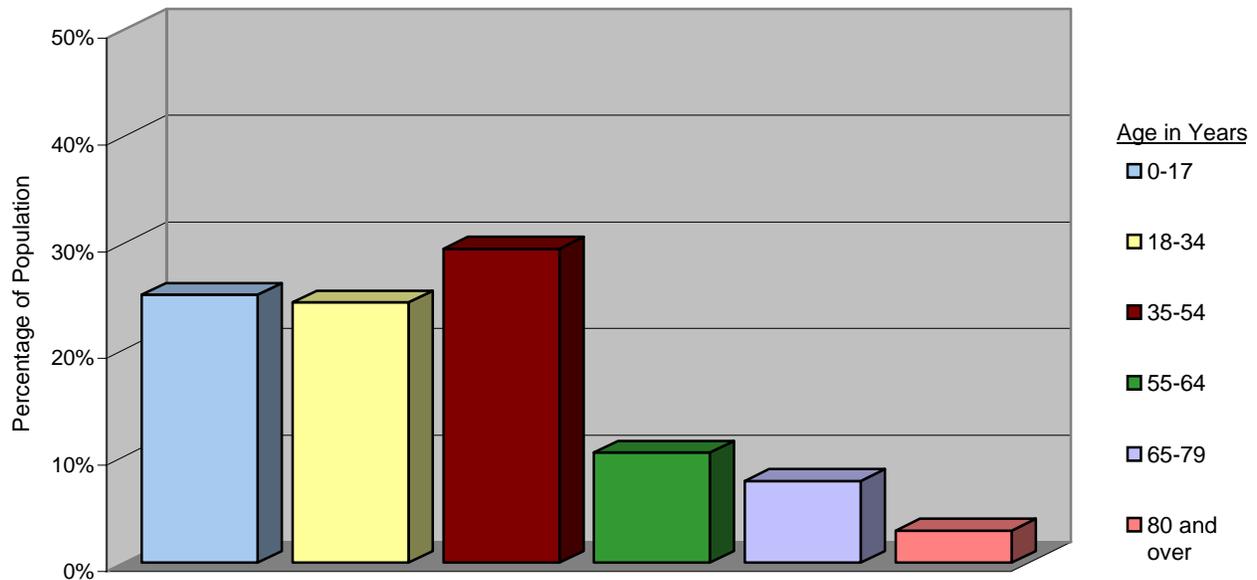
DEMOGRAPHIC INFORMATION

POPULATION BY RACE/ETHNICITY - DUVAL COUNTY*



*Source: University of Florida. Bureau of Economics and Business Research. Population Program, Florida Population Studies, 2008, p. 28-29.

POPULATION BY AGE - DUVAL COUNTY*

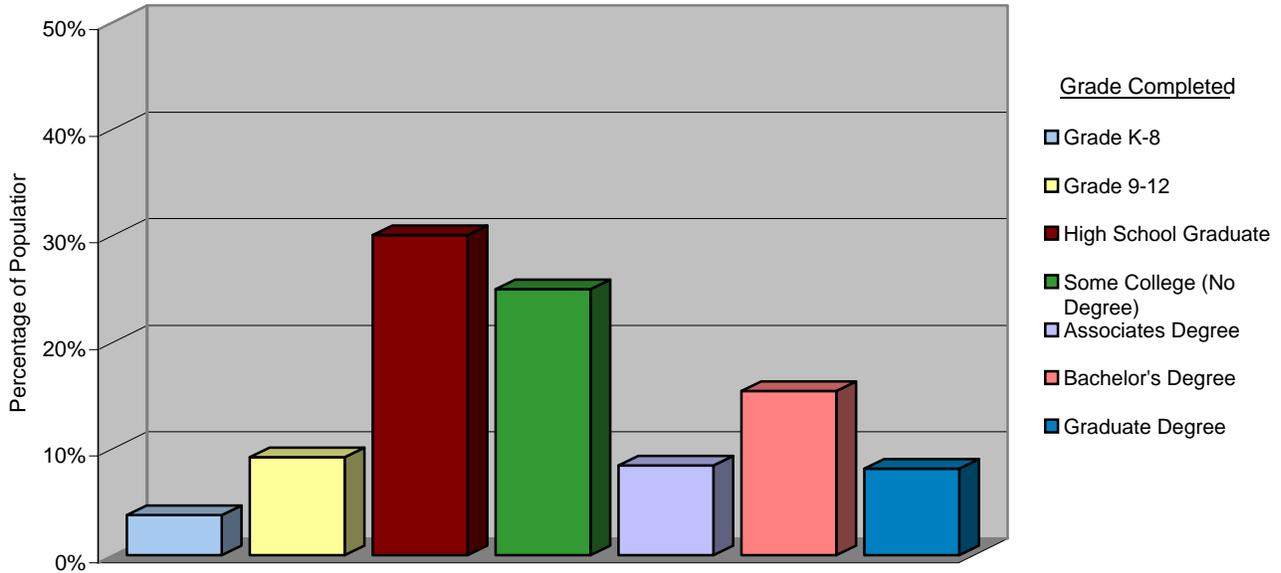


CITY OF JACKSONVILLE, FLORIDA

DEMOGRAPHIC INFORMATION

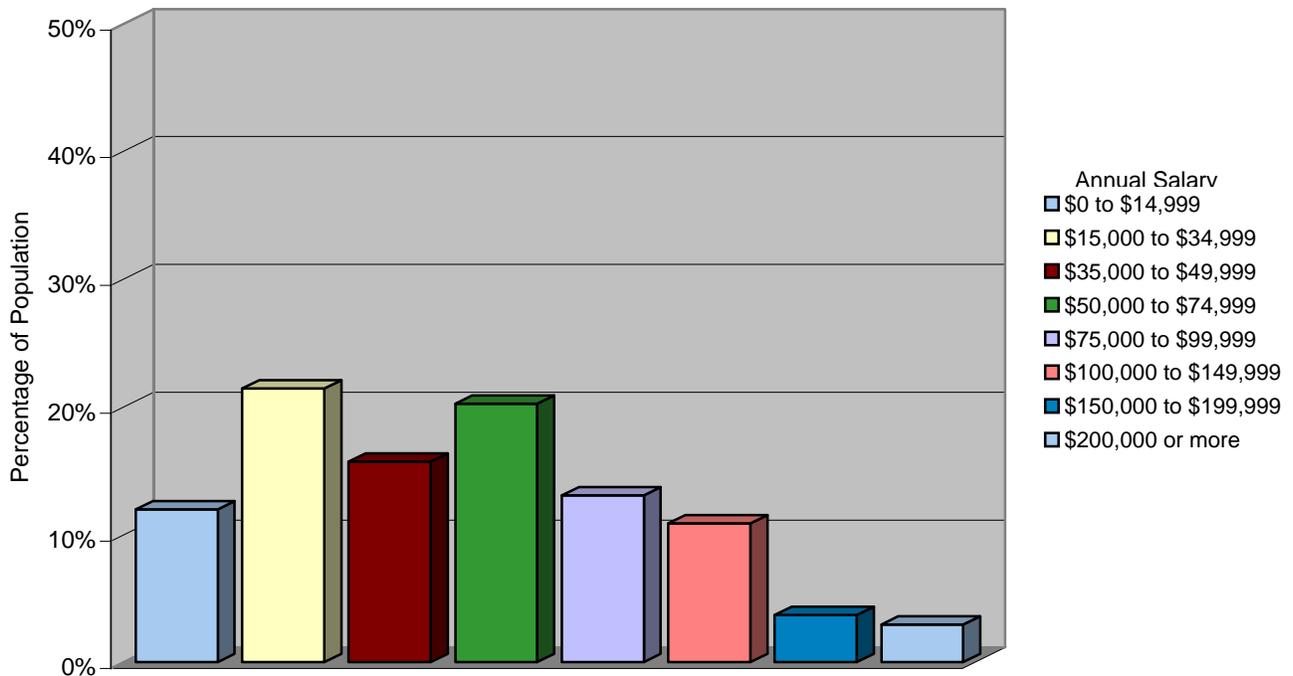
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EDUCATIONAL ATTAINMENT - AGE 25 AND OVER**



**Source: U.S. Census Bureau, 2008 American Community Survey

HOUSEHOLDS BY INCOME - DUVAL COUNTY



2009-2010 ANNUAL BUDGET

CITY OF JACKSONVILLE, FLORIDA

GLOSSARY

ACTIVITY. The basic organizational unit for budgetary and accounting purposes, which often closely follows operational structure.

ADJUSTMENT FOR ACCRUAL. The adjustment to salaries and wages shown on the personnel services schedules which provides funding for the net difference in days between fiscal year-end accrual and reversal adjustments.

AD VALOREM TAX REVENUE. Revenue generated by placing a tax on the value of real, personal, and centrally assessed property that is subject to taxation, as defined by Florida Statutes.

ANNUAL BUDGET. A budget applicable to a single fiscal year.

ANNUAL BUDGET ORDINANCE. The ordinance that appropriates funds and adopts operating budgets for the general government and its independent agencies for the fiscal year beginning on October 1. The annual budget ordinance establishes the original budget for virtually all programs that are a permanent part of the City of Jacksonville, outlines compliance with state law and applicable bond covenants, establishes reserve accounts and certain other accounts that require legislative control, and may include amendments to the existing Municipal Code.

APPROPRIATION. Authorization granted by the City Council, through means of an adopted ordinance, which allows for expenditures or obligations that lead to expenditures for specific purposes. Appropriations, unless specifically stated otherwise, are limited to the current fiscal year.

ARRA. American Recovery and Reinvestment Act of 2009.

ASSISTANCE TO GOVERNMENT AGENCIES. Contributions from the general fund to independent authorities of the Consolidated City of Jacksonville.

ASSISTANCE TO PRIVATE ORGANIZATIONS. Contributions from the general fund (and one from the Alcohol Rehabilitation Trust Fund) to private nonprofit or not-for-profit community organizations. All such contributions are approved by the City Council as public service grants.

AVAILABLE FOR LOSSES. Expense accounts used only by Self-Insurance funds for certain claims, case reserves, and catastrophic losses.

BETTERMENT. An enhancement that allows for the expansion of services beyond the scope that had been provided in prior periods.

BJP. Better Jacksonville Plan.

BONDED DEBT. The portion of City indebtedness represented by outstanding bonds.

BPREP. The budgeting software system that is used.

BT. Budget transfer actions that are beyond the Mayor's transfer powers and require City Council approval.

BUDGET. A fiscal plan of operation. The budget consists of proposed expenditures and proposed revenues together with specific authorizations and restrictions as appropriate. It also includes not only the proposed fiscal plan but the current and prior fiscal period history. The budget quantifies executive and legislative objectives and provides a quantitative means for measurement of performance. As a

CITY OF JACKSONVILLE, FLORIDA

guideline for operations, the budget changes over time in response to changes in conditions. Finally, the budget embodies public policy and provides insights into how that policy will be implemented.

BUDGETARY CONTROL. Requirement established by executive policy wherein any amendments to the originally adopted budget must be approved by the Mayor and/or the Council.

BUDGET MESSAGE. An executive level overview of the proposed budget delivered by the Mayor to the City Council. It discusses the major city issues and the proposed means of dealing with them, highlights key experiences during the current fiscal year, and indicates how current and proposed budgetary plans will meet the City's objectives. The Mayor's budget message is normally the first comprehensive public statement of the City's plans for the upcoming fiscal year.

BUILDINGS. A capital outlay account used for costs of acquiring and improving buildings.

CAFR. Comprehensive Annual Financial Report.

CPAC. Citizen Planning Advisory Committee

CAPITAL IMPROVEMENTS. Buildings, infrastructure, and other attachments or annexations to land and facilities that are intended to remain so attached or annexed. Capital improvements also includes land acquisition.

CAPITAL IMPROVEMENT PROGRAM (CIP). A five-year program adopted annually that is used for planning and controlling capital improvements and major capital outlay projects (those estimated to cost \$100,000 or more, and which have useful lives of at least ten years). It outlines, by project within responsible agency, the recommended and approved priorities, sources of financing, planning and construction horizons, and projected costs. The City's capital improvement program, which also includes the independent authorities, is adopted by a separate ordinance, and the corresponding document is published separately from the annual budget.

CAPITAL OUTLAY. An expenditure to acquire or add to a fixed asset. Items acquired for less than \$1,000, unless they result from gifts or grants and have a higher fair market value, are not considered capital outlay.

CAPITAL PROJECTS FUND. A fund used to acquire or construct major capital facilities (other than those financed by proprietary funds, special assessment funds, or similar type trust funds).

CASE RESERVES. Accounts used only by Self-Insurance funds, which are reservations of available funds for unresolved claims.

CASH CARRYOVER. A reserve appropriation intended to provide fund equity for the ensuing fiscal year.

CCAS. Conditional Capacity Availability Statement.

CDBG. Community Development Block Grant

CENTRAL SERVICES. User charges for services provided by the internal service activities of the City.

CHDO. Community Housing Development Organizations

CLASSIFIED POSITION. Position within the Civil Service System which has, under the direction of the Personnel Director, been defined by a class specification, and assigned an appropriate pay grade and title.

CITY OF JACKSONVILLE, FLORIDA

CMSO. Concurrency Management System Office.

COMPENSATED ABSENCES. City employees may accumulate limited amounts of earned personal leave benefits. This liability reflects amounts attributable to employee services already rendered, cumulative, probably for payment, and reasonably estimated.

COMPONENT UNIT. A legally separate organization for which elected officials for the primary government are financially accountable. In addition, a component unit can be another organization for which the nature and significance of its relationship with a primary government is such that exclusion would cause the reporting entity's financial statements to be misleading or incorrect.

CONSTRUCTION. A capital outlay account used for major capital improvement construction projects.

CONSUMER PRICE INDEX. An index of items used to measure the change in prices over time.

CONTINGENCY. An account used to identify and segregate a portion of available funds that are inappropriate for expenditure or are earmarked for a specific future use. Any expenditure (or expense) account that requires Council action for its use is termed a contingency account.

CONTRIBUTIONS TO OTHER FUNDS. Contributions and operating transfers made to another fund of the City.

COSTS CAPITALIZED. Charges attendant to the acquisition of a fixed asset, such as freight or installation, that may be reflected as part of the acquisition cost and depreciated over the life of the asset. The accounts are used only in proprietary and similar trust funds that recognize depreciation expense.

CRC. Concurrency Reservation Certificate.

CURRENT LEVEL OVERTIME. Additional salary funding for certain activities that normally require some periodic use of employee overtime.

DCSB. Duval County School Board

DCHFA. Duval County Housing Finance Authority. Now called the Jacksonville Housing Finance Authority.

DEBT. An obligation resulting from the borrowing of money or from the purchase of goods and services. Debt instruments used by the City of Jacksonville are limited to general obligation bonds, limited obligation revenue bonds, bond anticipation notes, and tax anticipation notes. All debt instruments must be authorized by the City Council.

DEBT SERVICE FUND. A fund used for payment of general long-term debt principal and interest.

DEBT SERVICE REQUIREMENT. The amount of money necessary for payment of outstanding debt, both principal and interest due during the fiscal period, and amounts that may be required for the future retirement of term bonds.

DEPARTMENT. A division of the City having a specialized function and personnel.

DIVISION. A distinct or separate function within a department.

DDA. Downtown Development Authority.

CITY OF JACKSONVILLE, FLORIDA

DIFFERENTIAL PAY. Funding for shift differential to which certain employees are entitled, based upon provisions included in the bargaining unit contracts.

DRI. Developments of Regional Impact.

EDUCATIONAL INCENTIVE PAY. Additional salary compensation paid to qualified police officers and firefighters after they have completed state approved specialized vocational courses.

ELM. Environmental Landscape Management.

EMPLOYEE BENEFITS. The attendant position costs for the City's portion of payroll taxes, pension contributions, deferred compensation, and life and health insurance premiums.

ENCUMBRANCE. A commitment to expend funds for goods or services that have not been fully executed and thus requires that funds be reserved for future use. Unless specifically liquidated or otherwise canceled, the reserved funds carry over to succeeding fiscal years; however expenditure must be for the same purpose for which the encumbrance was originally established.

ENTERPRISE FUND. A fund used to account for continuing operations that provide services to the general public that are similar to private business enterprises in nature, and where the intent is that the costs will be recovered primarily through user charges. Enterprise funds may also be used to account for activities where the periodic determination of revenues and expenses is appropriate for capital maintenance, management control, or other public policy.

EPA SECTION 105 GRANT. This grant is derived from the Federal 1970 Clean Air Act and is designed to provide local programs with funding in order to maintain air pollution control activities.

EXPENDITURE. A decrease in net financial resources caused by current personnel cost, operating costs, debt service and/or capital outlay. Unless stated otherwise, expenditure means budgetary expenditure, which is a decrease in net current assets, and which applies only to governmental and expendable trust fund operations.

EXPENSE. A decrease in net total assets. Expenses represent the total cost of operations (including depreciation) during a fiscal period, regardless of the timing of actual transactions. Expenses apply to proprietary and nonexpendable and pension trust funds.

EXPENSE CREDIT. The only expense credit that is part of the original budget is one within the R-O-W and Ground Maintenance (formerly Streets and Highways) operating budget to offset their labor and material costs for various bridge, roadway, and drainage improvements that are also budgeted as nondepartmental capital outlay projects.

FAMIS. Financial Accounting Management Information System.

FGFOA. Florida Government Finance Officers Association is an association to promote and improve the quality of financial accountability, management and communication by and for all governmental units in the State of Florida.

FISCAL YEAR. The annual period applicable to the annual operating budget. The City's standard fiscal year runs from October 1 through September 30. Certain activities of the City, primarily state and federal grant programs that may be separate from the annual budget, are required to be accounted for on different fiscal years.

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FRANCHISE. A special privilege granted by ordinance that permits the continuing use of municipal property (such as public streets or rights-of-way) for the delivery of regulated public services. Franchises are normally granted on a fee basis to a single private utility provider.

FULL COST ALLOCATION. Method designed to recover indirect costs from non general fund activities for the administration of specific General Fund services provided to those activities.

FUND. A fiscal and accounting entity that is comprised of a self-balancing set of accounts that reflect all assets, liabilities, equity, revenue, and expenditures (or expenses) necessary to disclose financial position and the results of operations. Funds are established as individual entities in order to segregate financial records for purposes of legal compliance, different natures of the activities performed, measurement of different objectives, and to facilitate management control. Generally, the number of individual funds is kept to the lowest number that allows effective and efficient management, with activities that are similar in nature and purpose accounted for in the same fund.

FUND BALANCE. The unused balance of governmental funds and expendable trust funds, which includes certain reservations of funds established for control purposes. Fund balance is not equivalent to "net worth".

FUND TYPE. All City funds fall into 11 standard generic fund types within three categories. Governmental funds include: General, Special Revenue, Debt Service, Capital Projects, and Component Units. Proprietary funds include: Enterprise and Internal Service. Fiduciary funds include Pension Trust, Private-purpose Trust, Investment Trust and Agency. Not all funds are subject to annual appropriation.

GAAP. Generally accepted accounting principles.

GASB. Governmental Accounting Standards Board.

GENERAL FUND. The fund used to account for both general government activities and those activities not required to be accounted for in another fund.

GENERAL REVENUE. The revenue of a government other than that derived from and retained in an enterprise fund.

GENERAL SERVICES DISTRICT (GSD). Subfund within the fund type - General Fund, which accounts for those governmental services pertaining to the consolidated City of Jacksonville.

GFOA. Government Finance Officers Association.

GIS. Geographical Information System.

GRANTS. Contributions or gifts of cash or other assets from another government (usually state or federal agencies) that are normally restricted to expenditure or use for a specified purpose, activity or facility.

HOLIDAY BUYBACK. Additional compensation for certain employees who are covered by police and fire bargaining unit agreements, which is paid for holidays worked and not offset by a corresponding day off at a later date.

HOPWA. Housing Opportunities For Persons with AIDS

HUD. US Department of Housing and Urban Development

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IMPROVEMENTS OTHER THAN BUILDINGS. A capital outlay account used for infrastructure and other permanent improvements, other than buildings, that add value to land. Examples include fences, sidewalks, and gutters.

INDIRECT COST. Administrative and overhead costs attendant to the performance of a service that are not considered to be an integral part of that service. As used by the City, indirect costs pertain primarily to allowable charges for state and federal grant programs and internal service funds.

INF. Information reviews.

INSURANCE COVERAGES. Premium costs for vehicle and general liability insurance, and special coverages for major items of equipment. Worker's compensation and other insurance associated with employees is accounted for in Employee Benefits.

INTEREST. An account used to reflect the interest payments on debt obligations. Interest payments for installment purchases or other non-debt obligations are accounted for in the Other Services & Charges account.

INTERGOVERNMENTAL REVENUE. Revenue received from other governments in the form of grants, entitlements, or shared revenues; charges for services are not included.

INTERNAL SERVICE FUND. A fund used to account for the financing of goods or services provided by one department to other departments or agencies of the City, or to other governments, on a reimbursable basis.

INTERFUND CHARGES. Charges for services rendered by a non internal service activity to a user within a different subfund.

INTRAFUND CHARGES. Charges for services rendered by a non internal service activity to a user within the same subfund.

IRMDC. International Relations and Marketing Development Commission.

ITP (Information Technology Planning). A five-year technology spending/funding strategy.

JAA. Jacksonville Aviation Authority

JACKSONVILLE CHILDREN'S COMMISSION (JCC). Autonomous board established to plan and implement all programs related to children's services.

JCDC. Jacksonville Capital Development Company.

JEA. Jacksonville Electrical Authority.

JEDC. Jacksonville Economic Development Commission.

JHFA. Jacksonville Housing Finance Authority.

JIA. Jacksonville International Airport

JPA. Jacksonville Port Authority.

JSEB. Jacksonville Small and Emerging Business.

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JTA. Jacksonville Transit Authority.

JUATS. Jacksonville Urban Area Transportation Survey.

“LAID ON THE TABLE.” The display of the Proposed Budget Book, with amendments, by the Council Finance Committee, for a period of time (at least seven days) for the purpose of allowing the public an opportunity for review prior to the full council public hearing before final approval of the budget ordinance.

LAPSE. In an effort to contain costs, a certain percentage less than full funding may be budgeted, usually in the areas of salaries and benefits. This decrease is normally absorbed through vacancies or attrition.

LEVY. A compulsory charge in the form of taxes, special assessments, or service charges, for the support of governmental activities.

LONG-TERM DEBT. Debt with a maturity of more than one year after the date of issuance.

MBRC – MAYOR’S BUDGET REVIEW COMMITTEE. A standing executive committee that is comprised of eight voting members made up of the Chief Administrative Officer, Deputy Chief Administrative Officer, Director of Administration and Finance and Administrative Aides to the Mayor.

MILLAGE RATE. The ad valorem tax rate expressed in terms of the levy per thousand dollars of taxable assessed value.

MOBILE EQUIPMENT. A capital outlay account used for vehicles, trailers, water/aircraft and rolling stock.

MPO. Metropolitan Planning Organization.

NEIGHBORHOOD MATCHING GRANTS. Small grants, not more than \$5,000 each, designed to give assistance to specific neighborhood projects that will promote a stronger and healthier community by encouraging neighbors to work together for a common purpose. The match must include 25 percent volunteer labor.

NON-CASH EXPENDITURES. Expenses not directly involving cash transactions; almost entirely depreciation expense, which is not budgeted.

NONDEPARTMENTAL. Functions and accounts that are not directly related to a department's primary service activities or are separate from departmental operations for control purposes.

NON REVENUES. Proprietary fund revenue that is incidental to, or a by-product of, the fund's primary service activities.

OBJECT. A budgetary and accounting classification that is the basic level for line item budgetary reporting and control. Objects include goods and services with similar characteristics, such as employee benefits or supplies.

OPERATING INCOME. The excess of operating revenue over operating expenses, before interfund transfers, interest, and other adjustments not directly related to operations. The concept of operating income applies only to enterprise, internal service and nonexpendable and pension trust funds.

ORDINANCE. A formal legislative enactment by the City Council that implements or amends local law. Any budgetary change that affects total appropriations, levies, use of reserved appropriations, personnel authorizations by fund, or duties and powers of appointed officials requires an ordinance.

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PAID LOSS. Claims paid by the Self-Insurance funds.

PENSIONS PAID. Annual payments made from the General Fund to retirees, in addition to their pension payments, which are established in the Annual Budget Ordinance.

POW. Plan of work.

PREMIUMS PAID IN CARRIERS. Insurance premiums paid by the Self-Insurance funds to commercial carriers for catastrophic excess coverages and minor specialized coverages.

PRINCIPAL. An account used to reflect the principal payments on debt obligations.

PSG. Public Service Grant given to nonprofit organization.

RC. A standard personnel reclassification form used for any proposed transfer of authorized positions or part-time hours or for requesting establishment of additional positions or hours.

RENTALS. An account used for the rental of land or buildings not owned by the City. Temporary rental of equipment is accounted for in the Other Services & Charges account.

RESERVE FOR DEBT SERVICE. An account used to segregate a portion of available funds that are legally restricted to the payment of general long-term debt principal and interest maturing in future years.

RETAINED EARNINGS. An account that reflects accumulated net earnings (or losses) of a proprietary or similar trust fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity. Retained earnings also differs from "net worth" primarily because contributed capital is accounted for separately.

REVENUE BONDS. Bonds whose principal and interest are payable from pledged revenue sources, and which are not legally backed by the full faith and credit of the City. Revenue bonds may be authorized by the City Council without voter approval.

REVENUE. An increase in net current assets from other than expenditure (or expense) refunds and residual equity transfers. For proprietary and similar trust funds, revenue also includes net increases in other assets and excludes capital contributions. Proceeds from long-term debt and operating transfers-in are classified as other financing sources.

S.A.F.E. Safe Accessible Flexible Enrichment program providing afterschool enrichment and recreation for older children.

SALARY EQUALIZATION. An activity level adjustment to salaries that is sometimes required due to system restrictions. It is used most often when the projected salary for a position that is being added or deleted is incorrect.

SINKING FUNDS. Unbudgeted accounts used in certain enterprise subfunds for control purposes related to debt service payments.

SJRWMD. St. John's River Water Management District.

SMG. A private company whose function is the development and management of public assembly facilities, including stadiums, arenas, theaters and exhibition/convention centers. SMG operates several facilities under long-term contracts or leases with the City and assume full responsibility for financial and

CITY OF JACKSONVILLE, FLORIDA

operating management. The company was previously known as Spectacor Management Group but changed their name to SMG.

SPECIAL ASSESSMENT. A compulsory levy made against certain properties to recover all or part of the cost of an improvement or service that primarily benefits those properties.

SPECIAL REVENUE FUND. A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for capital projects) that are legally restricted to expenditure for specified purposes.

SUBFUND. A budgetary and accounting entity that is a division of a fund. Although the fund level is where all pertinent accounts must be self-balancing, most subfunds of the City are also self-balancing.

SUBJECT. The most basic level of formal budgetary detail for both revenue and expenditures, such as pension contributions within the employee benefits object.

SUPERVISION ALLOCATED. Charges based upon the prorated allocation of the cost of a supervision activity to the other activities within that department which it supervises.

TAX ANTICIPATION NOTES. Short-term debt issued in anticipation of the collection of ad valorem taxes that are receivable only from the ad valorem tax collections.

TAXES. Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. Taxes levied by the City of Jacksonville are approved by the City Council and are within limits determined by the state.

TAX INCREMENT DISTRICT (TID or TIF). Financing district that segregates the ad valorem tax generated by the increase in property values in that district over a base year. These funds are appropriated solely for infrastructure improvements and redevelopment programs within that district.

TD. Transfer directive used to transfer budgeted appropriations from one object account to another, within the authorized transfer power of the Mayor.

TEMPORARY HOURS. Part-time employees who are paid on an hourly basis. Authorization for use of such employee is based upon budgeted hours.

TID. Tax increment districts or Tax increment finance districts

TIF. Tax increment districts or Tax increment finance districts

TIP. Transportation Improvement Program.

TITLE V CONTRACT. Contract with the State to permit major sources that emit hazardous air pollutants above a threshold amount. Contract is also to used address inspections and ambient monitoring as they relate to major source polluters.

TRANSFERS TO FIXED ASSETS. A mechanism that removes capital outlay expenses from the operating budgets of proprietary and similar trust funds, while allowing line item control over capital outlay accounts.

T.R.I.M. The TRuth In Millage advertisement required by Florida State Statutes in Chapter 200. It is required to be placed in a newspaper of general paid circulation in the county published at least five days a week with general interest and readership in the community. The ad content is defined by the statutes

CITY OF JACKSONVILLE, FLORIDA

to clearly state the exact millage that will be charged to property owners for each unit of the government for the coming year.

TRUST FUNDS. Funds used to account for assets held by the City in a trustee capacity for individuals, private organizations, other governments, or other funds.

UNALLOCATED SALARIES. A mechanism which will set aside portions of budgeted salaries when a worker's compensation claim is paid. Worker's compensation claims are paid by the Worker's Compensation activity of Self-Insurance, which then frees for other uses a corresponding amount in the salary account of the claimant's activity. Use of the moneys transferred to the Unallocated Salaries account will require approval by the Mayor.

UNITARY CAP. Accounts for all positions authorized within the budget irrespective of fund location or position classification.

UPWP. United Planning Work Program.

USD 1. Urban Services District 1 is that portion of the General Fund that accounts for services and obligations which pertain only to the preconsolidated City of Jacksonville.

USD 2-5. Urban Services Districts established at the time of consolidation when the cities of Jacksonville Beach, Atlantic Beach, Neptune Beach and the town of Baldwin elected to retain local autonomy for certain municipal purposes.

USER FEE. Fee charged for the use of certain municipal services.

USGS. United States Geological Survey.

VACANCY POOL. Pool of unfunded full-time equivalent positions that can be moved to any area within the executive departments at the pleasure of the Mayor.

VPAC. Vested Property Affirmation Certificate.

ZERO BASE BUDGETING - PROGRAM REVIEW. Preparation of the budget at the program level. Programs are broken down into decision packages and assigned a priority ranking within the department. After ranking, the packages are costed out, providing decision makers with information on programmatic structure, relative priority and resource dedicated to the program. Program review is currently undertaken by two or three departments each year.

2010 Plan. Adopted in July 1980 to encourage the most appropriate use of resources consistent with the public interest.

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Annual Budget

CITY OF JACKSONVILLE, FLORIDA
FOR THE FISCAL YEAR ENDING SEPTEMBER 30, 2010

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